Company Update

Ambuja Cement



Refer to important disclosures at the end of this report

The Adani Group shares goal blueprint

CMP Target Price
Rs 385
as of (March 27, 2023)
Rs 425 (■)
12 months
Rating Upside
HOLD (■) 10.4 %

The Adani Group filed an investor presentation with the stock exchanges, unveiling its roadmap for capacity expansion and cost efficiencies. Management: i) re-iterated its guidance of doubling capacity to 140mt by FY28 (16% CAGR), at a capex of Rs460bn (USD77/ton) to be funded via internal accruals; ii) stated its target of achieving consolidated EBITDA of Rs175bn, with EBITDA/ton of Rs1,470 by FY28; iii) aims for Rs300-400/ton EBITDA improvement in FY24, through operational efficiencies. The Group has also outlined a few projects totaling 24mt cement capacity expansion (vs 11mt announced earlier), aimed to be commissioned in the next 2-3 years. We are awaiting clarity on clinker capacity expansion, equipment ordering, and conversion of warrants. We have a HOLD rating on Ambuja Cements, with target price of Rs425/share, based on 15x FY25E EV/E.

- Re-iterates doubling cement capacity to 140mt by FY28, implying 16% CAGR. The Group has outlined a few projects with the aim of increasing its overall cement capacity by 24mt (~13mt integrated and 11mt grinding) to 92mt and which it targets commissioning over 2-3 years. Of the 24mt, the Group has earmarked 13mt brownfield and 11mt greenfield capacity-additions. Besides, it is likely to add 10mt in the East, 8mt in the West, and 3mt each in the northern and central regions. The future roadmap for capacity expansion, from 92mt to 140mt, is still awaited. Overall, Company's capex target for doubling cement capacity (~73mt) over the next five years is Rs460bn (USD77/ton), which will be funded through internal accruals.
- Targets strengthening EBITDA via group synergies and operational efficiencies: The Group targets achieving consol. volume of 119mt (17% CAGR), with EBITDA of Rs175bn (28% CAGR vs the last 3-yr average), EBITDA/ton of Rs1,470 (8% CAGR vs the last 3-yr average) and RoCE improvement at 1.4x to 19% by FY28, mainly led by group synergies and operational efficiencies. Besides, the Group is looking to improve EBITDA by Rs300-400/ton, by FY24. Various cost-saving initiatives include: i) optimizing manufacturing-cost with increasing share of WHRS (from 80MW to 175MW), higher usage of AFR (from 7.5% to 30%), coal extraction from new mines, increasing share of green power (200MW solar) and entering long-term fly-ash sourcing contracts; ii) optimizing logistics cost via rail-road mix enhancement and warehouse footprint optimization by increasing direct despatch; iii) others, like manpower streamlining, debottlenecking initiatives and change in product mix.
- The Group is also looking at various sales & marketing initiatives, like i) focus on nine high-growth states (for cement): Rajasthan, Punjab, HP, UP, J&K, Bihar, Jharkhand, Maharashtra and Karnataka; ii) leveraging group adjacencies to drive premium-quality green cement volumes; iii) focus on special application premium cement (22% of trade sales); iv) increase in share of B2B segment; v) increase in productivity of the technical services team to convert IHB leads; and vi) emphasis on digitization initiatives.
- Industry outlook: The Group anticipates the demand-capacity gap to narrow during FY23-28 (demand/capacity growth of ~7%/~6%), with capacity utilization likely to be in the 70-75% range.

