

Aditya Birla Capital

Bloomberg	ABCAP IN
Equity Shares (m)	2595
M.Cap.(INRb)/(USDb)	433.8 / 5.2
52-Week Range (INR)	199 / 134
1, 6, 12 Rel. Per (%)	1/-25/-1
12M Avg Val (INR M)	761

Financials & Valuations (INR b)

Y/E March	FY24E	FY25E	FY26E
PBT Break-up			
NBFC	29.9	37.9	45.9
Housing	3.9	4.8	5.9
AMC	9.8	11.2	12.8
Life Insurance	2.5	2.7	3.1
Other businesses	4.4	3.0	3.2
Consol PBT	45.3	56.9	71.0
Consol PAT Post MI	27.7	35.2	44.4
Growth (%)	-	27.0	26.0
RoE (%)	12.2	13.2	14.7
Con PE	15.6	12.3	9.8
Cons. PBV	1.7	1.5	1.3

Shareholding pattern (%)

As On	Dec-23	Sep-23	Dec-22
Promoter	69.0	69.0	71.1
DII	8.4	8.2	8.1
FII	10.6	11.3	8.1
Others	12.0	11.8	12.8

FII Includes depository receipts

CMP: INR167 TP: INR220 (+32%) Buy

Marching on despite a calibration in personal/consumer loans

- Aditya Birla Capital (ABFL)'s 3QFY24 consolidated revenue rose 29% YoY to ~INR100b, and consolidated PAT (post-minority) grew 39% YoY to ~INR7.4b.
- It added ~59 branches in 3QFY24, taking the total branch count to 1,463. The management has exhibited great agility in achieving its articulated operating metrics and leveraging the ABG ecosystem.

NBFC: NIMs stable QoQ; the share of SME, HNI, and Retail remains stable

- The NBFC loan book grew 35% YoY/5% QoQ to ~INR986b. Retail and SME segments' AUM grew 39% YoY and comprises ~68% of the AUM mix. The 3QFY24 disbursements grew 26% YoY to ~INR166b.
- ABFL raised its lending rates by ~20-25bp across product and customer segments, aiding a sequentially stable NIM of ~6.9%. Management shared that it expects a minor rise in CoB in 4Q but can mitigate its impact through improvements in yields.
- Asset quality continued to improve, with GS2 and GS3 assets declining ~40bp to ~4.9%. The S3 PCR rose ~2pp QoQ to ~50%.
- The parent ABCL has infused ~INR8.5b in the NBFC business in 3QFY24 and ~INR16b since it last raised equity capital.
- ABFL continued to expand its geographical reach by adding 25 branches in 3QFY24 and now has 400 branches as of Dec'23.
- The company tightened the underwriting in the Personal and Consumer loans, consequent to which sequential growth in this segment declined to ~1%. Consumer loans (including BNPL) declined to ~INR27b at the end of Dec'23 from ~INR41b (in Sep'23).

Housing Finance: AUM growth healthy even as NIM moderates QoQ

- The company reported broad-based growth in 3QFY24 across customer segments, with 45% YoY growth in disbursements to ~INR20.2b. The loan book grew 27% YoY to INR165b as of Dec'23.
- NIM contracted ~20bp QoQ to ~5.4%. Management expects the competitive intensity to remain high in the last quarter but still targets delivering strong loan growth through market share gains from peers.
- GS2 and GS3 assets declined ~85bp QoQ to ~3.5%.

Asset Management: Domestic equity share rises

- The quarterly average AUM (QAAUM) rose 11% YoY to INR3.12t in 3QFY24. Individual monthly average AUM grew 14% YoY to INR1.66t in Dec'23.
- The domestic equity mix rose to ~44% (PQ: ~42%). SIP inflows grew 7% YoY to ~INR10.1b in Dec'23. Passive AUM stood at INR293b, up 36% YoY.

Life Insurance: VNB margin improves with healthy 13th month persistency

■ Individual FYP for 3QFY24 grew 8% YoY to ~INR19.8b, while renewal premium grew 20% YoY to INR58.2b.

- 9MFY24 Net VNB margin improved ~5bp YoY to 15.6%. 13th month persistency remained stable at ~87% (PY: ~86%).
- Aditya Birla Life Insurance (ABLI) commenced business with newer partner banks like IDFC First and Bank of Maharashtra. It also signed a Corporate Agency agreement with Axis Bank during the quarter.

Health Insurance: Market share among SAHIs stable; net loss widens

- GWP grew 29% YoY to ~INR24b in 9MFY24. Health Insurance business continues to build scale with a focus on expenses, even as the combined ratio in 9MFY24 rose to ~121% (1HFY24: 119%). Management expects the combined ratio to contract in 4QFY24.
- Market share among standalone health insurers (SAHIs) remained stable at ~10.7% in 9MFY24. Net loss in 9MY24 rose to INR2.7b (9MFY23: net loss of ~INR2.2b).

Highlights from the management commentary

- NBFC: All the digital sourcing journeys are designed for end-to-end control with complete control over customers. Buy Now Pay Later (BNPL) will be dialed down further before it could see any deterioration in asset quality.
- The majority of allocation from the earlier capital raise will be for the lending businesses, and management does not foresee any capital raise until Mar'25.
- The Aditya Birla Capital App is in the closed-user group pilot stage and is expected to be launched next month.

Strengthening the franchise by leveraging the ABC ecosystem; Retain BUY

- ABCL has exhibited a significant improvement in operational metrics across all business segments in 9HFY24. But for some jitteriness around digital/fintechsourced consumer and personal loans, FY25 will see an uptick in growth, lower credit costs, and better return ratios.
- The asset management business is likely to churn out better profitability, driven by an improvement in revenue as well as cost rationalization. VNB margin and persistency margin in the Life Insurance business continue to improve. The drag on consolidated PAT from other segments, such as Health Insurance, will decline thereby improving the overall profitability.
- We expect a consolidated PAT CAGR of ~39% over FY23-26. The thrust on cross-selling, investments in digital, and leveraging 'One ABC' will lead to healthy return ratios, even as we build in a consolidated RoE of ~15% in FY26. Reiterate BUY with our SoTP (Mar'26E)-based TP of INR220.

