

March 20, 2023

Company Update

☑ Change in Estimates | ■ Target | ■ Reco

Change in Estimates

	Current		Pre	vious
	FY24E	FY25E	FY24E	FY25E
Rating	В	UY	В	UY
Target Price	1,	660	1,	660
Sales (Rs. m)	25,731	29,873	25,275	29,157
% Chng.	1.8	2.5		
EBITDA (Rs. m)	7,070	8,196	7,185	8,331
% Chng.	(1.6)	(1.6)		
EPS (Rs.)	45.5	53.9	47.8	57.1
% Chna	(47)	(5.5)		

Key Financials - Consolidated

Y/e Mar	FY22	FY23E	FY24E	FY25E
Sales (Rs. m)	16,508	22,264	25,731	29,873
EBITDA (Rs. m)	5,158	6,053	7,070	8,196
Margin (%)	31.2	27.2	27.5	27.4
PAT (Rs. m)	3,327	3,137	3,643	4,317
EPS (Rs.)	41.6	39.2	45.5	53.9
Gr. (%)	60.3	(5.7)	16.2	18.5
DPS (Rs.)	-	3.5	5.8	8.1
Yield (%)	-	0.3	0.4	0.6
RoE (%)	29.6	20.5	19.9	19.9
RoCE (%)	33.4	27.0	26.3	26.4
EV/Sales (x)	6.5	4.9	4.3	3.6
EV/EBITDA (x)	20.9	18.1	15.6	13.2
PE (x)	32.4	34.4	29.6	25.0
P/BV (x)	7.8	6.5	5.4	4.6

Key Data	KRII.BO KIMS IN
52-W High / Low	Rs.1,669 / Rs.1,113
Sensex / Nifty	57,990 / 17,100
Market Cap	Rs.108bn/ \$ 1,308m
Shares Outstanding	80m
3M Avg. Daily Value	Rs.62.15m

Shareholding Pattern (%)

Promoter's	38.84
Foreign	11.89
Domestic Institution	25.83
Public & Others	23.44
Promoter Pledge (Rs bn)	8.08

Stock Performance (%)

	1M	6M	12M
Absolute	(3.7)	10.3	2.4
Relative	1.3	11.9	2.2

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Krishna Institute of Medical Sciences (KIMS IN)

Rating: BUY | CMP: Rs1,349 | TP: Rs1,660

Sunshine and Nagpur units scalability on track

We remain positive on Krishna Institute of Medical Sciences (KIMS)'s occupancy, profitability and scalability post our recent hospital visits across Nagpur and Sunshine units. KIMS will continue to focus on creating a strong cluster based investment approach and likely expand operations across Maharashtra and Karnataka region by adding more units. Overall, we expect Nagpur + Sunshine units EBIDTA contribution to go up by 2x (Rs2.2bn in FY25E vs Rs1bn in FY23) over FY23-25E. We also expect ~17% consolidated EBIDTA CAGR and best in class return ratios with RoE/RoCE of ~20%/26% over the same period. Our FY24 and FY25E EBITDA marginally stands reduced by ~2%. Maintain 'Buy' rating with TP of Rs1,660/share (unchanged) based on 20x FY25E EV/EBIDTA. At CMP, stock is trading at valuations of 16x EV/EBIDTA (adj for IND AS and partner's stake) and 25x P/E on FY25E.

