

Godrej Consumer Products

BSE SENSEX 61,112
S&P CNX 18,065

 **CONSUMER PRODUCTS**

Bloomberg	GCPL IN
Equity Shares (m)	1022
M.Cap.(INRb)/(USDb)	926.8 / 11.3
52-Week Range (INR)	994 / 709
1, 6, 12 Rel. Per (%)	-12/8/8
12M Avg Val (INR M)	1091
Free float (%)	36.8

Valuation snapshot

Y/E March	2023E	2024E	2025E
Sales	132.9	155.8	176.2
Sales Gr. (%)	8.2	17.2	13.1
EBITDA	25.0	31.7	38.8
EBITDA mrg. (%)	18.8	20.4	22.0
Adj. PAT	16.7	22.3	27.4
Adj. EPS (INR)	16.3	21.8	26.7
EPS Gr. (%)	-7.1	33.6	22.9
BV/Sh.(INR)	121.3	133.1	144.8

Ratios

RoE (%)	13.9	17.1	19.3
RoCE (%)	14.9	17.1	18.9
Payout (%)	49.1	45.9	56.1

Valuations

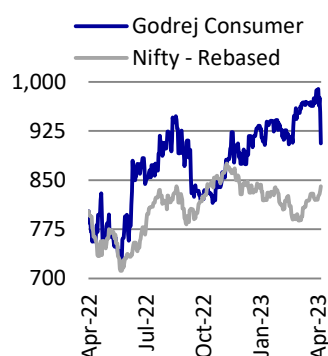
P/E (x)	55.6	41.6	33.9
P/BV (x)	7.5	6.8	6.3
EV/EBITDA (x)	36.8	28.7	23.2
Div. Yield (%)	0.9	1.1	1.7

Shareholding pattern (%)

As On	Mar-23	Dec-22	Mar-22
Promoter	63.2	63.2	63.2
DII	7.1	6.7	5.9
FII	23.7	24.0	24.2
Others	5.9	6.0	6.7

FII Includes depository receipts

Stock's performance (one-year)



CMP: INR906

TP: INR1,050 (+16%)

Buy

GCPL forays into Deodorants and Sexual wellness category

GCPL acquires the FMCG business of Raymond Consumer Care Ltd

About the deal:

- **Brief about the company:** Established in 1969, RCCL specializes in the production and distribution of personal care and hygiene products. The company, based in Thane, Maharashtra, India, is primarily engaged in the manufacturing and marketing of personal care and grooming products, including deodorants, perfumes, and shaving products, under various brand names such as Park Avenue, KamaSutra. RCCL holds a dominant position as a leader in the Indian markets for deodorants and condoms, and also maintains a strong competitive presence in several other product categories. With a reach spanning over 6.5 lac point of sales in India, RCCL's growth trajectory continues to rise steadily.
- **Consideration to be paid:** INR28.25b
- **Period:** Acquisition expected to be completed by 10 May'23.
- **Turnover in the last three years:** INR62.2m/INR52.2m/INR41.1m in FY23/FY22/FY21.
- The FMCG business of RCCL was acquired for a total consideration of INR28.25b. RCCL's business has demonstrated an impressive CAGR of 23% over FY21-23 with FY23 sales at INR6.22b. This suggests a valuation of **4.5x RCCL's FY23 sales**.
- However, the management highlighted that it would also be acquiring INR1b cash and would get INR4b tax break due to the acquisition, hence, the effective cost of acquisition would amount to INR23.25b, implying valuation of **3.7x FY23 sales**.

Management conference call highlights

- The total addressable market of deodorants and sexual wellness category is ~INR50b and ~INR12b, respectively. Park Avenue is number 2 brand in deodorants category in India and Kama Sutra is number 3.
- Despite new entrants in the category, Park Avenue has held its market share steady at ~18-19% over the past few years.
- Deodorants and sexual wellness category is currently underpenetrated, meaning that there is significant scope for growth. Through market development activities, GCPL would increase penetration and drive growth within the category.
- GCPL would focus on rationalizing non-core and low margin SKUs and reduce the MRP to NSP leakage.
- The deal would be EPS dilutive in FY24 and neutral in FY25.