ABCL: SOTP - Mar'26

	Stake	Value (INR B)	Value (USD B)	INR per share	% To Total	Rationale
NBFC	100	317	3.9	122	55	1.5x PBV
HFC	100	46	0.6	18	8	1.4x PBV
AMC	50	77	0.9	30	14	16x Earnings
LI	51	88	1.1	34	15	1.2x EV
Health Ins	46	37	0.5	14	7	2x GWP
Others		5	0.1	2	1	
Target Value		571	6.9	220	100	

Source: MOFSL

Quarterly Performance		FY23	3			FY24			(INR M
Y/E March	1Q	2Q	3Q	4Q	1Q	2Q	3Q	FY22	FY23
ABFSL - NBFC arm	•		· ·	·		•	•		
Net Income	8,895	9,979	11,947	13,419	14,337	15,200	16,488	30,921	44,240
Opex	2,790	3,140	3,570	4,668	4,370	4,370	5,320	9,330	14,168
Cost to Income Ratio (%)	31.4	31.5	29.9	34.8	30.5	28.7	32.3	30.2	32.0
Operating Profits	6,105	6,839	8,377	8,751	9,967	10,830	11,168	21,591	30,072
Provisions	1,520	1,960	2,980	2,710	3,060	3,470	3,500	6,720	9,170
Profit Before Tax	4,585	4,879	5,397	6,041	6,907	7,360	7,668	14,871	20,902
Change YoY (%)	45.7	26.0	40.4	50.7	50.6	50.9	42.1	44.2	40.6
Consolidated Earnings									
Cons PBT Before JV Interest	7,034	8,451	8,510	9,425	10,258	11,141	11,366	26,230	33,420
Growth YoY %	35.4	26.6	19.5	30.2	45.8	31.8	33.6	34.6	27.4
Lending	5,301	5,636	6,182	6,868	7,752	8,330	8,669	17,404	23,987
NBFC	4,585	4,879	5,397	6,041	6,907	7,360	7,668	14,871	20,902
HFC	716	757	784	828	845	969	1,002	2,532	3,085
AMC	1,408	2,494	2,227	1,810	2,403	2,368	2,635	8,947	7,939
Life Insurance	335	557	446	628	200	424	521	1,749	1,965
Health Insurance	-700	-762	-649	-69	-625	-795	-1,313	-3,087	-2,180
Others*	690	527	305	188	528	815	854	1,217	1,710
Taxes	1,900	2,110	2,140	1,960	2,460	2,840	2,890	4,690	5,340
Tax rate %	27.0	25.0	25.1	20.8	24.0	25.5	25.4	17.9	16.0
Profit After Tax	4,240	4,790	5,460	6,360	6,660	7,250	7,600	16,411	17,916
MI and Others	-60	-90	160	270	170	200	250	-420	-500
PAT	4,300	4,880	5,300	6,090	6,490	7,050	7,350	16,831	18,416
Growth YoY %	1.3	-5.3	-1.5	7.6	50.9	44.5	38.7	10.0	9.4
Details on lending business									
Loans (INR B)	699	774	860	944	1004	1090	1151		
Change YoY (%)	22.2	31.1	40.0	40.2	43.7	40.7	33.9		
NBFC	578	650	730	806	859	935	986		
Change YoY (%)	26.1	36.1	46.6	46.0	48.5	43.9	35.1		
HFC	120	125	130	138	145	154	165		
Change YoY (%)	6.6	10.0	12.0	13.9	20.4	24.0	27.3		
Net Interest Margins									
NBFC	6.47	6.58	7.00	6.88	6.98	6.87	6.88		
HFC	4.77	5.13	5.35	5.03	5.11	4.88	4.63		
GNPA %									
NBFC	3.20	3.08	3.62	3.12	2.80	2.64	2.59		
HFC	2.16	3.60	3.50	3.23	2.67	2.63	21.80		
Details on Other business									
AMC Business									
QAAUM (INR B)	2,926	2,938	2,930	2,862	3,084	3,235	3,247		
Change YoY (%)	2.1	-5.8	-5.7	-6.9	5.4	10.1	10.8		
Life Ins - 13th Mt persistency	85.0	86.0	86.0	87.0	88.0	87.0	87.0		



Highlights from the management commentary

Business update

- Lending businesses' AUM grew 34% YoY and 6% QoQ
- Consolidated PAT grew 39% YoY to INR7.36b
- There is a B2B platform for MSMEs, Udyog Plus, with more than 400K registrations as of Dec'23. Integrated Udyog Plus with ABG ecosystem to provide channel financing to dealers. Udyog Plus has clocked disbursements of ∼INR1.8b till date with ABG ecosystem contributing >60% of the business. Total AUM of Udyog Plus reached ∼INR1b as of Dec'23
- Branch expansions are targeted at Tier 3 and 4 towns
- Tightening the underwriting in the personal and consumer (P&C) loans; QoQ growth has declined to ~1% in P&C
- Consumer loans (including BNPL) declined to ~INR27b at the end of Dec'23 from ~INR41b (in Sep'23).

NBFC

- Disbursements grew ~26% YoY to INR165.5b
- Loan portfolio grew ~35% YoY and 5% QoQ to INR986b
- RoA was at ~2.4% and RoE was at ~17%
- Infused ~INR8.5b in the NBFC business in 3QFY24. So far it has infused ~INR16b into ABFL.
- Tightened underwriting and will continue to dial-down the consumer loans portfolio
- Consumer loans portfolio sourced from PayTM is <1%
- All the digital sourcing journeys are designed for end-to-end control with complete control over customers
- The business loans segment was the largest contributor; 50% of the disbursements in business loans segment is done directly.
- Asset quality has shown consistent improvement; GS3 at 2.95% and enhanced PCR to ~50% (PQ: 48%)
- BNPL will be dialed down further dialed down before it could see any deterioration in asset quality.
- Recent developments increased the Branch Network, Udyog Plus and D2C App which is being launched next month
- Lot of focus is on the Secured SME segment even as it is dialing down the Consumer Loan Book
- Not looking at any fintech for large ticket loan sourcing since it requires a physical evaluation
- SIDBI guarantees ~75% of the principal outstanding in unsecured business loans. It takes ~12 months for the money to come from SIDBI in case of any defaults.
- Majority of the allocation from the earlier capital raise will be towards the lending businesses and does not foresee any capital raise till Mar'25.
- Sourcing Mix: Secured Business Loans: 61% Direct and 29% through DSAs;
 Unsecured Business Loans: 53% DSA, 41% Digital and 6% Direct; P&C loans:
 ~84% of P&C is through digital journeys and ~5% Direct sourcing
- Sourcing Mix at the overall NBFC level: Direct is ~45%; ~22% and ~32% from digital
- Increased its lending rates by 20-25bp across product/customer segments

CoF increased ~7bp and Yields rose by ~8bps. So there was no impact on spreads. CoF might go up marginally in 4Q; Few banks have reached out for negotiating the rates but does not expect a material increase in the CoF. It should be able to mitigate it by increasing the yields.

