

**Metro Brands** 



Estimate change	<b>←</b>
TP change	<b>←</b>
Rating change	<b>—</b>

Bloomberg	METROBRA IN
Equity Shares (m)	272
M.Cap.(INRb)/(USDb)	305.9 / 3.7
52-Week Range (INR)	1441 / 828
1, 6, 12 Rel. Per (%)	0/-33/3
12M Avg Val (INR M)	252

# Financials & Valuations (INR b)

Y/E March	FY24	FY25E	FY26E
T/E IVIAICII	F124	FIZJE	FIZUE
Sales	23.6	27.6	33.4
EBITDA	7.0	8.5	10.7
Adj. PAT	4.1	4.3	5.4
EBITDA Margin (%)	29.7	30.8	32.1
Adj. EPS (INR)	12.7	15.7	19.8
EPS Gr. (%)	(5.2)	23.5	25.8
BV/Sh. (INR)	70.2	83.5	100.2
Ratios			
Net D:E	0.1	0.1	0.1
RoE (%)	20.3	21.0	22.1
RoCE (%)	17.7	15.1	15.6
Payout (%)	14.9	17.6	17.6
Valuations			
P/E (x)	88.7	71.8	57.0
EV/EBITDA (x)	45.3	37.5	29.7
EV/Sales (X)	13.5	11.5	9.5
Div. Yield (%)	0.2	0.2	0.3

# Shareholding pattern (%)

	, , , , , , , ,		
As On	Mar-24	Dec-23	Mar-23
Promoter	74.2	74.2	74.2
DII	6.0	6.0	5.3
FII	2.7	2.7	2.8
Others	17.1	17.2	17.7

FII Includes depository receipts

# CMP: INR1,125 TP: INR1,350 (+20%) But Soft earnings; BIS implementation delaying FILA ramp-up

# Metro's reported adj. revenue grew 11% YoY (in line) in 4QFY24, led by store adds. Productivity remained weak (-5% YoY) due to the high base; however, the decline was moderate. A higher contribution of INR3000+ ASP and own brand products improved gross margins, which, along with controlled cost, supported EBITDA/PBT growth of 10% each (10%/32% beat).

In the near term, we believe that soft demand, delayed BIS implementation delaying FILA's repositioning, and a moderation in margins could weigh on growth. However, in the long term, healthy store economics, steady store adds, and a growth opportunity in Fila/Foot Locker should drive a CAGR of 19%/25% in revenue/PAT over FY24-26. We reiterate our BUY rating on the stock.

# EBITDA up 10% led by GM improvement and controlled expenses

- Consolidated revenue grew 7% YoY to INR5.8b (in line), mainly driven by footprint additions (15% YoY) as revenue/sqft (-5% YoY) remained a drag.
- Same-store sales continued to decline due to a higher base in FY23; however, the productivity decline was less severe, down 5% YoY vs. a 10% drop in 9MFY24.
- Gross profit increased 8% YoY to INR3.3b (in line), and margin expanded 50bp YoY to 56.4% due to higher sales of INR3,000+ ASP products and a higher sales contribution from own brand products.
- EBITDA grew 10% YoY to INR1.6b (10% beat), led by controlled employee and other expenses. Margin improved 80bp YoY to 27.2%.
- Depreciation/finance costs grew 18%/16% YoY, while other income rose 30% YoY. Resultantly, PBT rose 10% YoY to INR1b (32% beat).
- PAT surged 2.3x YoY to INR1.5b, led by tax adjustment of INR690m.
  Adjusting for the taxes, PAT grew 26% YoY to INR866m (significant beat) with 14.8% PAT margin.
- During FY24, revenue/EBITDA/PAT grew 11%/3%/14% YoY. EBITDA rose merely 3%, dragged down by lower margins from Cravatex and higher opex. Pre- Ind AS EBITDA margins would be around 21% for FY24.
- OCF grew 81% YoY to INR3.8b, led by lower tax and release of WC. Capex increased 21% YoY to INR1.1b, resulting in FCF of INR2.7b (up 2.3x YoY).
   The board paid a dividend of INR1.2b. Net cash stood at INR9b.
- The company further announced a dividend of INR2.3 per share.

# Key takeaways from management commentary

 Guidance: The company is expected to open 225 stores (excluding FILA but including Footlocker) in the next two fiscal years with long-term guidance of 30% EBITDA margin and 15-17% PAT margin.

- New formats: Expects to close one FILA store in 1QFY25 and may commence Footlocker store additions in 3QFY25. It will relaunch FILA by leveraging MBOs' network in FY25 and will start opening FILA EBOs in FY26. New FILA store would be in the range of 1200-1800sqft.
- Current environment: Expects 1QFY25 to remain impacted by fewer wedding dates (no wedding dates in May/Jun) and minor impact on sales due to elections.
- BIS implementation: It may take two more quarters to clarify the BIS implementation. Delayed BIS implementation is affecting FILA's repositioning. FILA inventory stands at INR170m.

# Valuation and view

- METRO trades at rich valuations, at 57x FY26E EPS, backed by: 1) a strong runway for growth, largely funded through internal sources, given its strong OCF-to-EBITDA ratio of over 75%; and b) superior store economics reflected in the balance sheet and a healthy RoIC of +50%.
- In the near term, we believe that the risk of soft demand, delayed BIS implementation is affecting FILA's repositioning, and a moderation in margins could weigh on growth. But, in the long term, healthy store economics, steady store adds and growth opportunity in Fila/Foot Locker should drive growth.
- We broadly keep our estimates unchanged, factoring in a CAGR of 19%/25% in revenue/PAT over FY24-26 and assigning a PE of 60x FY26E PAT of METRO's existing portfolio. A combination of superior store economics and a strong runway of growth should allow Metro to garner rich valuations going ahead.
- We have not factored in Fila and Foot Locker earnings, but we believe it has revenue potential of INR15-20b over the next 3-5 years (i.e. 30-40% share of Metro). Since both the brands are in the initial stage of investing, we value Fila/Foot Locker at a ~75% discount to the potential value, which creates an option value of INR160 (Exhibit 2), arriving at a valuation of INR1,350 per share.