Financial Snapshot (Standalone)

(Rs mn)	CY20	CY21	15MFY23E	FY24E	FY25E
Revenue	1,13,719	1,39,650	2,00,483	1,64,791	1,77,131
EBITDA	26,466	32,075	31,277	32,351	36,255
EBITDA Margin (%)	23.3	23.0	15.6	19.6	20.5
APAT	16,868	21,462	23,617	22,603	24,809
EPS (Rs)	8.5	10.8	9.5	11.4	12.5
EPS (% chg)	22.8	27.2	(12.0)	19.6	9.8
ROE (%)	7.9	10.1	7.5	7.8	8.2
P/E (x)	32.7	25.3	31.6	26.5	23.7
EV/EBITDA (x)	19.0	16.9	16.4	14.4	12.9
P/BV (x)	3.8	3.4	3.4	2.6	2.5

Change in Estimates				
EPS Chg FY23E/FY24E (%)	-/ -			
Target Price change (%)	(11.5)			
Target Period (Months)	12			
Previous Reco	HOLD			
Emkay vs Consensus				
EPS Estimates				

FY23F

FY24F

Emkay	9.5	5 11.4
Consensus	12.8	3 14.2
Mean Consensus TP (12	2M)	Rs 506
Stock Details		
Bloomberg Code		ACEM IN
Face Value (Rs)		2
Shares outstanding (mn))	1,986
52 Week H/L		598 / 274
M Cap (Rs bn/USD bn)		764 / 9.26
Daily Avg Volume (nos.)		130,16,790
Daily Avg Turnover (USI	O mn)	69.1

Shareholding rattern Dec 22	•
Promoters	63.2%
Fils	10.7%
DIIs	17.0%
Public and Others	9.2%

Shareholding Pattern Dec '22

Price Performance								
(%)	1M	3M	6M	12M				
Absolute	(26)	(32)	1	2				
Rel. to Nift	y (26)	(31)	(1)	(1)				

Relative price trend



Source: Bloomberg

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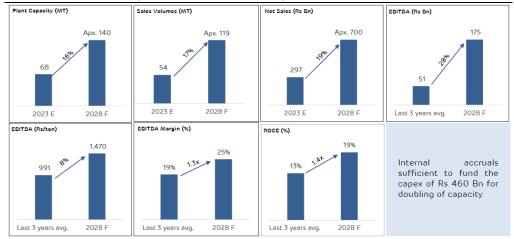
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Source: Company, Emilay Research

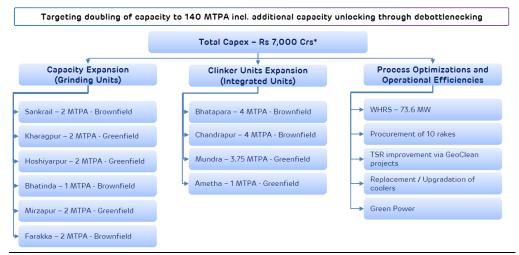
Story in charts

Exhibit 1: The Adani Group's transformational roadmap for cement business



Source: Company, Emkay Research

Exhibit 2: The Adani Group's priority capacity-expansion projects for the next 2-3 years



Source: Company, Emkay Research

Exhibit 3: The Adani Group targets EBITDA improvement of Rs300-400/ton in FY24, through operational efficiencies



Source: Company, Emkay Research

Exhibit 4: Likely synergies potential with Adani Group companies



Source: Company, Emkay Research

Exhibit 5: Sales & Marketing initiatives by the Adani Group



Source: Company, Emkay Research

Exhibit 6: We maintain HOLD on the stock, with TP of Rs425/sh, based on 15x FY25E EV/EBITDA

EV/E method, backed by DCF analysis	(Rs bn)
Mar-25E EBITDA	36
EV/E (x)	15
Enterprise Value	546
Net cash (Mar-24E)	82
Equity value (standalone)	627
ACC - 50% of FV	216
SOTP-based value	843
No. of shares (mn)	1,986
Mar-24 Target Price (Rs)	425