- Strong visibility of operational turnaround in Kingsway unit: Kingsway Hospital in Nagpur (currently in transition mode) was commissioned in Dec-19 with 334 beds capacity, expandable to 510 beds. KIMS intends to further add more clinical talent within next 3-6 months and fill in therapeutic gaps like oncology radiation. This should aid occupancy from current level of 55% (based on capacity) to 60-65% in FY24. Further KIMS is also under process to integrate consumables procurement, which should improve margins by 200 bps on immediate basis. Kingsway unit is likely to act as CoE (centre of excellence) for KIMS Maharashtra cluster region. Overall, we factor in revenues of Rs2.3bn and EBIDTA of Rs496m (22% OPM) in FY25E from current level of 10-11% OPM.
- Occupancy improvement in Sunshine units to drive growth: Sunshine's current occupancy stands at 40% with ~70% revenue coming from Ortho + Cardiac specialty. The new unit for Sunshine Secunderabad will move to a new state-of-art facility in more prime location by end of Q1FY24 which would result in attracting clinical talent across other therapies. Further company would save on rentals and aid to divert access inpatient volumes across specialties at its flagship hospital to Sunshine unit. Company has already got commitments of doctors to join Sunshine unit. On Gachibowli unit, company has already replaced many high cost consultant and hired new clinical talents. Overall we see occupancy improvement to +60% from current level of 40% by FY25E. Resultant we have factored in revenue of Rs 6.7bn and EBIDTA of Rs1.7bn in FY25E; implying 40% CAGR growth.
- Base business to grow in high single digit: KIMS's EBIDTA ex of Sunshine has decline by 10% YoY for 9MFY23 given high COVID base and certain one offs at its Telangana units. Kondapur unit is running at optimum utilization and thereby growth will be driven as new capacity (500 beds) comes up in FY25. KIMS has identified few departments such as vascular surgery, pulmonology where there is vacuum in flagship unit and also onboard the talent which will aid footfalls. Additionally, 50 bed addition will be commercialized in its Vizag unit and 150 bed addition in Ananthpur by FY25. Company also expects margin trajectory to improve in its AP acquired units to 25% from current level of 20%.

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Other key highlights of our Kingsway unit visit:

- KIMS had acquired 51% stake in Kingsway Hospitals, Nagpur. They paid Rs800mn upfront as equity for 51% stake and another Rs700mn debt got consolidated. Acquisition cost worked out to be Rs9mn/bed.
- Currently there are 250 beds (of 334 capacity beds) and remaining should commercialized in FY24. Further company intends to add additional 2 floors and also have space which can take total capacity of beds to 510.
- Payor mix- 50% cash + 30% Insurance and 20% Corporates; Case mix- well spread out across cardiac, onco, neuro, nephro, gastro etc. Company is also scaling up its transplant business which has huge potential.
- Nagpur is attractive micro healthcare market with access to good clinical talents given reputed medical colleges in vicinity. Further Nagpur gets good influx of patients from peripherals like Jabalpur, Raipur, Bhilai, Bhopal and Orissa.
- Price revision is expected in June 2023. Currently charges are 5-7% discount to competitors.
- Sancheti family owns 33% in Kingsway unit and 16% is owned by doctors. They will likely consider selling the remaining stake in Kingsway to KIMS only after 5 years, as per mutual understanding.

Other key highlights on Sunshine units:

- Gachibowli unit Most of clinical talents have been on boarded and some therapies like gastro, neuro etc. have been scaling up. Guided for Rs180mn per month revenue (Currently at Rs. 110mn/130mn per month) with 25% margin.
- Secunderabad unit- It is a 325 bed capacity hospital with current occupancy at 50%. Potential to scale up revenues to Rs. 300mn /month from current levels of Rs220-240 mn/month with healthy margins.
- KIMS is in process of shifting existing Secunderabad facility to owned land & building which will be new state-of-art facility. This would save on rentals and aid to divert access inpatient volumes across specialties at its flagship hospital.

Exhibit 1: Top hospitals across Nagpur

Hospital Name	Туре	Bed capacity
Kingsway Hospitals	Private	334
Alexis	Private	200
Wockhardt	Private	160
Sevenstar	Private	135
Care Hospital	Private	110
Viveka Hospital	Private	100
New Era	Private	100
Aureus	Private	110
Neuron	Private	100
NCI	Trust	150

Source: Company, PL

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Exhibit 2: Key Parameters of Kingsway Hospitals

Particulars	FY 22-23E (YTD Dec)
Total no of beds	334
Operational beds: census (195) and non-census (55)	250
Occupied beds (midnight occupancy)	137
Occupancy % (on operational census beds)	70%
Revenue (in mn.)	515
ARPOB (in Rs.)	29,410
ALOS	3.01
ARPP (in Rs.)	88,538
EBITDA before on off (on operational income) (in mn.)	42.6
EBITDA %	11.4%

