Swasthfit drives the beat

Healthcare → Result Update → May 10, 2024



TARGET PRICE (Rs): 2,800

DLPL posted a robust quarter, with revenue growing 11% YoY on the back of sample volume increasing 9% YoY and Swasthfit contributing 24% to the topline. DLPL's focus and execution prowess on expanding its presence in Tier 3+ cities (bulk of expansion) is likely to support its high single-digit revenue growth in core markets (Delhi NCR). With pricing pressures abating, DLPL remains well positioned to capture the structural tailwinds enjoyed by the Indian healthcare industry, in line with our thesis (link). Suburban's improving margin trajectory (Q4: 17%) is likely to offset network & brand investments, keeping margin flat over FY24-26E. Strong balance sheet (net cash of Rs8.7bn), and improving return ratios provide comfort on valuations. We retain BUY with Mar-25E TP of Rs2,800/share (basis DCF), implying FY26E PER of 48x.

| Dr Lal Pathlabs: Financial Snapshot (Consolidated) | | | | | | | |
|--|--------|--------|--------|--------|--------|--|--|
| Y/E Mar (Rs mn) | FY22 | FY23 | FY24 | FY25E | FY26E | | |
| Revenue | 20,874 | 20,169 | 22,266 | 24,803 | 27,979 | | |
| EBITDA | 5,608 | 4,899 | 6,093 | 6,770 | 7,683 | | |
| Adj. PAT | 3,448 | 2,389 | 3,577 | 4,023 | 4,928 | | |
| Adj. EPS (Rs) | 41.4 | 28.7 | 42.8 | 48.2 | 59.0 | | |
| EBITDA margin (%) | 26.9 | 24.3 | 27.4 | 27.3 | 27.5 | | |
| EBITDA growth (%) | 28.5 | (12.6) | 24.4 | 11.1 | 13.5 | | |
| Adj. EPS growth (%) | 18.2 | (30.7) | 49.4 | 12.5 | 22.5 | | |
| RoE (%) | 24.5 | 14.8 | 20.0 | 20.0 | 21.3 | | |
| RoIC (%) | 34.7 | 21.8 | 28.4 | 31.9 | 38.1 | | |
| P/E (x) | 56.7 | 81.9 | 54.8 | 48.7 | 39.8 | | |
| EV/EBITDA (x) | 34.4 | 39.0 | 31.0 | 27.2 | 23.4 | | |
| P/B (x) | 13.0 | 11.7 | 10.6 | 9.3 | 8.0 | | |
| FCFF yield (%) | 1.8 | 2.2 | 2.6 | 2.7 | 3.1 | | |

Source: Company, Emkay Research

Improved efficiencies drive the beat on profitability

For Q4FY24, Dr Lal Path Labs reported a revenue increase of 11% YoY at the consolidated level, on account of improved product mix and network expansion generating incremental growth. During the same period, patient and sample volumes grew 2.4% and 9% YoY, on account of the higher penetration in Tier 3+ cities. Higher share of bundled tests (*Swasthfit* – a high-margin product) in the business resulted in DLPL's realizations per patient and sample increasing up to 10% and 2%, respectively, YoY for the fiscal. Gross margin expanded by 160bps YoY, owing to superior cost control measures undertaken by the company. EBITDA margin increased by 300bps YoY to 26.5%, predominantly due to other expenses increasing a mere 5% due to increase in share of bundled testing, which requires less overhead expenses per patient. Depreciation decreased 3% YoY, with other income increasing 30% YoY and leading to a 500bps YoY rise in PAT margin. Company announced a final dividend of Rs6/share, leading to total annual dividend of Rs24/share. Net cash on books stood at Rs8.7bn, with FY24 capex reported at Rs512mn.