<b>Consolidated - Quarterly Earning</b>												(INR m)
Y/E March		FY2	23			FY2	24		FY23	FY24	FY24E	Est
	1Q	2Q	<b>3Q</b>	4Q	1Q	2Q	<b>3Q</b>	4Q			4QE	Var (%)
Revenue	5,080	4,763	5,987	5,441	5,825	5,557	6,355	5,830	21,271	23,567	5,950	-2.0
YoY Change (%)	286.6	46.7	23.8	35.0	14.7	16.7	6.1	7.1	58.4	10.8	9.4	
Total Expenditure	3,251	3,292	3,935	4,006	3,959	4,003	4,365	4,244	14,483	16,571	4,502	-5.7
EBITDA	1,829	1,472	2,052	1,436	1,866	1,554	1,990	1,586	6,788	6,996	1,448	9.5
EBITDA Margin (%)	36.0	30.9	34.3	26.4	32.0	28.0	31.3	27.2	31.9	29.7	24.3	-2.9
Depreciation	390	414	504	502	543	572	586	591	1,810	2,291	600	-1.5
Interest	134	148	173	175	185	197	204	203	631	789	223	-9.0
Other Income	93	118	146	187	144	162	160	244	544	708	161	51.2
PBT	1,397	1,027	1,521	946	1,282	946	1,359	1,036	4,891	4,624	786	31.8
Tax	345	253	394	267	353	275	379	-508	1,257	499	217	-333.6
Rate (%)	24.7	24.6	25.9	28.2	27.5	29.1	27.9	-49.0	25.7	10.8	27.7	
MI & Profit/Loss of Asso. Cos.	5	5	2	8	6	5	7	12	20	30	0	
PAT before MI	1,052	774	1,128	680	929	671	981	1,544	3,634	4,124	569	171.5
Adj PAT post MI	1,058	779	1,130	688	935	676	988	866	3,654	3,465	569	52.3
YoY Change (%)	-973	41	11	-1	-12	-13	-13	26	70.4	-5.2	-17	

E: MOFSL Estimates

# **Exhibit 1: Valuation on FY26E**

(INR/share)	Mar'26
EPS (INR)	19.8
Target P/E (x)	60
Target price for Metro Brands	1,190
Add: Option value for Fila/Foot Locker (Exhibit 2)	160
Target price for Metro Brands including option value	1,350
CMP	1,130
Upside (%)	19%

# **Exhibit 2: Option value for Fila and Foot Locker**

INRb	in next 3-5 years
Foot Locker revenue	10
Fila	10
Incremental revenue	20
PAT margin	14.7
PAT	2.9
Target P/E	15x
Market cap	44
No of shares	272
per share	160

# Store adds

- The company added 21 stores (one new city) in 4QFY24 and closed 11 stores, thus taking net store additions to 10 and the total count to 836 (excluding FILA).
- Metro closed 11 FILA stores during the quarter. It is operating three COCO FILA stores (vs. 25 EBOs during the acquisition of CBL).
- This led to net closure of one store in 4QFY24, taking the total store count to 839.

# Cravatex brands (CBL) update

- FILA's revenue for 4QFY24 stood at INR60m, which contributed to ~1% of Metro revenues.
- Operating loss stood at INR110m (vs. losses of INR120m in 3QFY24 and INR100m in 4QFY23).
- Metro's revenue/EBITDA (excluding FILA) grew 11%/10% YoY with 29.4% EBITDAM (flat YoY).
- <u>Liquidation of excess inventory of FILA is slightly delayed and will be</u> substantially completed by the end of the next EOSS in 2QFY25.
- As the management guided earlier, in FY25, the focus would be on the relaunch of FILA by leveraging Metro/Mochi MBOs' distribution network. And from FY26, post-stabilization of FILA operations, the company will restart opening FILA EBOs.

# **Update on BIS:**

- The Department for Promotion of Industry and Internal Trade (DPIIT) issued a notification that the purchase of footwear from factories, which have applied for BIS certification are allowed until Jul'24.
- In order to circumvent any potential supply chain disruptions, Metro has front-loaded inventory buying to some extent, which is expected to lead **to higher** inventory levels until Jul'24.

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Source: MOFSL, Company

**Exhibit 1: Metro and CBL performance bifurcation** 

INRm	FY22	FY23	FY24
Consol revenue	13,429	21,271	23,567
Revenue excluding FILA	13,429	20,961	23,127
CBL revenue	1,565	310*	440
Mix of CBL	12%	4%	2%
Consol GP	7,770	12,351	13,692
GP excluding FILA	7,770	12,241	13,538
CBL GP	702	110*	154
Mix of CBL	9%	2%	1%
Consol margin	57.9%	58.1%	58.1%
Standalone margin	57.9%	58.4%	58.5%
CBL margin	44.8%	35.5%	35.0%
Consol EBITDA	4,092	6,788	6,996
EBITDA excluding FILA	4,092	6,908	7,278
CBL EBITDA	NA	-120*	-282
Mix of CBL	NA	-2%	-4%
Consol margin	30.5%	31.9%	29.7%
Standalone margin	30.5%	33.0%	31.5%
CBL margin	NA	-38.7%	-64.1%

<sup>\*</sup>Numbers for 4 reported months i.e. Dec'22- Mar'23



# Key takeaways from the management commentary

# **Detailed notes**

# Guidance

- The company is expected to close one FILA stores in 1QFY25 and open 225 stores (excluding FILA but including Footlocker) in the next two fiscal years.
- ➤ It has entered into long-term leases of 9+ years.
- Long-term guidance of 30% EBITDA margin and 15-17% PAT margin.
- It may take two more quarters to clarify the BIS implementation. Delayed BIS implementation is affecting FILA's repositioning.
- Expects Footlocker to commence store additions in 3QFY25.
- FILA stores will be in the range of 1,200-1,800 sqft (higher than Metro standalone stores) as they include both merchandise and footwear.

# Walkaway strategy

- The company is focusing on the west and south regions with a cluster approach.
- Metro already has better presence in the west/south regions. Gradually the company will open more stores in East/North.

