## India Equity Research | BFSI - NBFCs February 9, 2023 Result Update

# **Piramal Enterprises**

Refer to important disclosures at the end of this report

# Retail business momentum continues; PCR on wholesale book improves

- Result highlights: Piramal Enterprises (PIEL) reported Q3FY23 consolidated PAT of ~Rs35.5bn (~Rs2.2bn, after adjusting for one-time tax reversal). On an adjusted basis, earnings came in lower than our estimate, primarily on account of higher-than-expected credit costs due to a one-time provisioning buffer and prudential write-offs as well as higher operating expenses. Considering it prudent in the presence of one-off gains from fair-value adjustment of Shriram Group investments (~Rs8.89bn), coupled with the tax reversal of contingent tax liability related to the DHFL acquisition (~Rs33.27bn), Management created additional provision buffers for the Wholesale 1.0 (legacy) book. As per Management, the book is now adequately provided for, with a stage 2 & 3 PCR of 45% (Q2: 40%) on the wholesale book. The focus continues to remain on running down the Wholesale 1.0 book, while simultaneously building-up the more granular Wholesale 2.0 (real estate + corporate mid-market loans) book as well as the Retail loan book, and achieve the stated target of 2/3rd retail and 1/3rd wholesale.
- We roll over our estimates to Mar-24 and retain our BUY rating, with Mar-24E TP of Rs1,300/share (earlier Rs1,200), using the SOTP-methodology for valuation: i) the financial services business using the Excess Return on Equity (ERE) method for a per-share value of Rs1,065, implying 1.0x of Mar-25E BVPS; ii) investments in Shriram Finance based on current market capitalization for Shriram Finance, post holdco discount, at Rs138 per share; iii) investments in the AIF and Insurance at allocated equity book value of Rs45 and Rs60 per share, respectively. Key risk: more forward-flows from the Wholesale 1.0 pool remain the key risk to our forecasts.
- Asset quality remains focal point: In the quarter, PIEL witnessed the following gains: 1) Fair valuation gains of Rs8.89bn, from Shriram Group investments (first-time exercise; will continue in the future). 2) Tax reversal of Rs33.27bn, related to contingent tax liability of Rs34.37bn recognized at the time of DHFL acquisition. 3) PCHFL de-recognition gain on the NCD buyback amounting to Rs1.3bn. Headline asset-quality numbers rose QoQ, with reported GS3 at 4% (Q2: 3.7%) and NS3 at 1.7% (Q2: 1.3%). PCR on stage 3 was flat at 67% QoQ. Within Wholesale, a non-real estate account with an exposure of Rs19.1bn and provision of Rs14.83bn slipped to stage 3. A large part of the exposure (Rs12.55bn) has not been classified as NPA, pursuant to a High Court order. As a result, Management has taken this opportunity to strengthen its provision buffer on the wholesale book, with the following actions: i) Additional provision of Rs10.73bn (including Management overlay of Rs7.27bn) on the Wholesale 1.0 book; and ii) prudential write-off of Rs7.7bn. Combined PCR on stages 2 & 3 of the Wholesale book now stands at 45% (Q2: 40%), whereas PCR on stage 1 stands at 5.1% (Q2: 2.7%).

### **Financial Snapshot (Consolidated)**

(Rs mn)	FY22	FY23E	FY24E	FY25E
Net income	27,680	45,276	51,318	60,055
Net profit	7,420	1,05,307	20,936	26,160
EPS (Rs)	32.0	55.6*	87.7	109.6
BV (Rs)	913.7	945.4	998.6	1,065.0
RoA (%)	1.1	1.7	2.5	2.8
RoE (%)	3.7	6.0	9.0	10.6
PE (x)	26.4	15.2	9.6	7.7
P/BV	0.9	0.9	0.8	0.8

Solice: Company, Emkag Researche adjusted for extraordinary Income olutions.com use and downloaded at 02/09/2023 02:27



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СМР	Target Price
<b>Rs 844</b> as of (February 8, 2023)	Rs 1,300 (▲) 12 months
Rating	Upside
BUY (∎)	54.0 %