Outlook and risks

Management has set a 5-6% patient volume growth target for FY25, as it expects muted competitive intensity on an incremental basis. Success seen in the wellness and bundling portfolio is refreshing, and may drive volume growth as consumer behavior evolves post-pandemic. With Company focus on deepening its presence in Tier 3+ cities, Suburban showing signs of ramping up (double-digit growth), and the core market growing at a mid-single-digit, we expect DLPL to clock 12% revenue CAGR over FY24-26E. We anticipate the cost rationalization initiatives, higher bundling, and improving Suburban margins to offset the investments in expansion and branding, thereby leaving margins flat during FY24-26E. Strong balance sheet (net cash of Rs8.7bn), improving return ratios (ROE at 20%), and robust cash generation (OCF as a % of EBITDA at 88%) lend comfort on valuations. We retain our BUY rating on DLPL. **Key risks:** Increased competition in the organized market, shortage of manpower and skilled labor, adverse regulatory ruling around pricing cap for healthcare services.

| Target Price – 12M | Mar-25 |
|-----------------------|---------|
| Change in TP (%) | - |
| Current Reco. | BUY |
| Previous Reco. | BUY |
| Upside/(Downside) (%) | 19.2 |
| CMP (10-May-24) (Rs) | 2 347 9 |

| Stock Data | Ticker |
|-------------------------|----------|
| 52-week High (Rs) | 2,767 |
| 52-week Low (Rs) | 1,888 |
| Shares outstanding (mn) | 83.5 |
| Market-cap (Rs bn) | 196 |
| Market-cap (USD mn) | 2,347 |
| Net-debt, FY25E (Rs mn) | -12,848 |
| ADTV-3M (mn shares) | - |
| ADTV-3M (Rs mn) | 574.9 |
| ADTV-3M (USD mn) | 6.9 |
| Free float (%) | - |
| Nifty-50 | 22,055 |
| INR/USD | 83.5 |
| Shareholding, Mar-24 | |
| Promoters (%) | 54.6 |
| FPIs/MFs (%) | 26.2/9.7 |

| Price Performance | | | | | |
|-------------------|-----|-------|------|--|--|
| (%) | 1M | 3M | 12M | | |
| Absolute | 1.9 | (4.2) | 20.4 | | |
| Rel. to Nifty | 5.1 | (5.4) | - | | |

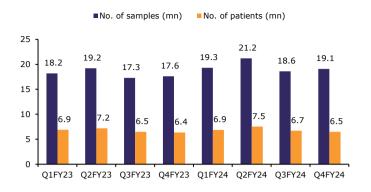


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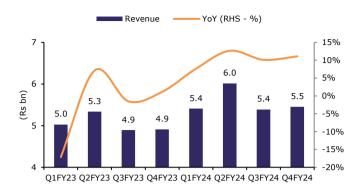
Story in Charts

Exhibit 1: Sample/patient volumes



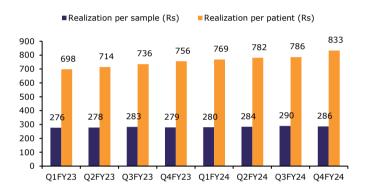
Source: Company, Emkay Research

Exhibit 2: Core business registered 11% YoY topline growth



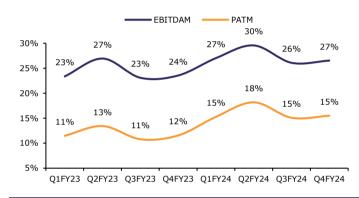
Source: Company, Emkay Research

Exhibit 3: Realizations improved on account of better product mix...



