

Tata Steel

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| TATA IN |
|---------------|
| 12212 |
| 1362.1 / 16.5 |
| 139 / 83 |
| -3/2/-9 |
| 8318 |
| 66.1 |
| |

Financials & Valuations (INR b)

| 2023E | 2024E | 2025E |
|-------|---------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|
| 2,409 | 2,416 | 2,626 |
| 333 | 411 | 508 |
| 106 | 193 | 219 |
| 13.8 | 17.0 | 19.4 |
| 8.7 | 15.8 | 17.9 |
| -73.6 | 82.3 | 13.2 |
| 94 | 105 | 118 |
| | | |
| 0.6 | 0.4 | 0.3 |
| 9.4 | 15.9 | 16.1 |
| 12.6 | 15.7 | 18.6 |
| 57.6 | 31.6 | 27.9 |
| | | |
| 12.8 | 7.0 | 6.2 |
| 1.2 | 1.1 | 0.9 |
| 6.1 | 4.6 | 3.5 |
| 4.5 | 4.5 | 4.5 |
| 3.0 | 16.6 | 15.2 |
| | 2,409 333 106 13.8 8.7 -73.6 94 0.6 9.4 12.6 57.6 | 333 411 106 193 13.8 17.0 8.7 15.8 -73.6 82.3 94 105 0.6 0.4 9.4 15.9 12.6 15.7 57.6 31.6 12.8 7.0 1.2 1.1 6.1 4.6 4.5 4.5 |

Shareholding pattern (%)

| Shareholanig pattern (70) | | | | | | | | | | | |
|---------------------------|--------|--------|--------|--|--|--|--|--|--|--|--|
| As On | Dec-22 | Sep-22 | Dec-21 | | | | | | | | |
| Promoter | 33.9 | 33.9 | 33.9 | | | | | | | | |
| DII | 19.7 | 18.3 | 18.2 | | | | | | | | |
| FII | 22.7 | 21.5 | 21.4 | | | | | | | | |
| Others | 23.7 | 26.2 | 26.5 | | | | | | | | |

FII Includes depository receipts

CMP: INR111 TP: INR115 (+3%) Neutral Weak performance; Europe continues to struggle

- TATA reported a weak financial performance in 3QFY23, missing our estimates. It was affected by lower realizations, higher input costs, higher interest expenses and depreciation, and higher freight and handling charges.
- TATA's standalone revenue was down 5% YoY/6% QoQ at INR305b, in line with our estimate of INR292b.
- Standalone EBITDA was down 57% YoY and up 7% QoQ at INR52b (15% miss). ASP declined by INR8,837/t YoY. EBITDA/t was down 61% YoY at INR11,241/t, missing our estimate by INR2,643/t.
- APAT was down 66% YoY and up 1% QoQ at INR27b (26% miss), due to lower EBITDA and higher interest expenses and depreciation.
- Tata Steel Europe (TSE) missed our estimates significantly. TSE posted an operating loss of INR15.6b, as ASP declined by USD219/t QoQ and USD141/t YoY, along with a corresponding hike of USD/136t YoY in the overall costs.
- TATA's consolidated revenue was down 6% YoY/5% QoQ at INR571b, an 11% miss on our estimate of INR643b. EBITDA declined 75% YoY and 33% QoQ to INR40b, missing our estimate by 59%.
- Consolidated EBITDA/t was down 75% YoY and 32% QoQ at INR5,661. TATA posted a loss of INR24b against our estimate of a INR43b profit, due to higher deferred tax (INR21.5b mainly relating to BSPS with Tata Steel UK) and margin compression at TSE.
- Gross debt was stable QoQ at INR876b (INR875b in 2QFY23) and net debt stood at INR717b. Net debt/EBITDA stood at 1.76x.

Europe to face headwinds; India demand resilient

- European operations, especially Britain, are expected to face headwinds owing to recessionary pressures in Europe, an overhang from BSPS, increasing coking coal consumption costs and assets nearing their end of usage life.
- A majority of steel contracts will be repriced in Europe, which may reduce revenue for TSE as the price reset will be lower compared to last year. If input costs do not correct to a similar extent, there could be a significant compression in margins going forward.
- Coking coal prices have shot up again in the last few weeks to USD365/t from the recent low of UDS250/t. The price increase will be reflected in 1QFY24 results, adding pressure on margins.
- Domestic ASP, however, is more reflective of the spot international market (compared to TSE, which has a lag in ASP vs spot prices). 4Q is a strong quarter in India and we expect steel prices to pick up, driving margin improvement.
- Demand from the automobile and oil & gas sectors is also expected to improve, which will further boost TATA's margins.

Valuation and view

- During the quarter, the company witnessed the full impact of the correction in steel prices, which touched a low in Nov/Dec'22.
- The entire reduction in steel ASP was reflected in the reduction in EBITDA/t as the benefit of lower coking coal consumption costs was offset by high other costs and high freight and handling expenses.

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Research analyst: Parthiv Deepak Jhonsa (Parthiv.Jhonsa@MotilalOswal.com)

- 4Q is a seasonally strong quarter owing to higher construction activities, no impediments from monsoon and supportive weather. The recent Union Budget also gave an impetus to the steel sector by increasing the budgetary allocation to the infrastructure and construction sectors, which will also drive steel demand in India.
- Domestic steel prices have started to recover from their recent lows and realizations are expected to be INR1,500/t more than the 3QFY23 average. However, realizations in Europe are expected to witness headwinds over the next few quarters.
- We believe rising coking coal costs, higher interest rates, an overhang from BSPS, assets nearing their end of usage life, and inflationary pressures across Europe are key concerns that will keep the performance subdued in Europe.
- Further, TATA may not achieve its deleveraging target for FY23, which could also prevent outperformance of the stock in the near term.
- The stock is trading at 1.1x FY24E P/B, with 16% RoE expectations, which we believe is pricing in the downside as well. The stock is available at 6.1x/4.6x FY23E/FY24E EV/EBITDA, which looks optimally priced at mid-cycle valuations. We trim our FY24 EBITDA estimate by 5%, factoring in cost pressures and the macro-economic scenario in Europe.
- We reiterate our Neutral rating on the stock and lower our SoTP-based TP to INR 115 (v/s INR123 previously).

