CMP: INR 643 Target Price: INR 800 (INR 650) 🔺 24%

04 August 2023

Fusion Micro Finance

Financial Services

Steady performance with RoE sustaining >20% for past 5 quarters

Fusion Microfinance (Fusion) continues to deliver industry-leading profitability in Q1FY24- as reflected in it sustaining ~5% RoA and >20% RoE during the past 5 quarters. This is an outcome of its diversified operations with no single state contributing >20% of AUM, rural portfolio accounting for 93%, quality underwriting, proactive risk management and deep understanding of demographics in states where it operates. Disbursements fell by only 4% QoQ vs >20% for peers. Overall, AUM grew 4% QoQ, equally driven by new customer addition and ticket-size increase. While it continued to invest towards distribution expansion (opened >130 branches in the past 1 year), productivity improvement (AUM per branch increased to INR 90mn in Q1FY24 vs 78mn in Q1FY23) led to cost-income ratio remaining stable at 36%. Maintain **BUY** with a revised target price of INR 800 (earlier INR 650) as we now value at 2.5x Sep'24E BVPS vs 2x earlier given improved visibility on it sustaining 20% RoE in neat term.

AUM growth remained robust at 31% YoY / 4% QoQ growth

Key feature of Fusion's growth journey so far, including Q1FY24, has been steady growth, unlike industry trend of weak first quarter. Further, Fusion has always focused on customer-led growth as reflected in 24% YoY growth in borrower base during Q1FY24 while ticket size grew only 6% YoY during Q1FY24. Outstanding per borrower now stands at INR 26,997, one of the lowest in MFI space. Total borrower base stands at 3.6mn as of Jun'23.

Strong operating performance led to industry-leading

profitability

PAT during Q1FY24 grew 12% QoQ to INR 1.2bn, largely driven by steady revenue growth and contained operating cost. NII growth remained robust 6% QoQ led by 4% QoQ AUM growth and NIM expansion of >30bps QoQ. Asset yield expansion at 50bps QoQ to 21.5% protected NIM as cost of borrowing too increased by 20bps QoQ. Quality underwriting, stable management team, strong rural presence (less vulnerable than urban) and negligible exposure in states that were highly covid-impacted (e.g. Kerala, Maharashtra, West Bengal, Assam) helped Fusion sail through the pandemic phase with relatively better asset quality metrics. As a result, asset quality ratios are steadily declining from their peaks. During Q1FY24, GNPL fell to 3.2% (3.5% QoQ) while NNPL remained at 0.8% with PCR of 76%.

Key risks: 1) AUM growth deceleration and 2) stress unfolding higher than anticipation.

Financial Summary

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Y/E March (INR mn)	FY22A	FY23A	FY24E	FY25E
Net Interest Income (NII)	5,607	9,573	12,135	15,688
PAT (INR mn)	217	3,872	5,235	6,984
EPS (INR)	2.6	38.6	52.2	69.6
% Chg YoY	(52.9)	1,372.8	35.2	33.4
P/E (x)	245.4	16.7	12.3	9.2
P/BV (x)	4.0	2.8	2.3	1.8
Gross Stage - 3 (%)	5.7	3.5	2.7	2.7
Book value per share (INR)	161.7	231.4	283.6	353.2
RoAA (%)	0.3	4.6	4.7	4.8
RoAE (%)	1.7	21.2	20.3	21.9

Renish Bhuva

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Market Data

Market Cap (INR)	65bn
Market Cap (USD)	782mn
Bloomberg Code	FUSION IN
Reuters Code	
52-week Range (INR)	691/321
Free Float (%)	32.0
ADTV-3M (mn) (USD)	2.0

Price Performance (%)	3m	6m	12m
Absolute	46.9	59.4	0.0
Relative to Sensex	7.4	8.2	13.2

ESG Disclosure	2021	2022	Change
ESG score	-	-	-
Environment	-	-	-
Social	-	-	-
Governance	-	-	-

Note - Score ranges from 0 - 100 with a higher score indicating higher ESG disclosures.

Source: Bloomberg, I-sec research

Previous Reports

24-05-2023: <u>Q4FY23 results review</u> 23-03-2023: <u>Company Update</u>

CICI Securities

India | Equity Research | Q1FY24 Result Review



Exhibit 1: Q1FY24 result review

(INR mn)	Q1FY24	Q1FY23	% chg YoY	Q4FY23	% chgQoQ
Interest Income	5,311	3,427	55.0	5,009	6.0
Interest Expended	1,835	1,432	28.1	1,742	5.3
Net interest income (NII)	3,476	1,995	74.2	3,267	6.4
Other income	217	177	22.5	198	9.7
Total income	3,693	2,173	70.0	3,465	6.6
Operating expenses	1,339	971	38.0	1,253	6.8
-Staff expenses	978	722	35.5	894	9.4
-Other expenses	361	248	45.3	359	0.4
Operating profit	2,354	1,202	95.8	2,211	6.5
Total provisions	759	201	278.4	692	9.7
Profit before tax	1,595	1,001	59.3	1,519	5.0
Tax	390	250	55.8	374	4.3
Profit after tax	1,205	751	60.4	1,145	5.2
Key statistic (INR mn)					
AuM	97,118	73,890	31.4	92,962	4.5
Borrowers (in mn)	3.6	2.9	24.1	3.5	2.0
Calc. Avg ticket size	26,977	25,479	5.9	26,335	2.4
Ratios (%)			bps chg YoY		bps chg QoQ
Profitability ratios			spoolig for		spoong qoq
Portfolio Yields	21.5	19.5	200	21.0	50
Cost of Funds	10.6	10.1	50	10.4	20
NIM	10.9	9.4	150	10.6	33
RoAum	5.0	-	499	5.0	1
Asset Quality					
Gross NPL ratio	3.2	NA		3.5	(26)
Net NPL ratio	0.8			0.9	(9)
PCR	75.6			74.9	77
Business & Other Ratios					
Cost-income ratio	36.3	44.7	(842)	36.2	8
CAR	28.3			27.9	32