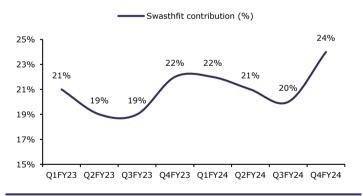
Source: Company, Emkay Research

Exhibit 4: ...leading to a better QoQ and a sustained YoY profitability



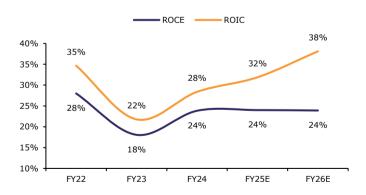
Source: Company, Emkay Research

Exhibit 5: Swasthfit contribution to the topline at an all-time high



Source: Company, Emkay Research

Exhibit 6: Return ratios are expected to be improve, with major capex now behind



Source: Company, Emkay Research

Exhibit 7: Summary of quarterly financials

| Particulars (Rs mn) | Q3FY23 | Q3FY24 | Q4FY24 | YoY | QoQ |
|--------------------------|---------|---------|---------|-----------|-----------|
| Net sales | 4,894 | 5,389 | 5,454 | 11% | 1% |
| Operating Expenses | (3,764) | (3,983) | (4,007) | 7% | 1% |
| Medical consumable costs | 1,109 | 1,070 | 1,089 | 3% | 2% |
| Employee Costs | 963 | 1,090 | 1,054 | 14% | -3% |
| SG&A expenses | 1,692 | 1,823 | 1,864 | 5% | 2% |
| EBITDA | 1,130 | 1,406 | 1,447 | 25% | 3% |
| Margins | 23.1% | 26.1% | 26.5% | 13% | 2% |
| Depreciation | (379) | (360) | (366) | -3% | 2% |
| EBIT | 751 | 1,046 | 1,081 | 39% | 3% |
| Other Income | 105 | 183 | 184 | 30% | 1% |
| Interest | (91) | (70) | (66) | -27% | -6% |
| Extra ordinary items | | | | | |
| PBT | 765 | 1,159 | 1,199 | 44% | 3% |
| Tax | (232) | (339) | (341) | 12% | 1% |
| PAT | 533 | 820 | 858 | 63% | 5% |
| Adj. PAT | 528 | 813 | 845 | 60% | 4% |
| EPS | 6.34 | 9.74 | 10.12 | 60% | 4% |
| (%) | Q3FY23 | Q3FY24 | Q4FY24 | YoY (bps) | QoQ (bps) |
| Gross Margin | 77.3% | 80.1% | 80.0% | 160 | -11 |

26.1%

19.4%

21.5%

15.2%

29.2%

Source: Company, Emkay Research

EBITDA

EBIT

PBT

PAT

Effective Tax rate

Exhibit 8: Actuals vs estimates (Q4FY24)

23.1%

15.3%

15.6%

10.9%

30.3%

| (Rs mn) | Actual | Estimate (Emkay) | Consensus estimate | nate | |
|---------------|--------|---------------------|-----------------------|--------|-----------|
| | | | (Bloomberg) | Emkay | Consensus |
| Revenue | 5,454 | 5,325 | 5,454 | 2% | 0% |
| EBITDA | 1,447 | 1,385 | 1,396 | 5% | 4% |
| EBITDA margin | 27% | 26% | 26% | 53 bps | 94 bps |
| PAT | 858 | 679 | 808 | 26% | 6% |

26.5%

19.8%

22.0%

15.7%

28.4%

299

393

504

498

-810

44

41

48

52

-81

Source: Company, Emkay Research

Exhibit 9: Change in estimates

| Particulars (Rs mn) | FY25E | | | FY26E | | |
|---------------------|--------|--------|--------|--------|--------|--------|
| | Old | New | Change | Old | New | Change |
| Revenue | 24,506 | 24,803 | 1.2% | 27,720 | 27,979 | 0.9% |
| EBITDA | 6,691 | 6,770 | 1.2% | 7,627 | 7,683 | 0.7% |
| EBITDA margin | 27.3% | 27.3% | -1 bps | 27.5% | 27.5% | -6 bps |
| PAT | 3,907 | 4,023 | 3.0% | 4,887 | 4,928 | 0.8% |

