

Oberoi Realty

BSE SENSEX

63,143 18,716

S&P CNX

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Bloomberg	OBER IN
Equity Shares (m)	364
M.Cap.(INRb)/(USDb)	357.8 / 4.3
52-Week Range (INR)	1088 / 726
1, 6, 12 Rel. Per (%)	2/8/9
12M Avg Val (INR M)	618

Financials & Valuations (INR b)

Y/E MARCH	FY23	FY24E	FY25E
Sales	41.9	45.4	54.5
EBITDA	21.1	19.1	24.9
EBITDA Margin (%)	50.4	42.2	45.6
Adj PAT	19.0	12.9	17.0
Cons. EPS (INR)	52.4	35.5	46.7
EPS Growth (%)	81.9	-32.2	31.6
BV/Share (INR)	335.8	369.3	414.1
Ratios			
Net D:E	0.3	0.2	0.1
RoE (%)	16.8	10.1	11.9
RoCE (%)	12.4	8.7	10.7
Payout (%)	3.8	5.6	4.3
Valuations			
P/E (x)	18.4	27.2	20.7
P/BV (x)	2.9	2.6	2.3
EV/EBITDA (x)	18.3	19.7	14.8
Div. yield (%)	0.2	0.2	0.2

Shareholding pattern (%)

As On	Mar-23	Dec-22	Mar-22
Promoter	67.7	67.7	67.7
DII	12.1	12.5	9.1
FII	17.8	17.3	20.3
Others	2.4	2.5	2.9

FII Includes depository receipts

TP: INR1,140 (+16%) A big launch year ahead

CMP: INR984

INR120b of launches to drive pre-sales growth in FY24

We met Mr. Saumil Daru, CFO of Oberoi Realty (OBER), to understand the company's launch plans in FY24, its growth prospects beyond FY24 via business development, its leasing strategy in the annuity segment, and demand sentiment in the Thane market.

Rubbing off a subdued year with strong launch pipeline

- OBER ended FY23 with a relatively moderate performance due to delays in the launch of key projects. It was the only company in our coverage universe that posted a decline in pre-sales in FY23.
- It now plans to rub off a subdued FY23 with the launch of multiple projects in FY24, including the first phase of its flagship project at Pokhran road in Thane with a development potential of 2.5msf and GDV of INR62b.
- Its smaller project at Kolshet road in Thane is also expected to be launched in FY24. The overall size of the project is 1.8msf across five towers. The company will initially launch three towers with expected GDV of INR22b.
- Finally, its ongoing project at Goregaon (Elysian) will also witness a new tower launch with 1msf development size and GDV of INR32b. Overall, OBER has a very strong launch pipeline with cumulative GDV of ~INR120b, which can help the company make up for its weak performance in FY23.
- Overall, given a strong project pipeline, we estimate OBER to clock bookings of INR56b in FY24 (up 73% YoY), with INR26b coming in from new projects.

Pokhran Road II in Thane will be monetized over 15 years

- After the acquisition of adjacent land parcels, the company's Pokhran road project in Thane has a development potential of 15msf (carpet area) and the company intends to develop group housing, a hotel and a school in the first phase with a cumulative development size of 3-4msf, (of which we estimate ~2.5msf will be carved out for residential).
- Given the multiple retail destinations in the micro-market, OBER intends to develop a small high-street retail to cater to the needs of captive audience.
- Although there are no plans to undertake office development, management is flexible to take it up in future if the market matures to become a preferred office destination given the evolving residential/retail catchment.
- Overall, the development potential in Thane is as large as its project in Goregaon, which is being monetized in over 20 years. Given that the Thane market is much more evolved (compared to what Goregaon was 20 years ago), the management expects a shorter monetization timeline.

Optimistic about land acquisition in FY24

While the management has always reiterated its intent to acquire new projects, except for an ~15acre land acquired from Blue Star and NRB Bearings at its existing location in Pokhran Road, Thane, no major new land deal has materialized yet.

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Stock Performance (1-year)



- Outside MMR: The management is also hopeful about the acquisition of ~50acre land in Gurugram and expects to conclude the transaction soon. It is also evaluating opportunities in Bengaluru but will be more inclined to do office as a part of its strategy to exploring standalone commercial projects.
- MMR: It is in active discussion for the purchase of a large land parcel in Andheri, but it is still some time away from materializing, given that it falls under MHADA redevelopment.
- Few of the large ongoing residential projects, such as Sky City Phase 1, 360-West and Eternia-Enigma, are nearly complete and have the potential to cumulatively generate INR15b+ of surplus cash annually in the next 4-5 years.
- The above-mentioned factors, along with a gradual scale-up in rentals, will lead to significant cash accumulation, which can accelerate business development.