Source: Company data, I-Sec research

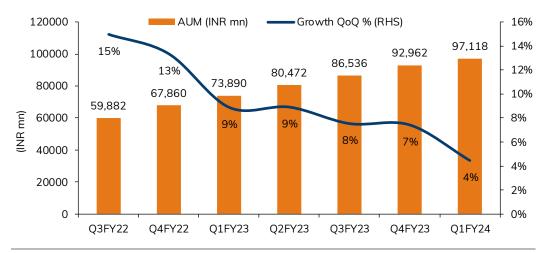
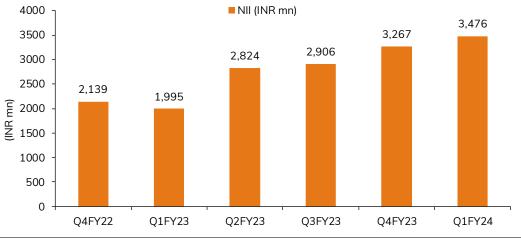


Exhibit 2: AUM grew 4% QoQ despite Q1 being seasonally the weakest quarter

Source: Company data, I-Sec research

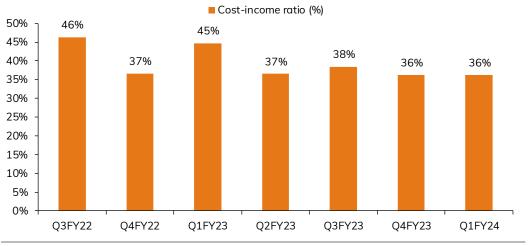


Exhibit 3: NII grew 6% QoQ driven by strong AUM growth and NIM expansion...



Source: Company data, I-Sec research





Source: Company data, I-Sec research

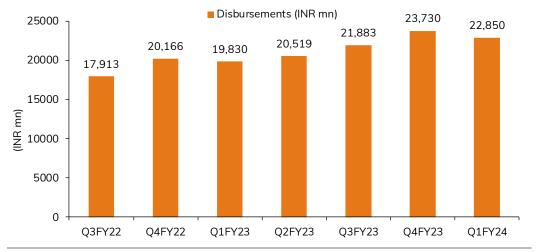
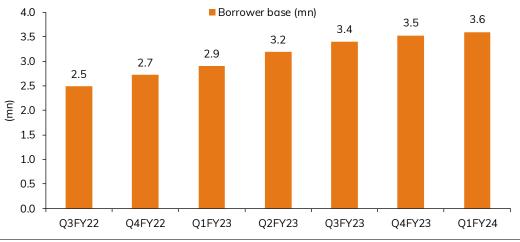


Exhibit 5: Strong traction in disbursement continued...

Source: Company data, I-Sec research

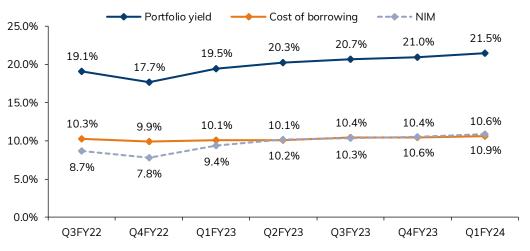


Exhibit 6: ...led by new customer acquisition



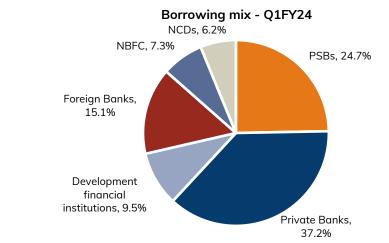
Source: Company data, I-Sec research

Exhibit 7: NIM sustained at >10% with asset repricing outpacing cost of borrowing increase



Source: Company data, I-Sec research

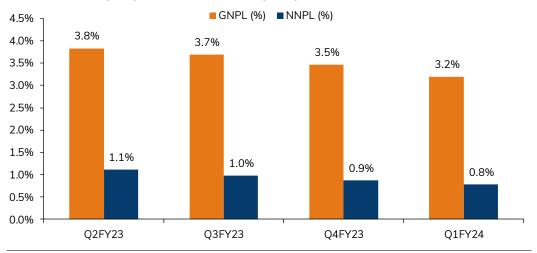
Exhibit 8: Bank borrowing remained the major source of funding