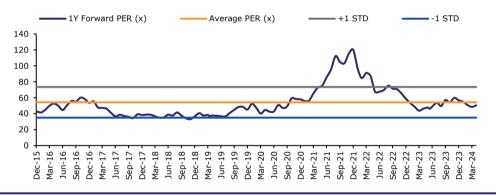
Source: Company, Emkay Research

Exhibit 10: We value Dr Lal Path Labs at Rs2,800/share

| | FY23 | FY24E | FY25E | FY26E | FY30E | FY35E |
|-----------------------------------|----------|--------|--------|--------|--------|---------|
| Revenue | 20,169 | 22,266 | 24,803 | 27,979 | 45,452 | 79,813 |
| - Growth | -3% | 10% | 11% | 13% | 13% | 12% |
| NOPAT | 2,382 | 3,338 | 3,663 | 4,465 | 8,280 | 14,539 |
| Non-cash items | 1,502 | 1,436 | 1,611 | 1,730 | 2,101 | 3,690 |
| Change in WC | (420) | (204) | 82 | 103 | 196 | 314 |
| Capex | (941) | (365) | (512) | (560) | (630) | (1,194) |
| FCFF | 2,522 | 4,204 | 4,844 | 5,737 | 9,947 | 17,348 |
| | | | | | | |
| WACC | 10.7% | | | | | |
| Terminal growth | 6% | | | | | |
| | | | | | | |
| PV of CFs (FY24-45E) | 120,891 | | | | | |
| PV of terminal value | 129,040 | | | | | |
| Total EV | 249,932 | | | | | |
| (Less) net debt - FY25 | (12,848) | | | | | |
| Total equity value | 262,780 | | | | | |
| | | | | | | |
| Total no. of shares (mn) | 84 | | | | | |
| | | | | | | |
| Target price/share - May-25E (Rs) | 2,800 | | | | | |

Source: Company, Emkay Research

Exhibit 11: Dr Lal Path Labs is trading at around its long-term 1YF PER



Source: Bloomberg, Emkay Research

Call Highlights

- Swasthfit: Company registered an all-time high contribution of 24% to the topline from the product, with Management expecting the trajectory to sustain owing to i) changing consumer behavior, and ii) adoption of the package even in non-metros. Management is confident that the share of this product could reach 30-40% in coming years, owing to the aforementioned patterns, in addition to the increased awareness post-pandemic.
- **Suburban:** The subsidiary registered a revenue of Rs1.64bn, growing in early double digits, and clocked 13% EBITDAM (Q4 margins at 17%) for the year while maintaining its position as the third-largest brand in Mumbai. Increased volumes in specialized and routine tests, along with scale efficiencies, drove up the margins in Suburban. With 80% of revenue still coming from Mumbai, Company is bolstering its sales team to extract value from B2B clients.
- Growth strategy: Company intends to open 20 new hubs annually, with the locations being primarily in the North and in western India, where DLPL has a strong foothold. Management intends to offer services to the premium, mass and discount segments of customers, commensurate with the pricing, and is working on developing a strategy around them. Management plans on leveraging the Suburban brand name in the western market. Company is not looking to undertake any price hikes, citing affordability of tests and sustained competitive intensity as key reasons, and intends to grow on the back of patient and sample volume growth.
- Margin guidance: Management does not see further scope of improvement in gross margins, whereas pre-Covid levels of EBITDAM can be maintained at around 26%.
- Capex guidance: Annual capex is expected to be around Rs500-600mn, focused on lab infrastructure, IT investments, and equipment maintenance.
- Revenue mix: On a regional basis, Delhi-NCR (31%), Rest of North (31%), East (15%), West (15%), South (6%), and international markets (3%) contributed to the topline. At a segment level, B2C contributed 69% to the topline.
- Realization per patient improvement solely from the price hike of ~ 3.4% for FY24 and of 1.2% for Q4.
- Company rationalized the test portfolio on account of certain tests being duplicated and others being less frequently opted for. Currently, specialized tests contribute 20% to revenue
- Management remains open to bolt-on acquisitions, so as not to grow the topline but gain market entry instead.
- Company has seen good traction in UP and Bihar, and maintained margins despite expansion in Tier-3+ cities owing to logistics efficiencies achieved by aligning close to the nearest lab.