## Change in Estimates

Change in Es	stima	tes		
EPS Chg FY2	23E/F`	Y24E	(%)	-/
Target Price of	chang	e (%)		8.3
Target Period	(Mon	ths)		12
Previous Rec	0			BUY
Emkay vs Co	nsen	sus		
I	EPS E	stim	ates	
			FY23E	FY24E
Emkay			55.6	87.7
Consensus			-	-
Mean Conser	nsus T	P (12	:M)	Rs 1,093
Stock Details	5			
Bloomberg Co	ode			PIEL IN
Face Value (F	Rs)			2
Shares outsta	nding	(mn)		239
52 Week H/L			1	,378 / 785
M Cap (Rs br	/USD	bn)	2	201 / 2.44
Daily Avg Vol	ume (	nos.)		11,00,589
Daily Avg Tur	nover	(USE	) mn)	11.3
Shareholding	g Patt	ern D	)ec '22	
Promoters	-			43.5%
Flls				31.3%
DIIs				8.1%
Public and Ot	hers			17.2%
Price Perform	nance	e		
(%)	1M	3№	6N	I 12M
Absolute	6	(7)	(13	) (36)
Rel. to Nifty	6	(5)	(15	) (39)
Relative pric	e trer	d		
1375 <sub>Rs</sub>				% [ 10
1250				2
1125 -	٨			14
1000 -	ham	n A	4	26
875 -	W	17	My L	Marat -38
750 Feb-22 Apr-22	Jun-22	Aug-22	Oct-22 De	
	Equity (LH	•		to Nifty (RHS)
Source: Bloom	berg			
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- What we liked: 1) Strong retail lending traction, with the share of organic in-house originated retail loan book now at 53%. 2) Provision buffers created on Wholesale 1.0 further strengthen the book. 3) Stage 2 and Stage 3 loans in the Wholesale portfolio declined to Rs10.37bn (2QFY23: Rs11.04bn). What we did not like: Continued elevated operating expenses weighing down on profitability.
- Retail portfolio increases in prominence: Retail AUM grew at 12% QoQ/29% YoY, contributing 43% of the total AUM, with the in-house originated book (53% of retail) now being larger than the acquired retail book. Within Retail, housing remains the dominant contributor, with 59% share of the portfolio. PIEL has introduced two new retail products, in the form of budget HL and LAP plus, during the quarter. The Wholesale AUM (incl. AIF + DHFL acquired) stood at ~Rs370bn (-5% QoQ/16.4% YoY.
- Calculated NIM improved by 125bps QoQ, on account of rising yields owing to higher retail share, coupled with sequentially lower CoF. Operating expense remained elevated, with opex-to-AUM at 3.56% (Q2: 3.45%), as PIEL continues to invest in manpower and branch expansion for driving its retail business. Management guided for opex-to-assets of 2.5-3% in the medium term, given the retail nature of the business and investment towards branch expansion, technology improvement, and additional manpower. In the quarter, 34 new active disbursement branches were added; Company has plans to achieve a branch-count of 500-600 in 5 years, spread across 1,000 locations.
- Management Guidance: 1) Credit-cost guidance of 1-2% on the Wholesale book in the medium term. In the short term, given the heavy provisioning and the run-down of the Wholesale book, credit costs may vary from the guidance. 2) Opex-to-asset should be 2.5-3% when the book becomes 2/3rd retail and 1/3rd wholesale. Within this, retail opex-to-AUM would be ~3% and wholesale opex-to-AUM at ~1.25%. Over a year, opex might be higher, as retail investments and branch expansion continue.
- Change in Estimate: We have revised upwards our AUM growth estimates for the retail portfolio, and now expect FY22-25E retail AUM CAGR at 32% (earlier 28%). We broadly retain our NIM estimates (including fee estimates) over the forecast period. Our opex-to-AUM estimates have been revised upwards, to account for the continued investment in the retail business and branch expansion. Factoring in the additional provisions created, we have raised our credit-cost estimates for FY23E, and broadly retain them for FY24-25E. We have built in credit costs over the forecast period, such that as of FY25E, the PCR on Wholesale stage 2 & 3 assets, stands at ~68%. While our PBT estimates for FY25E remain flat, our PAT has been revised downwards, considering the lower share of net profit from associates. The net worth has increased, mainly on account of the impact of tax reversal of Rs33.27bn pertaining to contingency tax liability created during the DHFL acquisition (tax liability of DHFL for FY20 & FY21) that has, subsequently, been reversed during the quarter, pursuant to judgments from the tax authority.