Source: Company data, I-Sec research



Exhibit 9: Steady improvement in asset quality ratios



Source: Company data, I-Sec research

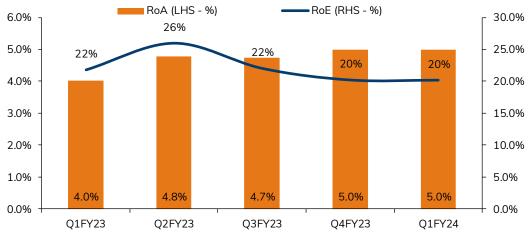


Exhibit 10: Profitability remained healthy; RoA at ~5% during Q1FY24

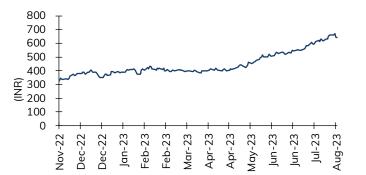
Source: Company data, I-Sec research

Exhibit 11: Shareholding pattern

%	Dec'22	Mar'23	Jun'23
Promoters	68.2	68.2	68.2
Institutional investors	18.1	19.5	20.9
MFs and other	9.6	9.9	11.2
Fls/ Banks	0.0	0.0	0.0
Insurance Cos.	2.3	2.9	2.9
FIIs	6.2	6.7	6.8
Others	13.7	12.3	10.9

Source: Bloomberg, I-Sec research

Exhibit 12: Price chart



Source: Bloomberg, I-Sec research



Financial Summary

Exhibit 13: Profit & Loss

(INR mn, year ending March)

	FY22A	FY23A	FY24E	FY25E
Interest Income	10,566	16,001	21,443	27,463
Interest Expenses	(4,960)	(6,428)	(9,307)	(11,775)
Net Interest Income (NII)	5,607	9,573	12,135	15,688
Other Income	1,447	1,999	2,510	3,139
Total Income (net of interest expenses)	7,054	11,572	14,646	18,827
Employee benefit expenses	(2,331)	(3,255)	(4,079)	(5,035)
Depreciation and amortization	(54)	(74)	(96)	(120)
Other operating expenses	(738)	(1,119)	(1,456)	(1,820)
Total Operating Expense	(3,123)	(4,448)	(5,631)	(6,976)
Pre Provisioning Profits (PPoP)	3,931	7,124	9,014	11,852
Provisions and write offs	(3,687)	(2,004)	(2,092)	(2,616)
Profit before tax (PBT)	244	5,120	6,922	9,236
Total tax expenses	(27)	(1,248)	(1,688)	(2,252)
Profit after tax (PAT)	217	3,872	5,235	6,984

Source Company data, I-Sec research

Exhibit 14: Balance sheet

(INR mn, year ending March)

	FY22A	FY23A	FY24E	FY25E
Share capital	828	1,003	1,003	1,003
Reserves & surplus	12,552	22,216	27,450	34,434
Shareholders' funds	13,380	23,219	28,454	35,438
Borrowings	59,092	70,175	99,049	1,25,238
Provisions & Other Liabilities	433	241	241	241
Total Liabilities and Stakeholder's Equity	72,905	93,635	1,27,744	1,60,917
Cash and balance with RBI	11,536	10,650	12,844	16,058
Fixed assets	122	133	139	146
Loans	59,182	80,416	98,802	1,23,521
Deferred tax assets (net)	868	777	785	793
Other Assets	1,197	1,659	15,173	20,398
Total Assets	72,905	93,635	1,27,744	1,60,917

Source Company data, I-Sec research

Exhibit 15: Key ratios

(Year ending March)