Standalone quarterly performance (INR b)

| Y/E March | | FY | 22 | | | FY | 23E | | FY22 | FY23E | FY23E | vs Est |
|----------------------|----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| _ | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4QE | | | 3QE | (%) |
| Sales Vol (kt) | 3,990 | 4,420 | 4,250 | 4,970 | 3,886 | 4,760 | 4,590 | 4,684 | 17,630 | 17,920 | 4,420 | 4 |
| Change (YoY %) | 89.5 | -9.2 | -5.3 | 10.4 | -2.6 | 7.7 | 8.0 | -5.8 | 10.4 | 1.6 | 4.0 | |
| Change (QoQ %) | -11.3 | 10.8 | -3.8 | 16.9 | -21.8 | 22.5 | -3.6 | 2.0 | | | -7 | |
| ASP (INR/t) | 69,413 | 73,937 | 75,210 | 73,805 | 82,401 | 67,742 | 66,373 | 68,350 | 73,183 | 70,729 | 66,082 | 0 |
| Change (YoY %) | 56.5 | 66.7 | 88.0 | 56.6 | 18.7 | -8.4 | -11.7 | -7.4 | 66.7 | -3.4 | -12.1 | |
| Net Sales | 277 | 327 | 320 | 367 | 320 | 322 | 305 | 320 | 1,290 | 1,267 | 292 | 4 |
| Change (YoY %) | 196.6 | 51.3 | 77.9 | 73.0 | 15.6 | -1.3 | -4.7 | -12.7 | 84.0 | -1.8 | -8.6 | |
| Change (QoQ %) | 30.6 | 18.0 | -2.2 | 14.8 | -12.7 | 0.7 | -5.5 | 5.1 | | | -9.4 | |
| Total Expenditure | 144 | 193 | 198 | 244 | 225 | 274 | 253 | 257 | 779 | 1,008 | 231 | 9 |
| As a % of net sales | 52.0 | 58.9 | 61.9 | 66.6 | 70.1 | 85.0 | 83.1 | 80.1 | 60.4 | 79.5 | 79.2 | |
| EBITDA | 133.0 | 134.3 | 121.7 | 122.3 | 95.7 | 48.4 | 51.6 | 63.6 | 511.3 | 259.3 | 60.8 | -15 |
| Change (YoY %) | 962.9 | 134.6 | 81.6 | 33.2 | -28.0 | -63.9 | -57.6 | -48.0 | 123.6 | -49.3 | -50.1 | |
| Change (QoQ %) | 44.7 | 1.0 | -9.4 | 0.5 | -21.8 | -49.4 | 6.5 | 23.3 | | | 25.4 | |
| (% of Net Sales) | 48.0 | 41.1 | 38.1 | 33.4 | 29.9 | 15.0 | 16.9 | 19.9 | 39.6 | 20.5 | 20.8 | |
| EBITDA(INR/t) | 33,327 | 30,385 | 28,631 | 24,616 | 24,622 | 10,177 | 11,241 | 13,066 | 30,621 | 14,472 | 13,884 | |
| EBITDA(USD/t) | 452 | 411 | 383 | 327 | 319 | 131 | 137 | 156 | 411 | 181 | 169 | |
| Change (QoQ %) | 61.2 | -9.1 | -6.8 | -14.6 | -2.3 | -58.9 | 4.1 | 14.4 | | | 28.6 | |
| Change (YoY %) | 191.8 | 133.2 | 389.1 | 107.2 | 57.9 | -53.1 | -69.7 | -61.9 | 113.0 | -56.0 | -62.6 | |
| Interest | 8 | 7 | 6 | 6 | 7 | 10 | 11 | 8 | 28 | 36 | 5 | |
| Depreciation | 14 | 14 | 14 | 14 | 13 | 13 | 14 | 14 | 55 | 54 | 14 | |
| Other Income | 3 | 4 | 3 | 5 | 7 | 10 | 9 | 8 | 15 | 35 | 6 | |
| PBT (before EO Inc.) | 114 | 117 | 104 | 107 | 82 | 36 | 36 | 50 | 443 | 205 | 48 | -25 |
| EO Income(exp) | 2 | -1 | -2 | -1 | -1 | | 0 | | -2 | -1 | -1 | |
| PBT (after EO Inc.) | 116 | 116 | 103 | 106 | 82 | 36 | 36 | 50 | 441 | 204 | 47 | -23 |
| Total Tax | 28 | 29 | 26 | 28 | 21 | 9 | 9 | 12 | 111 | 51 | 12 | |
| % Tax | 24.2 | 24.9 | 25.1 | 26.3 | 25.3 | 24.8 | 25.2 | 24.5 | 25.1 | 25.0 | 24.5 | |
| Reported PAT | 88 | 87 | 77 | 78 | 61 | 27 | 27 | 38 | 330 | 153 | 36 | -24 |
| Adjusted PAT | 86 | 88 | 79 | 79 | 62 | 27 | 27 | 38 | 332 | 154 | 37 | -26 |
| Change (YoY %) | -2,322.1 | 246.9 | 104.8 | 40.2 | -28.5 | -69.7 | -65.5 | -51.9 | 197.7 | -53.8 | -53.5 | |
| Change (QoQ %) | 52.9 | 2.5 | -11.0 | 0.7 | -22.1 | -56.6 | 1.4 | 40.3 | | | 36.6 | |

