

# **Havells India**

**Estimate change** TP change **Rating change** 

Bloomberg	HAVL IN
Equity Shares (m)	625
M.Cap.(INRb)/(USDb)	810.3 / 9.7
52-Week Range (INR)	1466 / 1025
1, 6, 12 Rel. Per (%)	-7/-4/-4
12M Avg Val (INR M)	1038
Free float (%)	40.6

### Financials & Valuations (INR b)

FY24E	FY25E	FY26E
191.8	217.0	246.9
19.6	24.7	29.0
13.3	17.0	20.3
10.2	11.4	11.7
21.2	27.1	32.3
23.5	27.8	19.4
119.4	137.0	158.0
(0.3)	(0.4)	(0.4)
17.8	19.8	20.5
17.2	19.2	20.0
35.0	35.0	35.0
61.0	47.7	40.0
10.8	9.4	8.2
40.1	31.5	26.5
0.6	0.7	0.9
1.0	1.6	2.0
	19.6 13.3 10.2 21.2 23.5 119.4 (0.3) 17.8 17.2 35.0 61.0 10.8 40.1 0.6	191.8 217.0 19.6 24.7 13.3 17.0 10.2 11.4 21.2 27.1 23.5 27.8 119.4 137.0 (0.3) (0.4) 17.8 19.8 17.2 19.2 35.0 35.0 61.0 47.7 10.8 9.4 40.1 31.5 0.6 0.7

### Shareholding pattern (%)

As On	Sep-23	Jun-23	Sep-22
Promoter	59.4	59.4	59.5
DII	9.5	9.8	9.8
FII	24.2	23.8	23.3
Others	6.9	7.0	7.4

FII Includes depository receipts

# TP: INR1,580 (+22%) Consumer demand weak; while B2B demand remained strong Capacity constraints limit growth in cables business

CMP: INR1,293

- HAVL reported a miss of 4-6% on Revenue/EBITDA/PAT vs. our estimates in 2QFY24 primarily driven by lower-than-estimated profits in the Cables & Wires (C&W) segment. Soft consumer demand and capacity constraints in underground cables adversely impacted the company's performance.
- Management remains optimistic for the upcoming festive season and believes that festive demand shifted from 2Q to 3Q. Commodity price normalization and product cost-led initiatives will help to improve margins. The company continues to invest in product portfolio and talent pool for sustainable growth.
- We cut our EPS estimates by 4%/8% for FY24/FY25 as we factor in lower margins in the ECD/Lighting segments. We remain structurally positive on HAVL, given its diversified product portfolio, premiumization strategy, and continued focus on brand building. We value HAVL at 53x Sep'25E EPS to arrive at our TP of INR1,580.

## Margin improves YoY with softening commodity prices

- HAVL's consolidated revenue was up 6% YoY to INR39b and EBITDA up 30% YoY to INR3.7b. EBITDA margin came in at 9.6% (in line with our estimate). Gross margin stood at 33.3% vs. 30.9%/30.4% in 2QFY23/1QFY24. Adj. PAT grew 33% YoY to INR2.5b (6% below estimates).
- Ad spends stood at 2.2% of revenue vs. 2.4%/2.8% in 2QFY23/1QFY24. Depreciation/interest cost was up 13%/37% YoY, whereas 'other income' grew 21% YoY.
- Segmental highlights: (a) Havells (ex-Lloyd): revenue up 4.5% YoY to INR34b. **C&W**: revenue up 8% YoY to INR14.7b and EBIT margin expanded 5.3pp to 11.6%. Switchgear: revenue up 9% YoY to INR5.3b and EBIT margin expanded 1.4pp to 26.4%. Lighting: revenue was up 1% YoY to INR4b and EBIT margin was flat at 14.3%. **ECD**: revenue declined 5.2% YoY to INR7.3b and EBIT margin was flat at 11.6%. (b) Lloyd's revenue grew 20% YoY to INR5b. EBIT loss of the segment stood at INR745m vs. a loss of INR833m in 2QFY23 (estimated EBIT loss of INR897m).
- In 1HFY24, revenue increased 10% YoY, led by 20%/16%/7% growth in revenue of Lloyd/C&W/Switchgear segments. EBITDA increased 19.5% YoY to INR7.8b with OPM improvement of 70bp YoY to 8.9%. Ad. Profit was up 24.7% YoY to INR5.4b. OCF in 1HFY24 stands at INR8.1b vs. INR5.7b in FY23, primarily due to working capital reduction.