Disbursements 61.798 85.960 1.07.450 1.34.313 Repayments 40.316 60.860 84.172 1.05.231 Growth (%): 70 39.1 25.0 25.0 Disbursements (%) 67.0 39.1 25.0 25.0 Repayments (%) 51.0 38.3 25.0 25.0 Cons book (on balance sheet) (%) 46.3 37.0 25.0 25.0 Non-interest income (NII) (%) 30.1 70.8 26.8 26.9 Non-interest income (NII) (%) 30.1 70.8 26.8 25.0 Operating Expenses (%) 41.7 42.5 26.6 23.9 Protisioning operating profits (PPoP) (%) 54.2 51.6 30.1 25.0 Provisions (%) 67.0 (45.7) 1.44 26.5 31.0 Provisions (%) 67.0 1.996.1 35.2 33.4 PAT (%) (50.7) 1.685.7 35.2 33.4 Yields naturest costs and spreads (%) 9.5 11.9		FY22A	FY23A	FY24E	FY25E
AUM 67.860 92.960 1.16.238 1.45.319 Disbursements 61.798 85.960 1.07.450 1.34.313 Growth (%): Total AUM (%) 46.3 37.0 25.0 25.0 Disbursements (%) 67.0 39.1 25.0 25.0 Repayments (%) 51.0 51.0 38.3 25.0 Loan book (on balance sheet) (%) 24.9 28.4 36.4 26.0 Not interest income (NII) (%) 30.1 70.8 26.8 29.3 Non-interest income (%) 115.7 38.1 25.6 25.0 Operating Expenses (%) 41.7 42.5 26.6 23.5 Pre provisioning operating profits (PPOP) (%) 54.2 51.6 30.1 25.0 Provisions (%) 67.0 (45.7) 4.4 25.0 Provisions (%) (57.0) 1.996.1 35.2 33.4 Provisions (%) (57.0) 1.991.1 21.7 22.2 Yields, interest costs and spreads (%) 9.5 11.	AUM and Disbursements				
Disbursements 61.798 85.960 1.07.450 1.34.313 Repayments 40.316 60.860 84.172 1.05.231 Growth (%): 70 39.1 25.0 25.0 Disbursements (%) 67.0 39.1 25.0 25.0 Repayments (%) 67.0 39.1 25.0 25.0 Cons book (on balance sheet) (%) 46.3 37.0 25.0 25.0 Non-interest Income (NII) (%) 30.1 70.8 26.8 23.3 Non-interest Income (NII) (%) 30.1 70.8 26.6 23.9 Operating Expenses (%) 41.7 42.5 26.6 23.9 Preprovisioning operating profits (PPoP) (%) 38.2 39.7 25.3 23.4 Non-Employee Cost (%) 54.2 51.6 30.1 25.0 Provisioning operating profits (PPoP) (%) 67.0 (45.7) 4.4 25.0 Pat (%) (57.0) 1.99 1.3 23.4 Yields, interest costs and spreads (%) 9.5 11.9	(INR mn)				
Repayments 40,316 60,860 84,172 1,05,231 Growth (%): Total AUM (%) 46.3 37.0 25.0 25.0 Total AUM (%) 67.0 39.1 25.0 25.0 Repayments (%) 67.0 39.1 25.0 25.0 Loan book (on balance sheet) (%) 46.3 37.0 25.0 25.0 Total Assets (%) 24.9 28.4 36.4 26.0 Non-interest income (NII) (%) 30.1 70.8 26.8 29.3 Operating Expenses (%) 41.7 42.5 26.6 23.4 Operating Expenses (%) 41.7 42.5 26.6 30.1 25.0 Pre provisioning operating profits (PPoP) (%) 54.2 51.6 30.1 25.0 Protisions (%) 67.0 (45.7) 4.4 25.0 25.4 Pat (%) (50.7) 1,986.1 35.2 33.4 Pers (%) 55 11.9 11.2 21.7 NiM on loan assets (%) 9.5 11.9<	AUM	67,860	92,960	1,16,238	1,45,319
Growth (%): Total AUM (%) 46.3 37.0 25.0 25.0 Disbursements (%) 51.0 51.0 38.3 25.0 Repayments (%) 51.0 51.0 38.3 25.0 Loan book (on balance sheet) (%) 24.9 28.4 36.4 26.0 Non-interest income (NII) (%) 30.1 70.8 26.8 29.3 Non-interest income (%) 115.7 38.1 25.6 25.0 Operating Expenses (%) 41.7 42.5 26.6 28.5 Employee Cost (%) 38.2 39.7 25.3 23.4 Prerovisioning operating profits (PPoP) (%) 41.6 81.2 26.5 31.5 Provisions (%) 67.0 (45.7) 4.4 25.0 PBT (%) (50.7) 1.965.1 35.2 33.4 Yields, interest costs and spreads (%) 9.5 11.9 12.3 12.7 NIM on IEA (%) 15.2 17.5 18.4 18.5 Yield on loan assets (%) 9.5 9.9	Disbursements	61,798	85,960	1,07,450	1,34,313
Total AUM (%) 46.3 37.0 25.0 25.0 Disbursements (%) 67.0 39.1 25.0 25.0 Repayments (%) 51.0 51.0 38.3 25.0 Sheet) (%) 24.9 28.4 36.4 26.0 Non-interest Income (NII) (%) 30.1 70.8 26.8 22.3 Non-interest Income (NII) (%) 30.1 70.8 26.8 23.5 Opcrating Expenses (%) 41.7 42.5 26.6 23.5 Employee Cost (%) 38.2 39.7 25.3 23.4 Non-Employee Cost (%) 54.2 51.6 30.1 25.0 Pre provisioning operating profits (PPOP) (%) 41.6 81.2 26.5 31.6 Provisions (%) 67.0 (45.7) 4.4 25.0 Patt (%) (50.7) 1.685.7 35.2 33.4 PS (%) (52.9) 1.372.8 35.2 33.4 Piel on loan assets (%) 9.5 11.9 11.2 12.7	Repayments	40,316	60,860	84,172	1,05,231