Valuation and view

- We have incorporated RCCL financials in our estimates. Changes to the model have resulted in a ~3% decrease in EPS estimates for FY24 and no material change for FY25.
- The acquisition would provide GCPL entry into newer categories (deodorants and sexual wellness); however, we need to keep a close track on the efforts taken by management to increase the market penetration and drive growth in these categories.
- We reiterate our BUY rating with a **TP of INR1,050** (based on SoTP valuation: 50x domestic business, 20x Indonesia business, 15x GAUM, other business and RCCL).



Concall takeaways

RCCL Business:

- Sales mix: 60% deodorants, 20% condoms, 20% others.
- Deodorants have a higher gross margin compared to sexual wellness category.
- 75% of the Indian deodorants market is Men's Deodorants.
- Despite new entrants in the category, Park Avenue is a strong brand in deodorants and has held its market share at ~18-19% over the past few years. This shows stickiness of customers towards the Park Avenue brand. The market size for deodorants is ~INR50b. The top five brands hold 60-65% of the market share.
- Deodorants as a category is underpenetrated (~20% in urban markets). This is due to the fact that deodorants, in India, deodorants are often viewed as a luxury item rather than a necessity as compared to other countries. GCPL aims to address this by engaging in category development activities and changing the consumer mindset regarding the importance of deodorants as a daily necessity.
- 'Good Morning' and 'Voyage' are two Park Avenue deodorant brands, which account for 75% of the total deodorant business and has a huge customer loyalty.
- Park Avenue is number 2 in men's deodorant urban market.
- Average MRP of a deodorant bottle is around INR200-220, whereas the NSP is ~INR120-130. GCPL aims to narrow down this gap.
- Sexual wellness business – 2/3rd of the market is non-commercial, 25% is mass commercial (less than INR10), and the rest is premium commercial (INR10 and above). TAM is ~INR12b.
- GCPL would be focusing on premiumization of its products in the sexual wellness category.
- ~3.2b condoms are being sold in India.
- RCCL is the number 3 player in the sexual wellness category

Cost and synergies

- Gross margin is in-line with GCPL gross margins.
- Advertisements and publicity expenses are in low-mid single digit and is the lowest among the top five players. GCPL plans to increase its A&P spends.
- Employee costs and other expenses are in late 30s percentage-wise, which is significantly higher than GCPL's current rate of around 18%. GCPL aims to improve efficiency in these areas and reduce costs accordingly.
- EBITDA margin is in high single digits and is expected to remain in the same range in FY24. FY25 onwards, GCPL expects the margin to rise to mid-twenties.
- The deal would be EPS dilutive in FY24 and neutral in FY25.
- Cash tax outflow will be lower for the next four to five years. This is because of depreciation allowed on brands in the tax books. The total tax break would be ~INR400crs.
- GCPL would leverage the chemist distribution channel of RCCL.
- GCPL would now be in a better negotiation position for aerosols and palm oil derivatives.
- GCPL would focus on rationalizing non-core and low margin SKUs.
- The company would also focus on reducing the MRP to NSP leakage.

Valuation and other points regarding the deal:

- The acquisition of RCCL's FMCG business is an all-cash deal, with a purchase price of INR28.25b.
- However, as part of the acquisition, GCPL will receive INR 1b in cash and a tax break of INR4b. Hence, the effective cost of acquisition would reduce to INR23.25b.
- RCCL's revenue for FY23 stood at INR6.22b, hence, the implied EV/Sales turns out to be 3.75x.
- Condoms manufacturing facility is not a part of the deal and RCCL would manufacture it for GCPL on contract manufacturing basis.
- There is no royalty arrangement framework for Park Avenue brand (FMCG would be with GCPL and lifestyle with RCL).

Acquisition thesis:

- Deodorants and sexual wellness category is currently underpenetrated, meaning that there is significant scope for growth. Through market development activities, GCPL increase penetration and drive growth within the category.
- Per capita consumption of deodorants in India is lower than other emerging countries, resulting in a huge consumption gap.
- Consumers have a good mind share of Park Avenue/Kamasutra brand in deodorant category.
- The condom market is premiumizing at a rapid rate and Kama Sutra lies in the lower range of the premium segment.
- Management believes that RCCL has strong but underleveraged brands.