### Key highlights from the management commentary

- Growth primarily has been driven by the housing segment and the government's sustained thrust on infrastructure projects. Volume growth of the C&W segment stood at ~10% YoY.
- RAC sales were better than the average growth of Lloyd. Under-utilization of Sri City facility in a seasonally weak quarter led to increased overheads.

Sanjeev Kumar Singh - Research analyst (Sanjeev.Singh@MotilalOswal.com)

Excluding Lloyd, HAVL has historically maintained an EBITDA margin between 13% and 14% and it is now back to that level. The company continues to focus on improving margin by optimizing internal efficiencies and expanding its market reach. This strategic approach is essential due to the persistent high levels of competition in the market.

### Valuation and view

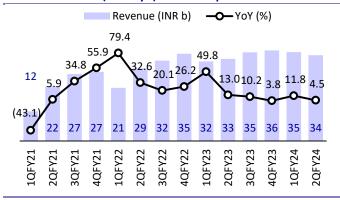
- We estimate HAVL's revenue/EBITDA/PAT CAGR of 14%/22%/24% over FY23-26. We expect EBITDA margin to improve gradually to 11.7% in FY26 vs. 9.5% in FY23, led by benefits from commodity cost stabilization and lower losses for Lloyds.
- HAVL has been generating positive free cash flows in most of the years despite higher capex (due to focus on in-house manufacturing). We expect cumulative OCF to be at INR52.8b over FY24-26 and cumulative capex at INR16b over this period. RoE and RoCE are likely to be at 20.5% and 20% in FY26 vs. an average level of 18% and 17%, respectively, over FY15-23.
- Our target price of INR1,580 is based on 53x Sep'25E EPS. We reiterate our BUY rating on the stock.

Quarterly performance												(INR m)
		FY	23			FY	24		FY23	FY24E	MOFSL	Var.
Y/E March	1Q	2Q	3Q	4Q	1Q	2Q	3QE	4QE			2QE	
Sales	42,445	36,689	41,197	48,592	48,338	39,003	44,908	59,537	1,68,923	1,91,787	41,017	-4.9%
Change (%)	63.4	13.9	12.8	10.0	13.9	6.3	9.0	22.5	21.6	13.5	11.8	
Adj EBITDA	3,615	2,871	4,237	5,271	4,020	3,734	4,470	7,405	15,995	19,629	3,903	-4.4%
Change (%)	2.4	-35.3	-3.8	1.3	11.2	30.1	5.5	40.5	-9.0	22.7	36.0	
Adj EBITDA margin (%)	8.5	7.8	10.3	10.8	8.3	9.6	10.0	12.4	9.5	10.2	9.5	6
Depreciation	721	721	746	774	763	812	828	890	2,961	3,292	771	
Interest	98	68	73	98	85	93	78	69	336	325	70	
Other Income	476	433	399	467	648	525	495	231	1,775	1,899	457	
Extra-ordinary items	-	-	-	-	-	-	-	-	-	-	-	
PBT	3,273	2,515	3,818	4,867	3,821	3,353	4,059	6,678	14,473	17,911	3,520	-4.7%
Tax	841	646	978	1,287	950	862	1,044	1,779	3,752	4,635	875	
Effective Tax Rate (%)	25.7	25.7	25.6	26.4	24.9	25.7	25.7	26.6	25.9	25.9	24.9	
Reported PAT	2,432	1,869	2,839	3,580	2,871	2,491	3,015	4,899	10,720	13,276	2,645	-5.8%
Change (%)	3.8	(38.0)	(7.2)	1.4	18.1	33.3	6.2	36.8	(10.3)	23.8	41.5	
Adj PAT	2,432	1,869	2,839	3,580	2,871	2,491	3,015	4,899	10,720	13,276	2,645	-5.8%
Change (%)	3.8	(38.0)	(7.2)	1.4	18.1	33.3	6.2	36.8	(10.3)	23.8	41.5	