Borivali mall to be operational in 1HFY25; rentals to see sharp scale-up

- Initially, the plan was to open the Borivali mall during the festive season of FY24, but the anchor tenants are unlikely to be ready by that time. Hence, it is expected to commence operations in 1HFY25.
- Given the importance of the tenant mix in the success of the mall, the management focuses on getting it right before commencing the operation.
- Commerz-III rentals will commence in Apr'24 and the target is to achieve 75% occupancy by Oct'24 while the balance leasing can take 6-12 months.
- At full occupancy, Commerz-III has the potential to generate INR6.0-6.5b of annual rentals (including CAM) beginning in FY26. The Borivali mall is likely to stabilize in FY25 and it has the potential to generate annual rentals of INR2.5b. Overall, the company's annuity rentals are projected to surge to INR12b by FY26 from INR3b in FY23.

Valuation and view: FY24 expected to be an eventful year for launches and business development; reiterate BUY

- We believe OBER can significantly scale up its residential segment in FY24 as its key projects are finally set for launch. The conclusion of new transactions can help OBER sustain robust sales beyond FY24.
- Therefore, we see the following re-rating triggers in OBER: a) launch of the Thane project and customer response to the same, b) new project additions, c) healthy traction at 360-West, and d) significant scale-up in rentals.
- We believe strong cash generation will allow the company to look for aggressive business development opportunities, which will provide further growth visibility. We retain BUY on OBER with our SOTP-based TP of INR1,140, implying 16% upside potential.

Other key takeaways

Status on Peddar road and Tardeo Project

 OBER also plans to develop a luxury project on its land parcel at Peddar Road and Tardeo. The Peddar Road project is a redevelopment one and the company has bought out tenants. At Tardeo, work has commenced for a rehab tower.

Worli project

- For its Worli land parcel, the management is hopeful of taking a call soon on the nature of development but is more inclined for a residential project given the gap between capitalized office rents and residential realizations (INR3,600/sqft annual rent in office capitalized at 9% fetches ~40-45k/sqft vs. ~60-80k/sqft realization for residential project).
- A commercial project will be more lucrative if its gets higher FSI, which can compensate for the gap between residential and commercial realization.

Leasing status of existing office assets

- Due to a smaller floor plate and relatively aged building, the attractiveness of Commerz-I is marginally lower compared to other two office towers. Commerz-II has seen some good progress recently and management is confident about fully leasing it in FY24.
- Rentals: Rents at Goregaon office assets have remained steady without much escalation as the management is focused on occupancy and did not wanted to increase the rent, especially as 50% of Commerz-III is yet to be leased.

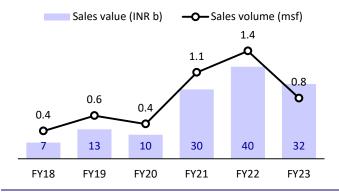
Exhibit 1: Based on SoTP, we arrive at NAV of INR414b or INR1,140/share, indicating 16% upside potential

NAV calculation		Rationale		Per share		
		ionale	INR b	(INR)	(%)	
Residential	*	DCF of five years' cash flow at WACC of 11.3% and	304	837	73%	
Residential		terminal value assuming 5% long-term growth	304	03/	7570	
Leasing – Offices and Malls	*	Cap rate of 8.5% for operational assets and DCF for ongoing and planned assets	118	325	29%	
Hospitality	*	FY24E EBITDA at 17.5x EV/EBITDA	12	33	3%	
Gross Asset Value			435	1196	105%	
Less: Net Debt	*	FY24 estimate	(20)	(56)	(5%)	
Net Asset Value			414	1140	100%	
CMP				984		
Up/down (%)				16%		

Source: MOFSL, Company

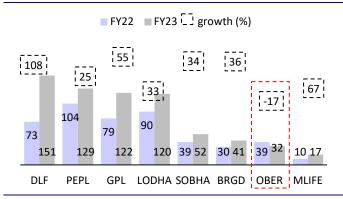
Story in Charts

Exhibit 1: Lack of new launches hurt sales in FY23...