Housing

- There was a sustained robust momentum in disbursals. Disbursements grew 45% YoY to ~INR20b
- AUM grew by 27% YoY and 7% QoQ to INR165.4b
- RoA/RoE of 2%/14.6%
- NHB mix in the borrowings has improved to ~23% (PY: 17%)
- CoB has sustained at ~7.65%
- HFC now has 130 branches across 19 states. Contribution of ABG ecosystem in HFC disbursements has improved to ~9%
- Launched channel engagement program across 24 cities covering 1,600+ partners
- HFC sector is at ~18.5t and ABHFL has a very small market share. Acceleration is coming at the cost of market share gains from the competition
- Competitive intensity will remain high in the last quarter HFC also launched a host of exciting products

AMC

Monthly SIP flows grew by 7% YoY to ~INR10b for Dec'23

Life Insurance

- Consistent growth of >20% in both individual and group business
- Commenced business with newer partner banks like IDFC First and Bank of Maharashtra. Signed Corporate Agency agreement with Axis Bank during the quarter.
- Net VNB margin was 15.6% (broadly flat YoY) over 9MFY24
- Digital collections account for ~80% of the renewal premiums
- ~28% AUM is in Equity and ~72% is in debt

Health Insurance

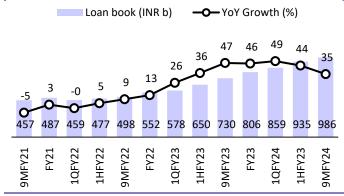
- Expects the Combined Ratio to decline YoY/QoQ in 4QFY24.
- Does not envisage the need for any equity infusion.
- 9MFY24 loss ratio is trending well for both Retail as well as Group. Loss Ratios are trending well compared to the last financial year.

Others

Aditya Birla Capital App is in CUG and it will be launched next month

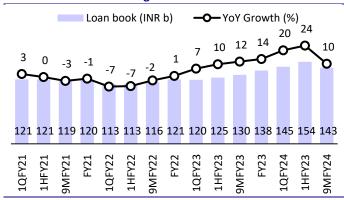
Key exhibits

Exhibit 1: NBFC loan book exhibited healthy QoQ growth



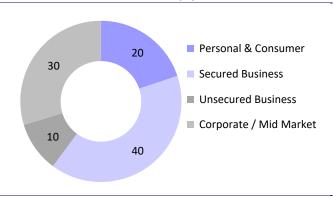
Source: MOFSL, Company

Exhibit 2: HFC loan book grew 10% YoY



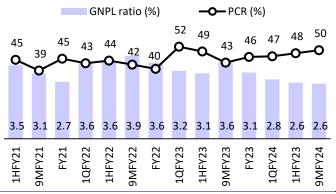
Source: MOFSL, Company

Exhibit 3: NBFC 3QFY24 loan mix (%)



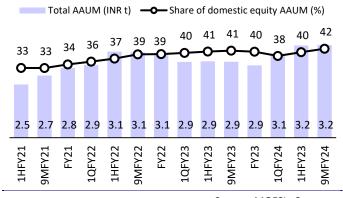
Source: MOFSL, Company; Others include Promoter and others

Exhibit 4: GS3 remained stable at ~2.6%



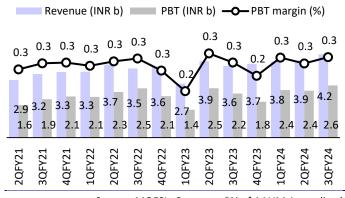
Source: MOFSL, Company; Note: NBFC segment

Exhibit 5: AMC segment - AAUM increased sequentially (%)



Source: MOFSL, Company

Exhibit 6: AMC: PBT margin Stable QoQ

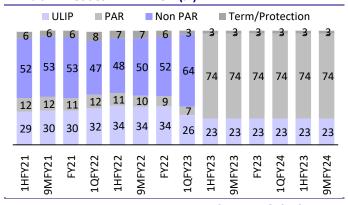


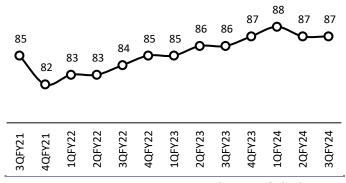
Source: MOFSL, Company, *% of AAUM Annualized

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Exhibit 7: Product mix in ABSLI (%)

Exhibit 8: The 13-month persistency on a stable trajectory (%)





Source: MOFSL, Company

Source: MOFSL, Company

Note: Split of PAR and Non-PAR not disclosed over four quarters

Exhibit 9: Trend in Health Insurance GWP (INR m)



Source: MOFSL, Company

Strengthening the franchise by leveraging ABC ecosystem; Reiterate Buy

- ABCL has exhibited a significant improvement in operational metrics across all business segments in 9HFY24. But for some jitteriness around digital/fintechsourced consumer and personal loans, FY25 will see an uptick in growth, lower credit costs, and better return ratios.
- The asset management business is likely to churn out better profitability, driven by an improvement in revenue as well as cost rationalization. VNB margin and persistency margin in the Life Insurance business continue to improve. The drag on consolidated PAT from other segments, such as Health Insurance, will decline thereby improving the overall profitability.
- We expect a consolidated PAT CAGR of ~39% over FY23-26. The thrust on cross-selling, investments in digital, and leveraging 'One ABC' will lead to healthy return ratios, even as we build in a consolidated RoE of ~15% in FY26. Reiterate BUY with our SoTP (Mar'26E)-based TP of INR220.