# **Current environment**

- Expects 1QFY25 to remain impacted by fewer wedding dates. No wedding dates in May and June vs. 10-11 dates last year.
- The closure of stores for a day due to elections impacted sales.
- Overall discounting increased from 6.68% in FY19 to 8% in FY24. None of the sales are on SOR, hence the company bears full discounting.

# **Operating performance**

- Ecommerce grew 30% YoY with improved operating performance.
- For FY24, the company sold 15m products, out of which 10m in footwear.
- The delta between pre and post Ind-AS EBITDA margin is 8.59%.

# **CBL** update

- The company carries INR170m of FILA inventory.
- Ms. Alisha Malique is heading the FILA segment.

23 May 2024

**Exhibit 2: Quarterly performance** 

Consol P&L (INR m)	4QFY23	3QFY24	4QFY24	YoY%	QoQ%	4QFY24E	v/s Est (%)	4QFY24*	YoY%
Total Revenue	5,441	6,355	5,830	7	-8	5,950	-2	5,770	11
Raw Material cost	2,401	2,549	2,542	6	0	2,592	-2		
Gross Profit	3,040	3,806	3,288	8	-14	3,359	-2		
Gross margin (%)	55.9	59.9	56.4	52	-349	56.4	-5		
Employee Costs	523	604	591	13	-2	621	-5		
SGA Expenses	1,082	1,213	1,111	3	-8	1,290	-14		
EBITDA	1,436	1,990	1,586	10	-20	1,448	10	1,696	10
EBITDA margin (%)	26.4	31.3	27.2	82	-410	24.3	287.1	29.4	-1
Depreciation and amortization	502	586	591	18	1	600	-2		
EBIT	934	1,403	996	7	-29	848	17		
EBIT margin (%)	17.2	22.1	17.1	-8	-501	14.3	282		
Finance Costs	175	204	203	16	0	223	-9		
Other income	187	160	244	30	53	161	51		
Exceptional item	0	0	0	NM	NM	0	NM		
Profit before Tax	946	1,359	1,036	10	-24	786	32		
Тах	267	379	-508	-291	-234	217	-334		
Tax rate (%)	28.2	27.9	-49.0	-7720	-7688	27.7	NM		
Profit after Tax	680	981	1,544	127	57	569	172		
Adj Profit after Tax	688	988	866	26	-12	569	52		
PAT margin (%)	12.6	15.5	14.8	221	-69	9.6	529		

<sup>\*</sup> Refer to the core Metro financials (excluding Fila)

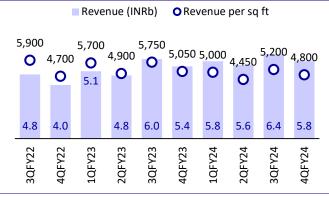
**Exhibit 3: Summary of changes to our estimates** 

	FY25E	FY26E
Revenue (INR m)		
Old	28,784	34,917
Actual/New	27,569	33,393
Change (%)	-4.2	-4.4
GP (INR m)		
Old	16,752	20,357
Actual/New	16,072	19,501
Change (%)	-4.1	-4.2
EBITDA (INR m)		
Old	8,808	11,139
Actual/New	8,490	10,718
Change (%)	-3.6	-3.8
EBITDA margin (%)		
Old	30.6	31.9
Actual/New	30.8	32.1
Change (bp)	20	20
Net Profit (INR m)		
Old	4,170	5,319
Actual/New	4,280	5,386
Change (%)	2.6	1.3
EPS (INR)		
Old	15.3	19.6
Actual/New	15.7	19.8
Change (%)	2.6	1.2

5 23 May 2024

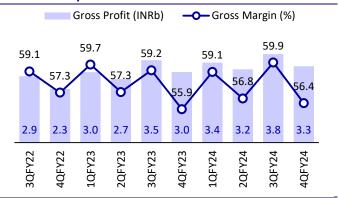
# Story in charts

Exhibit 4: Consol revenue up 7% YoY and revenue per sqft decline 5% YoY



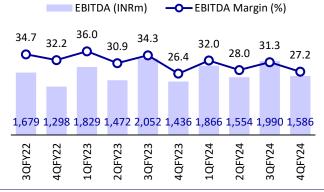
Source: MOFSL, Company

Exhibit 5: GP up 8% YoY and margins improved 50bp YoY contributed by INR3k+ ASP



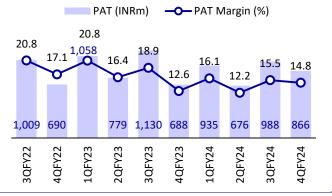
Source: MOFSL, Company

Exhibit 6: EBITDA up 10% YoY led by GM improvement and controlled cost; margins up 80bp YoY



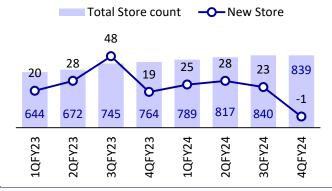
Source: MOFSL, Company

Exhibit 7: EBITDA benefit flows into PAT up 26% YoY; margins up 220bp YoY



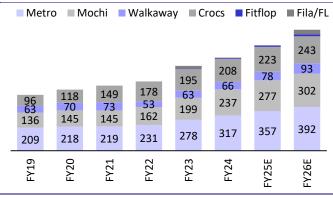
Source: MOFSL, Company

Exhibit 8: Net store closure due to 11 FILA stores closed; however, added net 10 stores



Source: MOFSL, Company

**Exhibit 9: Format-wise store counts** 



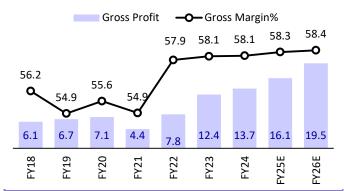
Source: MOFSL, Company

Exhibit 10: Expect 19% revenue CAGR over FY24-26

#### Revenues (INR b) Growth YoY (%) 67.9 58.4 21.1 19.2 17.0 12.1 10.8 5.6 8.0 10.9 12.2 12.9 21.3 23.6 33.4 13.4 FY26E FY20 FY22 FY21

