# **Mahindra CIE**

### MOTILAL OSWAL

#### FINANCIAL SERVICES

**BSE SENSEX** 61,964

S&P CNX 18,314

**TP: INR550 (+22%)** 

Buy



Bloomberg		MACA IN
Equity Share	es (m)	379
M.Cap.(INR	o)/(USDb	171.2 / 2.1
52-Week	Range	469 / 168
1, 6, 12 Rel.	Per (%)	17/56/132
12M Avg Va	l (INR M)	432
Free float (%	6)	31.1

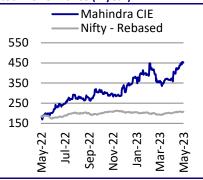
Financials & Valuations (INR b)						
Y/E MARCH	CY22	CY23E	CY24E			
Sales	87.5	100.7	110.3			
EBITDA (%)	13.4	15.6	16.2			
Adj. PAT	6.8	9.4	11.0			
Adj EPS (INR)	18.1	24.9	29.0			
EPS Gr (%)	69.2	37.9	16.4			
BV/Sh (INR)	135	155	178			
Ratios						
RoE (%)	13.3	17.2	17.4			
RoCE (%)	10.7	14.7	15.2			
Payout (%)	13.3	16.7	16.7			
Valuations						
P/E (x)	25.2	18.3	15.7			
P/BV (x)	3.4	2.9	2.6			
Div. Yield (%)	0.6	0.9	1.1			
FCF Yield (%)	3.9	2.0	4.9			

#### Shareholding pattern (%)

As On	Mar-23	Dec-22	Mar-22
Promoter	68.9	75.0	72.2
DII	11.2	7.5	7.4
FII	8.6	7.3	10.7
Others	11.3	10.3	9.8

FII Includes depository receipts

#### Stock Performance (1-year)



### **CMP: INR451**

## EVs in India and EU make up 35-40% of CY22 orders

India focuses on profitable growth; EU focuses on profitability/EV transition Mahindra CIE (MACA) in its CY22 annual report highlighted a) its focus on profitable growth in India, b) re-engineering in EU for driving profitability and EV transition, c) limiting its focus on PVs in EU by divesting the CV forging business, and d) its strategy for the EV transition in India and EU. Its recent investments in capacity addition in India would support growth over the next two years. We present below the key insights from MACA's annual report.

#### India outlook: Focus on balancing growth and profitability

- MACA expects to sustain the growth momentum in India for the next few quarters and its order book in India is reflecting this growth momentum, necessitating capacity expansion in almost all of its verticals.
- It is focusing on balancing the order book and investments in capacity such that both growth and profitability objectives are met.
- Developing parts with greater value addition is an important part of operational strategy – e.g., to improve value addition, its stampings business has developed welded and assembled parts and installed robotic welding processes.

#### EU outlook: Focus on reengineering for profitability and EV transition

- Production of light vehicles in Europe fell for the third straight year in CY22 due to the semiconductor shortage and the Russia-Ukraine conflict. Battery electric vehicles (EVs) remained buoyant, and their market penetration crossed 10%.
- The company aims to re-engineer products and processes to offset rising costs in a stagnating market and to support a rapid transition to EVs.
- MACA's EU operations focus on improving productivity, pruning other costs and, in some cases, passing on high energy prices to customers.
- It also focuses on generating more EV-related orders and developing aluminum forgings for EVs.
- Its decision to divest the CV forging business in Germany was a result of the transition of the PV business to EVs.

#### EV transition – MACA's approach

- EVs will have a greater emphasis on stamped, plastic and aluminum parts, compared to forged, cast or machined parts. With presence in multiple processes, especially in India, MACA is well placed for the EV transition.
- As the supplier ecosystem for EVs is at a nascent stage, EV OEMs are looking to partner with suppliers that have quality and pedigree. Therefore, the transition to EVs may be more of an opportunity than a risk for MACA. It will also be able to learn from the experiences of its parent, which is working closely with many global EV OEMs.
- MACA has a good order book for EV parts and is working with major European and Indian OEMs across segments. Its EV order book covers aluminum and steel forgings, gears, stampings and composites parts for e2W, e3W and e4W.

