

# Escorts Kubota

Estimate changes

TP change

Rating change



**CMP: INR2,561**

**TP: INR2,450 (-4%)**

**Neutral**

## Strong beat across all fronts

### Guided for sustenance of EBITDA margin over next few quarters

- 1QFY24 results were better across all fronts, led by multiple levers, such as better ASPs, gross margin benefits, and cost-control measures. Consequently, EBITDA margin came in at 14% (vs. est. 10.8%). The management has guided for i) low-mid single-digit tractor volume growth in FY24E and ii) sustenance of EBITDA margin for the coming quarters.
- We raise our FY24E/FY25E EPS by 21.4%/9.3% to factor in for margin expansions and high 'other income'. Moreover, we have increased our target multiple to 22x Sep'25E EPS (vs. 20x earlier). We **retain our Neutral stance on the stock with a TP of INR2,450.**

### Margin beat driven better ASPs, softening RM prices, and cost-control measures

- ESCORTS' 1QFY24 revenue/EBITDA/Adj. PAT grew ~16%/62%/92% YoY to INR23.3b/3.3b/2.8b (vs. est. INR22.3b/2.4b/2b).
- Tractor volumes declined 1% YoY, while ASP grew 5% YoY (down 1% QoQ) at INR627.1k (vs. est. INR625.8k).
- Gross margin expanded 240bp YoY/170bp QoQ to 30.2% (vs. est. 28.8%). This was driven by a steady decline in commodity prices and better product mix across business divisions.
- This, coupled with cost-control measures led EBITDA margin beat at 14% (up 4pp YoY/3.2pp QoQ) vs. est. 10.8%.
- PBIT margin for Agri/Railway/construction division expanded 2.8pp/7.3pp/6.6pp YoY and 3.5pp/6.9pp/-0.5pp QoQ to 13.4%/20.9%/7.6%.
- Better operating performance was further benefitted by higher-than-expected 'other income' at INR945m (vs. INR700m).

### Highlights from the management commentary

- **Domestic demand-** FY24 domestic tractor volumes are likely to post low-to-mid single digit growth on a YoY basis. While the rainfall has been positive so far, it will get partially offset by reducing state subsidies.
- **Exports-** The company expects export volumes to pick up from 2HFY24. Presently, exports are under pressure, due to a slowdown in EU and the US, especially in the compact category. Contribution of exports through the Kubota channel stood at ~32%.
- **Margins to sustain in the coming quarters-** RM prices have declined over the last three quarters and are currently ~2.5% lower than its peak in 2QFY23. The company implemented a price hike of ~1% in mid-June. These factors, combined with operating leverage and cost-control measures, are expected to support the sustenance of EBITDA margin over the next few quarters.



|                       |             |
|-----------------------|-------------|
| Bloomberg             | ESCORTS IN  |
| Equity Shares (m)     | 123         |
| M.Cap.(INRb)/(USDb)   | 337.9 / 4.1 |
| 52-Week Range (INR)   | 2609 / 1605 |
| 1, 6, 12 Rel. Per (%) | 11/15/35    |
| 12M Avg Val (INR M)   | 881         |

#### Financials & Valuations (INR b)

| Y/E March         | 2023  | 2024E | 2025E |
|-------------------|-------|-------|-------|
| Sales             | 84.3  | 95.2  | 105.8 |
| EBITDA            | 7.8   | 13.4  | 15.1  |
| EBITDA Margin (%) | 9.2   | 14.1  | 14.3  |
| Adj. PAT          | 6.8   | 11.2  | 12.8  |
| EPS (INR)         | 51.3  | 91.0  | 104.8 |
| EPS Gr. (%)       | -22.9 | 77.3  | 15.1  |
| BV/Sh. (INR)      | 620   | 750   | 845   |

#### Ratios

|            |      |      |      |
|------------|------|------|------|
| RoE (%)    | 8.6  | 12.8 | 13.1 |
| RoCE (%)   | 11.5 | 17.4 | 17.8 |
| Payout (%) | 14.5 | 8.8  | 9.5  |

#### Valuations

|                |      |      |      |
|----------------|------|------|------|
| P/E (x)        | 49.9 | 28.2 | 24.4 |
| P/BV (x)       | 4.1  | 3.4  | 3.0  |
| EV/EBITDA (x)  | 39.8 | 22.1 | 18.9 |
| Div. Yield (%) | 0.3  | 0.3  | 0.4  |
| FCF yield (%)  | 0.1  | 4.5  | 3.5  |

#### Shareholding pattern (%)

| As On    | Jun-23 | Mar-23 | Jun-22 |
|----------|--------|--------|--------|
| Promoter | 67.7   | 72.9   | 72.9   |
| DII      | 9.9    | 8.1    | 6.2    |
| FII      | 7.6    | 6.3    | 6.0    |
| Others   | 14.9   | 12.7   | 14.9   |

FII Includes depository receipts

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**Investors are advised to refer through important disclosures made at the last page of the Research Report.**

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- **Railway- Expect double-digit growth in FY24.** The current order book stands at INR9.5b. Demand seems healthy from railways for manufacturing passenger coaches and freight wagons. The company has commercialized two products in 1Q- brake pads and brake disks. Spares and exports mix were 12-16% and 4-6%, respectively.
- **Kubota JV- The execution process is** expected to take an additional six months, considering the company's application with the NCLT. The main focus of localization efforts will be on the engine, which will be facilitated by the greenfield capacity starting from FY26.

### Valuation and view

- Near-term demand outlook continues to remain positive, led by healthy monsoon so far. This should be further benefitted by lower channel inventory and the company's focus on market share gains. Hence, we expect ~6% volume CAGR over FY23-25. However, the impact of high base of FY23, reducing subsidies by state governments and the implementation of TREM-4 norms for <50HP tractors (likely in FY25) would be the key monitorables. Faster recovery in other businesses and a ramp-up in its partnership with Kubota would partially dilute the cyclical impact of the tractor industry.
- The stock trades at ~28.2x/24.4x consolidated FY24E/25E EPS, at a premium to its 10-year average of ~15.1x, driven by an improvement in operating parameters as well as the Kubota partnership. Moreover, we have increased our target multiple to 22x Sep'25E EPS (vs. 20x June'25E earlier) to reflect possible opportunities arising from Kubota's parentage viz agri implements, exports, component supplies, etc, as most of these opportunities will become relevant only beyond FY25E. We retain our **Neutral** stance on the stock with a TP of INR2,450.