Exhibit 10: Segment-wise networth contribution (INR m)

Exhibit 10: Segment-wise net									
Y/E MARCH	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E	FY26E
NBFC	63,112	74,165	80,782	88,379	98,604	1,14,262	1,51,542	1,79,767	2,13,919
Housing	7,501	11,903	13,829	15,192	16,651	17,269	25,275	29,050	33,635
AMC	11,610	12,154	13,041	17,109	21,896	25,204	24,549	27,074	29,971
Life Insurance	23,294	24,488	26,574	26,574	29,368	32,086	34,536	37,280	40,353
Other Businesses	2,540	2,322	2,112	2,799	3,178	3,786	7,334	9,378	11,603
Consolidation Adjustments	-12,118	-18,335	2,618	2,223	12,286	19,972	27,073	22,980	20,422
Consolidated Networth	95,939	1,06,698	1,38,954	1,52,274	1,81,982	2,12,580	2,70,308	3,05,528	3,49,903
Of which Non-controlling Int	10,560	11,574	13,196	14,848	15,986	15,093	18,589	22,597	27,226
Consolidated NW Post NCI	85,378	95,124	1,25,758	1,37,426	1,65,996	1,97,486	2,51,719	2,82,931	3,22,677
% of Total Networth	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E	FY26E
NBFC	65.8	69.5	58.1	58.0	54.2	53.8	56.1	58.8	61.1
Housing	7.8	11.2	10.0	10.0	9.1	8.1	9.4	9.5	9.6
AMC	12.1	11.4	9.4	11.2	12.0	11.9	9.1	8.9	8.6
Life Insurance	24.3	23.0	19.1	17.5	16.1	15.1	12.8	12.2	11.5
Other Businesses	2.6	2.2	1.5	1.8	1.7	1.8	2.7	3.1	3.3
Consolidation Adjustments	-12.6	-17.2	1.9	1.5	6.8	9.4	10.0	7.5	5.8
Consolidated Networth	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
Change YoY %	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E	FY26E
NBFC	26.7	17.5	8.9	9.4	11.6	15.9	32.6	18.6	19.0
Housing	104.1	58.7	16.2	9.9	9.6	3.7	46.4	14.9	15.8
AMC	23.3	4.7	7.3	31.2	28.0	15.1	-2.6	10.3	10.7
Life Insurance		5.1	8.5	0.0	10.5	9.3	7.6	7.9	8.2
Other Businesses	224.8	-8.6	-9.1	32.5	13.5	19.1	93.7	27.9	23.7
Consolidation Adjustments	-424.1	51.3	-114.3	-15.1	452.8	62.6	35.6	-15.1	-11.1
Consolidated Networth	12.2	11.2	30.2	9.6	19.5	16.8	27.2	13.0	14.5
Y/E MARCH	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E	FY26E
Valuations									
Consolidated BV	39	43	52	57	64	84	97	109	125
Change YoY		11.4	20.6	9.2	12.7	31.0	15.7	12.4	14.0
Con PBV	4.3	3.9	3.2	2.9	2.6	2.0	1.7	1.5	1.3
Consolidated EPS	4.0	5.1	4.8	5.5	7.1	8.5	10.7	13.6	17.1
Change YoY		27.2	-5.6	14.0	28.5	20.5	25.8	27.0	26.0
Con PE	41.6	32.7	34.7	30.4	23.7	19.6	15.6	12.3	9.8
Consolidated ROE	11.7	12.5	10.5	10.1	11.7	11.5	12.2	13.2	14.7

Source: MOFSL, Company

Financials and valuations

									(INR m)
Y/E MARCH	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E	FY26E
NBFC	11,393	13,280	10,529	10,314	14,883	20,902	29,946	37,937	45,904
Housing	237	1,073	1,362	1,764	2,533	3,085	3,859	4,845	5,885
AMC	5,233	6,468	6,609	6,958	8,948	7,940	9,828	11,193	12,842
Life Insurance	1,304	1,315	1,370	1,510	1,750	1,960	2,450	2,744	3,073
Health Insurance					-3,087	-2,180	-2,800	-1,500	500
Other Businesses	493	414	590	931	1,217	1,439	4,378	3,045	3,224
Consolidation Adjustments	-2,312	-2,011	-1,128	256	-8,396	-6,910	-2,410	-1,410	-410
Consolidated PBT	16,347	20,538	19,332	21,733	17,848	26,237	45,251	56,854	71,019
Taxes	5,769	7,681	5,804	6,096	6,267	8,112	14,028	17,625	22,016
Tax Rate (%)	35.3	37.4	30.0	28.0	35.1	30.9	31.0	31.0	31.0
Consolidated PAT	10,579	12,857	13,528	15,637	11,582	18,125	31,223	39,229	49,003
Share of JV and MI Adjustments	1,745	1,620	1,899	2,368	3,868	2,443	3,495	4,008	4,629
Other Adjustments	34	20	14	-1	1,610	27,390			
Consolidated PAT Post MI	8,834	11,237	11,629	13,269	17,060	47,958	27,728	35,221	44,374
% of Total PBT	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E	FY26E
NBFC	69.7	64.7	54.5	47.5	83.4	79.7	66.2	66.7	64.6
Housing	1.5	5.2	7.0	8.1	14.2	11.8	8.5	8.5	8.3
AMC	32.0	31.5	34.2	32.0	50.1	30.3	21.7	19.7	18.1
Life Insurance	8.0	6.4	7.1	6.9	9.8	7.5	5.4	4.8	4.3
Health Insurance	0.0	0.0	0.0	0.0	-17.3	-8.3	-6.2	-2.6	0.7
Other Businesses	3.0	2.0	3.1	4.3	6.8	5.5	9.7	5.4	4.5
Consolidation Adjustments	-14.1	-9.8	-5.8	1.2	-47.0	-26.3	-5.3	-2.5	-0.6
Consolidated PBT	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
Change YoY %	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E	FY26E
NBFC	36.9	16.6	-20.7	-2.0	44.3	40.4	43.3	26.7	21.0
Housing	-253.1	352.3	26.9	29.5	43.6	21.8	25.1	25.6	21.5
AMC	55.2	23.6	2.2	5.3	28.6	-11.3	23.8	13.9	14.7
Life Insurance		0.8	4.2	10.2	15.9	12.0	25.0	12.0	12.0
Other Businesses	-192.2	-16.0	42.7	57.8	30.8	18.3	204.2	-30.5	5.9
Consolidation Adjustments	574.1	-13.0	-43.9						
Consolidated PBT	53.4	25.6	-5.9	12.4	-17.9	47.0	72.5	25.6	24.9
Taxes	54.0	33.2	-24.4	5.0	2.8	29.4	72.9	25.6	24.9
Consolidated PAT	53.0	21.5	5.2	15.6	-25.9	56.5	72.3	25.6	24.9
Minority Interest	8.2	-7.2	17.3	24.7	63.3	-36.8	43.1	14.7	15.5
Consolidated PAT Post MI	66.7	27.2	3.5	14.1	28.6	181.1	-42.2	27.0	26.0