# Segmental Performance (INR m)

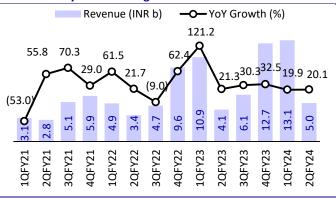
Y/E March		FY23 FY24					FY23	FY24E	FY24			
	1Q	2Q	3Q	4Q	1Q	2Q	3QE	4QE			2QE	Var.
Sales												
Switchgear	5,169	4,878	5,141	6,010	5,409	5,336	5,603	6,757	21,199	23,104	5,300	0.7%
Cables & Wires	11,929	13,594	14,121	15,682	14,852	14,702	15,731	17,788	55,326	63,072	15,891	-7.5%
ECD	8,396	7,735	9,348	7,495	8,775	7,331	8,430	11,058	32,972	35,595	8,336	-12.1%
Lighting & Fixtures	3,737	3,970	4,201	4,160	3,710	3,999	4,239	5,508	16,067	17,457	4,007	-0.2%
Lloyd	10,938	4,141	6,068	12,710	13,109	4,974	8,456	15,568	33,857	42,107	4,981	-0.2%
<b>Profit Contribution</b>												
Switchgear	1,354	1,220	1,270	1,721	1,499	1,409	1,485	1,846	5,565	6,238	1,378	2.2%
Cables & Wires	875	859	1,628	1,885	1,691	1,707	1,856	2,189	5,247	7,442	1,859	-8.2%
ECD	1,100	901	1,228	962	957	848	1,096	1,548	4,191	4,449	834	1.8%
Lighting & Fixtures	614	570	534	755	532	570	615	849	2,473	2,566	561	1.6%
Lloyd	(563)	(833)	(596)	(229)	(616)	(745)	(499)	597	(2,222)	(1,263)	(897)	n/m
Contribution Margin (%)												
Switchgear	26.2	25.0	24.7	28.6	27.7	26.4	26.5	27.3	26.2	27.0	26.0	40
Cables & Wires	7.3	6.3	11.5	12.0	11.4	11.6	11.8	12.3	9.5	11.8	11.7	(9)
ECD	13.1	11.6	13.1	12.8	10.9	11.6	13.0	14.0	12.7	12.5	10.0	157
Lighting & Fixtures	16.4	14.4	12.7	18.1	14.3	14.3	14.5	15.4	15.4	14.7	14.0	25
Lloyd	(5.1)	(20.1)	(9.8)	(1.8)	(4.7)	(15.0)	(5.9)	3.8	(6.6)	(3.0)	(18.0)	301

Exhibit 1: HAVL's (ex-Lloyd) revenue up 4.5% YoY



Source: MOFSL, Company

Exhibit 2: Lloyd's revenue grew ~20% YoY



Source: MOFSL, Company

Exhibit 3: HAVL's (ex-Cable and Wires) sales up 2% YoY...

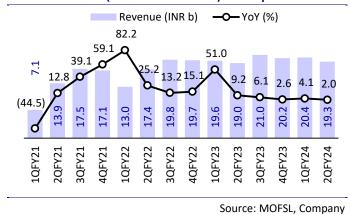
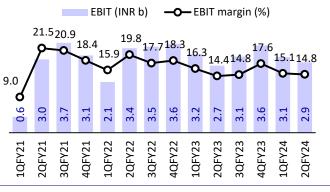


Exhibit 4: HAVL's (ex-Cables and Wires) EBIT margin trend



Source: MOFSL, Company

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Exhibit 5: Trend in ad spends as a % of sales

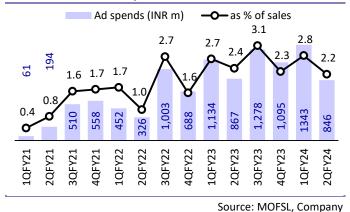
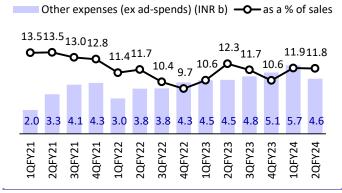