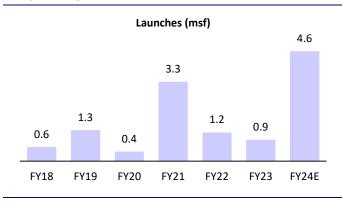
Source: Company, MOFSL

Exhibit 2: ...with OBER being the only company to register decline among coverage universe



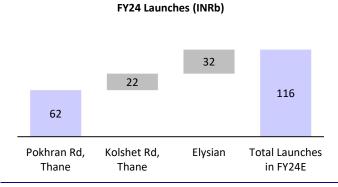
Source: Company, MOFSL

Exhibit 3: Despite strong pipeline, OBER could launch just ~1msf in FY23...



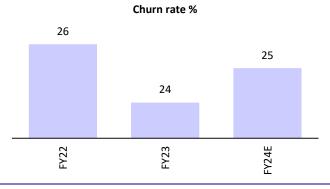
Source: Company, MOFSL

Exhibit 4: ...but can make up for relatively moderate performance, given strong launch plans in FY24



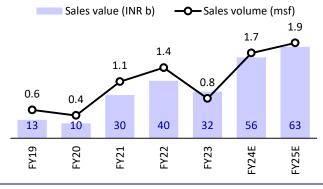
Source: Company, MOFSL

Exhibit 5: Expect inventory churn ratio to remain steady....



Source: Company, MOFSL

Exhibit 6:and deliver 73% YoY growth in pre-sales in FY24



Source: Company, MOFSL

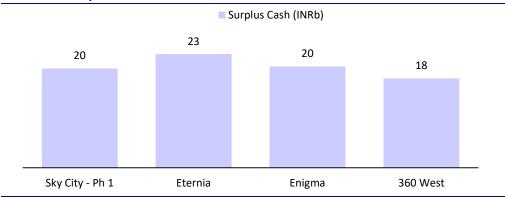
 $Motilal\ Oswal$

Exhibit 7: Overall, OBER has a pipeline of 20msf across four projects

Project	Pending area to be launched		Comment			
Sky City	0.8	*	Expects to launch the next phase at Sky-City in the next 12 months			
Worli	0.0	*	Still contemplating between residential and commercial projects at this site; Being adjacent to 360-West, the launch will only happen post FY24			
Elysian	2.1	*	Planning to launch another phase in 2HFY24			
Pokhran Rd - Thane	15.0	*	Looking to launch the first phase of Thane project by 3QFY24			
Kolshet Rd - Thane	1.7	*	Scheduled for a launch in 2HFY24			
Total	20					

Source: MOFSL, Company

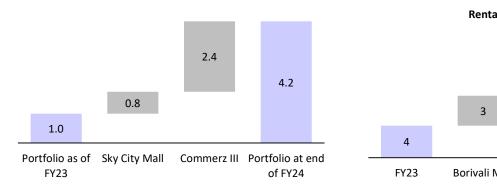
Exhibit 8: Completed projects can generate INR80b of surplus cash, enabling to accelerate business development



Source: Company, MOFSL

Exhibit 9: Commercial portfolio set to expand to 4.2msf by FY24...

Exhibit 10:and generate INR12b income by FY26



Rental Income (INRb)

5

12

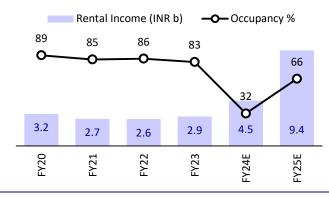
FY23 Borivali Mall Commerz III FY26E

Source: Company, MOFSL

Source: Company, MOFSL

Exhibit 11: Expect rental income to rise by 3x over FY23-25

Exhibit 12: EBITDA margin to recover to 95%+

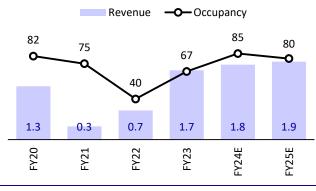


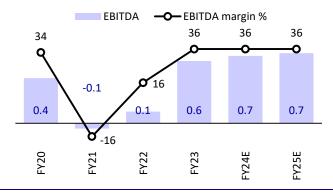
EBITDA (INR b) **─**O─ EBITDA margin % 95 95 95 95 Q 93 93 2.8 3.0 4.2 9.0 FY20 FY21 FY22 FY23