Source: MOFSL, Company

Consolidated quarterly performance (INR b)

| Y/E March | | FY22 | 2 | | | FY | 23E | | FY22 | FY23E | FY23E | vs Est |
|----------------------------|---------|-------|-------|------|-------|-------|-------|-------|-------|-------|-------|--------|
| _ | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4QE | • | | 3QE | (%) |
| Net Sales | 535 | 604 | 608 | 693 | 634 | 599 | 571 | 605 | 2,440 | 2,409 | 643 | -11 |
| Change (YoY %) | 110.0 | 55.1 | 45.1 | 38.6 | 18.6 | -0.9 | -6.1 | -12.7 | 56.1 | -1.3 | 5.7 | |
| Change (QoQ %) | 7.0 | 12.9 | 0.6 | 14.0 | -8.4 | -5.6 | -4.7 | 6.0 | | | 7.3 | |
| EBITDA | 161 | 165 | 159 | 150 | 150 | 61 | 40 | 82 | 635 | 333 | 99 | -59 |
| Change (YoY %) | 2,886.8 | 164.9 | 66.1 | 6.0 | -7.1 | -63.2 | -74.5 | -45.2 | 108.1 | -47.5 | -37.5 | |
| Change (QoQ %) | 13.6 | 2.1 | -3.4 | -5.4 | -0.4 | -59.5 | -33.2 | 103.3 | | | 63.9 | |
| (% of Net Sales) | 30.1 | 27.2 | 26.1 | 21.7 | 23.6 | 10.1 | 7.1 | 13.6 | 26.0 | 13.8 | 15.5 | |
| EBITDA(USD/t) | 307 | 301 | 303 | 249 | 293 | 108 | 69 | 131 | 283 | 146 | 159 | -57 |
| Interest | 18 | 10 | 15 | 11 | 12 | 15 | 18 | 14 | 55 | 59 | 13 | |
| Depreciation | 23 | 23 | 22 | 22 | 22 | 23 | 24 | 24 | 91 | 93 | 24 | |
| Other Income | 2 | 3 | 1 | 3 | 3 | 3 | 3 | 3 | 8 | 12 | 2 | |
| PBT (before EO Inc.) | 121 | 134 | 122 | 120 | 118 | 25 | 2 | 48 | 497 | 193 | 64 | -97 |
| EO Income(exp) | -2 | 5 | -2 | -3 | 0 | 0 | 2 | | -1 | 1 | -1 | |
| PBT (after EO Inc.) | 120 | 139 | 120 | 117 | 117 | 25 | 3 | 48 | 496 | 194 | 63 | -95 |
| Total Tax | 23 | 16 | 26 | 20 | 42 | 13 | 29 | 12 | 85 | 96 | 22 | |
| % Tax | 19.0 | 11.7 | 21.1 | 16.9 | 35.6 | 51.9 | NA | 25.0 | 17.1 | 49.8 | 34.5 | |
| Reported PAT | 96 | 124 | 94 | 97 | 76 | 12 | -26 | 36 | 411 | 98 | 41 | -162 |
| Minority Interests | 9 | 6 | 0 | 1 | -1 | -2 | -3 | 1 | 16 | -5 | 1 | |
| Share of asso. PAT | 1 | 2 | 2 | 2 | 2 | 1 | 1 | 1 | 6 | 4 | 1 | |
| Adj. PAT (after MI & asso) | 91 | 114 | 98 | 100 | 78 | 15 | -24 | 37 | 402 | 106 | 43 | -156 |
| Change (YoY %) | NA | 650.9 | 153.6 | 31.4 | -14.1 | -86.5 | PL | LP | 386.8 | -73.6 | -56.1 | |
| Change (QoQ %) | 19.0 | 25.4 | -14.3 | 2.7 | -22.2 | -80.3 | PL | LP | | | 179.8 | |

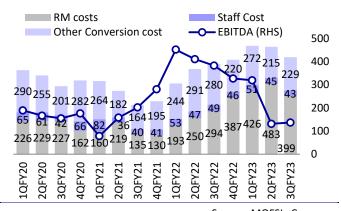
Source: MOFSL, Company

TSE's quarterly performance (USD)

| Y/E March | | FY22 FY23E | | | | | | FY22 | FY23E | FY22E | vs Est | |
|------------------------|-------|------------|-------|-------|-------|-------|-------|-------|--------|-------|--------|-----|
| _ | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4QE | | | 3QE | (%) |
| Production (000 tons) | 2,730 | 2,560 | 2,570 | 2,310 | 2,440 | 2,400 | 2,240 | 2,188 | 10,170 | 9,268 | 2,188 | 2 |
| Sales (000 tons) | 2,360 | 2,140 | 2,160 | 2,400 | 2,140 | 1,870 | 1,990 | 2,250 | 9,060 | 8,250 | 2,250 | -12 |
| Avg. NSR (USD per ton) | 1,116 | 1,353 | 1,409 | 1,460 | 1,573 | 1,488 | 1,268 | 1,200 | 1,309 | 1,375 | 1,400 | |
| EBITDA(USD/t) | 88 | 211 | 182 | 241 | 366 | 123 | -95 | 29 | 180 | 103 | 115 | |

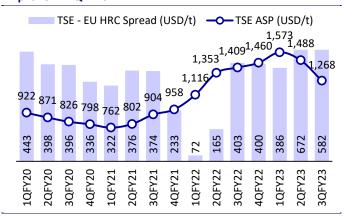
Story in charts

Exhibit 1: India EBITDA up QoQ, led by lower RM costs due to lower coking coal consumption costs