Financials and valuations

VEALABICH	BALANCE SHEET									(INR m)
Segretary and Surplus	Y/E MARCH	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E	_ , _ ,
Reserves and Surplus								25,910		
Networth							•			
Non-chrolifoling Interest 10,560 11,574 13,96 14,848 15,966 16,705 1	·		•		<u> </u>					
Borrowings 4,45,159 56,224 5,56,298 2,56,70 50,20 2,10 2,53 3,14 2,50 2,10 Insurance Busines Related 3,64,716 40,150 1,12,695 5,24,50 60,8734 6,90,899 1,95,897 8,35,888 1,19,587 Change (%) 3,131 25,80 30,020 3,125 51,235 50,233 90,999 1,14280 1,04,229 Change (%) 3,24 10,69,20 1,13,791 2,12,296 15,125 55,233 9,099 1,14280 1,02,206 Change (%) 3,74 10,69,20 1,13,791 2,12,296 1,13,395 18,75,41 2,29,90 2,61,432 3,03,20 The Assets 5,701 6,72 6,22,51 8,71,12 2,22,20 3,75,32 15,24 15,04 16,16 17,933 Change (%) 1,32 1,14 1,16 3,22 1,13,20 13,22 1,12 1,10 1,10 1,10 1,10 1,10 1,10 1,10 1,10										
Change (%) 35.2 2.6.5 -1.2 -5.3 1.0.2 4.5.3 3.1.4 2.5.0 2.2.0 Insurance Business Related 3.6.4716 4.0.50 4.1.2.6.8 5.2.4.765 6.0.8734 6.0.9.9 7.1.0.0 1.0.2 2.0.2 1.0.2 2.0.2 2.0.2 2.0.2 2.0.2 2.0.2 2.0.2 2.0.2 2.0.2 2.0.2 2.0.2 2.0.2 2.0.2 2.0.2 2.0.2 2.0.2 2.0.2 2.0.2 2.0.2 2.0.2 1.0.0 3.0.5 1.2.2 2.0.2 2.0.2 2.0.2 1.0.2 2.0.2 2.0.2 2.0.2 2.0.2 2.0.2 2.0.2 2.0.2 2.0.2<	_	•	,	,	,		-,	•	•	
Instrumence Businers Related 3,64716 9,1500 1,12,645 5,2476 6,08,734 6,90,899 7,19,898 8,35,988 19,15,87 Chonoge (%) -3 -4 -18 -7 -18 -7 -18 -7 -18 -7 -7 -7 -7 -7 -7 -7 -	•									
Change (%) 9 2 10.1 1.8 2 2.9 1.6 0 31.35 1.0 0 10.0 1.0 0 10.0 Other Habilities 31,31 1 25.84 3.0,30 2 39,17s 1.32 5.25 5.23 90.99 4 12.60 1.2 6.25 74.5 2.5 Total Labilities 9.71,42 1 0,96,920 1 1.37,97 1 2.42,963 1.11,395 1 81,0754 1 22,92,90 2 64,1342 30.86,241 2.0 0.8 2.25 7.2 0.6 2.25 7.2 0.6 2.25 1.2 0.8 2.25 1.2 2.2 4.2 6 1.0 0.3 2.2 1.5 5.0 1.0 0.0 1.0 0.0 0.0 0.0 0.0 0.0 0.0 0										
Other Inabilities 33,31 25,480 30,020 34,75 51,235 55,233 90,999 1,14,280 25,6 24,229 Total Liabilities 9,27,142 10,95,920 11,37,917 12,42,953 14,1,1395 18,07,541 22,92,920 6,61,122 30,88,241 Customer assets 5,20,188 6,37,935 6,32,618 6,17,017 6,92,424 39,7538 12,808 12,525 19,308 13,00 13,228 15,744 16,766 17,93 Fixed Assets 8,701 9,262 12,550 13,038 13,00 13,228 15,744 16,766 17,93 Insurance Business Related 3,74,305 42,816 4,88,22 6,31,21 1,92,20 7,81,581 8,83,10 9,820 Other assets 33,937 35,578 64,483 2,841 15,2 1,14,60 1,45,123 1,65,20 1,83,23 Other assets 33,937 55,75 64,483 7,849 9,920 1,48,123 1,65,20 1,38,20 Otage										
Change (%) -3.4 1.2.8 1.7.8 30.5 30.8 7.8 26.48 25.6 34.3 38.5 Total Liabilities 9.37,142 10.95 6.17,017 12.02.96 11.1305 18.0754 22.05 13.038 12.02 41.2 41.6 30.3 2.0 21.24 Change (%) 2.0 2.2.6 0.8 2.0 12.2 4.1.6 30.3 2.0 17.93 Change (%) 7.2 6.4 35.5 13.08 13.00 13.22 10.6 5.7 17.93 Change (%) 8.2 10.6 3.4 22.2 10.2 11.0 10.5										
Total Labilities 9,37,142 10,96,920 11,37,917 12,42,963 14,11,395 18,07,541 22,29,20 6,61,342 30,88,241 Customer assets 5,20,198 6,37,355 6,32,618 6,17,017 6,92,424 8,75,32 12,60,503 2.04 19,30,30 2.1,21 Fixed Assets 8,701 9,262 12,555 13,038 13,00 13,228 15,744 16,766 17,93 Insurance Business Related 3,74,305 4,14,145 4,28,267 5,84,872 6,32,121 7,97,526 7,81,581 8,37,30 9,520 Change (%) 10,45 4,8 812 6,01 1,14 3,57 1,16 1,14 3,57 1,16 3,23 1,14 4,62 1,13 1,14 4,62 1,15 1,14 4,62 1,15 1,14 4,62 1,13 1,14 4,62 1,15 1,15 1,15 1,15 1,12 1,12 1,12 1,12 1,12 1,12 1,12 1,12 1,12 1,12 </td <td></td>										
Customer assets										