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Investors are advised to refer through important disclosures made at the last page of the Research Report.

Motilal Oswal research is available on www.motilaloswal.com/Institutional-Equities, Bloomberg, Thomson Reuters, Factset and S&P Capital.

"We are in the process of changing our name to CIE Automotive India Limited. CIE as a global group accords the highest priority to the Indian market and this change reflects this commitment."

#### EV transition in India: EVs account for 35% of CY22 order book

- In India, EV orders accounted for about 35% of its order book in CY22. The EV order book in India covers aluminum and steel forgings, gears, stampings, and composites parts for e2W, e3W and e4W.
- It has been investing in additional capacities to cater to the EV order book: 1) a new unit to be added at the gears plant in Pune, 2) a new forging and machining line installed by Bill Forge at Bengaluru, 3) a new aluminum plant at Aurangabad, and 4) investments in robotic welding at the stampings vertical.

#### EV transition in EU: 40% of CY22 order book from EVs

- In EU operations, a major part of sales in the forgings vertical comes from manufacturing crankshafts for cars, which are at risk from the EV transition. MACA does not expect a major impact in the short term, but in the medium term (CY26 onward), it expects crankshaft sales to decline gradually.
- A shift to hybrid vehicles and PHEVs, as compared to pure-play BEVs, will be beneficial as the number of parts available for supply increases.
- Its mitigation plan is to start producing aluminum forged parts and steel suspension products for cars. Almost 40% of the new orders that the car forgings vertical acquired in CY22 were in the BEV space.
- Forged aluminum parts are expected to constitute a significant part of car forgings sales by CY27.
- Metcastello, which makes gears for off-road and farm vehicles, will not be much affected by the EV transition. However, it has acquired significant business for BEV transmission parts.

#### New capacities in India to support growth over next two years

- In the gears business, it is adding a new unit at its Pune plant to cater to EV parts and has expanded capacity at its Rajkot plant in CY22.
- In the forging business, Bill Forge added a new forging and machining line at Bengaluru to cater to EV transmission parts, and a new fuel rail line (a first in India) was commissioned at CIE Hosur.
- It expanded machining capacity for crankshafts at its Chakan forgings plant and an additional 4,000T press is being put up to enhance forgings capacity.
- Two compression moulding presses were added to the composites unit in Pune to increase capacity to make components from the compounds produced.
- In the aluminum die-casting business, a new plant was built at Aurangabad in CY22 to cater to 4W EV parts.
- The stampings plant at Kanhe added more robotic welding capabilities to improve value addition.
- There was also incremental growth capex at the magnetics, foundry & Mexico plants.

#### **Other takeaways**

CIE Hosur (forging) started its machining operations in Jun'22. It has started domestic supplies to PSA Automotive, Royal Enfield and direct exports to PSA France (from Sep'22). This plant has ample space to further expand capacity in future if needed. MACA has so far invested ~INR1.5b in this plant and CY22 revenues for this plant stood at INR179m.

"Our strategy can be summarized as following: the better we become in our operations and the better we serve our customers, the more growth opportunities our customers present us with." Approach to ESG: As a subsidiary of CIE Automotive, it follows a five-year strategic ESG plan to comply with 79 KPIs designed under four pillars, namely culture, ethical commitment, eco efficiency and active listening, which are aligned with the UN-17 Sustainable Development Goals. These KPIs are part of business process/Balanced Score Cards of all divisions, which in turn are linked to performance appraisals.

#### Valuation & view

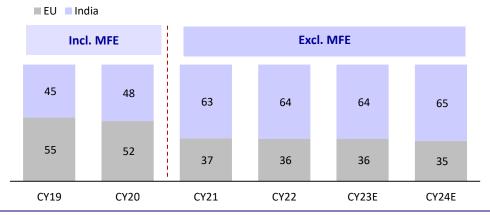
- We upgrade our consolidated EPS estimates for CY23/CY24 by 6% each, as we factor in a recovery in EU business EBITDA margin owing to a decline in energy prices in the EU.
- MACA's growth story is on track, led by its organic initiatives (new products/ customers) and M&A focus. Under CIE's parentage, MACA has been able to improve its efficiency, cut costs and improve profitability.
- We estimate a 12%/23.5%/27% CAGR over CY22-24E in consol revenue/ EBITDA/PAT. A ramp-up in new plants and improvement in margins would improve RoE by 410bp (v/s CY22) to 17.4% by CY24E. Hence, we now value MACA at 18x (v/s 16x earlier and LPA of 26x).
- The stock trades at 18.3x/15.7x CY23E/CY24E consolidated EPS. We maintain our BUY rating with a TP of INR550 (~18x Jun'25E consol EPS).