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# **Exhibit 1: Quarterly Financials**

Rs mn	3QFY22	4QFY22	1QFY23	2QFY23	3QFY23	YoY (%)	QoQ (%)	FY23E	FY24E	YoY (%)
Net Interest Income	7,610	6,990	9,955	8,432	10,469	37.6%	24.2%	40,515	45,979	13.5%
Other Income	880	1,050	816	1,126	1,431	62.6%	27.1%	4,760	5,340	12.2%
Total Income	8,490	8,040	10,771	9,558	11,900	40.2%	24.5%	45,276	51,318	13.3%
Operating Expenses	2,730	4,250	4,493	5,536	5,727	109.8%	3.4%	21,519	21,729	1.0%
Operating Profit	5,760	3,790	6,278	4,022	6,173	7.2%	53.5%	23,757	29,589	24.5%
Provisions	-60	8,170	902	32,567	16,958	NA	-47.9%	53,509	4,324	-91.9%
Credit costs (%)	-5	542	60	2,209	1,100			86	6	
РВТ	5,820	-4,380	5,376	-28,545	-10,785	-285.3%	-62.2%	-29,752	25,265	NA
Тах	1,470	-1,170	1,454	-6,938	-34,319			-38,722	6,493	-116.8%
Share of net profit of associates and joint ventures	-	-	1,493	1,721	541			4,296	2,164	
Exceptional Items (net of tax)	-	-	76,140	4,523	11,378			92,041	-	
PAT	4,350	-3,210	81,555	-15,364	35,454	NA	NA	1,05,307	20,936	NA
Disbursements – Retail	7,390	14,800	24,590	39,730	51,110	591.6%	28.6%	1,78,800	2,50,113	39.9%
Total AUM	6,57,920	6,51,850	6,45,900	6,37,800	6,48,670	-1.4%	1.7%	6,47,945	7,26,654	12.1%
GS3 (%)	3.28	3.42	3.66	3.47	6.57			6.58	6.58	
NS3 (%)	1.78	1.62	1.78	1.26	2.39			2.42	2.42	
PCR (%)	48.01	55.19	54.28	66.74	67.24			66.74	66.74	

Source: Company, Emkay Research

#### Exhibit 2: Actual vs. Estimate

Rs mn	Actual	Emkay (estimate)	Variation	Comments
Disbursement - Retail	51,110	39,000	31.1%	
AUM	6,48,670	6,51,266	-0.4%	
NII	10,469	10,458	0.1%	
PPOP	6,173	6,774	-8.9%	Higher than expected operating expenses
PAT	35,454	4,632	NA	Higher than expected provision and one-time tax reversal