Exhibit 6: Other expenses (ex-ad spends) as a % of sales

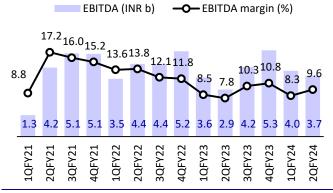


Source: MOFSL, Company

Exhibit 7: Gross margin up 2.4pp YoY/3pp QoQ in 2QFY24



Exhibit 8: EBITDA margin up 1.75pp YoY to 9.6%



Source: MOFSL, Company Source: MOFSL, Company



# **Conference call highlights**

## Demand and key segment performance

- Consumer demand has been subdued, but there is optimism for a recovery in sentiments during the upcoming festival season. The growth has primarily been fueled by the housing segment and the government's consistent focus on infrastructure projects.
- Cable and wire witnessed ~10% volume growth YoY. Underground cables saw a higher offtake, which is a smaller business in the C&W segment for the company and it also faces capacity constraints in this segment. Despite weak consumer demand, the company has been undertaking capacity expansion in the domestic wire segment, which has demonstrated resilience and strong performance.
- The capacity expansion in the C&W segment is set to be completed in the next year. Notably, 40% of our revenues are generated from underground cables, where growth was hindered due to capacity constraints. Currently, channel inventory in wires has reached a normalized level, and the management anticipates revenue growth to be driven by increased demand from the real estate segment. To accommodate this growing demand, the company is expanding cable capacity by 25%.

- HAVL is the market leader in the premium fans segment. Demand for fans has remained weak in the last six months after rating change norms came into effect. Demand for fans is expected to improve in the next season and the company would continue its focus on premium category.
- Volume growth was in double-digits in the lighting segment, though value growth was adversely impacted by significant price erosion. Prices seem to be bottoming out now. About 60% of revenues of this segment are being contributed by the consumer lighting and the remaining 40% is from professional luminaries.
- While competition will remain a constant factor, there is an anticipated shift towards branded products in the foreseeable future.

### Lloyd

- The growth of RAC outperformed the average growth of Lloyd. However, the under-utilization of the Sri City plant resulted in higher manufacturing overhead costs. We anticipate margin improvement in 3Q, driven by increased demand during the festive season, and further improvements are expected in the next peak season in 4QFY24.
- Focus will continue to be on increasing sales, reach, market share gains in RAC in 2HFY24. The company would continue to spend on brand building efforts, R&D, and in-house manufacturing to support these objectives. This strategic approach is geared toward the long-term, considering the company's smaller size compared to competitors in the overall consumer durable category. The aim is to tap into significant growth opportunities, positioning the company among the top two or three players in this category.
- Lloyd's non-RAC revenues continue to be low and 2Q was adversely impacted compared to the previous year due to a shift in festive demand by one quarter. RAC has experienced better growth in comparison to refrigerators and washing machines. The company is facing constraints not only in sales but also in manufacturing capabilities.
- 50% of revenue of Lloyd is from RAC and the remaining from other (largely refrigerator, washing machines and TV) categories. Product-mix is not likely to change significantly in the medium-term as it has very low market share in the other product categories.

### Other highlights

- Excluding Lloyd, HAVL has historically maintained an EBITDA margin between 13% and 14% and it is now back to that level. The company continues to focus on improving margin by optimizing internal efficiencies and expanding its market reach. This strategic approach is essential due to the persistent high levels of competition in the market.
- Commodity price stabilization is expected to continue and would further lead to margin improvement. Ad spends will be maintained at around 2.5% to 3% of revenues.
- Traditionally, HAVL was primarily focused on dealers and distributors. However, in the recent years, the company has expanded its presence in modern retail format, regional retailers, and ecommerce chasnnels. This diversified approach provides a comprehensive platform for launching new products.

**Exhibit 1:** Revisions to our estimates

Source: MOFSL, Company

(INR b)	Revised		0	ld	Change		
	FY24E	FY25E	FY24E	FY25E	FY24E	FY25E	
Revenue	191.8	217.0	192.0	217.5	-0.1%	-0.2%	
EBITDA	19.6	24.7	20.4	26.5	-3.9%	-6.9%	
PAT	13.3	17.0	13.9	18.3	-4.3%	-7.5%	
EPS (INR)	21.2	27.1	22.1	29.3	-4.3%	-7.5%	

Source: Company, MOFSL estimate



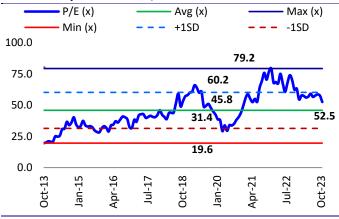
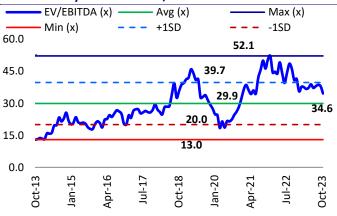