Disbursements (%) 67.0 39.1 25.0 25.0 Repayments (%) 51.0 51.0 38.3 25.0 Loan book (on balance sheet) (%) 46.3 37.0 25.0 25.0 Total Assets (%) 24.9 28.4 36.4 26.0 Non-interest income (NII) (%) 30.1 70.8 26.8 29.3 Non-interest income (%) 115.7 38.1 25.6 25.0 Operating Expenses (%) 41.7 42.5 26.6 23.9 Operating Expenses (%) 41.7 42.5 26.6 23.9 Provisioning operating profits (PPOP) (%) 54.2 51.6 30.1 25.0 PET (%) (57.0) 1.996.1 35.2 33.4 PPT (%) (50.7) 1.685.7 35.2 33.4 Spreads (%) 9.5 11.9 12.3 12.7 NIM on IAA (%) 9.8 11.9 12.3 12.7 NiM on IAA (%) 9.5 11.9 12.3 12.7	Growth (%):				
Repayments (%) 51.0 51.0 38.3 25.0 Loan book (on balance sheet) (%) 24.9 28.4 36.4 26.0 Not Interest Income (NII) (%) 30.1 70.8 26.8 29.3 Non-interest income (%) 115.7 38.1 25.6 25.0 Operating Expenses (%) 41.7 42.5 26.6 23.3 Employee Cost (%) 54.2 51.6 30.1 25.0 Preprovisioning operating profits (PPAP) (%) 41.6 81.2 26.5 31.5 PAT (%) (57.0) 1.996.1 35.2 33.4 PAT (%) (50.7) 1.685.7 35.2 33.4 PSPG (%) 9.5 11.9 12.3 12.7 NIM on loan assets (%) 9.5 11.9 12.3 12.7 NIM on ICan assets (%) 9.5 11.9 12.3 12.7 NIM on IEA (%) 15.5 19.9 20.5 21.0 Yield on AUM (%) 9.5 19.9 21.0 20.5 21.0 <td>Total AUM (%)</td> <td>46.3</td> <td>37.0</td> <td>25.0</td> <td>25.0</td>	Total AUM (%)	46.3	37.0	25.0	25.0
Loan book (on balance sheet) (%) 46.3 37.0 25.0 25.0 Total Assets (%) 24.9 28.4 36.4 26.0 Non-interest Income (NII) (%) 30.1 70.8 26.8 25.0 Non-interest Income (%) 115.7 38.1 25.6 25.0 Optacting Expenses (%) 41.6 64.1 26.6 23.9 Coparting Expenses (%) 41.7 42.5 26.6 23.9 Preprovisioning operating profits (PPoP) (%) 54.2 51.6 30.1 25.0 Pre provisions (%) 67.0 (45.7) 4.4 25.0 PBT (%) (50.7) 1.996.1 35.2 33.4 Yields, interest costs and spreads (%) 9.5 11.9 12.3 12.7 NIM on loan assets (%) 9.5 9.9 11.0 10.6 Yield on IEA (%) 15.2 17.5 18.4 10.5 Yield on IEA (%) 15.5 5.5 5.4 5.3 Yield on IEA (%) 9.5 9.9 11.0	Disbursements (%)	67.0	39.1	25.0	25.0
sheet) (%) 46.3 37.0 25.0 25.0 Total Assets (%) 24.9 28.4 36.4 26.0 Net Interest Income (NII) (%) 30.1 70.8 26.8 25.0 Non-interest income (%) 115.7 38.1 25.6 25.0 Total Income (net of interest expenses) (%) 41.6 64.1 26.6 28.9 Operating Expenses (%) 41.7 42.5 26.6 23.9 Non-Employee Cost (%) 54.2 51.6 30.1 25.0 Pre provisioning operating profits (PPOP) (%) 67.0 (45.7) 4.4 25.0 PBT (%) (57.0) 1.996.1 35.2 33.4 Yields, interest costs and spreads (%) 9.5 11.9 12.3 12.7 NIM on loan assets (%) 9.5 11.9 12.3 12.7 NIM on AUM (%) 9.8 11.9 12.3 12.7 NiM on AUM (%) 9.5 9.9 11.0 10.5 Opcosts (%) 9.5 9.9 11.0 <td< td=""><td>Repayments (%)</td><td>51.0</td><td>51.0</td><td>38.3</td><td>25.0</td></td<>	Repayments (%)	51.0	51.0	38.3	25.0
sheet) (%) 24.9 28.4 36.4 26.0 Not Interest Income (NII) (%) 30.1 70.8 26.8 29.3 Non-interest Income (%) 115.7 38.1 25.6 25.0 Total Income (net of interest expenses) (%) 41.6 64.1 26.6 28.5 Operating Expenses (%) 41.7 42.5 26.6 23.5 Employee Cost (%) 38.2 39.7 25.3 23.4 Non-Employee Cost (%) 54.2 51.6 30.1 25.0 Pre provisioning operating profits (PPoP) (%) 67.0 (45.7) 4.4 25.0 PBT (%) (57.0) 1.996.1 35.2 33.4 PAT (%) (57.0) 1.996.1 35.2 33.4 Spreads (%) 9.5 11.9 12.3 12.7 NIM on loan assets (%) 9.5 11.9 12.3 12.7 Yield on loan assets (%) 9.5 9.9 11.0 10.5 Yield on IEA (%) 15.5 5.4 5.3 51.4	Loan book (on balance	16.2	27.0	25.0	25.0
Net Interest Income (NII) (%) 30.1 70.8 26.8 29.3 Non-interest income (%) 115.7 38.1 25.6 25.6 Total Income (net of interest expenses) (%) 41.6 64.1 26.6 28.5 Operating Expenses (%) 41.7 42.5 26.6 23.9 Employee Cost (%) 38.2 39.7 25.3 23.4 Non-Employee Cost (%) 54.2 51.6 30.1 25.6 Pre provisioning operating profits (PPOP) (%) 41.6 81.2 26.5 31.4 Provisions (%) 67.0 (45.7) 4.4 25.0 PBT (%) (57.0) 1.996.1 35.2 33.4 Yields, interest costs and spreads (%) 9.5 11.9 12.3 12.7 NIM on Ica assets (%) 9.5 19.9 21.7 22.2 Yield on Ica assets (%) 15.2 17.5 18.4 10.5 NIM on IcA (%) 18.5 19.9 20.5 21.0 0.5 10.8 Yield on Ica assets (%) 9.5	sheet) (%)	40.5	57.0	25.0	25.0