### Standalone Quarterly Performance

| Standalone Quarterly Performance |        |        |        |        |        |        |        |        |        |        | (INR m) |
|----------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|
| Y/E March                        | FY23   |        |        |        | FY24E  |        |        |        | FY23   | FY24E  | FY24E   |
|                                  | 1Q     | 2Q     | 3QE    | 4Q     | 1Q     | 2QE    | 3QE    | 4QE    |        |        |         |
| Net Sales                        | 20,149 | 18,835 | 22,637 | 21,830 | 23,277 | 21,679 | 25,479 | 24,781 | 83,450 | 95,216 | 22,231  |
| YoY Change (%)                   | 20.5   | 12.2   | 15.6   | 16.8   | 15.5   | 15.1   | 12.6   | 13.5   | 16.0   | 14.1   | 10.3    |
| Total Expenditure                | 18,133 | 17,308 | 20,733 | 19,471 | 20,008 | 18,795 | 21,733 | 21,301 | 75,645 | 81,838 | 19,830  |
| EBITDA                           | 2,016  | 1,527  | 1,903  | 2,358  | 3,269  | 2,883  | 3,745  | 3,480  | 7,804  | 13,378 | 2,401   |
| Margins (%)                      | 10.0   | 8.1    | 8.4    | 10.8   | 14.0   | 13.3   | 14.7   | 14.0   | 9.4    | 14.1   | 10.8    |
| Depreciation                     | 364    | 365    | 376    | 380    | 402    | 410    | 415    | 419    | 1,484  | 1,646  | 380     |
| Interest                         | 26     | 23     | 26     | 28     | 27     | 28     | 28     | 27     | 103    | 110    | 28      |
| Other Income                     | 354    | 776    | 913    | 763    | 945    | 775    | 825    | 835    | 2,806  | 3,380  | 700     |
| PBT                              | 1,981  | 1,187  | 2,414  | 2,470  | 3,786  | 3,220  | 4,127  | 3,868  | 8,051  | 15,002 | 2,693   |
| Rate (%)                         | 25.6   | 26.1   | 22.8   | 24.9   | 25.3   | 25.2   | 25.2   | 25.0   | 24.6   | 25.2   | 25.1    |
| Adj. PAT                         | 1,475  | 1,425  | 1,864  | 2,039  | 2,828  | 2,410  | 3,089  | 2,901  | 6,802  | 11,228 | 2,016   |
| YoY Change (%)                   | -20.4  | -19.4  | -7.5   | 0.8    | 91.8   | 69.1   | 65.7   | 42.3   | -11.2  | 65.1   | 36.7    |
| Margins (%)                      | 7.3    | 7.6    | 8.2    | 9.3    | 12.1   | 11.1   | 12.1   | 11.7   | 8.2    | 11.8   | 9.1     |

E: MOFSL Estimates

## Key Performance Indicators

|                                  | FY23   |        |        |        | FY24E  |        |        |        | FY23     | FY24E    | FY24E  |
|----------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|----------|----------|--------|
|                                  | 1Q     | 2Q     | 3QE    | 4Q     | 1Q     | 2QE    | 3QE    | 4QE    |          |          | 1QE    |
| Volumes ('000 units)             | 26,797 | 23,703 | 28,025 | 24,765 | 26,582 | 24,922 | 29,784 | 27,167 | 1,03,290 | 1,08,455 | 26,582 |
| Change (%)                       | 3.3    | 12.5   | 10.7   | 13.1   | -0.8   | 5.1    | 6.3    | 9.7    | 9.6      | 5.0      | -0.8   |
| Net Realn (INR '000/unit)        | 595.5  | 613.8  | 609.5  | 628.9  | 627.1  | 636.5  | 636.5  | 636.6  | 611.5    | 634.2    | 625.8  |
| Change (%)                       | 9.4    | 2.9    | 2.5    | 0.5    | 5.3    | 3.7    | 4.4    | 1.2    | 3.6      | 3.7      | 5.1    |
| <b>Cost Break-up</b>             |        |        |        |        |        |        |        |        |          |          |        |
| RM Cost (% of sales)             | 72.2   | 72.4   | 74.5   | 71.5   | 69.8   | 69.5   | 69.5   | 69.6   | 72.7     | 69.6     | 71.3   |
| Staff Cost (% of sales)          | 6.8    | 7.9    | 6.7    | 7.2    | 6.4    | 7.1    | 6.2    | 6.6    | 7.1      | 6.6      | 7.2    |
| Other Cost (% of sales)          | 11.0   | 11.6   | 10.3   | 10.5   | 9.8    | 10.1   | 9.6    | 9.8    | 10.8     | 9.8      | 10.8   |
| Gross Margins (%)                | 27.8   | 27.6   | 25.5   | 28.5   | 30.2   | 30.5   | 30.5   | 30.4   | 31.4     | 30.4     | 28.8   |
| EBITDA Margins (%)               | 10.0   | 8.1    | 8.4    | 10.8   | 14.0   | 13.3   | 14.7   | 14.0   | 9.4      | 14.1     | 10.8   |
| EBIT Margins (%)                 | 8.2    | 6.2    | 6.7    | 9.1    | 12.3   | 11.4   | 13.1   | 12.4   | 7.6      | 12.3     | 9.1    |
| <b>Segmental PBIT Margin (%)</b> |        |        |        |        |        |        |        |        |          |          |        |
| Agri Machinery                   | 10.6   | 8.4    | 8.3    | 9.9    | 13.4   |        |        |        | 9.3      | 3.3      | 0.0    |
| Railway Equipment                | 13.6   | 14.6   | 13.1   | 14.0   | 20.9   |        |        |        | 13.8     | 5.1      | 0.0    |
| Construction Equipment           | 1.0    | -2.6   | 2.2    | 8.1    | 7.6    |        |        |        | 2.9      | 1.9      | 0.0    |