Change (%) 26.7 22.6 0.8 2.5 12.2 42.6 30.3 24.0 12.15 15.06 13.038 13,508 13,208 15,104 16,665 17.93 Change (%) 7.2 6.4 35.5 3.3 3.5 2.0 19.0 6.5 7.1 Insurance Business Related 3,73.05 1,41,48 4,28,267 5,84,872 6,12,10 1.10 10.5 10.5 10.6 Othorassets 33.93 35,788 64,483 64,437 71.49 99.50 14.51,22 16.51,20 1,83,013 Othorassets 937,142 10,95,90 11,37,91 12,42,963 14,13,95 18,074 22,929 26,41,342 30.8 10.8 Othorassets 937,142 10,95,90 11,37,91 FY22 FY22 FY24 FY25 65,413 20,422 20,121 10,95 11,43,62 11,13 10,13 31,13 30,13 40,14 20,12 11,13 10,13 31,13 30,13 30,13<	-									
Fixed Assets 8,701 9,262 12,550 13,038 13,500 13,228 15,744 16,766 17,956 7.7 7.7 7.0 7.0 7.1 7.1 7.1 7.1 7.1 7.2 7.2 19.0 6.5 7.7 7.2 7.2 19.0 6.5 7.2 7.2 7.2 19.0 6.5 7.2 7.2 7.2 7.2 19.0 5.0 6.5 7.2										
Change (%) 7.2 6.4 3.5.5 3.9 3.5.5 2.0 1.9.0 6.5.5 7.8,28 Insurance Business Related 3.74,305 4,14,145 4,28,267 5,48,472 6,32,41 7.07,526 7,81,581 8,63,703 5,548,292 Change (%) 3.2 1.0.6 3.4 28.12 1.0.1 1.0.5 1.0.5 1.0.5 1.0.6 Change (%) 1.0.4 1.0.9,520 1,37,371 124,3963 14,135 18,71,521 2,61,202 2,64,132 3.0.8 Total Assets 9,71,422 1.09,520 1,37,371 124,2653 14,135 18,71,521 2,72,929 2,64,132 3.0.8 NEKO 63,112 74,159 87,20 FY21 FY22 FY23 FY24E FY25E FY25E FY25E PY25E PY25E PY24 FY22 FY23 FY24E FY25E FY25E FY25E PY25E										
Insurance Business Related A,74,305 4,14,145 4,28,267 5,48,472 6,32,012 7,07,526 7,81,581 8,63,703 9,54,829 7,000 10,0					•		•			
Change (%) 8.2 10.6 3.4 28.1 15.2 11.9 10.5 10.5 10.5 10.5 10.83 10.83 35.78 64.88 64.487 73.459 99.250 1.45,123 1.65,120 1.83,013 70.00 10.00 35.1 46.2 1.21.8 10.03 10.00										
Other assets 33,937 35,578 64,483 64,437 73,459 99,250 1,45,123 1,65,120 1,83,013 Change (%) 104.5 4.8 81.2 -0.1 14.0 35.1 46.2 12.0 10.8 Total Assets 9,37,142 10,96,920 13,79,71 12,42,963 14,13,955 18,075,41 22,29,20 26,41,342 30,82,41 NEWC 63,112 74,165 80,782 88,379 98,004 1,14,02 1,55,12 17,9767 2,13,199 Housing 7,501 11,903 13,829 15,192 16,651 17,269 25,275 29,000 33,635 AMC 11,610 12,118 13,041 17,109 21,896 25,274 22,579 29,300 33,635 Other Businesses 23,294 2,488 26,574 26,574 29,368 32,086 34,536 37,280 40,353 Other Businesses 25,40 2,322 2,112 2,793 31,786 7,345										
Change (%) 104.5 4.8 81.2 0.0 14.0 35.1 46.2 13.8 10.8 1										
Name				•	•					
Networth Break Up FY18										
NEFC 63,112 74,165 80,782 88,379 98,604 1,14,262 1,51,542 1,79,767 2,13,919		9,37,142	10,96,920	11,37,917	12,42,963	14,11,395	18,07,541	22,29,290	26,41,342	30,88,241
NBFC 63,112										
Housing AMC 7,501 11,903 13,829 15,192 16,515 17,269 25,275 29,050 33,635 AMC 11,610 12,154 13,041 17,109 21,896 25,204 24,549 27,074 29,971 Life Insurance 23,244 24,488 26,574 26,574 29,368 33,086 34,536 37,280 40,353 Other Businesses 2,540 2,322 2,112 2,799 3,178 3,786 7,334 93,78 11,603 Consolidated Networth 95,939 1,06,698 1,38,954 1,52,727 1,81,982 21,21,580 2,70,708 3,05,528 3,49,903 Of which Non-controlling Int 10,560 11,574 13,196 14,848 15,986 15,093 18,589 22,597 27,226 Consolidated Networth FY18 FY19 FY20 FY21 FY22 FY28 FY2E FY2EE NBFC 65.8 69.5 58.1 58.0 54.2 53.8 56.1	Y/E MARCH	FY18	FY19	FY20	FY21	FY22		FY24E	FY25E	FY26E
AMC 11,610 12,154 13,041 17,109 21,896 25,204 24,549 27,074 29,971 Life Insurance 23,294 24,488 26,574 26,574 29,368 32,086 34,536 37,280 40,353 Other Businesses 2,540 2,322 2,112 2,799 3,178 3,734 9,378 11,603 Consolidation Adjustments -12,118 -18,335 2,618 2,223 12,286 19,972 27,073 22,980 20,422 Consolidated Networth 95,939 1,06,698 1,38,954 1,52,274 1,81,982 21,7530 2,70,308 3,05,528 3,49,903 Off Which Non-controlling Int 10,550 11,574 13,196 14,848 15,986 15,093 18,589 22,597 27,226 Off Orbit Networth FY18 FY19 FY20 FY21 FY22 FY28 FY28E FY26E NBEC 65.8 69.5 58.1 58.0 54.2 53.8 56.1 58.	_	63,112		80,782	88,379	98,604	1,14,262	1,51,542	1,79,767	