Non-interest income (%) 115.7 38.1 25.6 25.0 Total Income (net of interest expenses) (%) 41.6 64.1 26.6 28.5 Operating Expenses (%) 41.7 42.5 26.6 23.5 Employee Cost (%) 38.2 39.7 25.3 23.4 Non-Employee Cost (%) 54.2 51.6 30.1 25.6 Pre provisioning operating profits (PPoP) (%) 67.0 (45.7) 4.4 25.0 PBT (%) (57.0) 1.996.1 35.2 33.4 PFS (%) (52.9) 1.372.8 35.2 33.4 Yields, interest costs and spreads (%) 9.5 11.9 11.6 12.7 NIM on Ican assets (%) 9.5 19.9 21.7 22.2 Yield on Ican assets (%) 19.5 9.9 11.0 10.5 NIM on IEA (%) 18.5 19.9 21.7 22.2 Yield on Ican assets (%) 9.5 9.9 11.0 10.5 Interest Spreads (%) 9.5 5.9 10.0	Total Assets (%)	24.9	28.4	36.4	26.0
Total Income (net of interest expenses) (%) 41.6 64.1 26.6 28.5 Operating Expenses (%) 41.7 42.5 26.6 23.5 Employee Cost (%) 38.2 39.7 25.3 23.4 Non-Employee Cost (%) 54.2 51.6 30.1 25.0 Pre provisioning operating profits (PPOP) (%) 67.0 (45.7) 4.4 25.0 PBT (%) (50.7) 1.685.7 35.2 33.4 PAT (%) (50.7) 1.685.7 35.2 33.4 PSF (%) (52.9) 1.372.8 35.2 33.4 Pields, interest costs and spreads (%) 9.5 11.9 12.3 12.7 NIM on loan assets (%) 9.5 11.9 12.3 12.7 Vield on IEA (%) 15.2 17.5 18.4 10.5 Vield on IEA (%) 15.2 17.5 18.4 10.5 Vield on IEA (%) 15.5 5.5 5.4 5.3 Opcost of borrowings (%) 9.5 5.5 5.4 5.3 </td <td>Net Interest Income (NII) (%)</td> <td>30.1</td> <td>70.8</td> <td>26.8</td> <td>29.3</td>	Net Interest Income (NII) (%)	30.1	70.8	26.8	29.3
expenses) (%)41.664.126.628.5Operating Expenses (%)41.742.526.623.9Employee Cost (%)38.239.725.323.4Non-Employee Cost (%)54.251.630.125.0Pre provisioning operating profits (PPOP) (%)41.681.226.531.5Provisions (%)67.0(45.7)4.425.0PBT (%)(57.0)1,996.135.233.4PAT (%)(50.7)1,685.735.233.4Yields, interest costs and spreads (%)9.511.912.312.7NIM on Ican assets (%)9.511.912.312.7NIM on IEA (%)8.110.510.410.6Yield on loan assets (%)15.217.518.418.5Yield on ICA (%)18.519.920.521.0Cost of borrowings (%)9.010.09.510.5Operating efficiencies9.010.09.513.3No of employees (estimate) (x)8.704No of branches (x)934339Salaries as % of non-interest costs (%)74.673.272.472.2Nul /employee (INR mn)7.6AUM/employee (INR mn)7.8AUM/employee (INR mn)7.8AUM/employee (INR mn)7.8AUM/employee (INR mn)7.8<	Non-interest income (%)	115.7	38.1	25.6	25.0
expenses (%) 41.7 42.5 26.6 23.9 Employee Cost (%) 38.2 39.7 25.3 23.4 Non-Employee Cost (%) 54.2 51.6 30.1 25.0 Pre provisioning operating profits (PPOP) (%) 67.0 (45.7) 4.4 25.0 Part (%) (57.0) 1.996.1 35.2 33.4 PAT (%) (50.7) 1.685.7 35.2 33.4 EPS (%) (52.9) 1.372.8 35.2 33.4 Provisions (%) 9.5 11.9 12.3 12.7 NIM on loan assets (%) 9.5 11.9 12.3 12.7 NIM on lEA (%) 8.1 10.5 10.4 10.6 NIM on lEA (%) 15.2 17.5 18.4 18.5 Yield on loan assets (%) 15.2 17.5 18.4 18.5 Yield on AUM (%) 18.5 19.9 21.0 10.5 Operating efficiencies 9.0 10.0 9.5 10.5 No interest income	Total Income (net of interest	41 C	C 4 1	20.0	20 5
$\begin{array}{c cccc} \mbox{Operating Expenses (%)} & 41.7 & 42.5 & 26.6 & 23.3 \\ \mbox{Employee Cost (%)} & 38.2 & 39.7 & 25.3 & 23.4 \\ \mbox{Non-Employee Cost (%)} & 54.2 & 51.6 & 30.1 & 25.0 \\ \mbox{Pre provisioning operating profits (PPoP) (%) & 41.6 & 81.2 & 26.5 & 31.4 \\ \mbox{Provisions (%)} & 67.0 & (45.7) & 4.4 & 25.0 \\ \mbox{PBT (%)} & (57.0) & 1.996.1 & 35.2 & 33.4 \\ \mbox{PAT (%)} & (50.7) & 1.685.7 & 35.2 & 33.4 \\ \mbox{PPat (%)} & (52.9) & 1.372.8 & 35.2 & 33.4 \\ \mbox{Yields, interest costs and spreads (%) & 9.5 & 11.9 & 12.3 & 12.7 \\ \mbox{NIM on Ican assets (%)} & 9.5 & 11.9 & 11.6 & 12.0 \\ \mbox{Yield on Ican assets (%)} & 9.8 & 11.9 & 11.6 & 12.0 \\ \mbox{Yield on Ican assets (%)} & 15.2 & 17.5 & 18.4 & 18.5 \\ \mbox{Yield on AUM (%)} & 9.8 & 11.9 & 11.6 & 12.0 \\ \mbox{Yield on AUM (%)} & 18.5 & 19.9 & 20.5 & 21.0 \\ \mbox{Cost of borrowings (%)} & 9.5 & 9.9 & 11.0 & 10.5 \\ \mbox{Interest income as % of total income} & 46.7 & 53.2 & 50.7 & 51.3 \\ \mbox{Cost to income ratio} & 44.3 & 38.4 & 38.5 & 37.1 \\ \mbox{Op.costs/avg assets (%)} & 9.3 & 339 & - & - & - \\ \mbox{Cost of bornowings (%)} & 9.3 & 339 & - & - & - & - & - \\ \mbox{Cost for income ratio} & 44.3 & 38.4 & 38.5 & 37.1 \\ \mbox{Op.costs/avg AUM (%)} & 5.5 & 5.5 & 5.4 & 5.3 \\ \mbox{No of employees (estimate)} & 7.4 & 7.2 & 7.2 & - & - & - & - & - & - & - & - & - & $		41.6	64.1	26.6	28.5