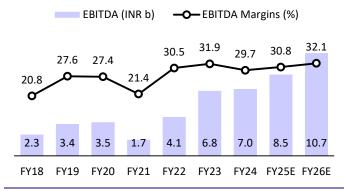
Source: MOFSL, Company

Exhibit 11: Expect GP to grow in line with revenue of 19%



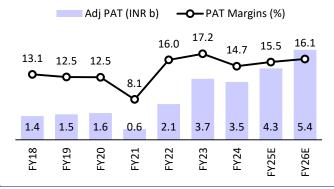
Source: MOFSL, Company

Exhibit 12: Expect 24% EBITDA CAGR over FY24-26



Source: MOFSL, Company

Exhibit 13: Expect 25% PAT CAGR over FY24-26



Source: MOFSL, Company

# **Financials and valuations**

<b>Consolidated - Income Statement</b>								(INR m)
Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E
<b>Total Income from Operations</b>	12,171	12,852	8,001	13,429	21,271	23,567	27,569	33,393
Change (%)	12.1	5.6	-37.7	67.9	58.4	10.8	17.0	21.1
Raw Materials	5,487	5,707	3,605	5,659	8,920	9,875	11,497	13,893
Gross Profit	6,683	7,145	4,396	7,770	12,351	13,692	16,072	19,501
Margin (%)	54.9	55.6	54.9	57.9	58.1	58.1	58.3	58.4
Employees Cost	1,121	1,268	1,026	1,212	1,843	2,280	2,591	3,005
Other Expenses	2,204	2,351	1,655	2,466	3,720	4,417	4,990	5,777
Total Expenditure	8,813	9,325	6,285	9,338	14,483	16,571	19,078	22,675
% of Sales	72.4	72.6	78.6	69.5	68.1	70.3	69.2	67.9
EBITDA	3,358	3,527	1,715	4,092	6,788	6,996	8,490	10,718
Margin (%)	27.6	27.4	21.4	30.5	31.9	29.7	30.8	32.1
Depreciation	936	1,206	1,218	1,342	1,810	2,291	2,573	3,186
EBIT	2,422	2,321	497	2,749	4,978	4,704	5,917	7,532
Int. and Finance Charges	339	395	437	504	631	789	951	1,160
Other Income	198	259	785	586	544	708	779	857
PBT bef. EO Exp.	2,281	2,184	845	2,831	4,891	4,624	5,745	7,230
EO Items	0	0	0	0	0	0	0	0
PBT after EO Exp.	2,281	2,184	845	2,831	4,891	4,624	5,745	7,230
Total Tax	769	587	193	702	1,257	499	1,465	1,844
Tax Rate (%)	33.7	26.9	22.8	24.8	25.7	10.8	25.5	25.5
Minority Interest	15	8	-6	15	20	30	0	0
Reported PAT	1,512	1,597	652	2,130	3,634	4,094	4,280	5,386
Adjusted PAT	1,497	1,589	658	2,115	3,654	3,465	4,280	5,386
Change (%)	5.5	6.2	-58.6	221.3	72.8	-5.2	23.5	25.8
Margin (%)	12.3	12.4	8.2	15.7	17.2	14.7	15.5	16.1

Consolidated - Balance Sheet								(INR m)
Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E
Equity Share Capital	1,328	1,328	1,328	1,358	1,359	1,360	1,360	1,360
Total Reserves	5,366	6,980	7,147	11,289	14,118	17,278	20,803	25,240
Net Worth	6,694	8,308	8,474	12,647	15,477	18,637	22,163	26,599
Minority Interest	0	0	0	224	264	294	294	294
Total Loans	4,244	5,491	5,669	6,922	9,430	10,984	14,210	17,335
Lease Liabilities	4,146	5,376	5,655	6,922	9,430	10,984	14,210	17,335
Deferred Tax Liabilities	0	0	0	0	0	0	0	0
Other Liabilities	6	6	6	6	45	10	10	10
Capital Employed	10,944	13,804	14,150	19,800	25,216	29,926	36,677	44,238
Gross Block	7,566	9,798	10,394	12,765	19,118	23,212	29,076	35,461
Less: Accum. Deprn.	1,636	2,718	3,158	4,287	6,097	8,389	10,962	14,148
Net Fixed Assets	5,930	7,080	7,236	8,478	13,021	14,823	18,114	21,313
Other Non-Current	381	444	493	614	683	795	795	795
Capital WIP	41	130	45	62	178	93	178	178
Total Investments	2,099	3,484	3,997	3,625	4,763	7,851	7,851	7,851
Curr. Assets, Loans&Adv.	4,624	4,912	4,655	10,140	10,579	9,566	13,703	18,977
Inventory	3,646	3,761	2,898	4,242	6,458	7,102	7,717	9,325
Account Receivables	519	701	506	577	1,261	757	1,888	2,287
Cash and Bank Balance	121	109	879	4,350	1,985	1,123	3,396	6,682
Loans and Advances	338	341	373	971	875	585	702	683
Curr. Liability & Prov.	2,271	2,370	2,444	3,342	4,056	3,601	4,363	5,275
Account Payables	1,939	2,015	2,047	2,343	2,813	2,570	3,150	3,806
Other Current Liabilities	307	331	389	958	1,114	950	1,103	1,336
Provisions	25	25	8	40	129	80	110	134
Net Current Assets	2,353	2,542	2,212	6,798	6,522	5,965	9,340	13,702
Deferred Tax assets	141	124	167	223	49	399	399	399
Misc Expenditure	0	0	0	0	0	0	0	0
Appl. of Funds	10,944	13,804	14,150	19,800	25,216	29,926	36,677	44,238