Source: Company, Emkay Research

## Exhibit 3: Revision in earnings estimates

Y/e Mar (Rs mn)		FY23E			FY24E			FY25E	
	Earlier	Revised	Change	Earlier	Revised	Change	Earlier	Revised	Change
Loan book	6,27,893	6,47,944	3.2%	6,99,894	7,26,653	3.8%	8,01,687	8,43,364	5.2%
Net interest income	39,290	40,515	3.1%	45,574	45,979	0.9%	53,432	54,514	2.0%
PPOP	23,971	23,757	-0.9%	30,786	29,589	-3.9%	35,653	35,741	0.2%
PBT	-15,237	-29,752	95.3%	26,937	25,265	-6.2%	31,490	32,295	2.6%
PAT	75,555	1,05,307	39.4%	26,014	20,936	-19.5%	29,397	26,160	-11.0%
EPS (Rs)	-21	56	NA	109	88	-19.5%	123	110	-11.0%
BV (Rs)	859	945	10.0%	925	999	7.9%	1,000	1,065	6.5%
NIM on loan book (%)	6.4%	6.5%	9bps	6.9%	6.7%	-17bps	7.1%	6.9%	-17bps
Cost-to-income ratio (%)	44.8%	47.5%	277bps	38.4%	42.3%	398bps	38.1%	40.5%	243bps
Opex-to-Loan assets (%)	3.2%	3.5%	29bps	2.9%	3.2%	28bps	2.9%	3.1%	18bps
Loan book growth (%)	4.9%	8.2%	335bps	11.5%	12.1%	68bps	14.5%	16.1%	152bps
Credit costs (bps)	639	858	219bps	58	63	5bps	55	44	-12bps

Source: Company, Emkay Research

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# Exhibit 4: Stage-wise comparison of Total assets and Wholesale assets

Total Assets (mn)	Dec-21	Sep-22	Dec-22	Total Wholesale Assets (mn)	Dec-21	Sep-22	Dec-22
Stage-1	6,01,950	4,81,340	4,97,250	Stage-1	3,94,650	2,78,650	2,66,030
Stage-2	34,390	1,02,310	77,410	Stage-2	27,890	92,080	65,980
Stage-3	21,580	22,100	42,640	Stage-3	19,950	18,360	37,700
Sub-total	6,57,920	6,05,750	6,17,300	Total	4,42,480	3,89,090	3,69,710
POCI	0	32,040	31,370				
Total	6,57,920	6,37,790	6,48,670				

Source: Company, Emkay Research

### Exhibit 5: Stage-wise comparison of Total provisions and Wholesale provisions

Total Assets (mn)	Dec-21	Sep-22	Dec-22	Total Wholesale Provision (mn)	Dec-21	Sep-22	Dec-22
Stage-1	10,760	9,780	16,590		9,530	7,420	13,460
Stage-2	5,440	30,390	19,600		5,180	30,010	19,150
Stage-3	10,350	14,750	28,670		9,810	13,660	27,220
Total	26,550	54,920	64,850	Total	24,520	51,090	59,830

Source: Company, Emkay Research

# Exhibit 6: Overall asset quality ratios and Wholesale asset quality ratios

Overall Asset Quality Ratios (%)	Dec-21	Sep-22	Dec-22	Wholesale - Asset Quality Ratios (%)	Dec-21	Sep-22	Dec-22
GNPA Ratio (% of total AUM in Stage-3)	3.3%	3.7%	4.0%	GNPA Ratio (% of total AUM in Stage-3)	4.9%	4.7%	10.2%
NNPA Ratio	1.8%	1.3%	1.7%	NNPA Ratio	1.8%	1.3%	2.4%
Total Provisions as a % of Total AUM	4.0%	8.6%	10.0%	Total Provisions as a % of Total AUM	5.5%	13.1%	16.2%
Total ECL	4.0%	8.6%	10.0%	Total Provision as a % of GNPAs	122.9%	278.3%	158.7%
PCR – Stage 1	1.8%	2.0%	3.3%	PCR – Stage 1	2.4%	2.7%	5.1%
PCR – Stage 2	16.0%	30.0%	25.0%	PCR – Stage 2	18.6%	33.0%	29.0%
PCR - Stage 3	48.0%	67.0%	67.0%	PCR - Stage 3	49.2%	74.0%	72.2%

Source: Company, Emkay Research

#### Exhibit 7: SOTP-based valuation

			Fastar		Value			
Business unit	Voluction Mothedalesy	Multiple	Stake	Factor	Holdco	Value (Rs	per	Contribution to
Dusiness unit	Valuation Methodology	(x)	Stake	value (Rs	discount	mn)	share	TP
				mn)			(Rs)	
Financial Services Business	Price-to-Book (Mar-25E)	1.00	100%	2,54,183	0%	2,54,183	1,065	81%
Shriram Finance	Mcap -of Shriram Finance	1.0	8.4%	4,90,000	20%	32,928	138	11%
AIF	Book value of equity allocated	1.0	JV	10,760	0%	10,760	45	3%
Insurance	Book value of equity allocated	1.0	50%	14,260	0%	14,260	60	5%
SOTP-based value						3,12,131	1,300	
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Source: Company, Emkay Research