Dr Lal Pathlabs: Consolidated Financials and Valuations

| Profit & Loss | | | | | |
|-----------------------------|--------|--------|--------|--------|--------|
| Y/E Mar (Rs mn) | FY22 | FY23 | FY24 | FY25E | FY26E |
| Revenue | 20,874 | 20,169 | 22,266 | 24,803 | 27,979 |
| Revenue growth (%) | 32.0 | (3.4) | 10.4 | 11.4 | 12.8 |
| EBITDA | 5,608 | 4,899 | 6,093 | 6,770 | 7,683 |
| EBITDA growth (%) | 28.5 | (12.6) | 24.4 | 11.1 | 13.5 |
| Depreciation & Amortization | 1,081 | 1,502 | 1,436 | 1,611 | 1,730 |
| EBIT | 4,527 | 3,397 | 4,657 | 5,159 | 5,953 |
| EBIT growth (%) | 26.1 | (25.0) | 37.1 | 10.8 | 15.4 |
| Other operating income | 0 | 0 | 0 | 0 | 0 |
| Other income | 525 | 417 | 692 | 736 | 846 |
| Financial expense | 303 | 375 | 294 | 200 | 200 |
| PBT | 4,749 | 3,439 | 5,055 | 5,694 | 6,600 |
| Extraordinary items | 0 | 0 | 0 | 0 | 0 |
| Taxes | 1,246 | 1,028 | 1,432 | 1,651 | 1,650 |
| Minority interest | (55) | (22) | (46) | (20) | (22) |
| Income from JV/Associates | 0 | 0 | 0 | 0 | 0 |
| Reported PAT | 3,448 | 2,389 | 3,577 | 4,023 | 4,928 |
| PAT growth (%) | 18.2 | (30.7) | 49.7 | 12.5 | 22.5 |
| Adjusted PAT | 3,448 | 2,389 | 3,577 | 4,023 | 4,928 |
| Diluted EPS (Rs) | 41.4 | 28.7 | 42.8 | 48.2 | 59.0 |
| Diluted EPS growth (%) | 18.2 | (30.7) | 49.4 | 12.5 | 22.5 |
| DPS (Rs) | 15.0 | 12.0 | 24.0 | 18.0 | 18.0 |
| Dividend payout (%) | (36.2) | (41.8) | (56.0) | (37.4) | (30.5) |
| EBITDA margin (%) | 26.9 | 24.3 | 27.4 | 27.3 | 27.5 |
| EBIT margin (%) | 21.7 | 16.8 | 20.9 | 20.8 | 21.3 |
| Effective tax rate (%) | 26.2 | 29.9 | 28.3 | 29.0 | 25.0 |
| NOPLAT (pre-IndAS) | 3,339 | 2,382 | 3,338 | 3,663 | 4,465 |
| Shares outstanding (mn) | 83.3 | 83.3 | 83.5 | 83.5 | 83.5 |

| Source: | Company, | Emkay | Research |
|---------|----------|-------|----------|
|---------|----------|-------|----------|