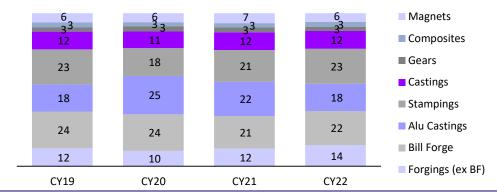
#### Exhibit 1: Our revised estimates

(INR M)		CY23E		CY24E			
	Rev	Old	Chg (%)	Rev	Old	Chg (%)	
Net Sales	1,00,723	1,01,320	(0.6)	1,10,333	1,10,926	(0.5)	
EBITDA	15,672	15,433	1.5	17,882	17,538	2.0	
EBITDA margin %	15.6	15.2	30bp	16.2	15.8	40bp	
Adj. PAT	9,412	8,858	6.3	10,951	10,321	6.1	
EPS	24.9	23.4	6.3	29.0	27.3	6.1	

Source: MOFSL

#### Exhibit 2: Consolidated revenue mix (% of total revenues)

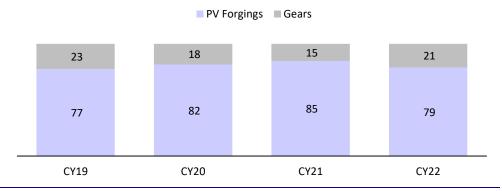




#### Exhibit 3: India business revenue mix (% of total)

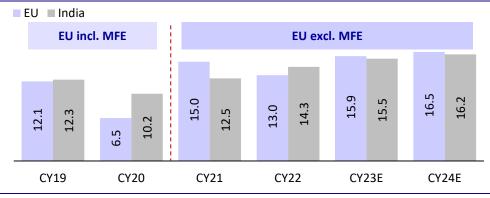
Source: Company, MOFSL

#### Exhibit 4: EU business revenue mix (% of total)

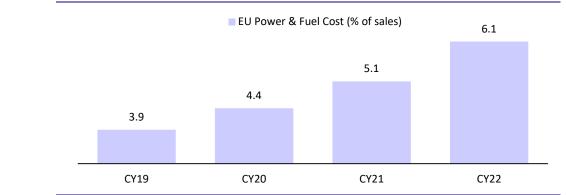


Source: Company, MOFSL

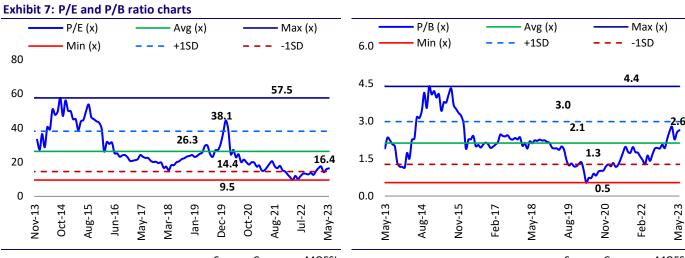








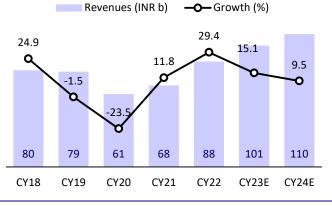
Source: Company, MOFSL



Source: Company, MOFSL

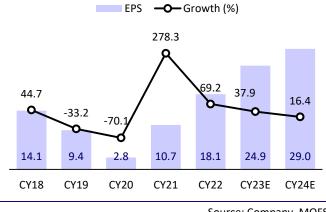
### **Key operating indicators**

#### Exhibit 8: Expect consolidated revenue to recover

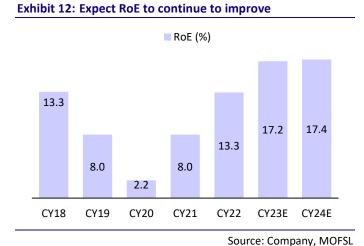


#### Source: Company, MOFSL

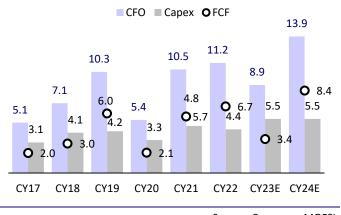
#### Exhibit 10: EPS and EPS growth



#### Source: Company, MOFSL

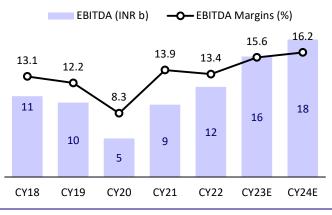


#### Exhibit 13: FCF to remain healthy



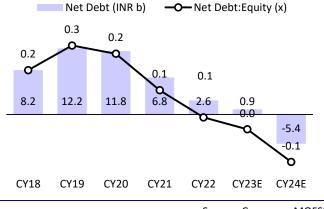
Source: Company, MOFSL

#### Exhibit 9: Expect EBITDA margin to recover in CY23



Source: Company, MOFSL

#### Exhibit 11: Expect net debt to reduce substantially by CY23



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#### Exhibit 14: Key operating metrics