Source: Emkay Research

Annual analysis

Exhibit 7: Key assumptions

Operational details	CV47	07/40	C)/40	01/00	CV24	15M	CVO4E	CVOEE	CAGR (S	%)
Operational details	CY17	CY18	CY19	CY20	CY21	FY23E	CY24E	CY25E	CY17-21 CY	21-FY25E
Capacity (mt)	29.7	29.7	29.7	29.7	31.5	31.5	33.0	38.7	1.5	7.1
Volumes (mt)	23.0	24.2	24.0	22.7	27.0	37.7	31.1	32.6	4.1	6.5
Utilization (%)	82	87	86	81	86	120	94	84		
Realization (Rs/ton)	4,455	4,525	4,717	4,927	5,103	5,259	5,240	5,368	3.5	1.7
EBITDA/ton (Rs/ton)	824	780	893	1,167	1,187	830	1,040	1,110	9.6	(2.2)
P&L (Rs bn)										
Revenue	105	114	117	114	140	200	165	177	7.5	8.2
EBITDA	19	19	21	26	32	31	32	36	14.1	4.2
Adj. Net Profit	12	12	14	17	21	24	23	25	15.5	4.9
Balance Sheet (Rs bn)										
Equity	200	210	222	203	222	284	296	308		
Net Debt	(35)	(33)	(47)	(29)	(41)	(92)	(89)	(54)		
Cash Flow (Rs bn)										
OCF	18	14	24	24	31	34	42	39		
Change in WC	2	(6)	4	4	(5)	(7)	3	(0)		
Capex	(5)	(6)	(11)	(10)	(11)	(31)	(28)	(60)		
FCF	15	2	17	18	14	(4)	16	(21)		
Return ratios (%)										
RoE	13.6	11.8	12.7	16.4	21.3	13.4	11.7	11.4		
RoCE	13.8	11.9	12.8	16.6	21.5	13.9	12.0	11.4		
RoIC	27.4	23.5	27.2	39.6	46.6	40.0	36.1	34.2		
Valuations (x)										
P/E						31.6	26.5	23.7		
EV/EBITDA						16.4	14.4	12.9		
EV/ton (USD)						201	178	155		

Source: Company, Emkay Research

Exhibit 8: Annual analysis on a per-ton basis

Rs/ton	CY17	CY18	CY19	CY20	CY21	15MFY23E	FY24E	FY25E
Blended realization	4,455	4,525	4,717	4,927	5,103	5,259	5,240	5,368
% YoY	4.9	1.6	4.2	4.5	3.6	3.0	(0.4)	2.4
Raw materials consumed	655	696	755	831	750	940	900	938
Power & fuel costs	970	1,051	1,075	993	1,266	1,708	1,509	1,536
Freight costs	961	1,044	998	950	903	844	827	851
Staff cost	288	281	281	295	251	209	213	215
Other expenses	847	830	846	777	810	787	809	774
Total OpEx	3,721	3,902	3,955	3,847	3,980	4,489	4,259	4,315
% YoY	5.8	4.9	1.3	(2.7)	3.5	12.8	(5.1)	1.3
Other operating income	89	157	131	87	63	61	60	58
Blended EBITDA	824	780	893	1,167	1,187	830	1,040	1,110
% YoY	5.5	(5.3)	14.5	30.7	1.7	(30.1)	25.4	6.7

Source: Company, Emkay Research

Key Financials (Standalone)

Income Statement

Y/E Dec (Rs mn)	CY20	CY21	15MFY23E	FY24E	FY25E
Revenue	1,13,719	1,39,650	2,00,483	1,64,791	1,77,131
Expenditure	87,253	1,07,575	1,69,207	1,32,439	1,40,876
EBITDA	26,466	32,075	31,277	32,351	36,255
Depreciation	5,212	5,512	7,935	6,758	7,726
EBIT	21,254	26,562	23,342	25,593	28,529
Other Income	3,720	2,856	8,533	5,916	7,376
Interest expenses	831	909	1,203	1,169	2,604
PBT	24,144	28,509	30,672	30,340	33,301
Tax	7,276	7,047	7,054	7,737	8,492
Extraordinary Items	1,033	(657)	1,179	0	0
Minority Int./Income from Assoc.	0	0	0	0	0
Reported Net Income	17,901	20,805	24,796	22,603	24,809
Adjusted PAT	16,868	21,462	23,617	22,603	24,809