# **Financials and valuations**

Ratios								
Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E
Basic (INR)								
EPS	5.6	6.0	2.5	7.8	13.4	12.7	15.7	19.8
Cash EPS	9.2	10.5	7.1	13.0	20.6	21.7	25.8	32.3
BV/Share	25.2	31.3	31.9	47.6	58.3	70.2	83.5	100.2
DPS	3.5	3.0	1.1	0.8	5.0	2.2	2.8	3.5
Payout (%)	30.7	24.9	45.8	9.6	37.4	14.9	17.6	17.6
Valuation (x)								
P/E	200.5	188.9	455.9	145.1	84.0	88.7	71.8	57.0
Cash P/E	123.3	107.4	159.9	86.8	54.9	52.1	43.8	35.0
P/BV	44.8	36.1	35.4	23.7	19.4	16.1	13.5	11.3
EV/Sales	12.7	12.1	38.1	23.0	14.8	13.5	11.5	9.5
EV/EBITDA	45.9	44.1	177.7	75.6	46.3	45.3	37.5	29.7
Dividend Yield (%)	0.3	0.3	0.1	0.1	0.4	0.2	0.2	0.3
Return Ratios (%)								
RoE	24.0	21.2	7.8	20.0	26.0	20.3	21.0	22.1
RoCE	20.7	15.3	7.1	14.9	18.4	17.7	15.1	15.6
RoIC	26.2	18.1	4.0	19.7	24.6	21.4	19.1	20.5
<b>Working Capital Ratios</b>								
Fixed Asset Turnover (x)	1.6	1.3	0.8	1.1	1.1	1.0	0.9	0.9
Asset Turnover (x)	1.1	0.9	0.6	0.7	0.8	0.8	0.8	0.8
Inventory (Days)	243	241	293	274	264	262	245	245
Debtor (Days)	16	20	23	16	22	12	25	25
Creditor (Days)	129	129	207	151	115	95	100	100
Leverage Ratio (x)	129	132	109	138	171	179	170	170
Current Ratio	2.0	2.1	1.9	3.0	2.6	2.7	3.1	3.6
Interest Cover Ratio	7.2	5.9	1.1	5.5	7.9	6.0	6.2	6.5
Net Debt/Equity	0.3	0.2	0.1	-0.1	0.2	0.1	0.1	0.1
Consolidated - Cash Flow Statement								(INR m)
Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E
OP/(Loss) before Tax	2,281	2,184	845	2,831	4,891	4,624	5,745	7,230
Depreciation	936	1,206	1,218	1,342	1,810	2,291	2,573	3,186
							2,373	
	330	205				720		
Interest & Finance Charges	339	395 -608	437 -204	491 -715	629	789 -840	951	1,160
Interest & Finance Charges Direct Taxes Paid	-803	-608	-204	-715	-1,412	-840	951 -1,465	1,160 -1,844
Interest & Finance Charges Direct Taxes Paid (Inc)/Dec in WC	-803 -570	-608 -156	-204 1,135	-715 -638	-1,412 -1,726	-840 -490	951 -1,465 -1,102	1,160 -1,844 -1,076
Interest & Finance Charges Direct Taxes Paid (Inc)/Dec in WC CF from Operations	-803 -570 <b>2,183</b>	-608 -156 <b>3,021</b>	-204 1,135 <b>3,432</b>	-715 -638 <b>3,312</b>	-1,412 -1,726 <b>4,192</b>	-840 -490 <b>6,374</b>	951 -1,465 -1,102 <b>6,703</b>	1,160 -1,844 -1,076 <b>8,656</b>
Interest & Finance Charges Direct Taxes Paid (Inc)/Dec in WC CF from Operations Others	-803 -570 <b>2,183</b> -227	-608 -156 <b>3,021</b> -291	-204 1,135 <b>3,432</b> -779	-715 -638 <b>3,312</b> -491	-1,412 -1,726 <b>4,192</b> -385	-840 -490 <b>6,374</b> -473	951 -1,465 -1,102 <b>6,703</b> -779	1,160 -1,844 -1,076 <b>8,656</b> -857
Interest & Finance Charges Direct Taxes Paid (Inc)/Dec in WC CF from Operations Others CF from Operating incl EO	-803 -570 <b>2,183</b> -227 <b>1,957</b>	-608 -156 <b>3,021</b> -291 <b>2,731</b>	-204 1,135 <b>3,432</b> -779 <b>2,653</b>	-715 -638 <b>3,312</b> -491 <b>2,821</b>	-1,412 -1,726 <b>4,192</b> -385 <b>3,807</b>	-840 -490 <b>6,374</b> -473 <b>5,901</b>	951 -1,465 -1,102 <b>6,703</b> -779 <b>5,924</b>	1,160 -1,844 -1,076 <b>8,656</b> -857 <b>7,799</b>
Interest & Finance Charges Direct Taxes Paid (Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA	-803 -570 <b>2,183</b> -227 <b>1,957</b> -584	-608 -156 <b>3,021</b> -291 <b>2,731</b> -440	-204 1,135 <b>3,432</b> -779 <b>2,653</b> -251	-715 -638 <b>3,312</b> -491 <b>2,821</b> -479	-1,412 -1,726 <b>4,192</b> -385 <b>3,807</b> -996	-840 -490 <b>6,374</b> -473 <b>5,901</b> -1,161	951 -1,465 -1,102 <b>6,703</b> -779 <b>5,924</b> -1,006	1,160 -1,844 -1,076 <b>8,656</b> -857 <b>7,799</b> -1,269
Interest & Finance Charges Direct Taxes Paid (Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow	-803 -570 <b>2,183</b> -227 <b>1,957</b> -584 <b>1,373</b>	-608 -156 <b>3,021</b> -291 <b>2,731</b> -440 <b>2,291</b>	-204 1,135 <b>3,432</b> -779 <b>2,653</b> -251 <b>2,402</b>	-715 -638 <b>3,312</b> -491 <b>2,821</b> -479 <b>2,342</b>	-1,412 -1,726 <b>4,192</b> -385 <b>3,807</b> -996 <b>2,811</b>	-840 -490 <b>6,374</b> -473 <b>5,901</b> -1,161 <b>4,740</b>	951 -1,465 -1,102 <b>6,703</b> -779 <b>5,924</b> -1,006 <b>4,917</b>	1,160 -1,844 -1,076 <b>8,656</b> -857 <b>7,799</b> -1,269 <b>6,530</b>