E:MOFSL Estimates



## Highlights from the management commentary

- **Domestic demand-** FY24 domestic tractor volumes are likely to post low-to-mid single digit growth on a YoY basis. While the rainfall has been positive so far, it will partially get offset by reducing state subsidies. After the price hike in higher than 50HP segment due to TREM norms, the company has witnessed higher demand for the 40-50HP segment.
- **Exports-** The company expects exports volume to pick up from 2HFY24. Presently, exports are under pressure due to a slowdown in EU and the US, especially in the compact category. Contribution of exports through the Kubota channel was ~32%.
- **Margins to sustain in the coming quarters-** RM prices have been declining over the last three quarters and is currently ~2.5% lower than its peak in 2QFY23. The company has implemented a price hike of ~1% in mid-June. These, coupled operating leverage and cost-control measures should help sustenance of EBITDA margin over the next few quarters.
- **Inventory currently stands at 4-6 weeks** and aims to bring it down further.
- **Construction Equipment business-** The company has guided for high single-digit margin in FY24. The current growth is driven by healthy demand from infrastructure and there has been a shift to higher capacity cranes. The recent price increase has been received well as the demand trend remains strong.
- **Railway- Expect double-digit growth in FY24.** The current order book stands at INR9.5b. Demand seems healthy from railways for manufacturing passenger coaches and freight wagons. The company has commercialized two products in 1Q- brake pads and brake disks. Margins benefitted due to a better product mix and operating leverage. Spares and exports mix were 12-16% and 4-6%, respectively. The company has won orders for electric panel in 1Q, and working on many such products.
- **Implement-** The business has witnessed a significant growth of 30-40%, though at a low base. With the addition of combined harvesters and transplanter through the JV, it is expected to become a substantial part of

the company's operations. The company foresees generating INR4b revenue from the division from next year.

- **Kubota JV- The execution process** is expected to take an additional six months, considering the company's application with the NCLT. The main focus of localization efforts will be on the engine, which will be facilitated by the greenfield capacity starting from FY26. The company has indicated an initial margin dilution of 1.5-2%, following the commencement of JV operations.