#### Key Operating Matrix

INR m	CY17	CY18	CY19	CY20	CY21	CY22	CY23E	CY24E
Revenues								
Forgings	45,474	56,290	50,892	38,119	49,639	64,345	73,235	78,293
Growth (%)	25	24	-10	-25	30	30	14	7
India (ex BFL)	4,364	5,312	4,265	2,911	4,988	7,745	9,139	10,236
Growth (%)	13	22	-20	-32	71	55	18	12
BFL	6,917	8,737	8,776	6,898	9,238	12,553	14,059	15,746
Growth (%)	295	26	0	-21	34	36	12	12
MFE Europe	17,316	21,384	17,889	13,291	16,488	19,491	21,791	22,781
Growth (%)	8	23	-16	-26	24	18	12	5
CIE Europe	16,876	20,857	19,962	15,019	18,925	24,557	28,246	29,530
Growth (%)	14	24	-4	-25	26	30	15	5
Gears	4,716	7,904	7,893	5,128	8,326	9,830	12,132	13,224
Growth (%)	-8	68	0	-35	62	18	23	9
India	828	2,333	2,240	1,717	2,836	3,230	3,973	4,529
Growth (%)	-44	182	-4	-23	65	14	23	14
Metalcastello	3,888	5,571	5,653	3,411	5,490	6,600	8,159	8,695
Growth (%)	7	43	1	-40	61	20	24	7
Stampings	8,015	10,077	8,410	5,265	8,980	12,859	14,788	16,858
Growth (%)	26	26	-17	-37	71	43	15	14
Castings	4,177	5,269	4,237	3,152	5,021	6,527	7,506	8,332
Growth (%)	14	26	-20	-26	59	30	15	11
Composites	907	1,092	1,069	746	1,227	1,722	1,946	2,179
Growth (%)	3	20	-2	-30	64	40	13	12
Magnets	1,292	1,210	1,068	984	1,342	1,613	1,823	2,060
Growth (%)	-3	-6	-12	-8	36	20	13	13
Aluminum (AEL)			5,818	6,788	9,636	10,060	11,267	12,619
Growth (%)				17	33	4	12	12
Total Consol Revenues	64,279	80,315	79,078	60,501	67,652	87,530	1,00,723	1,10,333
Growth (%)	21	25	-2	-23	12	29	15	10
EBITDA Margins	12.7	13.1	12.2	8.3	13.9	13.4	15.6	16.2
EBIT Margins	8.5	9.5	8.2	3.2	9.9	10.0	12.3	13.1
Adj. EPS (INR/Sh)	9.8	14.1	9.4	2.8	10.7	18.1	24.9	29.0
Growth (%)	111	45	-33	-70	278	69	38	16