Interest & Finance Charges Direct Taxes Paid (Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments	-803 -570 <b>2,183</b> -227 <b>1,957</b> -584 <b>1,373</b> -140	-608 -156 <b>3,021</b> -291 <b>2,731</b> -440 <b>2,291</b> -1,243	-204 1,135 <b>3,432</b> -779 <b>2,653</b> -251 <b>2,402</b> -329	-715 -638 <b>3,312</b> -491 <b>2,821</b> -479 <b>2,342</b> 538	-1,412 -1,726 <b>4,192</b> -385 <b>3,807</b> -996 <b>2,811</b> -620	-840 -490 <b>6,374</b> -473 <b>5,901</b> -1,161 <b>4,740</b> -1,885	951 -1,465 -1,102 <b>6,703</b> -779 <b>5,924</b> -1,006 <b>4,917</b>	1,160 -1,844 -1,076 <b>8,656</b> -857 <b>7,799</b> -1,269 <b>6,530</b>
Interest & Finance Charges Direct Taxes Paid (Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments Others	-803 -570 <b>2,183</b> -227 <b>1,957</b> -584 <b>1,373</b> -140	-608 -156 <b>3,021</b> -291 <b>2,731</b> -440 <b>2,291</b> -1,243	-204 1,135 <b>3,432</b> -779 <b>2,653</b> -251 <b>2,402</b> -329 -644	-715 -638 <b>3,312</b> -491 <b>2,821</b> -479 <b>2,342</b> 538 68	-1,412 -1,726 <b>4,192</b> -385 <b>3,807</b> -996 <b>2,811</b> -620 -748	-840 -490 <b>6,374</b> -473 <b>5,901</b> -1,161 <b>4,740</b> -1,885 478	951 -1,465 -1,102 <b>6,703</b> -779 <b>5,924</b> -1,006 <b>4,917</b> 0 779	1,160 -1,844 -1,076 <b>8,656</b> -857 <b>7,799</b> -1,269 <b>6,530</b> 0
Interest & Finance Charges Direct Taxes Paid (Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments Others CF from Investments	-803 -570 <b>2,183</b> -227 <b>1,957</b> -584 <b>1,373</b> -140 51 <b>-673</b>	-608 -156 <b>3,021</b> -291 <b>2,731</b> -440 <b>2,291</b> -1,243 57 <b>-1,626</b>	-204 1,135 3,432 -779 2,653 -251 2,402 -329 -644 -1,224	-715 -638 <b>3,312</b> -491 <b>2,821</b> -479 <b>2,342</b> 538 68 <b>127</b>	-1,412 -1,726 <b>4,192</b> -385 <b>3,807</b> -996 <b>2,811</b> -620 -748 <b>-2,365</b>	-840 -490 <b>6,374</b> -473 <b>5,901</b> -1,161 <b>4,740</b> -1,885 478 <b>-2,569</b>	951 -1,465 -1,102 <b>6,703</b> -779 <b>5,924</b> -1,006 <b>4,917</b> 0 779 -227	1,160 -1,844 -1,076 <b>8,656</b> -857 <b>7,799</b> -1,269 <b>6,530</b> 0 857 <b>-412</b>
Interest & Finance Charges Direct Taxes Paid (Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments Others CF from Investments Issue of Shares	-803 -570 <b>2,183</b> -227 <b>1,957</b> -584 <b>1,373</b> -140 51 <b>-673</b>	-608 -156 3,021 -291 2,731 -440 2,291 -1,243 57 -1,626	-204 1,135 3,432 -779 2,653 -251 2,402 -329 -644 -1,224	-715 -638 <b>3,312</b> -491 <b>2,821</b> -479 <b>2,342</b> 538 68 <b>127</b> 2,924	-1,412 -1,726 <b>4,192</b> -385 <b>3,807</b> -996 <b>2,811</b> -620 -748 <b>-2,365</b>	-840 -490 <b>6,374</b> -473 <b>5,901</b> -1,161 <b>4,740</b> -1,885 478 <b>-2,569</b> 44	951 -1,465 -1,102 <b>6,703</b> -779 <b>5,924</b> -1,006 <b>4,917</b> 0 779 -227	1,160 -1,844 -1,076 <b>8,656</b> -857 <b>7,799</b> -1,269 <b>6,530</b> 0 857 <b>-412</b>
Interest & Finance Charges Direct Taxes Paid (Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments Others CF from Investments Issue of Shares Inc/(Dec) in Debt	-803 -570 <b>2,183</b> -227 <b>1,957</b> -584 <b>1,373</b> -140 51 <b>-673</b> 7	-608 -156 3,021 -291 2,731 -440 2,291 -1,243 57 -1,626 0 17	-204 1,135 3,432 -779 2,653 -251 2,402 -329 -644 -1,224 0 -101	-715 -638 3,312 -491 2,821 -479 2,342 538 68 127 2,924 -14	-1,412 -1,726 <b>4,192</b> -385 <b>3,807</b> -996 <b>2,811</b> -620 -748 <b>-2,365</b> 28 -1,023	-840 -490 <b>6,374</b> -473 <b>5,901</b> -1,161 <b>4,740</b> -1,885 478 <b>-2,569</b> 44 -15	951 -1,465 -1,102 6,703 -779 5,924 -1,006 4,917 0 779 -227 0 0	1,160 -1,844 -1,076 <b>8,656</b> -857 <b>7,799</b> -1,269 <b>6,530</b> 0 857 <b>-412</b> 0
Interest & Finance Charges Direct Taxes Paid (Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments Others CF from Investments Issue of Shares Inc/(Dec) in Debt Interest Paid	-803 -570 <b>2,183</b> -227 <b>1,957</b> -584 <b>1,373</b> -140 51 <b>-673</b> 7 39 -6	-608 -156 3,021 -291 2,731 -440 2,291 -1,243 57 -1,626 0 17 -8	-204 1,135 3,432 -779 2,653 -251 2,402 -329 -644 -1,224 0 -101 -6	-715 -638 3,312 -491 2,821 -479 2,342 538 68 127 2,924 -14 -1	-1,412 -1,726 <b>4,192</b> -385 <b>3,807</b> -996 <b>2,811</b> -620 -748 <b>-2,365</b> 28 -1,023	-840 -490 <b>6,374</b> -473 <b>5,901</b> -1,161 <b>4,740</b> -1,885 478 <b>-2,569</b> 44 -15	951 -1,465 -1,102 <b>6,703</b> -779 <b>5,924</b> -1,006 <b>4,917</b> 0 779 <b>-227</b> 0 0 -951	1,160 -1,844 -1,076 <b>8,656</b> -857 <b>7,799</b> -1,269 <b>6,530</b> 0 857 <b>-412</b> 0 0