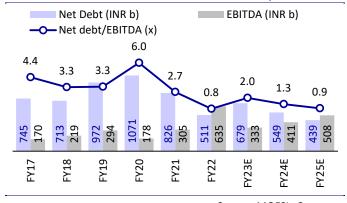
Source: MOFSL, Company

Exhibit 2: TSE spreads compressed in 3QFY23 but likely to improve in 4QFY23



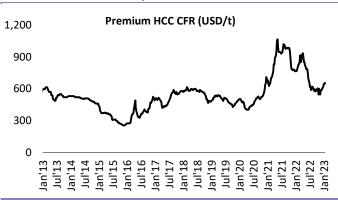
Source: MOFSL, Company

Exhibit 3: Net debt/EBITDA should come down post FY24E



Source: MOFSL, Company

Exhibit 4: Coking coal price (USD/t) has started to move up in 4QFY23 and is currently above USD365/t



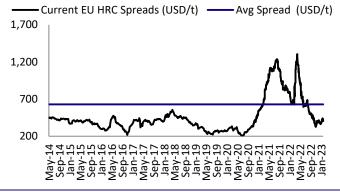
Source: MOFSL

Exhibit 5: Steel prices have witnessed improvement in 4QFY23



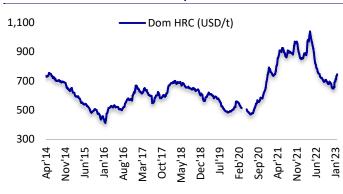
Source: MOFSL

Exhibit 6: Steel spreads in the EU eased from a high of Apr'22; now below long-term average



Source: MOFSL, Company

Exhibit 7: Domestic HRC prices have increased in last few weeks in line with international prices



Source: MOFSL, Company

Exhibit 8: TSE EBITDA/t is linked to steel price only

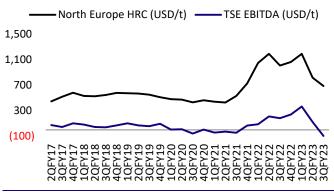
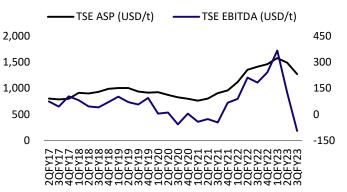
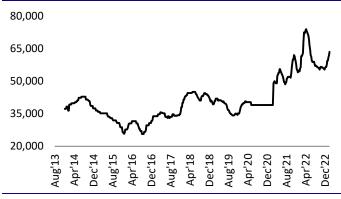


Exhibit 9: TSE's EBITDA follows ASP with a lag



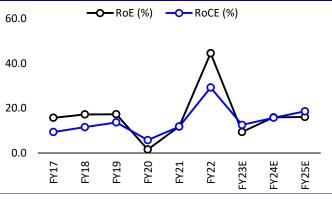
Source: MOFSL, Company Source: MOFSL, Company

Exhibit 10: Domestic TMT prices (INR/t) have been more resilient than HRC prices



Source: MOFSL, Company

Exhibit 11: Return ratios to normalize from FY24E onwards



Source: MOFSL, Company



Highlights from the management commentary

Management guidance for 4QFY23 and FY24

- 4Q realization for India should be higher by INR1,500/t.
- Input costs on the consumption basis should be lower by USD100/t in TSE and average realizations should be lower by USD70/t, which should help improve the margins in 4Q.
- Netherlands will be EBITDA positive; however, British operations will be under pressure and will continue to face headwinds in the near term.
- One of the BoFs at Netherlands will go for a scheduled shutdown in 4QFY23 for ~120 days.
- Once the CRM and galvanize plant is commissioned at Kalinganagar by 3QFY24, the company's market share in the Auto sector for CRC products is expected to increase from the current 30%-35%.
- NINL is expected to produce 1mt by FY24E.
- 0.5mt of incremental volumes are expected on consolidated levels in 4QFY23.
- Coking coal is expected to be in the range of USD250-350/t in FY24.
- Energy costs for European operations had spiked to 40% of revenue, which have now cooled off and are expected to be in the range of 10-20%.

Pension in TSE

- BSPS (British Steel Pension Scheme) was a ~GBP9b scheme, of which about 60% has been de-risked and liabilities has been insured.
- Remaining 40% of the liability should be de-risked by 1HFY24E.
- This is expected to have similar elevated levels of non-cash deferred tax expenses over the next few quarters.
- The offset for the same will be available in Tata Steel UK unit.

Debt

- Gross debt was stable QoQ at INR876b (INR875b in 2QFY23) and net debt stood at INR717b. Net debt/EBITDA stood at 1.76x.
- Once inventory at Netherlands reduces, a major working capital release should happen over the next 2-3 months, which will be reflected in 1QFY24.
- However, the company may not achieve its annual deleveraging target of USD1b for FY23.

Capex

- All the projects are progressing as per the timelines.
- The phased commissioning of the pellet plant has begun. The pellet plant at Kalinganagar is expected to start commercial production from 1HFY24E, which will reduce the merchant dependency of pellets for TATA and help in cost saving.
- CRM, which will add incremental value to the product mix, is expected to commence operations from 3QFY24.
- Caster at Kalinganagar should commence production from the middle of FY24.
- BoF at Kalinganagar will be operational from FY25 onward.

NINL expansion:

- NINL's production run rate will be 1mt by end-FY23, though volume gains will be visible in FY24.
- TATA paid a premium for 2,500 acres of land bank and iron ore reserves at NINL.
- In the long run, TATA plans to ramp up the capacity to 4-5mt.