Exhibit 10: 1-year forward EV/EBITDA chart



Source: MOFSL, Company

# Financials and valuations (Consolidated)

Income Statement							(INR m)
Y/E March	FY20	FY21	FY22	FY23	FY24E	FY25E	FY26E
Net Sales	94,292	1,04,279	1,38,885	1,68,684	1,91,787	2,17,018	2,46,872
Change (%)	-6.3	10.6	33.2	21.5	13.7	13.2	13.8
Raw Materials	58,351	64,749	93,840	1,16,713	1,28,881	1,42,364	1,59,973
Gross margin (%)	38.1	37.9	32.4	30.8	32.8	34.4	35.2
Staff Cost	8,996	8,853	10,147	12,617	14,509	17,411	20,893
Other Expenses	16,671	15,024	17,322	23,325	28,768	32,553	37,031
EBITDA	10,274	15,653	17,576	16,030	19,629	24,691	28,975
% of Net Sales	10.9	15.0	12.7	9.5	10.2	11.4	11.7
Depreciation	2,179	2,489	2,608	2,961	3,292	3,629	3,934
Interest	197	726	534	336	325	300	300
Other Income	1,120	1,450	1,604	1,770	1,899	2,125	2,585
PBT	9,017	13,888	16,038	14,503	17,911	22,887	27,326
Tax	1,687	3,590	4,091	3,753	4,635	5,923	7,071
Rate (%)	18.7	25.8	25.5	25.9	25.9	25.9	25.9
Extra-ordinary Inc.(net)	0	98	0	0	0	0	0
Reported PAT	7,330	10,396	11,948	10,750	13,276	16,964	20,254
Change (%)	-6.9	41.8	14.9	-10.0	23.5	27.8	19.4
Adjusted PAT	7,330	10,298	11,948	10,750	13,276	16,964	20,254
Change (%)	-6.9	40.5	16.0	-10.0	23.5	27.8	19.4
Balance Sheet Y/E March	FY20	FY21	FY22	FY23	FY24E	FY25E	(INR m) FY26E
Share Capital	626	626	626	627	627	627	627
· · · · · · · · · · · · · · · · · · ·	42,422	51,019	59,260	65,518		85,174	98,340
Reserves Net Worth	43,048	51,019 <b>51,645</b>	59,260 <b>59,886</b>	66,145	74,148 <b>74,774</b>	85,801	98,966
Loans	43,048	4,922	3,955	00,143	0	0	0
Deferred Tax Liability	2,865	3,391	3,506	3,615	3,615	3,615	3,615
Capital Employed	46,318	59,958	6 <b>7,348</b>	69,760	<b>78,389</b>	89,416	1,02,581
Gross Fixed Assets	40,479	41,965	46,005	50,837	56,837	61,837	66,837
Less: Depreciation	6,985	9,062	11,670	14,631	17,923	21,552	25,486
Net Fixed Assets	33,494	32,903	34,335	36,206	38,913	40,285	41,350
Capital WIP	861	899	572	1,664	1,664	1,664	1,664
Investments	16	3,079	4,261	2,009	2,009	2,009	2,009
Curr. Assets	36,107	51,321	65,884	71,554	82,619	97,892	1,16,638
Inventory	18,719	26,199	29,681	37,085	40,985	45,187	50,051
Debtors	2,489	5,636	7,675	9,729	11,062	12,517	14,239
Cash & Bank Balance	11,069	16,247	25,358	18,619	23,613	32,313	43,390
Other Current Assets	3,830	3,238	3,169	6,121	6,959	7,875	8,958
Current Liab. & Prov.	24,160	28,245	37,704	41,672	46,816	52,433	59,080
Creditors	14,141	15,968	23,794	26,425	30,045	33,997	38,674
Other Liabilities	7,564	9,117	10,615	11,130	12,655	14,320	16,290
Provisions	2,456	3,160	3,295	4,116	4,116	4,116	4,116
Net Current Assets	11,947	23,076	28,180	29,881	35,803	45,458	57,558
Application of Funds	46,318	59,958	67,348	69,760	78,389	89,416	1,02,581