| Cash flows | | | | | |
|------------------------------|---------|---------|---------|---------|---------|
| Y/E Mar (Rs mn) | FY22 | FY23 | FY24 | FY25E | FY26E |
| PBT | 4,749 | 3,439 | 5,055 | 5,694 | 6,600 |
| Others (non-cash items) | 0 | 0 | 0 | 0 | 0 |
| Taxes paid | (1,246) | (1,028) | (1,432) | (1,651) | (1,650) |
| Change in NWC | 181 | 50 | 195 | 712 | 381 |
| Operating cash flow | 4,467 | 4,560 | 5,354 | 5,538 | 6,136 |
| Capital expenditure | (941) | (365) | (512) | (560) | (610) |
| Acquisition of business | (62) | (845) | 361 | 0 | 0 |
| Interest & dividend income | 496 | 306 | 473 | 336 | 446 |
| Investing cash flow | (4,492) | (2,873) | (243) | (224) | (164) |
| Equity raised/(repaid) | 0 | 0 | 1 | 0 | 0 |
| Debt raised/(repaid) | 3,455 | (1,090) | (1,534) | (833) | 0 |
| Payment of lease liabilities | (621) | (342) | (335) | 630 | 278 |
| Interest paid | (303) | (375) | (294) | (200) | (200) |
| Dividend paid (incl tax) | (1,250) | (1,000) | (2,004) | (1,503) | (1,503) |
| Others | (4,962) | 1,255 | 201 | 236 | 284 |
| Financing cash flow | (3,059) | (1,209) | (3,630) | (2,300) | (1,419) |
| Net chg in Cash | (3,084) | 478 | 1,481 | 3,013 | 4,553 |
| OCF | 4,467 | 4,560 | 5,354 | 5,538 | 6,136 |
| Adj. OCF (w/o NWC chg.) | 4,648 | 4,610 | 5,549 | 6,249 | 6,516 |
| FCFF | 3,526 | 4,195 | 4,842 | 4,978 | 5,526 |
| FCFE | 3,719 | 4,126 | 5,021 | 5,113 | 5,772 |
| OCF/EBITDA (%) | 79.7 | 93.1 | 87.9 | 81.8 | 79.9 |
| FCFE/PAT (%) | 107.9 | 172.7 | 140.4 | 127.1 | 117.1 |
| FCFF/NOPLAT (%) | 105.6 | 176.2 | 145.1 | 135.9 | 123.8 |

| Source: | Company, | Emkay | Research |
|---------|----------|-------|----------|

| Balance Sheet | | | | | |
|------------------------------|---------|---------|---------|----------|----------|
| Y/E Mar (Rs mn) | FY22 | FY23 | FY24 | FY25E | FY26E |
| Share capital | 833 | 834 | 835 | 835 | 835 |
| Reserves & Surplus | 14,183 | 15,829 | 17,658 | 20,198 | 23,645 |
| Net worth | 15,016 | 16,663 | 18,493 | 21,033 | 24,480 |
| Minority interests | 355 | 332 | 361 | 361 | 361 |
| Deferred tax liability (net) | (330) | (375) | (425) | (425) | (425) |
| Total debt | 3,457 | 2,367 | 833 | 0 | 0 |
| Total liabilities & equity | 18,497 | 18,987 | 19,262 | 20,969 | 24,416 |
| Net tangible fixed assets | 2,048 | 2,004 | 1,994 | 2,004 | 1,999 |
| Net intangible assets | 4,100 | 3,562 | 3,026 | 2,561 | 2,052 |
| Net ROU assets | 2,106 | 2,006 | 1,436 | 1,239 | 1,034 |
| Capital WIP | 144 | 30 | 40 | 40 | 40 |
| Goodwill | 5,434 | 5,478 | 5,482 | 5,482 | 5,482 |
| Investments [JV/Associates] | 655 | 1,499 | 1,138 | 1,138 | 1,138 |
| Cash & equivalents | 6,176 | 6,654 | 8,303 | 11,710 | 16,257 |
| Current assets (ex-cash) | 2,429 | 2,198 | 2,338 | 2,469 | 2,632 |
| Current Liab. & Prov. | 4,600 | 4,464 | 4,849 | 5,691 | 6,235 |
| NWC (ex-cash) | (2,171) | (2,266) | (2,511) | (3,223) | (3,603) |
| Total assets | 18,497 | 18,987 | 18,925 | 20,969 | 24,416 |
| Net debt | (2,719) | (4,287) | (7,470) | (11,710) | (16,257) |
| Capital employed | 18,497 | 18,987 | 19,262 | 20,969 | 24,416 |
| Invested capital | 11,522 | 10,804 | 9,444 | 8,081 | 6,981 |
| BVPS (Rs) | 180.3 | 200.0 | 221.5 | 251.9 | 293.2 |
| Net Debt/Equity (x) | (0.2) | (0.3) | (0.4) | (0.6) | (0.7) |
| Net Debt/EBITDA (x) | (0.5) | (0.9) | (1.2) | (1.7) | (2.1) |
| Interest coverage (x) | 0.1 | 0.1 | 0.1 | 0.0 | 0.0 |
| RoCE (%) | 28.0 | 18.1 | 23.8 | 24.0 | 23.9 |