Doubling the capacity in India by 2030

- TATA is on its way to doubling its crude steel production in India from 21mt to 40mt by 2030.
- Flat product portfolio from 16mt to 27mt and longs from 5mt to 13mt.
- Iron ore mining is expected to reach 60-65mt from the current capacity of 30mt.
- Downstream is also expected to witness the doubling of capacity: Tubes expected to reach 2mt (current 1mt), Wires to 1mt (current 0.45mt), Tinplate to 1mt (current 0.38mt) and DI pipes to 1mt (current 0.2mt).

Domestic demand

- Domestic demand remains resilient.
- Demand for auto grade steel and the oil and gas sector will support demand growth in India.
- The government's thrust seen in the union budget should also help maintain demand at elevated levels, especially in the infrastructure sector.
- In the long run, demand from downstream products is expected to be robust.
- Auto contracts, which are spot price elastic, are expected to witness robust demand, as the supply to auto companies is done on the approval basis, which creates high entry barriers for competitors.

Annual Contracts

- The annual contracts, which are expected to be reset, are expected to be ~USD850/t.
- These contracts will be higher than the current spot prices.

Exhibit 12: Changes to our assumptions and key financials

| | FY23E | | FY23E | FY24E | | | | | | | |
|------------------------|-------|---------|--------|------------|---------|--------|------------|--|--|--|--|
| Key Assumptions | | Revised | Old | Change (%) | Revised | Old | Change (%) | | | | |
| Standalone | | | | | | | | | | | |
| Volumes | mt | 17.9 | 17.6 | 2.0 | 19.2 | 18.6 | 3.4 | | | | |
| ASP | INR/t | 70,729 | 70,777 | -0.1 | 67,135 | 64,819 | 3.6 | | | | |
| Revenue | INR b | 1,267 | 1,244 | 1.9 | 1,290 | 1,205 | 7.1 | | | | |
| EBITDA | INR/t | 14,472 | 16,053 | -9.8 | 17,275 | 18,581 | -7.0 | | | | |
| EBITDA | INR b | 259 | 282 | -8.1 | 332 | 345 | -3.9 | | | | |
| Europe | | | | | | | | | | | |
| Volumes | mt | 8.3 | 8.5 | -3.1 | 8.7 | 8.9 | -2.9 | | | | |
| ASP | INR/t | 1,375 | 1,436 | -4.3 | 1,206 | 1,188 | 1.6 | | | | |
| Revenue | INR b | 908 | 978 | -7.2 | 883 | 896 | -1.4 | | | | |
| EBITDA | USD/t | 103 | 168 | -38.7 | 57 | 63 | -9.5 | | | | |
| EBITDA | INR b | 68 | 115 | -40.6 | 42 | 47 | -12.1 | | | | |
| Consolidated (INR b) | | | | | | | | | | | |
| Revenue | INR b | 2,409 | 2,503 | -3.8 | 2,416 | 2,353 | 2.7 | | | | |
| EBITDA | II . | 333 | 402 | -17.1 | 411 | 432 | -4.9 | | | | |
| PAT | 11 | 106 | 180 | -41.2 | 193 | 205 | -5.8 | | | | |

Source: MOFSL

Exhibit 13: Tata Steel (INR b) looks fairly valued at CMP

| Y/E March | UoM | 2024E |
|------------------------|--------|--------|
| Standalone | | |
| Sales | mt | 19.2 |
| EBITDA | INR/t | 17,275 |
| EBITDA | INR b | 331.8 |
| Target multiple | x | 5.0 |
| Target EV | INR b | 1,659 |
| Europe | | |
| Sales | mt | 8.7 |
| EBITDA | USD/t | 41,561 |
| EBITDA | INR/t | 4,792 |
| EBITDA/t | USD/t | 57 |
| EBITDA | INR b | 42 |
| Target multiple | x | 3.0 |
| Target EV | INR b | 125 |
| Other Subsidiaries | | |
| EBITDA - India subs | INR b | 38 |
| Target EBITDA multiple | x | 4.0 |
| Target EV | INR b | 150 |
| Target EV | INR b | 1,934 |
| Net Debt (d) | INR b | 549 |
| Total equity value | INR b | 1,385 |
| No of shares o/s | b | 12.21 |
| Target Price | INR/sh | 115 |

Source: MOSL

Exhibit 14: P/B ratio is near its historical average

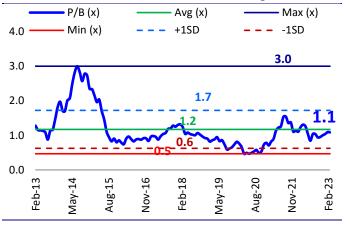
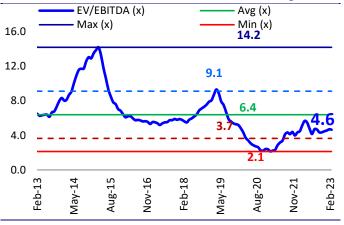