Exhibit 1: Revenue and revenue growth trends

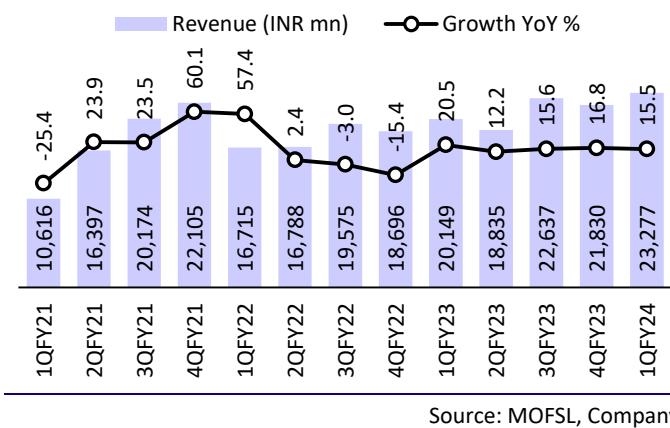


Exhibit 2: EBITDA and EBITDA margin trends

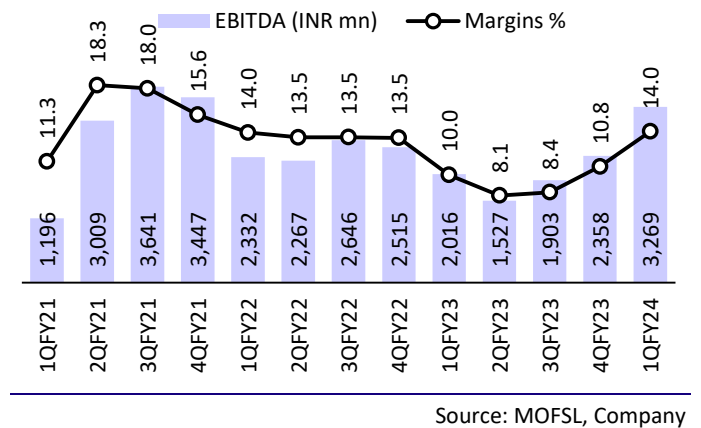


Exhibit 3: Adjusted PAT and growth trend

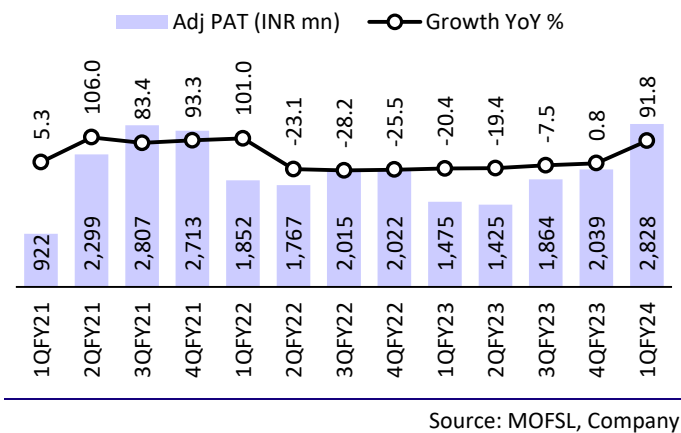


Exhibit 4: Trend in Tractor volumes

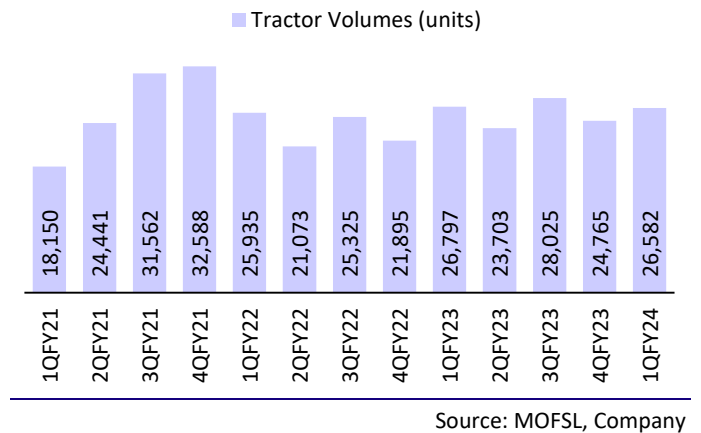


Exhibit 5: Revenue and growth in Tractor segment

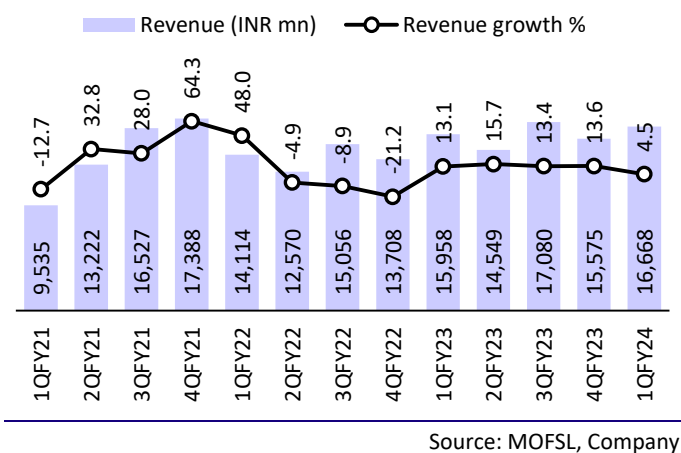
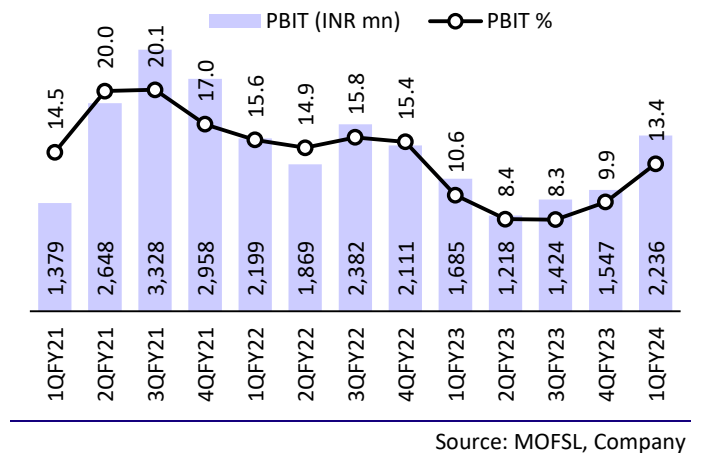
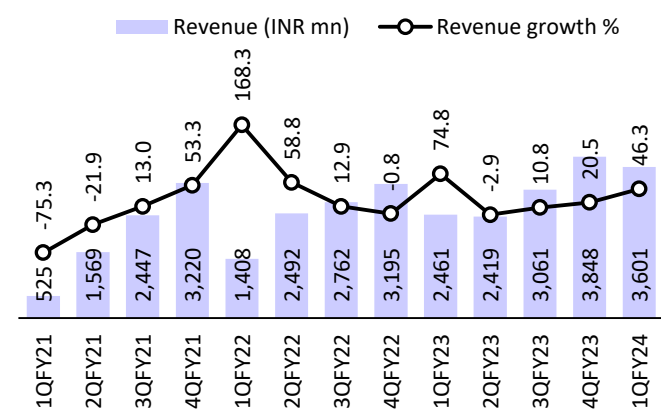
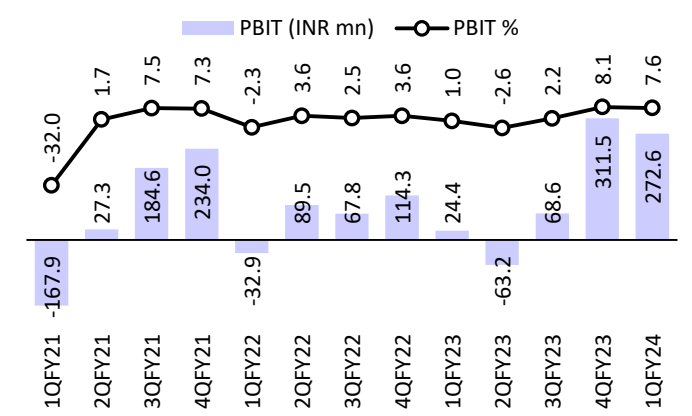