Employee Cost (%) 38.2 39.7 25.3 23.4 Non-Employee Cost (%) 54.2 51.6 30.1 25.6 Pre provisioning operating profits (PPoP) (%) 41.6 81.2 26.5 31.6 Provisions (%) 67.0 (45.7) 4.4 25.0 PBT (%) (57.0) $1.996.1$ 35.2 33.4 PAT (%) (50.7) $1.685.7$ 35.2 33.4 PAT (%) (50.7) $1.685.7$ 35.2 33.4 Spreads (%) 81.1 10.5 10.4 10.6 NIM on loan assets (%) 9.5 11.9 12.3 12.7 NiM on loan assets (%) 7.9 19.9 21.7 22.2 Yield on loan assets (%) 15.2 17.5 18.4 18.5 Yield on AUM (%) 18.5 19.9 20.5 21.0 Cost of borrowings (%) 9.5 9.9 11.0 10.5 Interest Spreads (%) 9.0 10.0 9.5 10.5 Operating efficiencies 74.6 73.2 50.7 51.3 No of employees (estimate) 8.704 (x) 934 339 Nul or branches (x) 934 339 Salaries as % of non-interest 74.6 73.2 72.4 72.2 Nul foranches (x) 934 339 AUM/ branch (INR mn) 72.7 274.2 AUM/ branch (INR mn) 72.7 274.2 <td></td> <td>41.7</td> <td>42.5</td> <td>26.6</td> <td>23.9</td>		41.7	42.5	26.6	23.9
Non-Employee Cost (%) 54.2 51.6 30.1 25.0 Pre provisioning operating profits (PPoP) (%) 41.6 81.2 26.5 31.6 Provisions (%) 67.0 (45.7) 4.4 25.0 PBT (%) (57.0) $1.996.1$ 35.2 33.4 PAT (%) (50.7) $1.685.7$ 35.2 33.4 PSF (%) (52.9) $1.372.8$ 35.2 33.4 Yields, interest costs and spreads (%) 9.5 11.9 12.3 12.7 NIM on lan assets (%) 9.5 11.9 12.3 12.7 NiM on LAA (%) 8.1 10.5 10.4 10.6 NiM on LAA (%) 9.8 11.9 11.6 12.0 Yield on loan assets (%) 9.5 9.9 21.7 22.2 Yield on AUM (%) 18.5 19.9 20.5 21.0 Cost of borrowings (%) 9.5 9.9 11.0 10.5 Interest Spreads (%) 9.5 9.9 11.0 10.5 Operating efficiencies 75.2 50.7 51.3 No in interest income as % of total income 46.7 53.2 50.7 51.3 Op.costs/avg assets (%) 4.8 5.3 5.1 4.8 Op.costs/avg AUM (%) 5.5 5.5 5.4 5.3 No of employees (estimate) (x) 74.6 73.2 72.4 72.2 No of branches (x) 934 339 $ -$ Salaries as % of non-interest costs (%)					23.4
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profits (PPoP) (%)41.681.226.531.5Provisions (%)67.0(45.7)4.425.0PBT (%)(57.0)1,996.135.233.4PAT (%)(50.7)1,685.735.233.4EPS (%)(52.9)1,372.835.233.4Spreads (%)9.511.912.312.7NIM on loan assets (%)9.511.912.312.7NIM on leA (%)8.110.510.410.6NIM on AUM (%)9.811.911.612.0Yield on loan assets (%)15.217.518.418.5Yield on AUM (%)18.519.920.521.0Cost of borrowings (%)9.59.911.010.5Operating efficiencies0.010.09.510.5Operating efficiencies0.010.09.551.3No interest income as % of total income46.753.250.751.3Op.costs/avg AUM (%)5.55.55.45.3No of branches (x)934339Salaries as % of non-interest costs (%)74.673.272.472.2Nul/employee (INR mn)7.8AUM/employee (INR mn)7.8AUM/employee (INR mn)72.7274.2AUM/employee (INR mn)72.7274.2AUM/employee (INR mn)72.926.821.819.0Capita					
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PBT (%) (57.0) 1,996.1 35.2 33.4 PAT (%) (50.7) 1,685.7 35.2 33.4 EPS (%) (52.9) 1,372.8 35.2 33.4 Yields, interest costs and spreads (%) 9.5 11.9 12.3 12.7 NIM on loan assets (%) 9.5 11.9 12.3 12.7 NIM on AUM (%) 9.8 11.9 11.6 12.0 Yield on loan assets (%) 17.9 19.9 21.7 22.2 Yield on IeA (%) 15.2 17.5 18.4 18.5 Yield on AUM (%) 18.5 19.9 20.5 21.0 Cost of borrowings (%) 9.5 9.9 11.0 10.5 Opcast Spreads (%) 9.0 10.0 9.5 10.5 Opcast to income ratio 44.3 38.4 38.5 37.1 Op.costs/avg assets (%) 4.8 5.3 5.1 4.8 Op.costs/avg AUM (%) 5.5 5.5 5.4 5.3 No of branches (x) 934 339 - - Salaries as % of non-int		67.0	(45.7)	4.4	25.0
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CAR (%) 21.9 26.8 21.8 19.6 Tier 1 CAR (%) 19.9 25.3 20.9 18.9 Tier 2 CAR (%) 2.0 1.4 0.9 0.7 RWA (estimate) - INR mn 62,049 87,663 1,31,555 1,82,289		5.4	4.0	4.5	4.5
Tier 1 CAR (%) 19.9 25.3 20.9 18.9 Tier 2 CAR (%) 2.0 1.4 0.9 0.7 RWA (estimate) - INR mn 62,049 87,663 1,31,555 1,82,289	•	21.9			19.6
Tier 2 CAR (%) 2.0 1.4 0.9 0.7 RWA (estimate) - INR mn 62,049 87,663 1,31,555 1,82,289					18.9
RWA (estimate) - INR mn 62,049 87,663 1,31,555 1,82,289					0.7
		104.0	100.0	100.1	147.0