# **Concall highlights**

- As per Management, historical asset-quality issues have been fully accounted for. The management stands by its statement of largely having completed the asset-quality recognition last quarter. Due to the one-off gains during Q3 on account of Shriram Group investments' fair valuation and tax reversals, PIEL felt it prudent to build additional buffers in the wholesale 1.0 book, which it believes is adequately provided for. The process to reduce this book via accelerated repayment, settlements, etc. is well under way. The Wholesale 2.0 (Corporate mid -market loans + New Real Estate loans) will continue to build up.
- Launched budget housing and LAP Plus during the quarter. Also launched maiden brand campaign to build the brand 'Piramal Finance' in the target segment.
- Customer franchise stood at 2.6mn as of Dec-22. Active customers stood at 1mn. Crosssell disbursements over the past year have been to the tune of Rs18.62bn.
- On Shriram Group Investments, going ahead, the accounting for the public holding portfolio of the Investment (75%), mark-to-market gains will be recognized based on market value of Shriram Finance as on the last day of the quarter, as was done in this quarter. The management is monitoring the situation and will update on any further course of action with respect to potential sale of holdings. There is no specific timeline at the moment.
- Sahana Group exposure that was recently sold was inherited as part of the DHFL acquisition.
- Interest reversal during the quarter was Rs0.58bn.
- Credit-cost guidance: 1-2% on the wholesale book in the medium term. In the short-term, given the heavy provisioning done and with the run-down of the wholesale book, credit costs may vary from Management guidance.
- Within Wholesale 2.0, majority of the book will comprise real-estate loans, with the balance likely to be more granular, lower-ticket, corporate mid-market loans.
- Rate hikes taken on home loans over the past 4-5 quarters: Around 50bps on the portfolio level and around 30bps on new originations.
- Wholesale Stage 3 assets are a mixed bucket, of assets between real estate and Non-real estate loans. PIEL is working on their resolution. It has made significant progress on some loans, whereas for others loans resolution will take a few quarters.
- Embedded finance is a business focused on disbursements and not AUM building. It is the largest customer-acquisition engine. It has 22 programs live across 20 partners. It has partners like NAVI, ZestMoney, and KreditBee, etc. for PIEL, PAYTM is relatively small and recent partnership, with initial disbursements taking place in late-Dec 2022. This is expected to be scaled up.
- For embedded finance, ~60% of the business is within the ~0.1mn ticket-size and tenured for more than one year. The rest is smaller ticket size. Credit costs built in was 4%, and effective credit cost as of now is ~1%. The business makes a ~4% RoA.
- Most of the manpower in housing is new, and neither from DHFL nor the legacy Piramal business. Around 90% of the people running retail have strong lateral experience, while 10% are freshers.
- The only increase in AIF is due to some resolutions, and PIEL receiving some security receipts.
- Operating expenses guidance: Opex-to-assets should be 2.5-3% when the book becomes 2/3rds retail and 1/3rd wholesale. Within this, retail would be ~3% and wholesale will be ~1.25%. Over the next year, opex might be higher, as retail investments and branch expansion continue.

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# Key Financials (Consolidated)

Income	Statement -
meone	Statement -

Y/E Mar (Rs mn)	FY22	FY23E	FY24E	FY25E
T/E Mar (RS mn)	F122	FIZJE	F124E	F129E
Net interest income	24,060	40,515	45,979	54,514
Other income	3,620	4,760	5,340	5,542
Net income	28,830	27,680	45,276	51,318
Operating expenses	10,750	21,519	21,729	24,315
Pre provision profit	16,930	23,757	29,589	35,741
PPP excl treasury	16,930	23,757	29,589	35,741
Provisions	6,960	53,509	4,324	3,446
Profit before tax	9,970	-29,752	25,265	32,295
Share of net profits from associates/JV	-	4,296	2,164	2,164
Exceptional Items (net of tax)	-	92,041	-	-
Tax	2,550	-38,722	6,493	8,299
Tax rate	26%	NA	26%	26%
Profit after tax	7,420	1,05,307	20,936	26,160