# **Financials and valuations**

Ratios							
Y/E March	FY20	FY21	FY22	FY23	FY24E	FY25E	FY26E
Basic (INR)							
Adjusted EPS	11.7	16.5	19.1	17.2	21.2	27.1	32.3
Growth (%)	-6.9	40.4	16.0	-10.1	23.5	27.8	19.4
Cash EPS	15.2	20.4	23.2	21.9	26.4	32.9	38.6
Book Value	68.8	82.5	95.6	105.6	119.4	137.0	158.0
DPS	8.5	2.5	6.5	7.5	7.4	9.5	11.3
Payout (incl. Div. Tax.)	87.5	18.2	34.1	43.8	35.0	35.0	35.0
Valuation (x)							
P/Sales	8.6	7.8	5.8	4.8	4.2	3.7	3.3
P/E (standalone)	110.4	78.6	67.8	75.3	61.0	47.7	40.0
Cash P/E	85.1	63.3	55.6	59.1	48.9	39.3	33.5
EV/EBITDA	77.7	51.0	44.8	49.4	40.1	31.5	26.5
EV/Sales	8.5	7.7	5.7	4.7	4.1	3.6	3.1
Price/Book Value	18.8	15.7	13.5	12.2	10.8	9.4	8.2
Dividend Yield (%)	0.7	0.2	0.5	0.6	0.6	0.7	0.9
Profitability Ratios (%)							
RoE	17.0	19.9	20.0	16.3	17.8	19.8	20.5
RoCE	16.2	18.1	18.3	15.8	17.2	19.2	20.0
RoIC	18.7	24.0	29.6	19.7	22.9	28.3	32.5
Turnover Ratios				2011			02.0
Debtors (Days)	10	20	20	21	21	21	21
Inventory (Days)	72	92	78	80	78	76	74
Creditors. (Days)	55	56	63	57	57	57	57
Asset Turnover (x)	2.0	1.7	2.1	2.4	2.4	2.4	2.4
Leverage Ratio	2.0			2.1		2	
Net Debt/Equity (x)	-0.2	-0.2	-0.4	-0.3	-0.3	-0.4	-0.4
rece beau, Equity (x)	0.2	0.2	0.1	0.5	0.0	0.1	0.1
Cash Flow Statement (INR m)							
Y/E March	FY20	FY21	FY22	FY23	FY24E	FY25E	FY26E
PBT before EO Items	9,216	14,104	16,272	14,473	17,911	22,887	27,326
Add : Depreciation	2,179	2,489	2,608	2,961	3,292	3,629	3,934
Interest	(535)	(315)	(717)	(898)	(1,574)	(1,825)	(2,285)
Less : Direct Taxes Paid	2,398	2,714	4,138	3,919	4,635	5,923	7,071
(Inc)/Dec in WC	215	6,985	(3,420)	6,969	927	956	1,022
CF from Operations	8,248	6,579	17,446	5,647	14,067	17,812	20,882
(Inc)/Dec in FA	(3,592)	(1,227)	(2,490)	(5,815)	(6,000)	(5,000)	(5,000)
Free Cash Flow	4,655	5,353	14,956	(167)	8,067	12,812	15,882
(Pur)/Sale of Investments	625	(2,169)	(5,102)	6,206	1,899	2,125	2,585
CF from Investments	(2,968)	(3,396)	(7,592)	391	(4,101)	(2,875)	(2,415)
(Inc)/Dec in Net Worth / Others	313	195	(183)	(360)	(.,101)	(=,575)	(=)-=3]
(Inc)/Dec in Net Worth/ Others	(937)	4,136	(973)	(3,937)			
Less : Interest Paid	52	459	245	70	325	300	300
Dividend Paid	6,413	1,878	4,073	4,703	4,647	5,938	7,089
CF from Fin. Activity	(7,088)	1,994	(5,473)	(9,069)	(4,972)	(6,238)	(7,389)
Inc/Dec of Cash	(1,808)	5,178	4,380	(3,031)	4,994	8,699	11,078
Add: Beginning Balance	12,877	11,069	20,978	21,650	18,619	23,613	32,313
Closing Balance	11,069	16,247	25,358	18,619	23,613		43,390
Ciosing Dalance	11,003	10,247	23,330	10,013	23,013	32,313	43,330

Investment in securities market are subject to market risks. Read all the related documents carefully before investing

Explanation of Investment Rating						
Investment Rating	Expected return (over 12-month)					
BUY	>=15%					
SELL	<-10%					
NEUTRAL	< - 10 % to 15%					
UNDER REVIEW	Rating may undergo a change					
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One various recursosar ocii.								
Contact Person	Contact No.	Email ID						
Ms. Hemangi Date	022 40548000 / 022 67490600	query@motilaloswal.com						
Ms. Kumud Upadhyay	022 40548082	servicehead@motilaloswal.com						
Mr. Ajay Menon	022 40548083	am@motilaloswal.com						

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