Exhibit 15: EV/EBITDA is lower than historical average



Source: MOFSL Source: MOFSL

Exhibit 16: Comparable valuation of global Steel companies

| | M-Cap | | P/E (x) | | EV | /EBITDA | (x) | | P/B (x) | | | RoE (%) | |
|----------------|--------|-------|---------|-------|-------|---------|-------|-------|---------|-------|-------|----------------|-------|
| | | CY21/ | CY22/ | CY23/ | CY21/ | CY22/ | CY23/ | CY21/ | CY22/ | CY23/ | CY21/ | CY22/ | CY23/ |
| Company | USD mn | FY22 | FY23 | FY24 | FY22 | FY23 | FY24 | FY22 | FY23 | FY24 | FY22 | FY23 | FY24 |
| India | | | | | | | | | | | | | |
| Tata* | 17,959 | 3.4 | 12.8 | 7.0 | 2.9 | 6.1 | 4.6 | 1.2 | 1.2 | 1.1 | 44.6 | 9.4 | 15.9 |
| JSW* | 21,600 | 8.0 | 57.9 | 8.9 | 5.8 | 12.2 | 6.0 | 2.6 | 2.6 | 2.1 | 37.5 | 4.5 | 26.1 |
| JSP* | 7,257 | 6.6 | 12.4 | 8.4 | 4.3 | 5.9 | 4.5 | 1.6 | 1.5 | 1.3 | 25.9 | 12.3 | 16.1 |
| SAIL* | 4,334 | 2.8 | 18.5 | 6.8 | 2.4 | 7.4 | 4.5 | 0.6 | 0.6 | 0.6 | 24.3 | 3.4 | 8.8 |
| Japan | | | | | | | | | | | | | |
| JFE | 7,971 | 3.6 | 6.0 | 6.9 | 4.9 | 5.8 | 6.4 | 0.5 | 0.5 | 0.4 | 15.5 | 8.1 | 6.6 |
| Nippon Steel | 19,824 | 4.8 | 4.3 | 6.7 | 5.2 | 4.4 | 5.4 | 0.8 | 0.6 | 0.6 | 18.1 | 17.5 | 9.6 |
| Kobe Steel | 2,102 | 4.8 | 5.6 | 6.1 | 5.3 | 6.2 | 5.4 | 0.3 | 0.3 | 0.3 | 7.2 | 5.9 | 5.4 |
| Korea | | | | | | | | | | | | | |
| POSCO | 20,822 | 5.9 | 7.0 | 6.0 | 3.7 | 4.0 | 3.6 | 0.5 | 0.4 | 0.4 | 8.3 | 6.4 | 7.3 |
| Hyundai Steel | 3,687 | 3.2 | 4.9 | 4.1 | 3.9 | 4.3 | 3.7 | 0.2 | 0.2 | 0.2 | 7.6 | 4.8 | 5.4 |
| US | | | | | | | | | | | | | |
| Nucor | 45,326 | 6.2 | 13.6 | 16.9 | 4.2 | 7.9 | 9.3 | 2.4 | 2.1 | 2.0 | 43.5 | 15.6 | 11.1 |
| US Steel | 6,848 | 3.1 | 13.2 | 16.8 | 1.9 | 4.9 | 4.7 | 0.7 | 0.8 | 0.6 | 26.2 | 5.9 | 4.8 |
| Steel Dynamics | 22,096 | 5.7 | 10.2 | 15.6 | 4.1 | 6.7 | 8.8 | 2.8 | 2.2 | 1.8 | 51.9 | 23.0 | 11.9 |
| Europe | | | | | | | | | | | | | |
| AM | 27,469 | 3.0 | 9.1 | 6.8 | 2.4 | 4.6 | 4.0 | 0.5 | 0.5 | 0.4 | 18.9 | 5.7 | 7.1 |
| SSAB | 7,056 | 3.4 | 9.2 | 12.6 | 1.9 | 4.3 | 5.4 | 0.8 | 1.0 | 1.0 | 26.0 | 11.3 | 8.2 |
| TKA | 5,049 | 4.9 | 14.6 | 8.7 | 0.6 | 0.7 | 0.7 | 0.4 | 0.3 | 0.3 | 8.4 | 2.9 | 4.0 |
| VOE | 6,072 | 5.2 | 6.0 | 10.9 | 3.7 | 3.3 | 4.4 | 0.9 | 0.7 | 0.7 | 16.7 | 12.8 | 6.4 |
| China | | | | | | | | | | | | | |
| Baosteel | 20,186 | 8.8 | 7.5 | 7.1 | 5.1 | 4.4 | 3.8 | 0.7 | 0.7 | 0.6 | 7.2 | 8.0 | 8.0 |

Source: MOFSL, Company. (*) denotes MOFSL estimates

Financials and valuations

| Income Statement (Consolidated) | | | | | | | | | (INR b) |
|---------------------------------|--------|-------|-------|-------|-------|-------|-------|-------|---------|
| Y/E March | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 | FY23E | FY24E | FY25E |
| Net Sales | 1,123 | 1,322 | 1,577 | 1,490 | 1,563 | 2,440 | 2,409 | 2,416 | 2,626 |
| Change (%) | 10.1 | 17.7 | 19.3 | -5.5 | 4.9 | 56.1 | -1.3 | 0.3 | 8.7 |
| EBITDA | 170 | 219 | 294 | 178 | 305 | 635 | 333 | 411 | 508 |
| % of Net Sales | 15.1 | 16.6 | 18.6 | 12.0 | 19.5 | 26.0 | 13.8 | 17.0 | 19.4 |
| Depn. & Amortization | 57 | 60 | 73 | 87 | 92 | 91 | 93 | 100 | 112 |
| EBIT | 113 | 159 | 220 | 91 | 213 | 544 | 240 | 311 | 396 |
| Finance cost | 51 | 55 | 77 | 76 | 76 | 55 | 59 | 46 | 47 |
| Other income | 5 | 9 | 14 | 18 | 9 | 8 | 12 | 12 | 12 |
| PBT before EO | 68 | 113 | 158 | 34 | 146 | 497 | 193 | 276 | 361 |
| EO income | -43 | 96 | -1 | -49 | -10 | -1 | 1 | 0 | 0 |
| PBT after EO | 25 | 209 | 157 | -16 | 135 | 496 | 194 | 276 | 361 |
| Tax | 28 | 34 | 67 | -26 | 57 | 85 | 96 | 85 | 143 |
| Rate (%) | 113 | 16 | 43 | 163 | 42 | 17 | 50 | 31 | 40 |
| Reported PAT | -3 | 175 | 90 | 10 | 79 | 411 | 98 | 191 | 218 |
| Minority interest P/L | 1 | 43 | -11 | -4 | 7 | 16 | -5 | 4 | 1 |
| Share of asso. PAT | 0 | 2 | 2 | 2 | 3 | 6 | 4 | 6 | 2 |
| PAT (After MI & asso.) | -4 | 134 | 103 | 16 | 75 | 402 | 107 | 193 | 219 |
| Div. on Pref. /Hybrid Sec. | 3 | 3 | 3 | 3 | 3 | 0 | 0 | 0 | 0 |
| Adjusted PAT | 37 | 80 | 101 | 10 | 83 | 402 | 106 | 193 | 219 |
| Change (%) | -275.3 | 116.3 | 27.3 | -89.8 | 697.0 | 386.8 | -73.6 | 82.3 | 13.2 |