Other point:

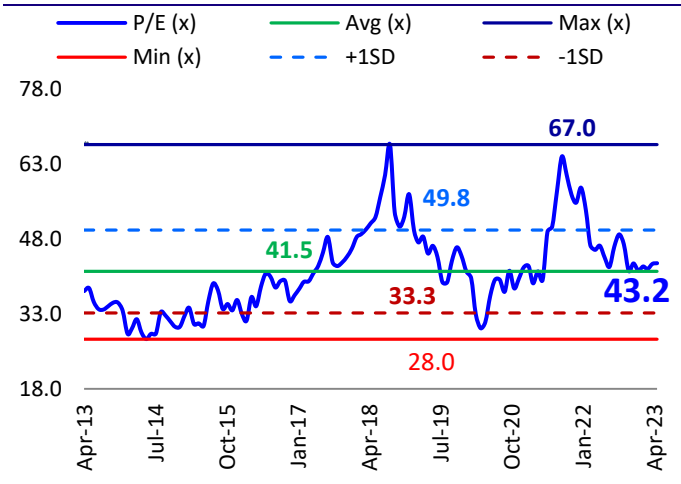
- GCPL would like to increase its TAM because of its capability to serve the market. It would continue evaluating opportunities both organically and inorganically. GCPL is interested in pursuing underpenetrated/disruptive categories for growth opportunities. However, the company generally avoids categories that are penetrated less than 5%.

Exhibit 1: There are no material changes to our model

INR b	Old			New			Change (%)		
	FY23E	FY24E	FY25E	FY23E	FY24E	FY25E	FY23E	FY24E	FY25E
Sales	132.9	150.3	169.4	132.9	155.8	176.2	0.0	3.7	4.0
EBITDA	25.0	31.6	38.2	25.0	31.7	38.8	0.0	0.6	1.6
PAT	16.7	23.0	27.4	16.7	22.3	27.4	0.0	-3.2	-0.3

