Trent

Buy

BSE SENSEX 74,006





MOTILAL OSWAL

FINANCIAL SERVICES

Bloomberg	TRENT IN
Equity Shares (m)	355
M.Cap.(INRb)/(USDb)	1,650.5 / 19.8
52-Week Range (INR)	4,699 / 1,472
1,6,12 Rel. Per (%)	12 / 60 / 160
12M Avg Val (INR M)	2,306.0

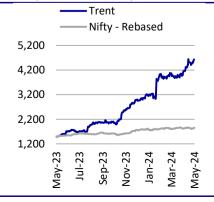
Financials &Valuations (INR b)

Financiais & valuation		'	
Y/E March	FY24	FY25E	FY26E
Sales	123.8	169.3	210.9
EBITDA	19.2	25.3	31.7
NP	10.4	13.3	17.1
EBITDA Margin (%)	15.5	14.9	15.0
Adj. EPS (INR)	29.4	37.3	48.1
EPS Gr. (%)	163.7	27.0	29.0
BV/Sh. (INR)	122.4	162.3	213.8
Ratios			
Net D:E	0.0	0.3	0.2
RoE (%)	31.3	28.0	27.4
RoCE (%)	18.0	23.4	22.1
Payout (%)	0.0	0.0	0.0
Valuations			
P/E (x)	158.2	124.6	96.5
EV/EBITDA (x)	85.9	65.9	52.7
EV/Sales (x)	13.5	9.9	8.0
Div. Yield (%)	0.0	0.0	0.0
FCF Yield (%)	0.6	0.4	1.0

Shareholding pattern (%)

As On	Mar-24	Dec-23	Mar-23					
Promoter	37.0	37.0	37.0					
DII	13.9	14.8	16.1					
FII	26.8	25.9	24.4					
Others 22.3 22.3 22.4								
FII Includes depository receipts								

Stock's performance (one-year)



CMP: INR4,643

Conviction intact! We met with the CEO and CFO of Trent Limited (TRENT), Mr. P. Venkatesalu and Mr. Neeraj Basur, who stated that the opportunity in the value retail space is still

TP: INR5,100 (+10%)

substantial, with the company's market share at 2%/8% of total/organized retail value market size. The company remained focused on being relevant to the customer needs, and hence, the store additions will not be a challenge for TRENT. It will be growing with a lighter balance sheet (FOCO/COCO model), which will be able to deliver a higher ROCE. The company will continue to expand the Westside, Zudio, and Star formats in the coming years.

Huge market opportunity

The total market size of value retail is around INR5.0t, and it is growing at 15-16%. Out of this, only 30% (i.e. ~INR1.5t) is organized. TRENT's market share in the total/organized market is about 2%/8%. Growth will further be augmented by the transition from unorganized to organized and from organized to becoming a brand. As a result, Zudio and Westside have a modest market share in India, but the company still believes that it has a lot of potential. We are baking in 25 and 150 store additions for Westside and Zudio, respectively.

Star poised for store acceleration

The company continues to remain confident about the grocery business, which could be an additional growth engine. Star has merely 66 stores (+1m sqft retail area) in 10 cities with a revenue of INR22b, and the grocery market size of +INR41t offers huge growth opportunity. The other players, such as Reliance Retail and DMART, have reached revenue sizes of ~INR910b and INR508b (with 565/15.15m stores/sqft), respectively. In FY24, Star has seen strong LFL growth in FY24, with revenue per sqft of ~INR27k, EBITDA breakeven (~1% EBITDA margin) and Asset turnover of 2.7x. We expect TRENT to accelerate store additions, as it is now on track to achieve healthy store economics.

Growth model continues

The company will maintain its high ROCE by pursuing growth with profitability and maintaining a lighter balance sheet (a hybrid of the FOCO and COCO models). The company continues to sell its own brands exclusively through its own distribution channels (excluding EBOs) and without any advertising. In Star, the own brand contribution increased to 69% of total sales (from 60% in FY23). The product proposition, price point, and customer experience are the three cornerstones that will be the company's main focus areas.

Valuation and view

We believe TRENT offers a huge runway for growth over the next three years, supported by healthy productivity, robust footprint additions, and healthy scale up within the Zudio and Star formats.