Exhibit 6: PBIT trend in Tractor segment

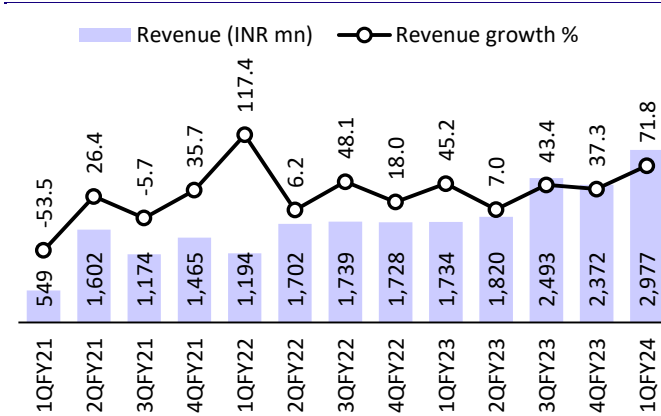


**Exhibit 7: Revenue and growth in Construction Equipment**

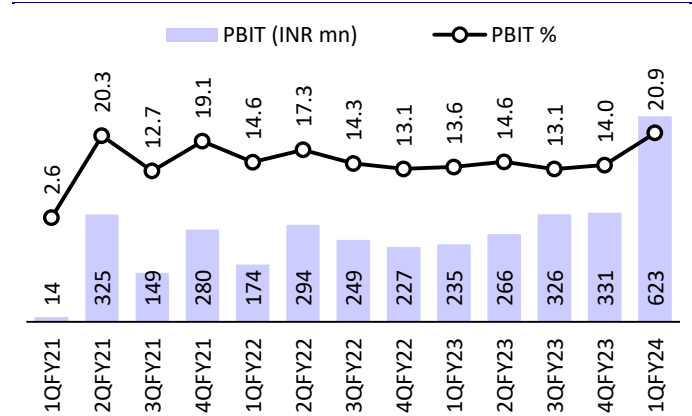
Source: MOFSL, Company

**Exhibit 8: PBIT trend in the Construction Equipment segment**

Source: MOFSL, Company

**Exhibit 9: Revenue and growth in the Railways segment**

Source: MOFSL, Company

**Exhibit 10: PBIT trend in Railways segment**

Source: MOFSL, Company

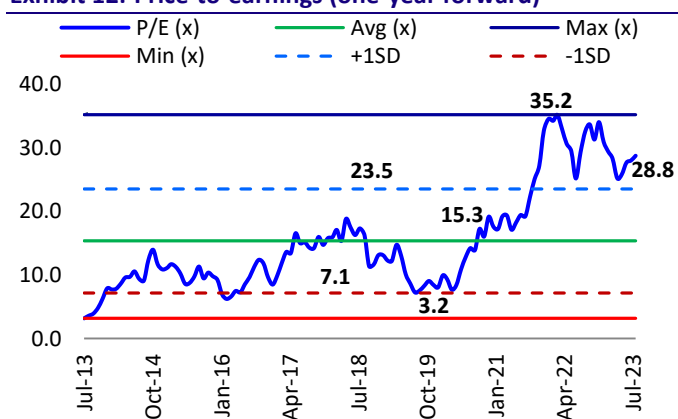
## Valuation and view

- **Near-term demand outlook positive despite weak 1QFY24:** FY24 domestic tractor volumes are likely to post low-to-mid single digit growth, led by healthy monsoon and normal inventory. We estimate tractor industry volumes to report 5-6% CAGR over FY23–25. However, we believe uncertainty in the tractor cycle would continue, led by the uncertain monsoon forecast for this year and the impact of implementation of TREM-4 norms for <50HP tractors (likely in FY25). This, along with high base of FY23 and reducing state government subsidies, would keep volume growth under check in the foreseeable future.
- **Kubota parentage can unleash many synergies:** Kubota's parentage would help ESC improve its competitive positioning in: a) small tractors (less than 30HP), b) the export markets (through leveraging Kubota's distribution network), c) the Agri Implements business, d) component sourcing, and e) the Construction Equipment business (Kubota is a global leader in small excavators). Through this partnership, ESC gains access to: a) global product know-how (in Tractors and Implements), b) a global distribution network, and c) a global supply chain (by leveraging its India cost base).

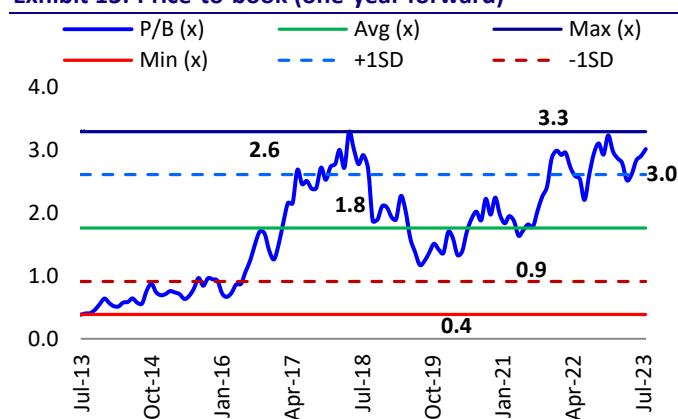
- **Healthy recovery in Railways, Construction Equipment, to dilute cyclical impact of tractors:** We expect the Railways business to deliver a ~31% CAGR over FY23–25, benefitting from the ramp-up in new products by FY25. Revenue from the Construction Equipment is estimated to grow at 16% over FY23–25. The benefits related to localization and cost savings would elevate its margin profile in both segments.
- **Tractor cycle showing initial signs of recovery:** With expected recovery in its core Tractor business, we estimate 12% revenue CAGR over FY23-25. This would result in margin expansion of ~510bp (over FY23–25E) to ~14.3% in FY25E and 43% EPS CAGR. Our estimates do not factor in the merger of Kubota's India businesses.
- **Valuation and view:** We raise our FY24E/FY25E EPS by 21.4%/9.3% to factor in for margin expansions and high 'other income'. While the near-term volume outlook has remained stable, recovery in Railways / Construction Equipment, and a strong balance sheet would offset the impact on the P&L. The stock trades at ~28.2x/24.4x consolidated FY24E/25E EPS, at a premium to its 10-year average of ~15.1x, driven by an improvement in operating parameters as well as the Kubota partnership. We now value ESCORTS at 22x Sep-25E EPS (vs. ~20x June-25E earlier). We reiterate our **Neutral stance on the stock with a TP of INR2,450.**

**Exhibit 11: Revised forecast (Consol)**

| (INR M)    | FY24E  |        |         | FY25E    |          |         |
|------------|--------|--------|---------|----------|----------|---------|
|            | Rev    | Old    | Chg (%) | Rev      | Old      | Chg (%) |
| Net Sales  | 95,216 | 92,010 | 3.5     | 1,05,777 | 1,01,456 | 4.3     |
| EBITDA     | 13,378 | 10,995 | 21.7    | 15,126   | 14,052   | 7.6     |
| EBITDA (%) | 14.1   | 12.0   | 210bp   | 14.3     | 13.9     | 50bp    |
| Adj. PAT   | 11,153 | 9,188  | 21.4    | 12,842   | 11,754   | 9.3     |
| EPS (INR)  | 91.0   | 75.0   | 21.4    | 104.8    | 95.9     | 9.3     |