Balance Sheet

Y/E Dec (Rs mn)	CY20	CY21	15MFY23E	FY24E	FY25E
Equity share capital	3,971	3,971	3,971	3,971	3,971
Reserves & surplus	1,99,187	2,18,101	2,80,388	2,91,690	3,04,094
Net worth	2,03,159	2,22,073	2,84,360	2,95,661	3,08,066
Minority Interest	0	0	0	0	0
Loan Funds	436	435	435	435	28,935
Net deferred tax liability	1,860	2,018	2,068	2,120	2,173
Total Liabilities	2,05,454	2,24,526	2,86,863	2,98,216	3,39,174
Net block	59,315	76,457	83,337	81,885	1,13,345
Investment	1,42,134	1,42,134	1,42,134	1,30,005	1,23,941
Current Assets	34,628	53,630	1,00,787	99,978	96,430
Cash & bank balance	5,032	17,466	52,121	57,317	52,369
Other Current Assets	167	169	170	172	174
Current liabilities & Provision	49,360	57,209	64,631	62,017	63,494
Net current assets	(14,732)	(3,579)	36,156	37,961	32,936
Misc. exp	0	0	0	0	0
Total Assets	2,05,454	2,24,526	2,86,863	2,98,216	3,39,174

Cash Flow

Y/E Dec (Rs mn)	CY20	CY21	15MFY23E	FY24E	FY25E
PBT (Ex-Other income) (NI+Dep)	24,144	24,996	23,318	24,424	25,925
Other Non-Cash items	(3,120)	139	50	52	53
Chg in working cap	3,676	1,281	(5,080)	3,391	77
Operating Cashflow	26,062	25,332	20,371	28,057	27,893
Capital expenditure	(9,778)	(12,972)	(30,538)	(28,435)	(59,772)
Free Cash Flow	16,284	12,361	(10,166)	(377)	(31,879)
Investments	3,133	0	0	12,128	6,064
Other Investing Cash Flow	0	0	0	0	0
Investing Cashflow	(3,164)	(10,115)	(22,005)	(10,390)	(46,332)
Equity Capital Raised	0	0	0	0	0
Loans Taken / (Repaid)	(62)	(1)	0	0	28,500
Dividend paid (incl tax)	(36,646)	(12,510)	(12,510)	(11,302)	(12,404)
Other Financing Cash Flow	0	10,637	50,000	0	0
Financing Cashflow	(37,604)	(2,783)	36,288	(12,471)	13,491
Net chg in cash	(14,706)	12,434	34,655	5,196	(4,948)
Opening cash position	19,738	5,032	17,466	52,121	57,317
Closing cash position	5,032	17,466	52,121	57,317	52,369

Source: Company, Emkay Research

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Key Ratios

Profitability (%)	CY20	CY21	15MFY23E	FY24E	FY25E
EBITDA Margin	23.3	23.0	15.6	19.6	20.5
EBIT Margin	18.7	19.0	11.6	15.5	16.1
Effective Tax Rate	30.1	24.7	23.0	25.5	25.5
Net Margin	14.8	15.4	11.8	13.7	14.0
ROCE	11.6	13.7	10.0	10.8	11.3
ROE	7.9	10.1	7.5	7.8	8.2
RoIC	33.7	42.1	23.4	29.4	27.2

Per Share Data (Rs)	CY20	CY21	15MFY23E	FY24E	FY25E
EPS	8.5	10.8	9.5	11.4	12.5
CEPS	11.1	13.6	12.7	14.8	16.4
BVPS	102.3	111.8	114.6	148.9	155.1
DPS	18.0	6.3	5.0	5.7	6.2

Valuations (x)	CY20	CY21	15MFY23E	FY24E	FY25E
PER	32.7	25.3	31.6	26.5	23.7
P/CEPS	34.6	28.3	30.3	26.0	23.5
P/BV	3.8	3.4	3.4	2.6	2.5
EV / Sales	6.6	5.2	3.5	4.3	4.2
EV / EBITDA	19.0	16.9	16.4	14.4	12.9
Dividend Yield (%)	4.7	1.6	1.3	1.5	1.6