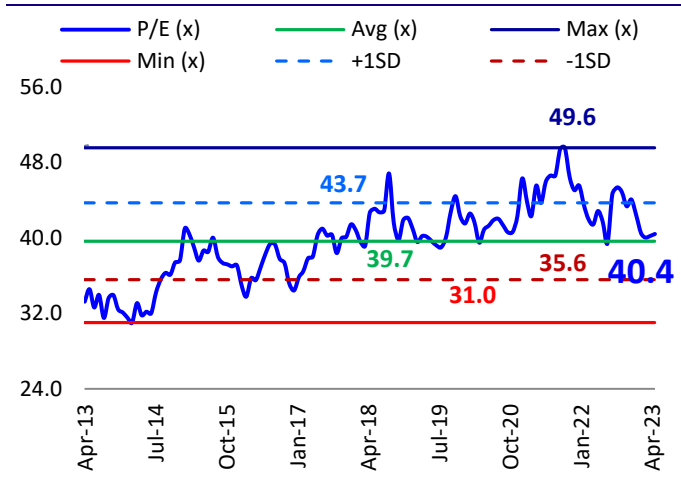
Source: MOFSL

Exhibit 2: P/E ratio (x) for GCPL



Source: Company, MOFSL

Exhibit 3: P/E ratio (x) for the Consumer sector



Source: Company, MOFSL

Financials and valuations

Income Statement								(INR b)
Y/E March	2018	2019	2020	2021	2022	2023E	2024E	2025E
Net Sales	98.5	103.1	99.1	110.3	122.8	132.9	155.8	176.2
Change (%)	6.3	4.7	-3.9	11.3	11.3	8.2	17.2	13.1
Gross Profit	55.7	58.1	56.5	61.0	62.0	65.7	84.2	97.0
Margin (%)	56.6	56.3	57.0	55.3	50.5	49.4	54.1	55.0
Total Expenditure	77.8	81.5	77.7	86.4	98.8	107.9	124.1	137.4
EBITDA	20.7	21.7	21.4	23.9	24.0	25.0	31.7	38.8
Change (%)	8.9	4.9	-1.2	11.4	0.3	4.4	26.9	22.4
Margin (%)	21.0	21.0	21.6	21.7	19.5	18.8	20.4	22.0
Depreciation	1.6	1.7	2.0	2.0	2.1	2.3	2.5	2.7
Int. and Fin. Charges	1.6	2.2	2.2	1.3	1.1	1.7	2.0	1.6
Interest Income	0.7	0.9	0.8	0.4	0.6	1.1	1.0	1.2
Other Income-rec.	0.4	0.2	0.4	0.3	0.3	0.5	0.6	0.6
PBT	18.6	18.8	18.4	21.2	21.6	21.4	28.8	36.5
Change (%)	10.2	1.4	-2.3	15.4	1.9	-1.3	35.0	26.5
Margin (%)	18.9	18.3	18.6	19.3	17.6	16.1	18.5	20.7
Total tax	4.0	3.9	3.9	3.6	3.7	4.7	6.6	9.1
Tax Rate (%)	21.8	20.9	21.4	16.9	17.2	22.0	22.8	25.0
PAT	14.5	14.9	14.5	17.7	17.9	16.7	22.3	27.4
Change (%)	11.2	2.5	-2.9	22.0	1.6	-7.1	33.6	22.9
Margin (%)	14.8	14.4	14.6	16.0	14.6	12.5	14.3	15.5
Minority interest	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Group Adjusted PAT	14.4	14.9	14.5	17.7	17.9	16.7	22.3	27.4
Non-rec. (Exp.)/Income	1.8	8.5	0.5	-0.4	-0.1	0.0	0.0	0.0
Reported PAT	16.3	23.4	15.0	17.2	17.8	16.7	22.3	27.4

Balance Sheet								(INR b)
Y/E March	2018	2019	2020	2021	2022	2023E	2024E	2025E
Share Capital	0.7	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Reserves	61.9	71.6	78.0	93.4	114.5	123.0	135.0	147.1
Minority Int	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Networth	62.6	72.7	79.0	94.4	115.6	124.0	136.1	148.1
Loans	35.1	33.8	35.2	7.6	17.0	11.9	19.9	11.9
Deferred Liability	1.9	-4.7	-5.7	-6.4	-6.8	-6.8	-6.8	-6.8
Capital Employed	99.6	101.8	108.5	95.6	125.8	129.2	149.1	153.2
Gross Block	39.6	42.1	45.2	46.3	49.4	52.9	56.4	59.6
Less: Accum. Depn.	3.6	4.6	6.3	8.6	11.0	13.2	15.7	18.4
Net Fixed Assets	36.0	37.5	38.9	37.7	38.4	39.7	40.6	41.2
Capital WIP	0.8	0.5	0.6	0.6	1.2	1.2	1.2	1.2
Goodwill	47.2	49.2	53.4	51.3	53.8	53.8	53.8	53.8
Non Curr Investments	1.4	0.3	0.3	0.2	1.7	1.5	29.6	28.2
Current Investments	8.6	4.8	6.4	6.6	8.4	9.3	10.2	11.2
Currents Assets	44.7	43.8	43.5	39.6	50.5	56.1	50.8	59.0
Inventory	15.8	15.6	17.0	17.2	21.3	20.0	22.6	27.5
Account Receivables	12.5	12.9	11.6	10.0	11.2	12.0	14.1	15.9
Cash and Bank Balance	9.6	8.9	7.7	6.7	11.1	17.1	7.0	8.4
Loans and Advances	6.8	6.3	7.1	5.6	6.8	6.8	6.8	6.8
Other Current Assets	0.1	0.1	0.1	0.1	0.1	0.2	0.2	0.2
Curr. Liab. & Prov.	39.0	34.4	34.6	40.5	28.2	32.3	37.1	41.3
Account Payables	23.5	25.4	24.8	21.6	21.6	25.5	29.9	33.8
Other Liabilities	15.3	8.7	9.3	18.3	6.4	6.6	7.0	7.3
Net Current Assets	5.6	9.4	8.9	-0.8	22.3	23.8	13.7	17.6
Net Assets	99.6	101.8	108.5	95.6	125.8	129.2	149.1	153.2