**Exhibit 12: Price-to-earnings (one-year forward)**

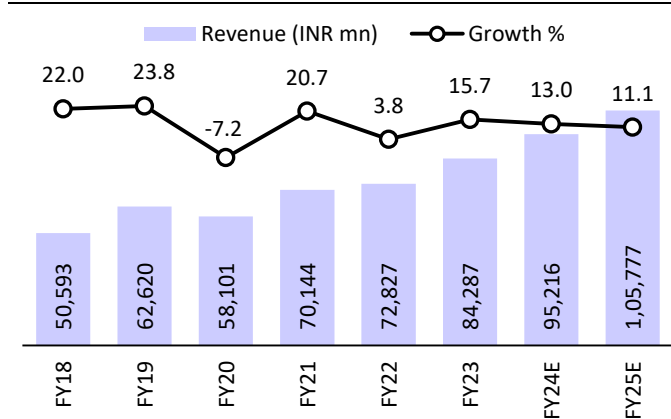
Source: MOFSL, Company

**Exhibit 13: Price-to-book (one-year forward)**

Source: MOFSL, Company

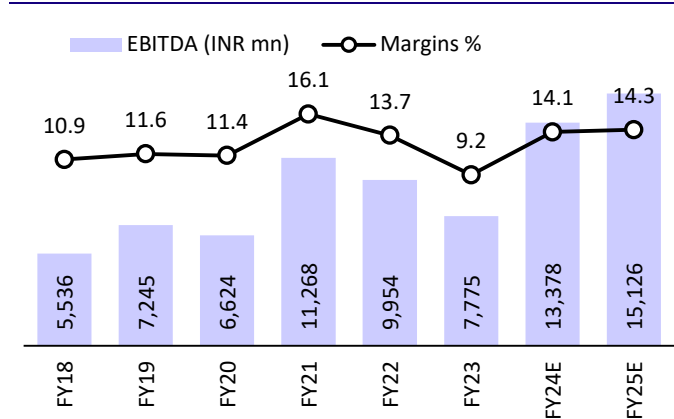
## Story in charts

**Exhibit 14: Revenue and revenue growth trends**



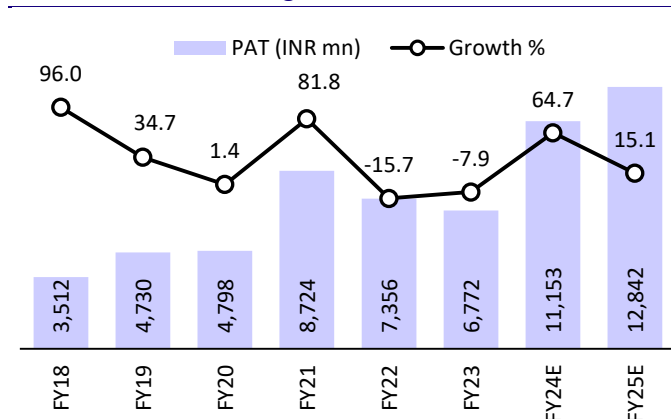
Source: MOFSL, Company

**Exhibit 15: EBITDA and EBITDA margin trajectories**



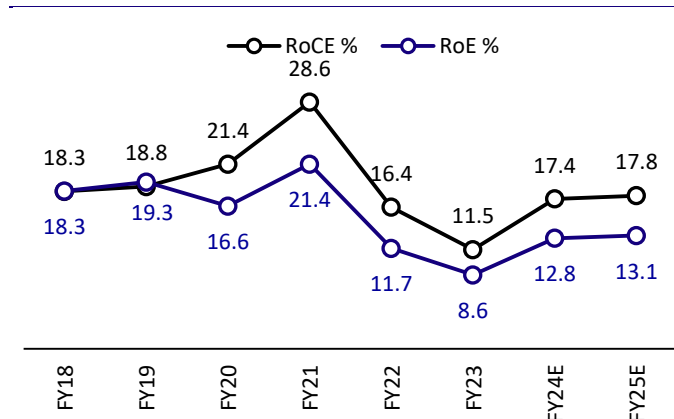
Source: MOFSL, Company

**Exhibit 16: PAT and PAT growth trends**



Source: MOFSL, Company

**Exhibit 17: RoE and RoCE trends**



Source: MOFSL, Company

## Financials and valuations

### Consolidated - Income Statement

(INR m)

| Y/E March                           | FY18          | FY19          | FY20          | FY21          | FY22          | FY23          | FY24E         | FY25E           |
|-------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|-----------------|
| <b>Total Income from Operations</b> | <b>50,593</b> | <b>62,620</b> | <b>58,101</b> | <b>70,144</b> | <b>72,827</b> | <b>84,287</b> | <b>95,216</b> | <b>1,05,777</b> |
| Change (%)                          | 22.0          | 23.8          | -7.2          | 20.7          | 3.8           | 15.7          | 13.0          | 11.1            |
| <b>EBITDA</b>                       | <b>5,536</b>  | <b>7,245</b>  | <b>6,624</b>  | <b>11,268</b> | <b>9,954</b>  | <b>7,775</b>  | <b>13,378</b> | <b>15,126</b>   |
| Margin (%)                          | 10.9          | 11.6          | 11.4          | 16.1          | 13.7          | 9.2           | 14.1          | 14.3            |
| Depreciation                        | 732           | 872           | 1,072         | 1,183         | 1,321         | 1,501         | 1,646         | 1,779           |
| <b>EBIT</b>                         | <b>4,804</b>  | <b>6,373</b>  | <b>5,552</b>  | <b>10,085</b> | <b>8,634</b>  | <b>6,275</b>  | <b>11,732</b> | <b>13,347</b>   |
| Int. and Finance Charges            | 295           | 195           | 172           | 133           | 150           | 133           | 110           | 120             |
| Other Income                        | 653           | 924           | 976           | 1,604         | 1,738         | 2,809         | 3,380         | 4,030           |
| <b>PBT bef. EO Exp.</b>             | <b>5,162</b>  | <b>7,102</b>  | <b>6,356</b>  | <b>11,555</b> | <b>10,222</b> | <b>8,951</b>  | <b>15,002</b> | <b>17,257</b>   |
| EO Items                            | -68           | 56            | -92           | 0             | 0             | -531          | 0             | 0               |
| <b>PBT after EO Exp.</b>            | <b>5,094</b>  | <b>7,157</b>  | <b>6,263</b>  | <b>11,555</b> | <b>10,222</b> | <b>8,421</b>  | <b>15,002</b> | <b>17,257</b>   |
| Current Tax                         | 1,625         | 2,371         | 1,535         | 2,832         | 2,572         | 1,979         | 3,774         | 4,341           |
| Deferred Tax                        | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0               |
| Tax Rate (%)                        | 31.9          | 33.1          | 24.5          | 24.5          | 25.2          | 23.5          | 25.2          | 25.2            |
| Less: Minority Interest             | 4             | 20            | 0             | 0             | 294           | 75            | 75            | 75              |
| <b>Reported PAT</b>                 | <b>3,466</b>  | <b>4,767</b>  | <b>4,728</b>  | <b>8,724</b>  | <b>7,356</b>  | <b>6,367</b>  | <b>11,153</b> | <b>12,842</b>   |
| <b>Adjusted PAT</b>                 | <b>3,512</b>  | <b>4,730</b>  | <b>4,798</b>  | <b>8,724</b>  | <b>7,356</b>  | <b>6,772</b>  | <b>11,153</b> | <b>12,842</b>   |
| Change (%)                          | 96.0          | 34.7          | 1.4           | 81.8          | -15.7         | -7.9          | 64.7          | 15.1            |
| Margin (%)                          | 6.9           | 7.6           | 8.3           | 12.4          | 10.1          | 8.0           | 11.7          | 12.1            |