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- TRENT's strong performance, with 10% LFL growth and robust footprint additions, remains an outlier within our retail coverage universe, which is experiencing a challenging demand environment. Unlike peers who passed on the sharp raw material price increases last fiscal year, TRENT absorbed the impact. This decision resulted in strong customer reception, and now TRENT is reaping the benefits as raw material prices become more favorable.
- We factor in 32%/30%/38% standalone revenue/EBITDA/PAT CAGR over FY24-26E, fueled by a strong 20% YoY footprint addition and a healthy SSSG.
- We assign 52x EV/EBITDA to the standalone business (Westside and Zudio), which is at a premium over our Retail Universe, given its superior growth, 2x EV/sales to Star Bazaar, and 15x EV/EBITDA to Zara on FY26E, and arrive at our TP of INR5,100. Adjusting for Star and Zara's value, the stock is trading at 80x P/E on FY26E for the standalone business. Reiterate BUY.

Story in charts



90%

99%

77,152

FY23

Revenue

-36

20,475

FY21

26%

777

31,

FY20

23%

0

25,317

FY19

Exhibit 2: Expect 29% stand. GP CAGR over FY24-26

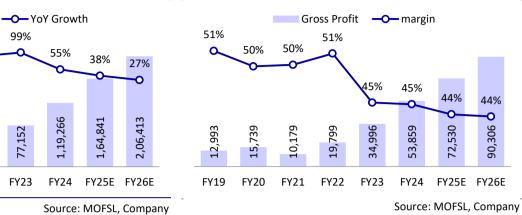
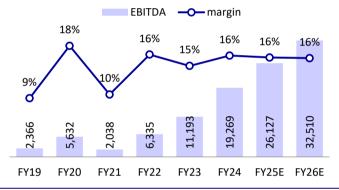


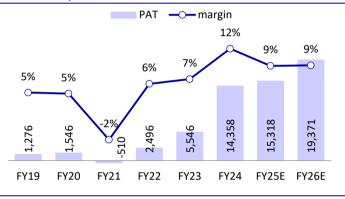
Exhibit 3: Expect 30% stand. EBITDA CAGR over FY24-26

38,807

FY22







Source: MOFSL, Company



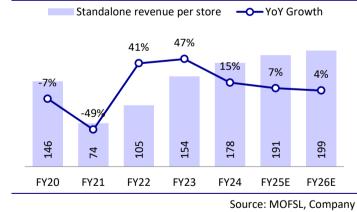
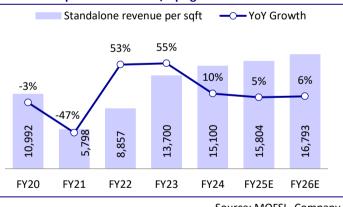


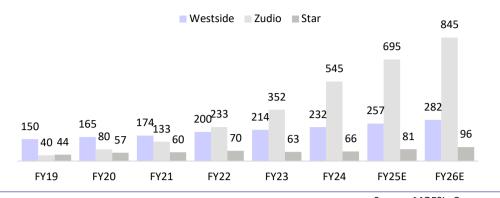
Exhibit 6: Expect 5% Revenue/sqft growth over FY24-26



Source: MOFSL, Company

Source: MOFSL, Company

Exhibit 7: Number of stores



Source: MOFSL, Company

Exhibit 8: Grocery players' revenue

INRb	FY19	FY20	FY21	FY22	FY23	FY24
Reliance grocery	234	346	379	450	697	913
growth	69%	48%	9%	19%	55%	31%
DMART	200	249	241	310	428	508
growth	33%	24%	-3%	28%	38%	19%
Star	10	12	12	13	18	22
growth	6%	23%	-4%	13%	35%	21%
				C	MOTO	^

Source: MOFSL, Company

Exhibit 9: STAR and DMART FY24 financials

INRm – FY24	DMART	STAR
Revenue	5,07,888	21,889
Gross Profits	75,143	4,437
Gross margins	15%	20%
Cost of retailing	34,105	4,182
EBITDA	41,038	255
EBITDA margin	8%	1%
dep	33,730	1,099
EBIT	7,308	(844)
EBIT Margin	1%	-4%
PAT	25,363	(6)
PAT margin	5%	0%
Capital Employed	1,93,814	6,548
Share Capital	1,86,978	6,548
Invested Capital	1,77,014	5,324
ROCE (pre tax)	4%	-13%
ROE	14%	0%
ROIC (post tax)	4%	-16%
	Source: MC	FSL, Company