## **Balance Sheet**

Y/E Year End (Rs mn)	FY22	FY23E	FY24E	FY25E
Net worth	2,18,060	2,25,643	2,38,331	2,54,183
Other Liabilities and Provisions	15,967	8,041	1,778	-3,062
Borrowings	5,14,307	5,66,247	6,46,054	7,64,980
Total liabilities	7,48,333	7,99,931	8,86,163	10,16,101
Cash and bank	55,144	60,714	69,271	82,022
Loans	5,98,667	6,47,944	7,26,653	8,43,364
Others	94,522	91,273	90,239	90,715
Total Assets	7,48,333	7,99,931	8,86,163	10,16,101

# Key Ratios (%)

Y/E Year End	FY22	FY23E	FY24E	FY25E
NIM	4.6	6.5	6.7	6.9
RoA	1.1	1.7	2.5	2.8
RoAE	3.7	6.0	9.0	10.6
GNPA (%)	3.4	6.6	6.6	6.6
NNPA (%)	1.6	2.4	2.4	2.4

Per Share Data (Rs)	FY22	FY23E	FY24E	FY25E
EPS	32.0	55.6	87.7	109.6
BVPS	913.7	945.4	998.6	1,065.0
DPS	12.2	0.0	34.6	43.2
Valuations (x)	FY22	FY23E	FY24E	FY25E
PER	26.4	15.2	9.6	7.7
P/BV	0.9	0.9	0.8	0.8
Dividend Yield (%)	1.5	0.0	4.1	5.1
Source: Company, Emkay Research				
Growth (%)	FY22	FY23E	FY24E	FY25E
NII	(13.1)	68.4	13.5	18.6

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NII	(13.1)	68.4	13.5	18.6
PPOP	(24.7)	40.3	24.5	20.8
PAT	(55.5)	NA	NA	24.9
Loans	34.0	8.2	12.1	16.1

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03EV22	04EV22	01EV23	02EV23	Q3FY23
7,610	6,990	9,955	8,432	10,469
5.0	4.6	6.7	5.7	6.8
5,760	3,790	6,278	4,022	6,173
4,350	(3,210)	81,555	(15,364)	35,454
Dec-21	Mar-22	Jun-22	Sep-22	Dec-22
43.5	43.5	43.5	43.5	43.5
35.3	35.0	34.5	32.1	31.3
8.2	8.4	8.1	7.9	8.1
	5,760 4,350 <b>Dec-21</b> 43.5	7,610 6,990   5.0 4.6   5,760 3,790   4,350 (3,210)   Dec-21   Mar-22   43.5 43.5	7,610 6,990 9,955   5.0 4.6 6.7   5,760 3,790 6,278   4,350 (3,210) 81,555   Dec-21   43.5 43.5 43.5	7,610   6,990   9,955   8,432     5.0   4.6   6.7   5.7     5,760   3,790   6,278   4,022     4,350   (3,210)   81,555   (15,364)     Dec-21   Mar-22   Jun-22   Sep-22     43.5   43.5   43.5   43.5

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# RECOMMENDATION HISTORY (Rs/share)

Date	Closing Price	ТР	Period	Rating	Analyst
02-Dec-22	860	1,200	12m	Buy	Manjith Nair
11-Nov-22	820	1,200	12m	Buy	Manjith Nair
22-Sep-22	977	1,360	12m	Buy	Manjith Nair
<u> </u>					

Source: Company, Emkay Research

# **RECOMMENDATION HISTORY (Rs/share)**



Source: Bloomberg, Company, Emkay Research

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# **Emkay Rating Distribution**

Expected Return within the next 12-18 months.
Over 15%
Between -5% to 15%
Below -5%

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