### Consolidated - Balance Sheet

(INR m)

| Y/E March                           | FY18          | FY19          | FY20          | FY21          | FY22          | FY23          | FY24E         | FY25E           |
|-------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|-----------------|
| Equity Share Capital                | 1,226         | 1,226         | 1,226         | 1,348         | 1,319         | 1,319         | 1,226         | 1,226           |
| Total Reserves                      | 20,926        | 25,509        | 29,948        | 48,913        | 74,680        | 80,548        | 90,720        | 1,02,336        |
| <b>Net Worth</b>                    | <b>22,151</b> | <b>26,735</b> | <b>31,174</b> | <b>50,261</b> | <b>75,999</b> | <b>81,867</b> | <b>91,946</b> | <b>1,03,562</b> |
| Minority Interest                   | -4            | 56            | 51            | -9            | -38           | -39           | -39           | -39             |
| Deferred Liabilities                | 197           | 529           | 307           | 233           | 373           | 646           | 646           | 646             |
| Total Loans                         | 147           | 2,810         | 192           | 17            | 0             | 0             | 0             | 0               |
| <b>Capital Employed</b>             | <b>22,492</b> | <b>30,130</b> | <b>31,724</b> | <b>50,502</b> | <b>76,334</b> | <b>82,475</b> | <b>92,554</b> | <b>1,04,170</b> |
| Gross Block                         | 24,960        | 26,213        | 27,834        | 29,350        | 30,799        | 32,003        | 34,497        | 37,370          |
| Less: Accum. Deprn.                 | 9,082         | 9,741         | 10,608        | 11,388        | 12,389        | 13,890        | 15,535        | 17,314          |
| <b>Net Fixed Assets</b>             | <b>15,878</b> | <b>16,472</b> | <b>17,227</b> | <b>17,962</b> | <b>18,411</b> | <b>18,114</b> | <b>18,962</b> | <b>20,056</b>   |
| Capital WIP                         | 657           | 800           | 1,044         | 647           | 878           | 1,137         | 1,143         | 1,269           |
| <b>Total Investments</b>            | <b>5,490</b>  | <b>4,908</b>  | <b>7,974</b>  | <b>19,380</b> | <b>48,358</b> | <b>48,465</b> | <b>48,465</b> | <b>48,465</b>   |
| <b>Curr. Assets, Loans&amp;Adv.</b> | <b>17,700</b> | <b>24,890</b> | <b>23,895</b> | <b>30,792</b> | <b>23,431</b> | <b>33,137</b> | <b>43,901</b> | <b>56,505</b>   |
| Inventory                           | 5,657         | 8,574         | 8,834         | 7,182         | 8,466         | 12,177        | 10,894        | 12,172          |
| Account Receivables                 | 5,920         | 9,311         | 7,319         | 6,576         | 7,926         | 11,797        | 10,435        | 11,592          |
| Cash and Bank Balance               | 3,173         | 2,433         | 3,249         | 13,218        | 2,718         | 4,719         | 17,684        | 27,363          |
| Loans and Advances                  | 2,949         | 4,572         | 4,494         | 3,817         | 4,320         | 4,445         | 4,889         | 5,378           |
| <b>Curr. Liability &amp; Prov.</b>  | <b>17,242</b> | <b>16,952</b> | <b>18,430</b> | <b>18,279</b> | <b>14,743</b> | <b>18,378</b> | <b>19,917</b> | <b>22,126</b>   |
| Account Payables                    | 15,746        | 15,495        | 16,867        | 16,771        | 13,341        | 16,912        | 18,261        | 20,286          |
| Provisions                          | 1,495         | 1,458         | 1,563         | 1,508         | 1,402         | 1,466         | 1,656         | 1,840           |
| <b>Net Current Assets</b>           | <b>458</b>    | <b>7,938</b>  | <b>5,465</b>  | <b>12,513</b> | <b>8,687</b>  | <b>14,760</b> | <b>23,985</b> | <b>34,379</b>   |
| Deferred Tax assets                 | 8             | 12            | 14            | 0             | 0             | 0             | 0             | 0               |
| <b>Appl. of Funds</b>               | <b>22,493</b> | <b>30,130</b> | <b>31,724</b> | <b>50,502</b> | <b>76,334</b> | <b>82,475</b> | <b>92,554</b> | <b>1,04,170</b> |