Detailed notes

Huge market opportunity

- The total market size of value retail is around INR5t, and it is growing at 15-16%. Out of this, only 30% (i.e. ~INR1.5t) is organized. TRENT's market share in the total/organized market is about 2%/8%. Growth will further be augmented by the transition from unorganized to organized and from organized to becoming a brand.
- As a result, Zudio and Westside have a modest market share in India, but the company still believes that it has a lot of potential.
- The market is not a constraint, and the company has successfully optimized the model, allowing it to expand its retail presence.
- We are baking in 25 and 150 store additions for Westside and Zudio, respectively.

Growth model continues

- The company will maintain its high ROCE by pursuing growth with profitability and maintaining a lighter balance sheet (a hybrid of the FOCO and COCO models).
- The company continues to sell its own brands exclusively through its own distribution channels (excluding EBOs) and without any advertising.
- After the end of season sale (EOSS), the company no longer sells those goods. Typically, it writes off the products, leading to occasional volatility in the gross margin.

Online strategy

- The nature of their brands does not allow TRENT to operate online because free returns and additional discounts are not conducive to its business model.
- However, Westside has entered the online business, but the products can only be purchased from Tata Cliq.
- Returns are only accepted in-store, which helps the company save money on return costs. This policy also encourages customers to visit the store, potentially leading to additional offline purchases.

On being relevant to the customers

- Globally, around 40% of products are sold at full price, over 50% are sold through markdowns, and the remainder is either scrapped or discarded. As TRENT's full-price sales have increased by over 80%, the company continues to sell the right and relevant merchandise.
- The company focuses on meeting customers' needs, as evidenced by its approach at Zudio. The Zudio model is now very different from three years ago and will be different three years from now. This is because customer preferences and tastes keep changing. Therefore, the company wants to remain relevant in the current environment, which is a major challenge in maintaining the store's economics.
- Examples: a) TRENT has reduced the product range in Zudio vs. what it had five years ago; b) trends are changing from slim fit to oversize now. Thus, a brand loses relevance if it does not evolve.

Target customers

- Indian customers are evolving with higher household income and aspirations, but they are not willing to pay more. TRENT continues to maintain focus on cracking the market by selling the right products to customers.
- In India, consumption is higher in the areas where per capita income exceeds the national average.

The difference between Westside and Zudio

- Management considers Westside to be a value retail player. It is targeting more than 20k sqft stores for Westside vs. 7-8k sqft stores for Zudio. Currently, it has around 551 Zudio and 233 Westside stores.
- In Westside, the fabrics, design, and shopping experiences are better than in Zudio. However, Zudio is positioned differently as compared to price points for the customer.
- The supply chain and integration (finance, IT, and property acquisition) are the same for both brands.

Other brands

- The four formats Utsa, Samoh, Misbu, and JV with MAS are new and will grow slowly.
- TRENT currently has 22-23 Utsa stores. The company doesn't want to play menfocused ethnics due to its lower recurrence. In Utsa, the majority of the merchandise are women-focused.
- The company will not pursue any inorganic acquisitions as it aims to build and create its brand and value internally.
- Currently, the relevant formats are Westside, Zudio, and Star.

Reassessment context

- The company clarified that the reassessment of lease liability occurred in 4QFY24, amounting of INR5.4b in exceptional gains.
- There has been a shift in the strategy, leading to the consolidation of the existing stores into a new store and extending the time period even further. This reduces the right-to-use asset and lease liability.
- The company clarified that there is no shift from COCO to FOCO/FOFO stores and there have been no changes in lease contracts.