Source: Company, PL (Note: ARPOB includes only Inpatients revenues)

Exhibit 3: Break-up of beds (Kingsway Hospitals)

Bed type	No. of beds
ICU Beds	92
Multi Bed	32
Single Room	30
Semi Private	117
Others	63
Total	334

Source: Company, PL

Exhibit 4: Revenue growth ahead across regions

Cluster wise revenues (Rs mn)	FY23E	FY24E	FY25E
Telangana (KIMS)	11,114	11,990	12,829
% total	49%	46%	43%
AP- Mature	2,475	2,613	2,950
% total	11%	10%	10%
AP-Acquired	3,586	3,884	4,231
% total	16%	15%	14%
Sunshine	4,520	5,537	6,685
% total	20%	21%	22%
Nagpur	910	1,807	2,255
% total	4%	7%	7%
Nashik + Bangalore			1,123
% total			4%
Total	22,604	25,831	30,073

Source: Company, PL

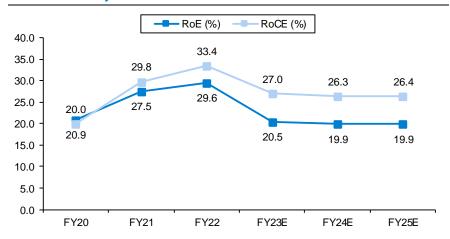


Exhibit 5: EBITDA and margin growth ahead across regions

Cluster wise Pre IND AS EBIDTA (Rs mn)	FY23E	FY24E	FY25E
Telangana (KIMS)	3,323	3,720	4,076
OPM (%)	29.9%	31.0%	31.8%
AP- Mature	792	836	944
OPM (%)	32.0%	32.0%	32.0%
AP-Acquired	717	855	994
OPM (%)	20.0%	22.0%	23.5%
Sunshine	881	1,218	1,738
OPM (%)	20%	22%	26%
Nagpur	70	271	496
OPM (%)	7.6%	15.0%	22.0%
Nashik + Bangalore			-222
OPM (%)			-19.8%
Total	5,783	6,900	8,026
OPM (%)	25.6%	26.7%	26.7%

Source: Company, PL

Exhibit 6: Healthy return ratios



Source: Company, PL



Financials

Income Statement (Rs m)	į
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Y/e Mar	FY22	FY23E	FY24E	FY25E
Net Revenues	16,508	22,264	25,731	29,873
YoY gr. (%)	24.1	34.9	15.6	16.1
Cost of Goods Sold	3,552	4,973	5,683	6,616
Gross Profit	12,957	17,291	20,048	23,257
Margin (%)	78.5	77.7	77.9	77.9
Employee Cost	2,619	3,143	3,457	3,803
Other Expenses	5,180	8,095	9,521	11,257
EBITDA	5,158	6,053	7,070	8,196
YoY gr. (%)	39.1	17.4	16.8	15.9
Margin (%)	31.2	27.2	27.5	27.4
Depreciation and Amortization	727	1,275	1,406	1,605
EBIT	4,431	4,778	5,664	6,591
Margin (%)	26.8	21.5	22.0	22.1
Net Interest	160	370	350	300
Other Income	203	275	250	350
Profit Before Tax	4,473	4,683	5,564	6,641
Margin (%)	27.1	21.0	21.6	22.2
Total Tax	1,131	1,218	1,447	1,660
Effective tax rate (%)	25.3	26.0	26.0	25.0
Profit after tax	3,343	3,466	4,118	4,981
Minority interest	111	329	474	664
Share Profit from Associate	95	-	-	-
Adjusted PAT	3,327	3,137	3,643	4,317
YoY gr. (%)	65.3	(5.7)	16.2	18.5
Margin (%)	20.2	14.1	14.2	14.5
Extra Ord. Income / (Exp)	-	-	-	-
Reported PAT	3,327	3,137	3,643	4,317
YoY gr. (%)	65.3	(5.7)	16.2	18.5
Margin (%)	20.2	14.1	14.2	14.5
Other Comprehensive Income	-	-	-	-
Total Comprehensive Income	3,327	3,137	3,643	4,317
Equity Shares O/s (m)	80	80	80	80
EPS (Rs)	41.6	39.2	45.5	53.9