Life Insurance 23,294 24,488 26,574 26,574 29,368 32,086 34,536 37,280 40,353 Other Businesses 2,540 2,322 2,112 2,799 3,178 3,786 7,334 9,378 11,603 Consolidated Networth 95,939 1,06,698 1,38,954 1,52,274 1,81,982 2,12,580 2,70,308 3,05,528 3,49,903 Of which Non-controlling Int Consolidated NW Post NCI 10,560 11,574 13,196 14,848 15,986 15,093 18,589 2,51,719 2,82,931 2,22,66 2,70,208 3,05,528 3,49,903 Wof Total Networth FY18 FY19 FY20 FY21 FY24E FY25E FY25E FY26E MBFC 65.8 69.5 58.1 58.0 54.2 53.8 56.1 58.8 61.1 Housing 7.8 11.2 10.0 10.0 9.1 8.1 9.4 9.5 9.6 AMC 12.1 11.4 9.4	Housing	7,501		13,829	15,192	16,651	17,269		29,050	
Other Businesses 2,540 2,322 2,112 2,799 3,178 3,786 7,334 9,378 11,603 Consolidation Adjustments -12,118 -18,335 2,618 2,223 12,286 19,972 27,038 3,05,528 3,49,903 Of Which Non-controlling Int 10,560 11,574 13,196 14,848 15,986 15,093 18,589 22,597 27,226 Consolidated NW Post NCI 85,378 95,124 1,25,758 1,37,426 1,65,996 1,97,486 2,51,719 2,82,931 3,22,677 % of Total Networth FY18 FY19 FY20 FY21 FY22 FY23 FY24E FY25E FY26E NBFC 65.8 69.5 58.1 58.0 54.2 53.8 56.1 58.8 61.1 Housing 7.8 11.2 10.0 10.0 9.1 8.1 9.4 9.5 9.6 AMC 12.1 11.4 9.4 11.5 16.1 15.1 18.2 12	AMC	11,610	12,154	13,041	17,109	21,896	25,204	24,549	27,074	29,971
Consolidation Adjustments -12,118 -18,335 2,618 2,223 12,286 19,972 27,073 22,980 20,422 Consolidated Networth 95,939 1,06,698 1,38,954 1,52,274 1,81,982 2,12,580 2,70,308 3,05,528 3,49,903 Of Mich Non-controlling Int 10,560 1,1574 13,196 14,848 15,996 15,093 18,589 22,797 27,726 Consolidated NW Post NCI 85,378 95,124 1,25,758 1,37,426 1,65,996 1,97,486 2,51,719 2,82,931 3,22,677 % of Total Networth FY18 FY19 FY20 FY21 FY22 FY23 FY24E FY25E FY26E NBFC 65.8 69.5 58.1 58.0 54.2 53.8 56.1 58.8 61.1 Housing 7.8 11.2 10.0 10.0 10.0 9.1 8.1 9.4 9.5 9.6 Chife Insurance 2.6 2.2 1.5 1.8 1.7	Life Insurance	23,294	24,488	26,574	26,574	29,368	32,086	34,536	37,280	40,353
Consolidated Networth 95,939 1,06,698 1,38,954 1,52,274 1,81,982 2,12,580 2,70,308 3,05,528 3,49,903 3,49,903 Of which Non-controlling Int O.560 11,574 13,196 14,848 15,986 15,093 18,589 22,597 27,226 Consolidated NW Post NCI 85,378 95,124 1,25,758 1,37,426 1,65,996 1,97,486 2,51,719 2,82,931 3,22,677 % of Total Networth FY18 FY19 FY20 FY21 FY22 FY23 FY24E FY25E FY26E FY	Other Businesses	2,540	2,322	2,112	2,799	3,178	3,786	7,334	9,378	11,603
Of which Non-controlling Int Consolidated NW Post NCI 10,560 11,574 13,196 14,848 15,986 15,093 18,589 22,597 27,226 Consolidated NW Post NCI 85,378 95,124 1,25,758 1,37,426 1,65,996 1,97,486 2,51,719 2,82,931 3,22,677 % of Total Networth FY18 FY19 FY20 FY21 FY22 FY23 FY24E FY25E FY26E NBFC 65.8 69.5 58.1 58.0 54.2 53.8 56.1 58.8 61.1 Housing 7.8 11.2 10.0 10.0 9.1 8.1 9.4 9.5 9.6 AMC 12.1 11.4 9.4 11.2 12.0 11.9 9.1 8.9 8.6 Life Insurance 24.3 23.0 19.1 17.5 16.1 15.1 12.8 12.2 11.5 3.3 Consolidation Adjustments -12.6 -17.2 1.9 1.5 6.8 9.4 10.0	Consolidation Adjustments	-12,118	-18,335	2,618	2,223	12,286	19,972	27,073	22,980	20,422
Consolidated NW Post NCI 85,378 95,124 1,25,758 1,37,426 1,65,996 1,97,486 2,51,719 2,82,931 3,22,677 % of Total Networth FY18 FY19 FY20 FY21 FY22 FY23 FY24E FY25E FY26E NBFC 65.8 69.5 58.1 58.0 54.2 53.8 56.1 58.8 61.1 Housing 7.8 11.2 10.0 10.0 9.1 8.1 9.4 9.5 9.6 AMC 12.1 11.4 9.4 11.2 12.0 11.9 9.1 8.9 8.6 Life Insurance 24.3 23.0 19.1 17.5 16.1 15.1 12.8 12.2 11.5 Other Businesses 2.6 2.2 1.5 1.8 1.7 1.8 2.7 3.1 3.3 2.0 1.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 <td>Consolidated Networth</td> <td>95,939</td> <td>1,06,698</td> <td>1,38,954</td> <td>1,52,274</td> <td>1,81,982</td> <td>2,12,580</td> <td>2,70,308</td> <td>3,05,528</td> <td>3,49,903</td>	Consolidated Networth	95,939	1,06,698	1,38,954	1,52,274	1,81,982	2,12,580	2,70,308	3,05,528	3,49,903