Financials and Valuation

Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E
Total Income from Operations	25,317	31,777	20,475	38,807	77,152	1,19,266	1,64,841	2,06,413
Change (%)	22.5	25.5	-35.6	89.5	98.8	54.6	38.2	25.2
Raw Materials	12,324	16,037	10,296	19,009	42,156	65,407	92,311	1,16,108
Employees Cost	2,524	3,131	2,550	3,379	5,801	9,379	13,022	15,481
Other Expenses	4,924	4,950	5,591	10,084	18,003	25,210	33,380	42,315
Total Expenditure	22,951	26,145	18,437	32,472	65,959	99,996	1,38,714	1,73,903
% of Sales	90.7	82.3	90.0	83.7	85.5	83.8	84.2	84.3
EBITDA	2,366	5,632	2,038	6,335	11,19 <mark>3</mark>	19,269	26,127	32,510
Margin (%)	9.3	17.7	10.0	16.3	14.5	16.2	15.9	15.8
Depreciation	465	2,311	2,359	2,831	4,632	6,385	6,945	7,412
EBIT	1,902	3,321	-321	3,505	6,560	12,884	19,183	25,098
Int. and Finance Charges	368	2,383	2,380	2,933	3,572	3,094	2,267	2,721
Other Income	363	1,518	2,042	2,790	4,117	3,509	3,509	3,509
PBT bef. EO Exp.	1,897	2,456	-658	3,362	7,105	13,300	20,424	25,887
EO Items	-5	0	-63	-132	0	5,434	0	0
PBT after EO Exp.	1,892	2,456	-721	3,230	7,105	18,733	20,424	25,887
Total Tax	617	909	-211	734	1,559	4,375	5,106	6,516
Tax Rate (%)	32.6	37.0	29.3	22.7	21.9	23.4	25.0	25.2
Minority Interest	0	0	0	0	0	0	0	0
Reported PAT	1,276	1,546	-510	2,496	5,546	14,358	15,318	19,371
Adjusted PAT	1,279	1,546	-465	2,598	5,546	10,194	15,318	19,371
Change (%)	9.6	20.9	-130.1	-658.4	113.5	83.8	50.3	26.5
Margin (%)	5.1	4.9	-2.3	6.7	7.2	8.5	9.3	9.4

Standalone - Balance Sheet								(INR m)
Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E
Equity Share Capital	332	355	355	356	356	356	356	356
Total Reserves	16,636	24,627	24,803	26,845	30,444	44,116	59 <i>,</i> 435	78,806
Net Worth	16,968	24,983	25,159	27,200	30,799	44,472	59,790	79,161
Total Loans	3,942	24,468	28,612	45,893	43,186	17,383	21,595	25,911
Lease Liability		21,471	25,612	40,835	38,206	12,398	16,609	20,926
Deferred Tax Liabilities	-72	-1,070	-1,080	-1,225	-1,540	-553	-553	-553
Capital Employed	20,838	48,382	52,690	71,868	72,445	61, 302	80,832	1,04,519
Net Fixed Assets	6,271	26,175	29,232	45,083	43,659	24,002	32,588	33,859
Right to use assets		19,041	22,265	37,336	34,346	12,021	15,943	15,712
Capital WIP	850	231	340	448	415	1,614	1,614	1,614
Total Investments	9,410	16,068	17,292	17,239	16,483	19 ,022	19,019	19,022
Curr. Assets, Loans&Adv.	9,001	10,399	9,126	14,126	21,114	29,390	45,289	71,689
Inventory	4,894	5,865	3,946	8,225	13,369	15,648	22,581	28,276
Account Receivables	141	133	206	163	314	786	903	1,131
Cash and Bank Balance	509	441	669	744	789	2,862	8,562	27,217
Loans and Advances	3,457	3,960	4,306	4,994	6,642	10,094	13,243	15,065
Curr. Liability & Prov.	4,696	4,492	3,301	5,028	9,226	12,726	17,679	21,665
Account Payables	2,289	2,565	2,196	3,142	6,437	7,523	11,290	14,138
Other Current Liabilities	2,221	1,710	938	1,572	2,121	3,480	4,665	5,804
Provisions	186	218	167	314	669	1,723	1,723	1,723
Net Current Assets	4,306	5,907	5,826	9,098	11,888	16,664	27,610	50,024
Appl. of Funds	20,838	48,381	52,690	71,868	72,445	61,302	80,832	1,04,519