Source: Company Data, PL Research

Balance Sheet Abstract (Rs m)

Balance Sheet Abstract (Rs	m)			
Y/e Mar	FY22	FY23E	FY24E	FY25E
Non-Current Assets				
Gross Block	11,316	17,316	22,316	26,316
Tangibles	11,316	17,316	22,316	26,316
Intangibles	-	-	-	-
Acc: Dep / Amortization	3,293	4,568	5,974	7,580
Tangibles	3,293	4,568	5,974	7,580
Intangibles	-	-	-	-
Net fixed assets	8,023	12,748	16,342	18,737
Tangibles	8,023	12,748	16,342	18,737
Intangibles	-	-	-	-
Capital Work In Progress	1,389	1,389	1,389	1,389
Goodwill	848	848	848	848
Non-Current Investments	3,325	3,325	3,325	3,325
Net Deferred tax assets	(347)	(347)	(347)	(347)
Other Non-Current Assets	-	-	-	-
Current Assets				
Investments	-	-	-	-
Inventories	364	495	566	659
Trade receivables	1,286	1,858	2,265	2,637
Cash & Bank Balance	1,901	1,462	1,156	2,807
Other Current Assets	1,625	2,031	2,234	2,457
Total Assets	19,073	24,468	28,437	33,171
Equity				
Equity Share Capital	800	800	800	800
Other Equity	13,073	15,931	19,110	22,777
Total Networth	13,873	16,731	19,910	23,577
Non-Current Liabilities				
Long Term borrowings	1,377	2,977	2,977	2,977
Provisions	-	-	-	-
Other non current liabilities	-	-	-	-
Current Liabilities				
ST Debt / Current of LT Debt	234	234	234	234
Trade payables	1,295	1,858	2,123	2,472
Other current liabilities	727	772	822	877
Total Equity & Liabilities	19,073	24,468	28,437	33,171

Source: Company Data, PL Research



Y/e Mar	FY22	FY23E	FY24E	FY25E
PBT	4,473	4,683	5,564	6,641
Add. Depreciation	727	1,275	1,406	1,605
Add. Interest	160	370	350	300
Less Financial Other Income	203	275	250	350
Add. Other	(107)	-	-	-
Op. profit before WC changes	5,254	6,328	7,320	8,546
Net Changes-WC	(745)	(501)	(365)	(285)
Direct tax	(1,269)	(1,218)	(1,447)	(1,660)
Net cash from Op. activities	3,240	4,610	5,508	6,601
Capital expenditures	(4,930)	(6,000)	(5,000)	(4,000)
Interest / Dividend Income	-	-	-	-
Others	814	-	-	-
Net Cash from Invt. activities	(4,115)	(6,000)	(5,000)	(4,000)
Issue of share cap. / premium	1,917	-	-	-
Debt changes	(1,094)	1,600	-	-
Dividend paid	-	(278)	(464)	(650)
Interest paid	(160)	(370)	(350)	(300)
Others	(52)	-	300	-
Net cash from Fin. activities	610	952	(514)	(950)
Net change in cash	(265)	(439)	(6)	1,651
Free Cash Flow	(1.690)	(1,390)	508	2.601

Source: Company Data, PL Research

Quarterly Financials (Rs m)