Source: MOFSL, Company Source: MOFSL, Company

Exhibit 13: Steady occupancy and a gradual rise in ARR to support hospitality sales (INR b)

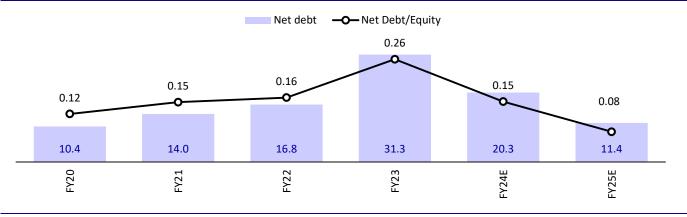
Exhibit 14: EBITDA margin to sustain at 35%+





Source: Company, MOFSL Source: Company, MOFSL

Exhibit 15: Annual post-tax cash flow run-rate of INR15-30b over the next 3-4 years would enable OBER to retain its financial strength and focus on business development



Source: MOFSL, Company

Financials and valuations

Other Current Liabilities

Net Current Assets

Appl. of Funds

Provisions

Consolidated Income Statement							(INR m)
Y/E March	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E
Total Income from Operations	25,825	22,376	20,526	26,940	41,926	45,372	54,530
Change (%)	104.1	-13.4	-8.3	31.2	55.6	8.2	20.2
Total Expenditure	14,271	11,897	10,522	15,126	20,808	26,229	29,668
As a percentage of Sales	55.3	53.2	51.3	56.1	49.6	57.8	54.4
EBITDA	11,554	10,480	10,004	11,813	21,117	19,143	24,861
Margin (%)	44.7	46.8	48.7	43.9	50.4	42.2	45.6
Depreciation	440	449	412	398	398	1,132	1,862
EBIT	11,113	10,031	9,592	11,416	20,720	18,011	22,999
Int. and Finance Charges	194	885	760	860	1,691	1,722	1,222
Other Income	856	484	380	585	1,006	1,044	1,036
PBT bef. EO Exp.	11,776	9,630	9,212	11,140	20,036	17,333	22,813
EO Items	0	0	0	0	0	0	0
PBT after EO Exp.	11,776	9,630	9,212	11,140	20,036	17,333	22,813
Total Tax	3,607	2,796	1,851	3,065	3,193	4,420	5,817
Tax Rate (%)	30.6	29.0	20.1	27.5	15.9	25.5	25.5
Minority Interest/Profit from JV	0	59	32	2,396	2,204	0	C
Reported PAT	8,169	6,893	7,393	10,471	19,046	12,913	16,996
Adjusted PAT	8,169	6,893	7,393	10,471	19,046	12,913	16,996
Change (%)	78.1	-15.6	7.2	41.6	81.9	-32.2	31.6
Margin (%)	31.6	30.8	36.0	38.9	45.4	28.5	31.2
Consolidated Balance Sheet Y/E March	FY19	FY20	FY21	FY22	FY23	FY24E	(INR m) FY25E
Equity Share Capital	3,636	3,636	3,636	3,636	3,636	3,636	3,636
Total Reserves	76,656	82,659	90,055	1,00,525	1,18,465	1,30,651	1,46,919
Net Worth	80,292	86,295	93,691	1,04,161	1,22,101	1,34,287	1,50,555
Minority Interest	0	0	0	0	0	0	C
Total Loans	8,361	11,439	15,338	28,555	39,441	29,441	19,441
Deferred Tax Liabilities	260	284	348	247	155	155	455
Capital Employed	00.013						155
hhl	88,912	98,018	1,09,378	1,32,964	1,61,697	1,63,882	
Gross Block	12,526	98,018 12,824	1,09,378 12,907	1,32,964 12,965	1,61,697 13,055	1,63,882 60,555	1,70,151
							1,70,151 60,555
Gross Block	12,526	12,824	12,907	12,965	13,055	60,555	1,70,151 60,555 6,560
Gross Block Less: Accum. Deprn.	12,526 1,910	12,824 2,359	12,907 2,771	12,965 3,169	13,055 3,566	60,555 4,698	1,70,151 60,555 6,560 53,994
Gross Block Less: Accum. Deprn. Net Fixed Assets	12,526 1,910 10,616	12,824 2,359 10,465	12,907 2,771 10,136	12,965 3,169 9,796	13,055 3,566 9,488	60,555 4,698 55,857	1,70,151 60,555 6,560 53,994
Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation	12,526 1,910 10,616 0	12,824 2,359 10,465 0	12,907 2,771 10,136 0	12,965 3,169 9,796 0	13,055 3,566 9,488 0	60,555 4,698 55,857 0	1,70,151 60,555 6,560 53,994 0 14,726
Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP	12,526 1,910 10,616 0 1,261	12,824 2,359 10,465 0 3,055	12,907 2,771 10,136 0 19,799	12,965 3,169 9,796 0 32,975	13,055 3,566 9,488 0 40,312	60,555 4,698 55,857 0 4,723	1,70,151 60,555 6,560 53,994 0 14,726 7,027
Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments	12,526 1,910 10,616 0 1,261 29,378	12,824 2,359 10,465 0 3,055 24,062	12,907 2,771 10,136 0 19,799 16,196	12,965 3,169 9,796 0 32,975 26,794	13,055 3,566 9,488 0 40,312 7,027	60,555 4,698 55,857 0 4,723 7,027	1,70,151 60,555 6,560 53,994 0 14,726 7,027 1,15,591
Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans, and Adv.	12,526 1,910 10,616 0 1,261 29,378 69,983	12,824 2,359 10,465 0 3,055 24,062 74,632	12,907 2,771 10,136 0 19,799 16,196 74,405	12,965 3,169 9,796 0 32,975 26,794 87,340	13,055 3,566 9,488 0 40,312 7,027 1,29,584	60,555 4,698 55,857 0 4,723 7,027 1,19,909	1,70,151 60,555 6,560 53,994 0 14,726 7,027 1,15,591 84,124
Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans, and Adv. Inventory	12,526 1,910 10,616 0 1,261 29,378 69,983 41,655	12,824 2,359 10,465 0 3,055 24,062 74,632 53,173	12,907 2,771 10,136 0 19,799 16,196 74,405 46,626	12,965 3,169 9,796 0 32,975 26,794 87,340 50,361	13,055 3,566 9,488 0 40,312 7,027 1,29,584 85,431	60,555 4,698 55,857 0 4,723 7,027 1,19,909 84,998	1,70,151 60,555 6,560 53,994 0 14,726 7,027 1,15,591 84,124 1,494
Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans, and Adv. Inventory Account Receivables	12,526 1,910 10,616 0 1,261 29,378 69,983 41,655 1,094	12,824 2,359 10,465 0 3,055 24,062 74,632 53,173 1,153	12,907 2,771 10,136 0 19,799 16,196 74,405 46,626 1,280	12,965 3,169 9,796 0 32,975 26,794 87,340 50,361 1,246	13,055 3,566 9,488 0 40,312 7,027 1,29,584 85,431 10,983	60,555 4,698 55,857 0 4,723 7,027 1,19,909 84,998 1,243	1,70,151 60,555 6,560 53,994 0 14,726 7,027 1,15,591 84,124 1,494 3,076
Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans, and Adv. Inventory Account Receivables Cash and Bank Balance	12,526 1,910 10,616 0 1,261 29,378 69,983 41,655 1,094 4,253	12,824 2,359 10,465 0 3,055 24,062 74,632 53,173 1,153 1,083	12,907 2,771 10,136 0 19,799 16,196 74,405 46,626 1,280 1,331	12,965 3,169 9,796 0 32,975 26,794 87,340 50,361 1,246 2,932	13,055 3,566 9,488 0 40,312 7,027 1,29,584 85,431 10,983 5,129	60,555 4,698 55,857 0 4,723 7,027 1,19,909 84,998 1,243 4,177	1,70,151 60,555 6,560 53,994 0 14,726 7,027 1,15,591 84,124 1,494 3,076 26,897
Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans, and Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances	12,526 1,910 10,616 0 1,261 29,378 69,983 41,655 1,094 4,253 22,981	12,824 2,359 10,465 0 3,055 24,062 74,632 53,173 1,153 1,083 19,223	12,907 2,771 10,136 0 19,799 16,196 74,405 46,626 1,280 1,331 25,168	12,965 3,169 9,796 0 32,975 26,794 87,340 50,361 1,246 2,932 32,802	13,055 3,566 9,488 0 40,312 7,027 1,29,584 85,431 10,983 5,129 28,040	60,555 4,698 55,857 0 4,723 7,027 1,19,909 84,998 1,243 4,177 29,492	155 1,70,151 60,555 6,560 53,994 0 14,726 7,027 1,15,591 84,124 1,494 3,076 26,897 21,187