Financials and Valuation

Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E
Basic (INR)								
EPS	3.8	4.3	-1.3	7.3	15.6	28.7	43.1	54.5
Cash EPS	5.2	11.6	5.7	16.3	30.6	49.9	67.0	80.6
BV/Share	51.1	75.2	75.7	81.9	92.7	133.8	179.9	238.2
DPS	1.3	1.0	0.0	1.7	2.2	0.0	0.0	0.0
Payout (%)	40.8	23.0	0.0	24.2	14.1	0.0	0.0	0.0
Valuation (x)								
P/E	1,207.0	1,067.9	-3,548.7	635.6	297.8	162.0	107.8	85.2
Cash P/E	885.3	400.2	815.3	284.3	151.7	93.1	69.3	57.6
P/BV	91.0	61.8	61.4	56.7	50.1	34.7	25.8	19.5
EV/Sales	61.1	52.7	82.0	43.7	22.0	14.0	10.1	8.0
EV/EBITDA	653.8	297.5	823.9	267.8	151.3	86.4	63.7	50.8
Dividend Yield (%)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
FCF per share	-4.7	7.4	8.7	-1.4	12.6	27.2	32.1	50.3
Return Ratios (%)								
RoE	7.7	7.4	-1.9	9.9	19.1	27.1	29.4	27.9
RoCE	7.4	8.7	2.4	7.7	11.3	18.5	23.8	23.0
RoIC	13.3	10.0	-0.7	6.2	9.5	21.1	31.7	34.7
Working Capital Ratios								
Fixed Asset Turnover (x)	3.0	3.2	2.1	3.5	5.7	NA	NA	NA
Asset Turnover (x)	1.2	0.7	0.4	0.5	1.1	1.9	2.0	2.0
Inventory (Days)	71	67	70	77	63	48	50	50
Debtor (Days)	2	2	4	2	1	2	2	2
Creditor (Days)	33	29	39	30	30	23	25	25
Leverage Ratio (x)								
Current Ratio	1.9	2.3	2.8	2.8	2.3	2.3	2.6	3.3
Interest Cover Ratio	5.2	1.4	-0.1	1.2	1.8	4.2	8.5	9.2
Net Debt/Equity	-0.4	0.3	0.4	1.0	0.8	-0.1	-0.1	-0.3
Standalone - Cash Flow Statement								(INR m)

Standalone - Cash Flow Statement								(INR m)
Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E
OP/(Loss) before Tax	1,896	2,454	-658	3,362	7,105	13,300	20,424	25,887
Depreciation	465	2,311	2,359	2,831	4,639	6,392	6,945	7,412
Interest & Finance Charges	180	2,058	2,084	2,725	3,411	2,913	2,267	2,721
Direct Taxes Paid	-781	-807	-1	-782	-1,869	-2,942	-5,106	-6,516
(Inc)/Dec in WC	-1,356	-1,112	1,131	-4,020	-2,707	-2,725	-5,247	-3,759
CF from Operations	404	4,905	4,915	4,116	10,579	16,938	19,284	25,745
Others	-122	-1,220	-782	-2,624	-3,951	-3,455	-3,509	-3,509
CF from Operating incl EO	282	3,685	4,133	1,492	6,628	13,484	15,775	22,236
(Inc)/Dec in FA	-1,859	-1,050	-1,031	-1,979	-2,144	-3,819	-4,369	-4,369
Free Cash Flow	-1,577	2,635	3,102	-487	4,485	9,665	11,405	17,867
(Pur)/Sale of Investments	2,234	-5,870	1,195	2,317	57	-926	0	0
Others	-833	-650	-557	-397	657	-241	3,509	3,509
CF from Investments	-457	-7,570	-393	-59	-1,430	-4,985	-860	-860
Issue of Shares	0	9,498	0	0	0	0	0	0
Inc/(Dec) in Debt	1,061	-2,725	0	1,969	-1,202	-2,566	0	0
Interest Paid	-220	-2,437	-2,376	-2,350	-3,557	-3,076	-2,267	-2,721
Dividend Paid	-459	-520	-355	-426	-394	-783	0	0
Others	0	0	-780	-552	0	0	-6,948	0
CF from Fin. Activity	382	3,816	-3,512	-1,359	-5,153	-6,425	-9,215	-2,721
Inc/Dec of Cash	206	-69	229	74	45	2,074	5,699	18,655
Opening Balance	303	509	441	669	744	789	2,862	8,562
Closing Balance	509	441	669	744	789	2,862	8,562	27,217

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Explanation of Investment Rating							
Investment Rating	Expected return (over 12-month)						
BUY	>=15%						
SELL	< - 10%						
NEUTRAL	< - 10 % to 15%						
UNDER REVIEW	Rating may undergo a change						
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