Y/e Mar	Q4FY22	Q1FY23	Q2FY23	Q3FY23
Net Revenue	3,723	4,955	5,641	5,622
YoY gr. (%)	3.8	4.7	37.0	42.8
Raw Material Expenses	751	1,098	1,253	1,235
Gross Profit	2,972	3,857	4,388	4,387
Margin (%)	79.8	77.8	77.8	78.0
EBITDA	1,136	1,372	1,524	1,512
YoY gr. (%)	12.6	(4.5)	18.4	16.5
Margin (%)	30.5	27.7	27.0	26.9
Depreciation / Depletion	186	294	311	333
EBIT	949	1,077	1,213	1,179
Margin (%)	25.5	21.7	21.5	21.0
Net Interest	39	57	79	115
Other Income	82	53	92	65
Profit before Tax	993	1,074	1,226	1,128
Margin (%)	26.7	21.7	21.7	20.1
Total Tax	235	281	314	310
Effective tax rate (%)	23.7	26.2	25.6	27.5
Profit after Tax	758	792	912	818
Minority interest	(49)	93	90	58
Share Profit from Associates	-	-	-	-
Adjusted PAT	807	700	823	760
YoY gr. (%)	39.6	(21.6)	0.7	(6.3)
Margin (%)	21.7	14.1	14.6	13.5
Extra Ord. Income / (Exp)	-	-	-	-
Reported PAT	807	700	823	760
YoY gr. (%)	39.6	(21.6)	0.7	(6.3)
Margin (%)	21.7	14.1	14.6	13.5
Other Comprehensive Income	-	-	-	-
Total Comprehensive Income	807	700	823	760
Avg. Shares O/s (m)	80	80	80	80
EPS (Rs)	10.1	8.7	12.1	9.5

Source: Company Data, PL Research

Key Financial Metrics				
Y/e Mar	FY22	FY23E	FY24E	FY25E
Per Share(Rs)				
EPS	41.6	39.2	45.5	53.9
CEPS	50.7	55.1	63.1	74.0
BVPS	173.4	209.1	248.8	294.6
FCF	(21.1)	(17.4)	6.3	32.5
DPS	-	3.5	5.8	8.1
Return Ratio(%)				
RoCE	33.4	27.0	26.3	26.4
ROIC	25.8	20.8	20.8	21.7
RoE	29.6	20.5	19.9	19.9
Balance Sheet				
Net Debt : Equity (x)	0.0	0.1	0.1	0.0
Net Working Capital (Days)	8	8	10	10
Valuation(x)				
PER	32.4	34.4	29.6	25.0
P/B	7.8	6.5	5.4	4.6
P/CEPS	26.6	24.5	21.4	18.2
EV/EBITDA	20.9	18.1	15.6	13.2
EV/Sales	6.5	4.9	4.3	3.6
Dividend Yield (%)	-	0.3	0.4	0.6

Source: Company Data, PL Research





Analyst Coverage Universe

Sr. No.	Company Name	Rating	TP (Rs)	Share Price (Rs)
1	Apollo Hospitals Enterprise	BUY	5,400	4,488
2	Aster DM Healthcare	BUY	265	228
3	Aurobindo Pharma	BUY	565	469
4	Cipla	BUY	1,070	906
5	Divi's Laboratories	Hold	2,700	2,884
6	Dr. Reddy's Laboratories	BUY	4,900	4,201
7	Eris Lifesciences	BUY	780	586
8	Fortis Healthcare	BUY	360	272
9	Glenmark Pharmaceuticals	Accumulate	460	423
10	HealthCare Global Enterprises	BUY	375	282
11	Indoco Remedies	BUY	430	363
12	Ipca Laboratories	Hold	865	863
13	J.B. Chemicals & Pharmaceuticals	BUY	2,350	1,965
14	Krishna Institute of Medical Sciences	BUY	1,660	1,469
15	Lupin	Hold	675	737
16	Max Healthcare Institute	BUY	500	436
17	Narayana Hrudayalaya	BUY	965	719
18	Sun Pharmaceutical Industries	BUY	1,175	1,035
19	Torrent Pharmaceuticals	BUY	1,820	1,557
20	Zydus Lifesciences	Accumulate	480	435

PL's Recommendation Nomenclature (Absolute Performance)

 Buy
 : > 15%

 Accumulate
 : 5% to 15%

 Hold
 : +5% to -5%

 Reduce
 : -5% to -15%

 Sell
 : < -15%</td>

Not Rated (NR) : No specific call on the stock
Under Review (UR) : Rating likely to change shortly



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