| Balance Sheet (Consolidated) | | | | | | | | | (INR b) |
|------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|---------|
| Y/E March | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 | FY23E | FY24E | FY25E |
| Share Capital | 10 | 11 | 11 | 11 | 12 | 12 | 12 | 12 | 12 |
| Reserves | 346 | 575 | 655 | 702 | 723 | 1,132 | 1,178 | 1,311 | 1,469 |
| Net Worth | 355 | 586 | 667 | 713 | 735 | 1,144 | 1,190 | 1,323 | 1,481 |
| Minority Interest | 16 | 9 | 24 | 26 | 33 | 27 | 22 | 26 | 27 |
| Total Loans | 851 | 942 | 1,031 | 1,186 | 956 | 756 | 706 | 646 | 586 |
| Deferred Tax Liability | 91 | 95 | 115 | 78 | 75 | 93 | 133 | 135 | 181 |
| Capital Employed | 1,313 | 1,632 | 1,836 | 2,003 | 1,798 | 2,020 | 2,050 | 2,129 | 2,273 |
| Gross Block | 1,266 | 1,399 | 1,730 | 1,918 | 2,020 | 2,086 | 2,178 | 2,436 | 2,713 |
| Less: Accum. Deprn. | 380 | 479 | 526 | 613 | 705 | 796 | 890 | 989 | 1,102 |
| Net Fixed Assets | 885 | 920 | 1,204 | 1,305 | 1,314 | 1,290 | 1,289 | 1,446 | 1,611 |
| Capital WIP | 158 | 166 | 186 | 195 | 190 | 220 | 244 | 168 | 70 |
| Investments | 68 | 30 | 32 | 29 | 35 | 58 | 164 | 170 | 172 |
| Goodwill on consolidation | 35 | 41 | 40 | 41 | 43 | 43 | 43 | 43 | 43 |
| Curr. Assets | 578 | 929 | 863 | 921 | 855 | 1,213 | 1,110 | 1,103 | 1,210 |
| Inventory | 248 | 283 | 317 | 311 | 333 | 488 | 594 | 529 | 575 |
| Account Receivables | 116 | 124 | 118 | 79 | 95 | 122 | 132 | 119 | 129 |
| Cash & liquid investment | 106 | 228 | 59 | 115 | 130 | 244 | 27 | 97 | 147 |
| Others | 109 | 294 | 370 | 417 | 297 | 358 | 358 | 358 | 358 |
| Curr. Liability & Prov. | 411 | 455 | 490 | 487 | 639 | 805 | 800 | 801 | 833 |
| Account Payables | 186 | 204 | 217 | 214 | 260 | 368 | 363 | 364 | 396 |
| Provisions & Others | 225 | 251 | 273 | 273 | 380 | 437 | 437 | 437 | 437 |
| Net Current Assets | 168 | 475 | 373 | 434 | 216 | 408 | 310 | 302 | 377 |
| Appl. of Funds | 1,313 | 1,632 | 1,836 | 2,003 | 1,798 | 2,020 | 2,050 | 2,129 | 2,273 |