Interest & Finance Charges Direct Taxes Paid (Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments Others CF from Investments Issue of Shares Inc/(Dec) in Debt Interest Paid Dividend	-803 -570 <b>2,183</b> -227 <b>1,957</b> -584 <b>1,373</b> -140 -51 <b>-673</b> 7 39 -6 -446	-608 -156 3,021 -291 2,731 -440 2,291 -1,243 57 -1,626 0 17 -8 0	-204 1,135 3,432 -779 2,653 -251 2,402 -329 -644 -1,224 0 -101 -6 -498	-715 -638 3,312 -491 2,821 -479 2,342 538 68 127 2,924 -14 -1 0	-1,412 -1,726 <b>4,192</b> -385 <b>3,807</b> -996 <b>2,811</b> -620 -748 <b>-2,365</b> 28 -1,023 -1	-840 -490 <b>6,374</b> -473 <b>5,901</b> -1,161 <b>4,740</b> -1,885 478 <b>-2,569</b> 44 -15 -3 -1,155	951 -1,465 -1,102 <b>6,703</b> -779 <b>5,924</b> -1,006 <b>4,917</b> 0 779 <b>-227</b> 0 0 -951 -755	1,160 -1,844 -1,076 8,656 -857 7,799 -1,269 6,530 0 857 -412 0 0 -1,160 -950
Interest & Finance Charges Direct Taxes Paid (Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments Others CF from Investments Issue of Shares Inc/(Dec) in Debt Interest Paid Dividend Others	-803 -570 <b>2,183</b> -227 <b>1,957</b> -584 <b>1,373</b> -140 -51 -673 -7 -39 -6 -446 -913	-608 -156 3,021 -291 2,731 -440 2,291 -1,243 57 -1,626 0 17 -8 0 -1,124	-204 1,135 3,432 -779 2,653 -251 2,402 -329 -644 -1,224 0 -101 -6 -498 -665	-715 -638 3,312 -491 2,821 -479 2,342 538 68 127 2,924 -14 -1 0 -1,038	-1,412 -1,726 <b>4,192</b> -385 <b>3,807</b> -996 <b>2,811</b> -620 -748 <b>-2,365</b> 28 -1,023 -1 -883 -1,710	-840 -490 <b>6,374</b> -473 <b>5,901</b> -1,161 <b>4,740</b> -1,885 478 <b>-2,569</b> 44 -15 -3 -1,155 -2,097	951 -1,465 -1,102 <b>6,703</b> -779 <b>5,924</b> -1,006 <b>4,917</b> 0 779 <b>-227</b> 0 0 -951 -755 -1,632	1,160 -1,844 -1,076 <b>8,656</b> -857 <b>7,799</b> -1,269 <b>6,530</b> 0 857 <b>-412</b> 0 0 -1,160 -950 -1,991
Interest & Finance Charges Direct Taxes Paid (Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments Others CF from Investments Issue of Shares Inc/(Dec) in Debt Interest Paid Dividend Others CF from Fin. Activity	-803 -570 <b>2,183</b> -227 <b>1,957</b> -584 <b>1,373</b> -140 51 <b>-673</b> 7 39 -6 -446 -913 <b>-1,320</b>	-608 -156 3,021 -291 2,731 -440 2,291 -1,243 57 -1,626 0 17 -8 0 -1,124 -1,115	-204 1,135 3,432 -779 2,653 -251 2,402 -329 -644 -1,224 0 -101 -6 -498 -665 -1,271	-715 -638 3,312 -491 2,821 -479 2,342 538 68 127 2,924 -14 -1 0 -1,038 1,870	-1,412 -1,726 <b>4,192</b> -385 <b>3,807</b> -996 <b>2,811</b> -620 -748 <b>-2,365</b> 28 -1,023 -1 -883 -1,710 <b>-3,588</b>	-840 -490 <b>6,374</b> -473 <b>5,901</b> -1,161 <b>4,740</b> -1,885 478 <b>-2,569</b> 44 -15 -3 -1,155 -2,097 <b>-3,227</b>	951 -1,465 -1,102 <b>6,703</b> -779 <b>5,924</b> -1,006 <b>4,917</b> 0 779 <b>-227</b> 0 0 -951 -755 -1,632 <b>-3,337</b>	1,160 -1,844 -1,076 8,656 -857 7,799 -1,269 6,530 0 857 -412 0 0 -1,160 -950 -1,991 -4,100
Interest & Finance Charges Direct Taxes Paid (Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments Others CF from Investments Issue of Shares Inc/(Dec) in Debt Interest Paid Dividend Others CF from Fin. Activity Inc/Dec of Cash	-803 -570 2,183 -227 1,957 -584 1,373 -140 51 -673 7 39 -6 -446 -913 -1,320 -37	-608 -156 3,021 -291 2,731 -440 2,291 -1,243 57 -1,626 0 17 -8 0 -1,124 -1,115 -10	-204 1,135 3,432 -779 2,653 -251 2,402 -329 -644 -1,224 0 -101 -6 -498 -665 -1,271 158	-715 -638 3,312 -491 2,821 -479 2,342 538 68 127 2,924 -14 -1 0 -1,038 1,870 4,818	-1,412 -1,726 <b>4,192</b> -385 <b>3,807</b> -996 <b>2,811</b> -620 -748 <b>-2,365</b> 28 -1,023 -1 -883 -1,710 <b>-3,588</b> <b>-2,146</b>	-840 -490 <b>6,374</b> -473 <b>5,901</b> -1,161 <b>4,740</b> -1,885 478 <b>-2,569</b> 44 -15 -3 -1,155 -2,097 <b>-3,227</b> <b>106</b>	951 -1,465 -1,102 6,703 -779 5,924 -1,006 4,917 0 779 -227 0 0 -951 -755 -1,632 -3,337 2,359	1,160 -1,844 -1,076 8,656 -857 7,799 -1,269 6,530 0 857 -412 0 -1,160 -950 -1,991 -4,100 3,286