E: MOFSL Estimates

## Financials and valuations

### Ratios

| Y/E March                     | FY18        | FY19        | FY20        | FY21        | FY22        | FY23        | FY24E       | FY25E        |
|-------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| <b>Basic (INR)</b>            |             |             |             |             |             |             |             |              |
| <b>EPS (ex treasury)</b>      | <b>39.5</b> | <b>53.2</b> | <b>54.0</b> | <b>86.3</b> | <b>66.6</b> | <b>51.3</b> | <b>91.0</b> | <b>104.8</b> |
| BV/Share                      | 249.2       | 300.8       | 350.7       | 497.0       | 687.8       | 620.5       | 750.1       | 844.9        |
| DPS                           | 2.0         | 2.5         | 2.5         | 7.5         | 7.0         | 7.0         | 8.0         | 10.0         |
| Payout (%)                    | 6.2         | 5.6         | 5.7         | 8.7         | 10.5        | 14.5        | 8.8         | 9.5          |
| <b>Valuation (x)</b>          |             |             |             |             |             |             |             |              |
| P/E                           | 64.8        | 48.1        | 47.5        | 29.7        | 38.5        | 49.9        | 28.2        | 24.4         |
| P/BV                          | 10.3        | 8.5         | 7.3         | 5.2         | 3.7         | 4.1         | 3.4         | 3.0          |
| EV/Sales                      | 4.4         | 3.6         | 3.9         | 4.3         | 4.3         | 3.7         | 3.1         | 2.7          |
| EV/EBITDA                     | 40.6        | 31.5        | 33.9        | 19.0        | 25.7        | 39.8        | 22.1        | 18.9         |
| Dividend Yield (%)            | 0.1         | 0.1         | 0.1         | 0.3         | 0.3         | 0.3         | 0.3         | 0.4          |
| FCF per share                 | 28.9        | -31.6       | 50.2        | 75.3        | -10.7       | 2.5         | 116.0       | 90.6         |
| <b>Return Ratios (%)</b>      |             |             |             |             |             |             |             |              |
| RoE                           | 18.3        | 19.3        | 16.6        | 21.4        | 11.7        | 8.6         | 12.8        | 13.1         |
| RoCE                          | 18.3        | 18.8        | 21.4        | 28.6        | 16.4        | 11.5        | 17.4        | 17.8         |
| RoIC                          | 24.5        | 24.2        | 20.2        | 41.5        | 31.0        | 18.3        | 32.9        | 38.2         |
| <b>Working Capital Ratios</b> |             |             |             |             |             |             |             |              |
| Asset Turnover (x)            | 2.2         | 2.1         | 1.8         | 1.4         | 1.0         | 1.0         | 1.0         | 1.0          |
| Inventory (Days)              | 61          | 73          | 84          | 56          | 62          | 73          | 60          | 60           |
| Debtor (Days)                 | 43          | 54          | 46          | 34          | 40          | 51          | 40          | 40           |
| Creditor (Days)               | 114         | 90          | 106         | 87          | 67          | 73          | 70          | 70           |
| <b>Leverage Ratio (x)</b>     |             |             |             |             |             |             |             |              |
| Net Debt/Equity               | -0.4        | -0.1        | -0.3        | -0.6        | -0.6        | -0.6        | -0.7        | -0.7         |

### Consolidated - Cash Flow Statement

(INR m)

| Y/E March                        | FY18          | FY19          | FY20          | FY21           | FY22           | FY23         | FY24E         | FY25E         |
|----------------------------------|---------------|---------------|---------------|----------------|----------------|--------------|---------------|---------------|
| OP/(Loss) before Tax             | 5,091         | 7,157         | 6,253         | 11,548         | 9,928          | 8,346        | 15,002        | 17,257        |
| Depreciation                     | 732           | 872           | 1,072         | 1,183          | 1,321          | 1,501        | 1,646         | 1,779         |
| Interest & Finance Charges       | -26           | -301          | 0             | 0              | -906           | -1,620       | 110           | 120           |
| Direct Taxes Paid                | -1,021        | -2,166        | -1,748        | -2,527         | -2,547         | -1,864       | -3,774        | -4,341        |
| (Inc)/Dec in WC                  | -181          | -7,449        | 3,272         | 2,748          | -6,526         | -4,102       | 3,740         | -715          |
| <b>CF from Operations</b>        | <b>4,596</b>  | <b>-1,887</b> | <b>8,849</b>  | <b>12,952</b>  | <b>1,270</b>   | <b>2,260</b> | <b>16,724</b> | <b>14,100</b> |
| Others                           | 5             | -456          | -877          | -1,639         | -948           | -21          | 0             | 0             |
| <b>CF from Operating incl EO</b> | <b>4,601</b>  | <b>-2,343</b> | <b>7,972</b>  | <b>11,313</b>  | <b>323</b>     | <b>2,239</b> | <b>16,724</b> | <b>14,100</b> |
| (inc)/dec in FA                  | -1,059        | -1,529        | -1,822        | -1,157         | -1,732         | -1,904       | -2,500        | -3,000        |
| <b>Free Cash Flow</b>            | <b>3,541</b>  | <b>-3,873</b> | <b>6,150</b>  | <b>10,155</b>  | <b>-1,409</b>  | <b>336</b>   | <b>14,224</b> | <b>11,100</b> |
| (Pur)/Sale of Investments        | -2,934        | 994           | -2,390        | -20,778        | -17,898        | 1,167        | 0             | 0             |
| Others                           | 252           | 362           | 0             | 0              | 1,066          | 116          | 0             | 0             |
| <b>CF from Investments</b>       | <b>-3,742</b> | <b>-174</b>   | <b>-4,212</b> | <b>-21,936</b> | <b>-18,564</b> | <b>-621</b>  | <b>-2,500</b> | <b>-3,000</b> |
| Issue of Shares                  | 2,501         | 28            | 0             | 10,576         | 19,021         | 206          | -94           | 0             |
| Inc/(Dec) in Debt                | -2,134        | 2,309         | -2,644        | -221           | -87            | 0            | 0             | 0             |
| Interest Paid                    | -216          | -138          | -100          | -76            | -98            | -91          | -110          | -120          |
| Dividend Paid                    | -161          | -289          | -260          | -245           | -737           | -757         | -981          | -1,226        |
| <b>CF from Fin. Activity</b>     | <b>-10</b>    | <b>1,906</b>  | <b>-3,001</b> | <b>9,991</b>   | <b>17,805</b>  | <b>-712</b>  | <b>-1,259</b> | <b>-1,421</b> |
| <b>Inc/Dec of Cash</b>           | <b>849</b>    | <b>-611</b>   | <b>758</b>    | <b>-632</b>    | <b>-436</b>    | <b>906</b>   | <b>12,965</b> | <b>9,680</b>  |
| Opening Balance                  | 693           | 1,542         | 931           | 1,689          | 1,057          | 622          | 1,528         | 14,493        |
| <b>Closing Balance</b>           | <b>1,542</b>  | <b>931</b>    | <b>1,689</b>  | <b>1,057</b>   | <b>622</b>     | <b>1,528</b> | <b>14,493</b> | <b>24,172</b> |

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|----------------------------------|----------------------------------------------------------------------------------------------|
| Investment Rating                | Expected return (over 12-month)                                                              |
| BUY                              | >=15%                                                                                        |
| SELL                             | < - 10%                                                                                      |
| NEUTRAL                          | < - 10 % to 15%                                                                              |
| UNDER REVIEW                     | Rating may undergo a change                                                                  |
| NOT RATED                        | We have forward looking estimates for the stock but we refrain from assigning recommendation |

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