Source: Company, Emkay Research

| Valuations and key Ra | tios | | | | |
|--------------------------|-------|-------|--------|--------|--------|
| Y/E Mar | FY22 | FY23 | FY24 | FY25E | FY26E |
| P/E (x) | 56.7 | 81.9 | 54.8 | 48.7 | 39.8 |
| P/CE(x) | 43.2 | 50.3 | 39.1 | 34.8 | 29.4 |
| P/B (x) | 13.0 | 11.7 | 10.6 | 9.3 | 8.0 |
| EV/Sales (x) | 9.2 | 9.5 | 8.5 | 7.4 | 6.4 |
| EV/EBITDA (x) | 34.4 | 39.0 | 31.0 | 27.2 | 23.4 |
| EV/EBIT(x) | 42.6 | 56.3 | 40.5 | 35.7 | 30.2 |
| EV/IC (x) | 16.7 | 17.7 | 20.0 | 22.8 | 25.8 |
| FCFF yield (%) | 1.8 | 2.2 | 2.6 | 2.7 | 3.1 |
| FCFE yield (%) | 1.9 | 2.1 | 2.6 | 2.6 | 2.9 |
| Dividend yield (%) | 0.6 | 0.5 | 1.0 | 0.8 | 0.8 |
| DuPont-RoE split | | | | | |
| Net profit margin (%) | 16.5 | 11.8 | 16.1 | 16.2 | 17.6 |
| Total asset turnover (x) | 3.0 | 2.6 | 2.8 | 2.9 | 3.0 |
| Assets/Equity (x) | 1.1 | 1.2 | 1.1 | 1.0 | 1.0 |
| RoE (%) | 24.5 | 14.8 | 20.0 | 20.0 | 21.3 |
| DuPont-RoIC | | | | | |
| NOPLAT margin (%) | 16.0 | 11.8 | 15.0 | 14.8 | 16.0 |
| IC turnover (x) | 1.6 | 1.3 | 1.4 | 1.5 | 1.8 |
| RoIC (%) | 34.7 | 21.8 | 28.4 | 31.9 | 38.1 |
| Operating metrics | | | | | |
| Core NWC days | (1.7) | (9.3) | (11.8) | (11.8) | (11.8) |
| Total NWC days | (1.7) | (9.3) | (11.8) | (11.8) | (11.8) |
| Fixed asset turnover | 1.8 | 1.2 | 1.3 | 1.5 | 1.7 |
| Opex-to-revenue (%) | 49.1 | 53.5 | 52.4 | 51.7 | 51.1 |

Source: Company, Emkay Research

RECOMMENDATION HISTORY - DETAILS

| Date | Closing Price (INR) | TP (INR) | Rating | Analyst |
|-----------|------------------------|----------|--------|----------------|
| 07-May-24 | 2,323 | 2,800 | Buy | Anshul Agrawal |

Source: Company, Emkay Research

RECOMMENDATION HISTORY - TREND



Source: Company, Bloomberg, Emkay Research

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|---------|---|
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| ADD | 5-15% upside |
| REDUCE | 5% upside to 15% downside |
| SELL | <15% downside |

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