% of Total Networth FY18 FY19 FY20 FY21 FY22 FY23 FY24E FY25E FY26E NBFC 65.8 69.5 58.1 58.0 54.2 53.8 56.1 58.8 61.1 Housing 7.8 11.2 10.0 10.0 9.1 8.1 9.4 9.5 9.6 AMC 12.1 11.4 9.4 11.2 12.0 11.9 9.1 8.9 8.6 Life Insurance 24.3 23.0 19.1 17.5 16.1 15.1 12.8 12.2 11.5 Other Businesses 2.6 2.2 1.5 1.8 1.7 1.8 2.7 3.1 3.3 Consolidated Networth 100.0 <t< td=""><td>Of which Non-controlling Int</td><td>10,560</td><td>11,574</td><td>13,196</td><td>14,848</td><td>15,986</td><td>15,093</td><td>18,589</td><td>22,597</td><td>27,226</td></t<>	Of which Non-controlling Int	10,560	11,574	13,196	14,848	15,986	15,093	18,589	22,597	27,226
NBFC 65.8 69.5 58.1 58.0 54.2 53.8 56.1 58.8 61.1	Consolidated NW Post NCI	85,378	95,124	1,25,758	1,37,426	1,65,996	1,97,486	2,51,719	2,82,931	3,22,677
NBFC 65.8 69.5 58.1 58.0 54.2 53.8 56.1 58.8 61.1										
Housing T.8 11.2 10.0 10.0 9.1 8.1 9.4 9.5 9.6 AMC 12.1 11.4 9.4 11.2 12.0 11.9 9.1 8.9 8.6 Life Insurance 24.3 23.0 19.1 17.5 16.1 15.1 12.8 12.2 11.5 Cherr Businesses 2.6 2.2 1.5 1.8 1.7 1.8 2.7 3.1 3.3 Consolidation Adjustments -12.6 -17.2 1.9 1.5 6.8 9.4 10.0 7.5 5.8 Consolidated Networth 100.0 100.0 100.0 100.0 100.0 100.0 100.0 100.0 Change YOY % FY18 FY19 FY20 FY21 FY22 FY23 FY24E FY25E FY26E NBFC 26.7 17.5 8.9 9.4 11.6 15.9 32.6 18.6 19.0 Housing 104.1 58.7 16.2 9.9 9.6 3.7 46.4 14.9 15.8 AMC 23.3 4.7 7.3 31.2 28.0 15.1 -2.6 10.3 10.7 Life Insurance 5.1 8.5 0.0 10.5 9.3 7.6 7.9 8.2 Other Businesses 224.8 8.6 -9.1 32.5 13.5 19.1 93.7 27.9 23.7 Consolidation Adjustments -424.1 51.3 -114.3 -15.1 452.8 62.6 35.6 -15.1 -11.1 Consolidated Networth 12.2 11.2 30.2 9.6 19.5 16.8 27.2 13.0 14.5 Y/E MARCH FY18 FY19 FY20 FY21 FY22 FY23 FY24E FY25E FY26E Valuations Valuations	% of Total Networth	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E	FY26E
AMC 12.1 11.4 9.4 11.2 12.0 11.9 9.1 8.9 8.6 Life Insurance 24.3 23.0 19.1 17.5 16.1 15.1 12.8 12.2 11.5 Other Businesses 2.6 2.2 1.5 1.8 1.7 1.8 2.7 3.1 3.3 Consolidation Adjustments -12.6 -17.2 1.9 1.5 6.8 9.4 10.0 7.5 5.8 Consolidated Networth 100.0	NBFC	65.8	69.5	58.1	58.0	54.2	53.8	56.1	58.8	61.1
Life Insurance 24.3 23.0 19.1 17.5 16.1 15.1 12.8 12.2 11.5 Other Businesses 2.6 2.2 1.5 1.8 1.7 1.8 2.7 3.1 3.3 Consolidation Adjustments -12.6 -17.2 1.9 1.5 6.8 9.4 10.0 7.5 5.8 Consolidated Networth 100.0	Housing	7.8	11.2	10.0	10.0	9.1	8.1	9.4	9.5	9.6
Other Businesses 2.6 2.2 1.5 1.8 1.7 1.8 2.7 3.1 3.3 Consolidation Adjustments -12.6 -17.2 1.9 1.5 6.8 9.4 10.0 7.5 5.8 Consolidated Networth 100.0	AMC	12.1	11.4	9.4	11.2	12.0	11.9	9.1	8.9	8.6
Other Businesses 2.6 2.2 1.5 1.8 1.7 1.8 2.7 3.1 3.3 Consolidation Adjustments -12.6 -17.2 1.9 1.5 6.8 9.4 10.0 7.5 5.8 Consolidated Networth 100.0	Life Insurance	24.3	23.0	19.1	17.5	16.1	15.1	12.8	12.2	11.5
Consolidation Adjustments -12.6 -17.2 1.9 1.5 6.8 9.4 10.0 7.5 5.8 Consolidated Networth 100.0 100	Other Businesses	2.6		1.5	1.8	1.7	1.8	2.7	3.1	3.3
Consolidated Networth 100.0<	Consolidation Adjustments					6.8				
Change YoY % FY18 FY19 FY20 FY21 FY22 FY23 FY24E FY25E FY26E NBFC 26.7 17.5 8.9 9.4 11.6 15.9 32.6 18.6 19.0 Housing 104.1 58.7 16.2 9.9 9.6 3.7 46.4 14.9 15.8 AMC 23.3 4.7 7.3 31.2 28.0 15.1 -2.6 10.3 10.7 Life Insurance 5.1 8.5 0.0 10.5 9.3 7.6 7.9 8.2 Other Businesses 224.8 -8.6 -9.1 32.5 13.5 19.1 93.7 27.9 23.7 Consolidation Adjustments -424.1 51.3 -114.3 -15.1 452.8 62.6 35.6 -15.1 -11.1 Consolidated Networth 12.2 11.2 30.2 9.6 19.5 16.8 27.2 13.0 14.5 Y/E MARCH FY18 FY19			100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
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