### **Financials and valuations**

Consolidated - Income Statement							(INR M)
Y/E December	CY18	CY19	CY20	CY21	CY22	CY23E	CY24E
Total Income from Operations	80,315	79,078	60,501	83,867	87,530	1,00,723	1,10,333
Change (%)	24.9	-1.5	-23.5	38.6	29.4	15.1	9.5
EBITDA	10,511	9,677	5,016	10,173	11,720	15,672	17,882
Margin (%)	13.1	12.2	8.3	12.1	13.4	15.6	16.2
Depreciation	2,867	3,161	3,064	3,431	2,962	3,267	3,482
EBIT	7,643	6,516	1,952	6,743	8,758	12,405	14,400
Int. and Finance Charges	502	523	548	533	227	672	675
Other Income	387	331	549	556	583	797	846
PBT bef. EO Exp.	7,529	6,324	1,953	6,766	9,114	12,530	14,571
EO Items	-504	-46	0	-1,260	379	0	0
PBT after EO Exp.	7,025	6,279	1,953	5,505	9,492	12,530	14,571
Total Tax	2,043	2,741	886	1,589	2,401	3,143	3,645
Tax Rate (%)	29.1	43.7	45.4	28.9	25.3	25.1	25.0
Share of profit from associate	0	0	0	12	22	25	25
Reported PAT	4,981	3,538	1,066	3,928	7,113	9,412	10,951
Adj. PAT	5,339	3,564	1,066	5,236	6,828	9,412	10,951
Change (%)	44.7	-33.2	-70.1	391.0	69.2	37.9	16.4
Margin (%)	6.6	4.5	1.8	6.2	7.8	9.3	9.9
Consolidated - Balance Sheet							(INR M)
Y/E December	СҮ18	CY19	CY20	CY21	CY22	CY23E	CY24E
Equity Share Capital	3,788	3,790	3,790	3,790	3,793	3,793	3,793
Total Reserves	39,103	42,548	45,290	48,176	47,192	54,721	63,482
Net Worth	42,891	46,338	49,080	<b>51,966</b>	50,985	58,514	<b>67,275</b>
Minority Interest		0	<b>43,000</b>	0	0	0	07,275
Total Loans	16,134	14,691	16,476	12,816	9,234	9,235	9,236
Deferred Tax Liabilities	-1,565	912	1,236	2,459	3,199	3,199	3,199
Capital Employed	57,460	61,941	66,792	67,241	63,418	70,949	79,711
Gross Block	32,235	42,936	53,135	57,335	48,348	54,042	59,542
Less: Accum. Deprn.	12,294	17,619	23,204	26,635	20,921	24,188	27,670
Net Fixed Assets	19,941	25,316	29,931	30,700	27,427	29,854	31,872
Goodwill on Consolidation	29,111	35,260	37,554	36,265	28,040	28,040	28,040
Capital WIP	960	542	123	150	1,195	1,001	1,001
Total Investments	6,808	955	2,340	4,380	5,756	5,756	5,756
Curr. Assets, Loans&Adv.	26,455	23,553	23,686	26,712	36,780	34,010	43,240
Inventory	12,286	10,566	10,062	13,486	12,108	13,748	14,944
Account Receivables	7,414	7,368	7,054	6,687	8,608	9,658	10,580
Cash and Bank Balance	1,127	1,499	2,380	1,595	859	2,546	8,889
Loans and Advances	5,628	4,120	4,190	4,943	15,205	8,058	8,827
Curr. Liability & Prov.	25,815	23,686	26,843	30,965	35,780	27,712	30,198
Account Payables	16,838	14,771	14,590	19,385	21,350	18,874	20,516
Other Current Liabilities	5,038	4,745	7,909	7,605	12,876	7,051	7,723
Provisions	3,939	4,170	4,344	3,976	1,553	1,788	1,958
Net Current Assets	640	-133	-3,157	-4,253	1,000	6,298	13,042
Appl. of Funds	57,460	61,941	66,792	67,241	63,418	70,949	79,711