	FY22A	FY23A	FY24E	FY25E
Asset quality and				
provisioning				
GNPA (%)	5.7	3.5	2.7	2.7
NNPA (%)	1.6	0.9	0.8	0.8
Coverage ratio (%)	71.9	74.9	70.4	70.4
Credit Costs as a % of avg AUM (bps)	645	249	200	200
Credit Costs as a % of avg on book loans (bps)	645	249	200	200
Return ratios				
RoAA (%)	0.3	4.6	4.7	4.8
RoAE (%)	1.7	21.2	20.3	21.9
ROAAUM (%)	0.4	4.8	5.0	5.3
Valuation Ratios				
No of shares	83	100	100	100
No of shares (fully diluted)	83	100	100	100
EPS (INR)	2.6	38.6	52.2	69.6
EPS fully diluted (INR)	2.6	38.6	52.2	69.6
Price to Earnings (x)	245.4	16.7	12.3	9.2
Price to Earnings (fully diluted) (x)	245.4	16.7	12.3	9.2
Book Value (fully diluted)	162	231	284	353
Adjusted book value	162	231	284	353
Price to Book	4.0	2.8	2.3	1.8
Price to Adjusted Book	4.0	2.8	2.3	1.8

Source Company data, I-Sec research

Exhibit 16: Key metrics

(Year ending March)

	FY22A	FY23A	FY24E	FY25E
DuPont Analysis				
Average Assets (INR mn)	65,642	83,270	1,10,690	1,44,330
Average Loans (INR mn)	51,395	69,799	89,609	1,11,162
Average Equity (INR mn)	12,922	18,299	25,836	31,946
Interest earned (%)	16.1	19.2	19.4	19.0
Interest expended (%)	7.6	7.7	8.4	8.2
Gross Interest Spread (%)	8.5	11.5	11.0	10.9
Credit cost (%)	5.6	2.4	1.9	1.8
Net Interest Spread (%)	2.9	9.1	9.1	9.1
Operating cost (%)	4.8	5.3	5.1	4.8
Lending spread (%)	(1.8)	3.7	4.0	4.2
Non interest income (%)	2.2	2.4	2.3	2.2
Operating Spread (%)	0.4	6.1	6.3	6.4
Tax rate (%)	11.2	24.4	24.4	24.4
ROAA (%)	0.3	4.6	4.7	4.8
Effective leverage (AA/ AE)	5.1	4.6	4.3	4.5
RoAE (%)	1.7	21.2	20.3	21.9

Source Company data, I-Sec research

Source Company data, I-Sec research



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