Gearing Ratio (x)	CY20	CY21	15MFY23E	FY24E	FY25E
Net Debt/ Equity	(0.1)	(0.2)	(0.3)	(0.2)	(0.1)
Net Debt/EBIDTA	(1.1)	(1.3)	(2.4)	(2.1)	(0.8)
Working Cap Cycle (days)	(63.4)	(55.0)	(36.3)	(42.9)	(40.0)

Growth (%)	CY20	CY21	15MFY23E	FY24E	FY25E
Revenue	(2.5)	22.8	14.8	2.7	7.5
EBITDA	23.2	21.2	(22.0)	29.3	12.1
EBIT	32.4	25.0	(29.7)	37.1	11.5
PAT	17.1	16.2	(4.7)	13.9	9.8

Quarterly (Rs mn)	Q4CY21	Q1CY22	Q2CY22	Q3CY22	Q4CY22
Revenue	37,351	39,252	39,935	36,704	41,285
EBITDA	5,679	7,904	6,845	3,043	6,261
EBITDA Margin (%)	15.2	20.1	17.1	8.3	15.2
PAT	3,174	4,952	8,534	1,531	4,303
EPS (Rs)	1.6	2.5	4.3	0.8	2.2

Source: Company, Emkay Research

Shareholding Pattern (%)	Dec-21	Mar-22	Jun-22	Sep-22	Dec-22
Promoters	63.1	63.1	63.1	63.2	63.2
FIIs	14.7	13.0	12.8	11.0	10.7
DIIs	15.1	16.2	15.0	16.5	17.0
Public and Others	7.2	7.7	9.1	9.3	9.2

Source: Capitaline

RECOMMENDATION HISTORY - Details

Date	CMP (Rs/sh)	TP (Rs/sh)	Period (months)	Rating	Analyst
2-Mar-23	371	425	12m	Hold	Dharmesh Shah
9-Feb-23	358	425	12m	Hold	Dharmesh Shah
5-Feb-23	374	480	12m	Hold	Dharmesh Shah
29-Dec-22	523	480	12m	Hold	Dharmesh Shah
5-Dec-22	573	480	12m	Hold	Dharmesh Shah
5-Nov-22	559	480	12m	Hold	Dharmesh Shah
21-Oct-22	513	480	12m	Hold	Dharmesh Shah
4-Oct-22	492	530	12m	Hold	Dharmesh Shah
19-Sep-22	565	530	12m	Hold	Dharmesh Shah
4-Sep-22	416	360	12m	Hold	Dharmesh Shah
20-Jul-22	368	360	12m	Hold	Dharmesh Shah
4-Jul-22	369	360	12m	Hold	Dharmesh Shah
28-Jun-22	366	360	12m	Hold	Dharmesh Shah
16-May-22	368	410	12m	Hold	Dharmesh Shah
28-Apr-22	383	410	12m	Hold	Dharmesh Shah
16-Mar-22	309	370	12m	Buy	Dharmesh Shah
19-Feb-22	338	400	12m	Buy	Dharmesh Shah
31-Dec-21	378	450	12m	Buy	Dharmesh Shah
19-Dec-21	369	450	12m	Buy	Dharmesh Shah
2-Dec-21	377	450	12m	Buy	Dharmesh Shah
27-Oct-21	382	450	12m	Buy	Dharmesh Shah
5-Sep-21	437	445	12m	Buy	Dharmesh Shah
25-Jul-21	402	445	12m	Buy	Dharmesh Shah
6-Jun-21	332	350	12m	Buy	Dharmesh Shah
30-Apr-21	309	350	12m	Buy	Dharmesh Shah
28-Apr-21	309	350	12m	Buy	Dharmesh Shah

Source: Company, Emkay Research

RECOMMENDATION HISTORY - Trend (Rs/sh)



Source: Bloomberg, Company, Emkay Research

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