### **Financials and valuations**

Y/E December	CY18	CY19	CY20	CY21	CY22	CY23E	CY24E
Basic (INR)							
EPS	14.1	9.4	2.8	13.8	18.1	24.9	29.0
Cash EPS	21.7	17.8	10.9	22.9	25.9	33.5	38.2
BV/Share	113.4	122.6	129.8	137.4	134.8	154.8	177.9
DPS	0.0	0.0	0.0	2.5	2.5	4.1	4.8
Payout (%)	0.0	0.0	0.0	24.1	13.3	16.7	16.7
Valuation (x)							
P/E	22.2	33.3	111.3	22.7	25.2	18.3	15.7
Cash P/E	14.5	17.7	28.7	13.7	17.5	13.5	11.9
P/BV	2.8	2.6	2.4	2.3	3.4	2.9	2.6
EV/Sales	1.7	1.7	2.2	1.6	2.1	1.8	1.6
EV/EBITDA	12.7	13.7	26.5	12.8	15.4	11.4	9.7
Dividend Yield (%)	0.0	0.0	0.0	0.8	0.6	0.9	1.1
FCF per share	7.9	15.9	5.4	15.1	17.8	9.1	22.0
Return Ratios (%)							
RoE	13.3	8.0	2.2	10.4	13.3	17.2	17.4
RoCE (Post-tax)	10.9	6.5	2.1	7.7	10.7	14.7	15.2
RoIC	11.5	6.8	1.8	7.8	11.3	15.9	17.2
Working Capital Ratios							
Fixed Asset Turnover (x)	2.5	1.8	1.1	1.5	1.8	1.9	1.9
Asset Turnover (x)	1.4	1.3	0.9	1.2	1.4	1.4	1.4
Inventory (Days)	56	49	61	59	50	50	49
Debtor (Days)	34	34	43	29	36	35	35
Creditor (Days)	77	68	88	84	89	68	68
Leverage Ratio (x)							
Net Debt/Equity	0.2	0.3	0.2	0.1	0.1	0.0	-0.1

Consolidated - Cash Flow Statement							(INR M)
Y/E December	CY18	CY19	CY20	CY21	CY22	CY23E	CY24E
OP/(Loss) before Tax	7,025	6,279	1,953	6,778	9,514	12,555	14,596
Depreciation	2,898	3,168	3,064	3,431	3,537	3,267	3,482
Interest & Finance Charges	525	525	548	533	454	-125	-171
Direct Taxes Paid	-1,444	-1,161	-503	-1,053	-1,981	-3,143	-3,645
(Inc)/Dec in WC	-1,769	1,556	761	1,364	-97	-3,611	-401
CF from Operations	7,235	10,367	5,823	11,052	11,427	8,943	13,861
Others	-155	-94	-430	-541	-245	0	0
CF from Operating incl EO	7,080	10,273	5,393	10,511	11,182	8,943	13,861
(Inc)/Dec in FA	-4,101	-4,238	-3,343	-4,778	-4,434	-5,500	-5,500
Free Cash Flow	2,979	6,035	2,050	5,733	6,749	3,443	8,361
(Pur)/Sale of Investments	-6,201	-1,871	-1,376	-1,880	-1,273	0	0
Others	129	219	502	-967	-661	797	846
CF from Investments	-10,173	-5,890	-4,217	-7,625	-6,368	-4,703	-4,654
Issue of Shares	57	30	0	10	36	0	0
Inc/(Dec) in Debt	4,089	-3,545	506	-2,787	-3,936	1	1
Interest Paid	-525	-525	-477	-318	-378	-672	-675
Dividend Paid	0	0	0	0	-948	-1,569	-1,825
Others	0	0	-409	-532	349	0	0
CF from Fin. Activity	3,621	-4,040	-380	-3,627	-4,877	-2,240	-2,499
Inc/Dec of Cash	528	343	796	-740	-63	2,000	6,708
Opening Balance	719	1,247	1,590	2,386	1,646	1,583	3,583
Closing Balance	1,247	1,590	2,386	1,646	1,583	3,583	10,291

Investment in securities market are subject to market risks. Read all the related documents carefully before investing

NOTES

Explanation of Investment Rating	
Investment Rating	Expected return (over 12-month)
BUY	>=15%
SELL	< - 10%
NEUTRAL	< - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

\*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall be within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

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