13 June 2023 7

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10,194

63,247

1,09,378

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19,085

94,404

1,70,151

70

19,974

47,658

88,912

28

Financials and valuations

Y/E March	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E
Basic (INR)							
EPS	22.5	19.0	20.3	28.8	52.4	35.5	46.7
Cash EPS	23.7	20.2	21.5	29.9	53.5	38.6	51.9
BV/Share	220.8	237.3	257.7	286.5	335.8	369.3	414.1
DPS	2.3	2.3	0.0	3.0	2.0	2.0	2.0
Payout (%)	10.0	14.3	0.0	10.4	3.8	5.6	4.3
Valuation (x)							
P/E	42.6	50.5	47.1	33.3	18.4	27.2	20.7
Cash P/E	40.5	47.4	44.6	32.0	18.1	25.0	18.6
P/BV	4.3	4.0	3.7	3.3	2.9	2.6	2.3
EV/Sales	13.6	16.0	17.7	13.9	9.2	8.3	6.7
EV/EBITDA	30.5	34.2	36.2	31.7	18.3	19.7	14.8
Dividend Yield (%)	0.2	0.2	0.0	0.3	0.2	0.2	0.2
FCF per share	-0.7	-14.0	-17.1	-7.0	-82.1	33.0	32.6
Return Ratios (%)							
RoE	11.6	8.3	8.2	10.6	16.8	10.1	11.9
RoCE	10.0	8.0	7.7	7.2	12.4	8.7	10.7
RoIC	14.8	11.5	10.8	11.6	19.4	10.4	11.7
Working Capital Ratios							
Fixed Asset Turnover (x)	2.1	1.7	1.6	2.1	3.2	0.7	0.9
Asset Turnover (x)	0.3	0.2	0.2	0.2	0.3	0.3	0.3
Leverage Ratio (x)							
Net Debt/Equity	0.1	0.1	0.1	0.2	0.3	0.2	0.1

Consolidated Cash Flow Statement							(INR m)
Y/E March	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E
OP/(Loss) before Tax	11,776	9,689	9,244	13,536	22,240	17,333	22,813
Depreciation	440	449	412	398	398	1,132	1,862
Interest and Finance Charges	-251	885	760	860	1,691	1,722	1,222
Direct Taxes Paid	-3,243	-2,221	-2,031	-2,911	-4,779	-4,420	-5,817
(Inc.)/Dec. in WC	-6,997	-11,205	-998	1,765	-40,226	7,641	772
CF from Operations	1,725	-2,404	7,387	13,648	-20,678	23,408	20,851
Others	-269	-416	-362	-2,961	-3,154	-1,044	-1,036
CF from Operations incl. EO	1,456	-2,820	7,025	10,687	-23,831	22,364	19,815
(Inc.)/Dec. in FA	-1,707	-2,261	-13,241	-13,241	-6,018	-10,361	-7,953
Free Cash Flow	-251	-5,081	-6,216	-2,554	-29,850	12,003	11,862
(Pur.)/Sale of Investments	0	5,863	39	171	342	0	0
Others	-5,053	-857	6,687	-829	24,616	1,044	1,036
CF from Investments	-6,760	2,745	-6,515	-13,900	18,941	-9,318	-6,917
Issue of Shares	11,827	0	0	0	0	0	0
Inc./(Dec.) in Debt	-1,103	-508	317	13,250	10,817	-10,000	-10,000
Interest Paid	-1,516	-1,711	-1,480	-1,628	-2,637	-3,272	-3,272
Dividend Paid	-819	-877	0	0	-1,091	-727	-727
Others	0	0	-1	-199	0	0	0
CF from Fin. Activity	8,389	-3,095	-1,164	11,422	7,088	-13,999	-13,999
Inc./Dec. in Cash	3,085	-3,169	-654	8,210	2,198	-953	-1,101
Opening Balance	1,167	4,253	1,985	1,331	2,932	5,129	4,177
Closing Balance	4,253	1,083	1,331	9,541	5,129	4,177	3,076

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Explanation of Investment Rating					
Investment Rating	Expected return (over 12-month)				
BUY	>=15%				
SELL	<-10%				
NEUTRAL	< - 10 % to 15%				
UNDER REVIEW	Rating may undergo a change				
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation				

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