Interest & Finance Charges Direct Taxes Paid (Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments Others CF from Investments Issue of Shares Inc/(Dec) in Debt Interest Paid Dividend Others CF from Fin. Activity Inc/Dec of Cash Opening Balance	-803 -570 2,183 -227 1,957 -584 1,373 -140 51 -673 7 39 -6 -446 -913 -1,320 -37	-608 -156 3,021 -291 2,731 -440 2,291 -1,243 57 -1,626 0 17 -8 0 -1,124 -1,115 -10 115	-204 1,135 3,432 -779 2,653 -251 2,402 -329 -644 -1,224 0 -101 -6 -498 -665 -1,271 158 105	-715 -638 3,312 -491 2,821 -479 2,342 538 68 127 2,924 -14 -1 0 -1,038 1,870 4,818 263	-1,412 -1,726 <b>4,192</b> -385 <b>3,807</b> -996 <b>2,811</b> -620 -748 <b>-2,365</b> 28 -1,023 -1 -883 -1,710 <b>-3,588</b> <b>-2,146</b> 5,081	-840 -490 <b>6,374</b> -473 <b>5,901</b> -1,161 <b>4,740</b> -1,885 478 <b>-2,569</b> 44 -15 -3 -1,155 -2,097 <b>-3,227</b> <b>106</b> 2,935	951 -1,465 -1,102 6,703 -779 5,924 -1,006 4,917 0 779 -227 0 0 -951 -755 -1,632 -3,337 2,359 3,041	1,160 -1,844 -1,076 8,656 -857 7,799 -1,269 6,530 0 857 -412 0 -1,160 -950 -1,991 -4,100 3,286 5,400
Interest & Finance Charges Direct Taxes Paid (Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments Others CF from Investments Issue of Shares Inc/(Dec) in Debt Interest Paid Dividend Others CF from Fin. Activity Inc/Dec of Cash Opening Balance Closing Balance	-803 -570 2,183 -227 1,957 -584 1,373 -140 51 -673 7 39 -6 -446 -913 -1,320 -37 152	-608 -156 3,021 -291 2,731 -440 2,291 -1,243 57 -1,626 0 17 -8 0 -1,124 -1,115 -10 115	-204 1,135 3,432 -779 2,653 -251 2,402 -329 -644 -1,224 0 -101 -6 -498 -665 -1,271 158 105 263	-715 -638 3,312 -491 2,821 -479 2,342 538 68 127 2,924 -14 -1 0 -1,038 1,870 4,818 263 5,081	-1,412 -1,726 <b>4,192</b> -385 <b>3,807</b> -996 <b>2,811</b> -620 -748 <b>-2,365</b> 28 -1,023 -1 -883 -1,710 <b>-3,588</b> <b>-2,146</b> 5,081 <b>2,935</b>	-840 -490 6,374 -473 5,901 -1,161 4,740 -1,885 478 -2,569 44 -15 -3 -1,155 -2,097 -3,227 106 2,935 3,041	951 -1,465 -1,102 6,703 -779 5,924 -1,006 4,917 0 779 -227 0 0 -951 -755 -1,632 -3,337 2,359 3,041 5,400	1,160 -1,844 -1,076 8,656 -857 7,799 -1,269 6,530 0 857 -412 0 -1,160 -950 -1,991 -4,100 3,286 5,400 8,686
Interest & Finance Charges Direct Taxes Paid (Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments Others CF from Investments Issue of Shares Inc/(Dec) in Debt Interest Paid Dividend Others CF from Fin. Activity Inc/Dec of Cash Opening Balance	-803 -570 2,183 -227 1,957 -584 1,373 -140 51 -673 7 39 -6 -446 -913 -1,320 -37	-608 -156 3,021 -291 2,731 -440 2,291 -1,243 57 -1,626 0 17 -8 0 -1,124 -1,115 -10 115	-204 1,135 3,432 -779 2,653 -251 2,402 -329 -644 -1,224 0 -101 -6 -498 -665 -1,271 158 105	-715 -638 3,312 -491 2,821 -479 2,342 538 68 127 2,924 -14 -1 0 -1,038 1,870 4,818 263	-1,412 -1,726 <b>4,192</b> -385 <b>3,807</b> -996 <b>2,811</b> -620 -748 <b>-2,365</b> 28 -1,023 -1 -883 -1,710 <b>-3,588</b> <b>-2,146</b> 5,081	-840 -490 <b>6,374</b> -473 <b>5,901</b> -1,161 <b>4,740</b> -1,885 478 <b>-2,569</b> 44 -15 -3 -1,155 -2,097 <b>-3,227</b> <b>106</b> 2,935	951 -1,465 -1,102 6,703 -779 5,924 -1,006 4,917 0 779 -227 0 0 -951 -755 -1,632 -3,337 2,359 3,041	1,160 -1,844 -1,076 8,656 -857 7,799 -1,269 6,530 0 857 -412 0 -1,160 -950 -1,991 -4,100 3,286 5,400

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Explanation of Investment Rating				
Investment Rating	Expected return (over 12-month)			
BUY	>=15%			
SELL	< - 10%			
NEUTRAL	< - 10 % to 15%			
UNDER REVIEW	Rating may undergo a change			
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation			

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Nainesh Rajani

Email: nainesh.rajani@motilaloswal.com

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Grievance Redressal Cell:

Contact Person	Contact No.	Email ID
Ms. Hemangi Date	022 40548000 / 022 67490600	query@motilaloswal.com
Ms. Kumud Upadhyay	022 40548082	servicehead@motilaloswal.com
Mr. Ajay Menon	022 40548083	am@motilaloswal.com

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