Financials and valuations

| Y/E March | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 | FY23E | FY24E | FY25E |
|-------------------------------|------|------|------|-------|------|------|-------|-------|-------|
| Basic (INR) | | | | | | | | | |
| EPS | 3.8 | 7.0 | 8.9 | 0.9 | 6.9 | 33.0 | 8.7 | 15.8 | 17.9 |
| Cash EPS | 9.6 | 12.2 | 15.3 | 8.5 | 14.6 | 40.4 | 16.3 | 24.0 | 27.1 |
| BV/Share (ex goodwill) | 33.0 | 47.6 | 54.7 | 58.7 | 57.7 | 90.2 | 94.0 | 104.8 | 117.7 |
| DPS | 0.8 | 0.8 | 1.0 | 1.0 | 2.5 | 5.1 | 5.0 | 5.0 | 5.0 |
| Payout (%) | 25.2 | 11.6 | 11.3 | 110.4 | 36.2 | 15.5 | 57.6 | 31.6 | 27.9 |
| Valuation (x) | | | | | | | | | |
| P/E | 29.4 | 16.0 | 12.6 | 123.0 | 16.1 | 3.4 | 12.8 | 7.0 | 6.2 |
| Cash P/E | 11.6 | 9.2 | 7.3 | 13.1 | 7.6 | 2.8 | 6.8 | 4.6 | 4.1 |
| P/BV | 3.4 | 2.3 | 2.0 | 1.9 | 1.9 | 1.2 | 1.2 | 1.1 | 0.9 |
| EV/Sales | 1.6 | 1.5 | 1.4 | 1.6 | 1.4 | 0.8 | 0.8 | 0.8 | 0.7 |
| EV/EBITDA | 10.7 | 9.1 | 7.7 | 13.2 | 7.1 | 2.9 | 6.1 | 4.6 | 3.5 |
| Dividend Yield (%) | 0.7 | 0.7 | 0.9 | 0.9 | 2.2 | 4.6 | 4.5 | 4.5 | 4.5 |
| Return Ratios (%) | | | | | | | | | |
| EBITDA Margins (%) | 15.1 | 16.6 | 18.6 | 12.0 | 19.5 | 26.0 | 13.8 | 17.0 | 19.4 |
| Net Profit Margins (%) | 3.3 | 6.0 | 6.4 | 0.7 | 5.3 | 16.5 | 4.4 | 8.0 | 8.3 |
| RoE | 15.7 | 17.2 | 17.3 | 1.6 | 11.9 | 44.6 | 9.4 | 15.9 | 16.1 |
| RoCE (pre-tax) | 9.4 | 11.6 | 13.7 | 5.8 | 11.8 | 29.2 | 12.6 | 15.7 | 18.6 |
| RoIC (pre-tax) | 13.3 | 14.6 | 15.9 | 5.7 | 13.7 | 37.0 | 15.4 | 18.8 | 22.1 |
| Working Capital Ratios | | | | | | | | | |
| Fixed Asset Turnover (x) | 1.3 | 1.4 | 1.3 | 1.1 | 1.2 | 1.9 | 1.9 | 1.7 | 1.6 |
| Asset Turnover (x) | 0.9 | 0.8 | 0.9 | 0.7 | 0.9 | 1.2 | 1.2 | 1.1 | 1.2 |
| Debtor (Days) | 38 | 34.3 | 27.3 | 19.3 | 22.3 | 18 | 20 | 18 | 18 |
| Inventory (Days) | 81 | 78.2 | 73.3 | 76.1 | 77.7 | 73 | 90 | 80 | 80 |
| Payables (Days) | 60 | 56.4 | 50.3 | 52.4 | 60.6 | 55 | 55 | 55 | 55 |
| Working Capital T/O (Days) | 58 | 56.2 | 50.4 | 43.1 | 39.3 | 36 | 55 | 43 | 43 |
| Leverage Ratio (x) | | | | | | | | | |
| Current Ratio | 1.4 | 2.0 | 1.8 | 1.9 | 1.3 | 1.5 | 1.4 | 1.4 | 1.5 |
| Interest Cover Ratio | 2.2 | 2.9 | 2.9 | 1.2 | 2.8 | 10.0 | 4.1 | 6.7 | 8.4 |
| Net Debt/Equity | 2.3 | 1.3 | 1.6 | 1.6 | 1.2 | 0.5 | 0.6 | 0.4 | 0.3 |

| Cash Flow Statement (Consolidated) | | | | | | | | | (INR b) |
|------------------------------------|------|------|------|------|------|------|-------|-------|---------|
| Y/E March | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 | FY23E | FY24E | FY25E |
| EBITDA | 170 | 219 | 294 | 178 | 305 | 635 | 333 | 411 | 508 |
| Reconciliation income (loss) | 6 | -17 | -15 | 3 | -20 | 24 | 0 | 0 | 0 |
| (Inc)/Dec in Wkg. Cap. | -49 | -43 | 26 | 42 | 165 | -96 | -120 | 78 | -25 |
| Tax Paid | -18 | -29 | -51 | -21 | -7 | -119 | -56 | -83 | -97 |
| CF from Op. Activity | 108 | 130 | 253 | 202 | 443 | 444 | 157 | 406 | 386 |
| (Inc)/Dec in FA + CWIP | -77 | -75 | -91 | -104 | -70 | -105 | -116 | -181 | -180 |
| Free Cash Flow to Firm | 31 | 55 | 162 | 98 | 373 | 339 | 41 | 226 | 206 |
| (Pur)/Sale of Non-cur. Invest. | 4 | -9 | 4 | 4 | 4 | -7 | -101 | 0 | 0 |
| Acquisition in subsidiaries | -11 | -2 | -351 | -41 | 1 | 12 | 1 | 0 | 0 |
| Int. & Divident Income | 2 | 4 | 3 | 4 | 5 | 3 | 12 | 12 | 12 |
| Others | -3 | 9 | 18 | 8 | 3 | 2 | 0 | 0 | 0 |
| CF from Inv. Activity | -85 | -73 | -416 | -129 | -57 | -96 | -205 | -169 | -168 |
| Equity raised/(repaid) | 7 | 91 | 0 | 2 | 32 | 3 | 0 | 0 | 0 |
| Debt raised/(repaid) | 27 | 41 | 82 | 76 | -321 | -160 | -50 | -60 | -60 |
| Dividend (incl. tax) | -9 | -12 | -14 | -18 | -12 | -30 | -61 | -61 | -61 |
| Interest & equiv. paid | -50 | -54 | -74 | -77 | -71 | -47 | -59 | -46 | -47 |
| CF from Fin. Activity | -26 | 66 | -7 | -17 | -371 | -234 | -170 | -167 | -168 |
| (Inc)/Dec in Cash | -3 | 123 | -170 | 56 | 15 | 114 | -218 | 70 | 50 |
| Add: opening Balance | 108 | 106 | 228 | 59 | 115 | 130 | 244 | 27 | 97 |
| Closing Balance | 106 | 228 | 59 | 115 | 130 | 244 | 27 | 97 | 147 |

NOTES

| Explanation of Investment Rating | | | | | |
|----------------------------------|----------------------------------------------------------------------------------------------|--|--|--|--|
| Investment Rating | Expected return (over 12-month) | | | | |
| BUY | >=15% | | | | |
| SELL | < - 10% | | | | |
| NEUTRAL | < - 10 % to 15% | | | | |
| UNDER REVIEW | Rating may undergo a change | | | | |
| NOT RATED | We have forward looking estimates for the stock but we refrain from assigning recommendation | | | | |

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