E: MOFSL Estimates

Financials and valuations

Ratios

Y/E March	2018	2019	2020	2021	2022	2023E	2024E	2025E
Basic (INR)								
EPS	14.1	14.6	14.2	17.3	17.5	16.3	21.8	26.7
Cash EPS	23.4	16.2	16.1	19.3	19.6	18.5	24.2	29.3
BV/Share	91.9	71.1	77.3	92.3	113.0	121.3	133.1	144.8
DPS	9.0	12.0	8.0	0.0	0.0	8.0	10.0	15.0
Payout (%)	64.0	82.3	56.5	0.0	0.0	49.1	45.9	56.1
Valuation (x)								
P/E	64.4	62.2	64.0	52.5	51.7	55.6	41.6	33.9
Cash P/E	38.7	55.8	56.3	47.1	46.3	49.0	37.4	30.9
EV/Sales	6.5	9.2	9.6	8.4	7.6	6.9	5.8	5.1
EV/EBITDA	31.0	43.8	44.5	38.8	38.9	36.8	28.7	23.2
P/BV	9.9	12.7	11.7	9.8	8.0	7.5	6.8	6.3
Dividend Yield	1.0	1.3	0.9	0.0	0.0	0.9	1.1	1.7
Return Ratios (%)								
RoE	24.9	22.0	19.1	20.4	17.1	13.9	17.1	19.3
RoCE (Post-tax)	16.2	16.6	15.4	18.3	17.0	14.9	17.1	18.9
RoIC	19.3	19.0	16.9	20.7	19.6	17.4	22.4	26.4
Working Capital Ratios								
Debtor (Days)	46	46	43	33	33	33	33	33
Asset Turnover (x)	2.7	2.7	2.5	2.9	3.1	3.3	3.7	4.2
Leverage Ratio								
Debt/Equity (x)	0.6	0.5	0.4	0.1	0.1	0.1	0.1	0.1

Cash Flow Statement

(INR b)

Y/E March	2018	2019	2020	2021	2022	2023E	2024E	2025E
OP/(Loss) before Tax	20.5	20.4	20.6	23.8	23.8	24.4	30.8	38.5
Net interest	0.9	1.4	1.4	0.9	0.5	0.6	1.0	0.3
Direct Taxes Paid	-4.1	-4.5	-3.6	-4.0	-4.5	-4.7	-6.6	-9.1
(Inc)/Dec in WC	-0.2	0.0	-2.6	-0.5	-5.4	4.5	0.0	-2.5
CF from Operations	17.2	17.3	15.9	20.3	14.5	24.8	25.2	27.2
Inc in FA	-3.1	-2.1	-1.5	-1.6	-2.8	-3.5	-3.5	-3.3
Free Cash Flow	14.1	15.2	14.4	18.7	11.7	21.3	21.7	23.9
Pur of Investments	0.4	2.9	-2.6	-0.1	-5.5	-0.7	-29.0	0.5
Others	-0.2	1.6	0.0	-1.3	1.9	0.4	1.6	1.9
CF from Investments	-2.9	2.4	-4.2	-3.1	-6.4	-3.8	-30.9	-0.9
Inc in Debt	0.0	0.0	-1.3	-16.2	-2.2	-5.1	7.9	-7.9
Dividend Paid	-6.1	-12.3	-8.2	0.0	0.0	-8.2	-10.2	-15.3
Interest Paid	-1.6	-2.1	-1.5	-1.6	-1.1	-1.7	-2.0	-1.6
Other Item	-6.1	-6.0	-2.0	-0.4	-0.5	0.0	0.0	0.0
CF from Fin. Activity	-13.8	-20.4	-13.0	-18.2	-3.8	-15.0	-4.3	-24.8
Inc/Dec of Cash	0.5	-0.7	-1.2	-1.0	4.4	6.0	-10.1	1.4
Add: Beginning Balance	9.1	9.6	8.9	7.7	6.7	11.1	17.1	7.0
Closing Balance	9.6	8.9	7.7	6.7	11.1	17.1	7.0	8.4

E: MOFSL Estimates

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BUY	>=15%
SELL	< - 10%
NEUTRAL	< - 10 % to 15%
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NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

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