

DLF

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Bloomberg	DLFU IN
Equity Shares (m)	2475
M.Cap.(INRb)/(USDb)	1742.4 / 20.2
52-Week Range (INR)	968 / 687
1, 6, 12 Rel. Per (%)	-12/-7/-14
12M Avg Val (INR M)	3348

Financials & Valuations (INR b)

Y/E Mar	FY25E	FY26E	FY27E
Sales	68.3	74.8	57.0
EBITDA	16.2	26.3	12.3
EBITDA (%)	23.7	35.2	21.6
PAT	14.8	43.3	32.3
EPS (INR)	6.0	17.5	13.0
EPS Gr. (%)	-45.5	191.7	-25.4
BV/Sh. (INR)	231.8	251.9	265.8
Ratios			
Net D/E	-0.1	-0.1	-0.2
RoE (%)	3.7	10.0	7.0
RoCE (%)	4.1	4.5	2.0
Payout (%)	27.9	17.1	23.0
Valuations			
P/E (x)	117.4	40.2	54.0
P/BV (x)	3.0	2.8	2.6
EV/EBITDA (x)	104.8	64.1	134.1
Div Yield (%)	0.4	0.4	0.4

Shareholding pattern (%)

As On	Dec-24	Sep-24	Dec-23
Promoter	74.1	74.1	74.1
DII	4.9	4.7	5.5
FII	16.4	16.7	15.8
Others	4.7	4.6	4.7

CMP: INR704 TP: INR954 (+35%) Buy

Strong pre-sales; all eyes on super luxury - 'The Dahlias' FY25 pre-sales guidance exceeded; strong pipeline

- DLF reported pre-sales of INR121b in 3QFY25, up 34% YoY/17x QoQ (2.4x our estimate; exceeds FY25 pre-sales guidance). This strong performance was backed by healthy sales from its super-luxury project, 'The Dahlias,' which recorded pre-sales of INR118b (98%). DLF sold 173 units with a total area of 1.85msf at an average realization of INR0.7b/residence. By 9MFY25, the company exceeded its full-year pre-sales guidance. Hence, we now estimate FY25 pre-sales to increase to INR238b (previously INR181b).
- The launch pipeline for FY25 has further increased by INR31b to INR441b, which is INR146b higher than the initial guidance of INR295b announced in 3QFY24. The pipeline beyond FY25 now stands at INR704b vs. INR635b in 2QFY25.
- Cash flow performance: Collections improved significantly by 23% YoY/31% QoQ to INR31b. Consequently, OCF jumped 67% YoY/53% QoQ to INR19b. The net cash position stood at INR45b vs. INR28b in 2QFY25. We estimate FY25 net cash flow from operations at INR56b (previously INR63b) due to the one-off impact of tax indemnity of INR9b for JV in FY25 (o/w INR3b charged to P&L in 3QFY25 and the remaining to be charged in 4Q).
- **P&L performance:** In 3QFY25, revenue came in at INR15.3b, flat YoY/down 23% QoQ (10% below estimate). EBITDA dipped 22% YoY/20% QoQ to INR4.0b (13% above estimate), while margin stood at 26% (flat QoQ; 5pp above estimate). PAT stood at INR16.3b, up 149% YoY/18% QoQ (103% above estimate, including the reversal of deferred tax liabilities or DTL), while adj. PAT (excl. DTL) was INR10.6b, up 61% YoY/37% QoQ (32% beat). In 4QFY25, although we estimate EBITDA of INR4b, DLF is estimated to report a net loss of INR9.9b due to the impact of DTL reversal and one-off tax indemnity in 2Q and 3QFY25. Excluding these impacts, PAT in 4QFY25 would be at INR7b.
- In 9MFY25, revenue came in at INR48.7b, up 13% YoY. EBITDA decreased 17% YoY to INR11.3b, with a lower margin of 23% (9pp below 9MFY24). PAT was INR36.6b, up 103% YoY (including reversal of DTL), while adj. PAT (excl. DTL) was INR24.8b, up 37% YoY.

DCCDL: Healthy growth; Debt to GAV declines 1% to 22% (down 11% from FY21)

- Rental income in DCCDL's commercial portfolio grew 10%/9% YoY for Office/Retail. Total revenue stood at INR16.1b, up 9% YoY. EBITDA stood at INR12.4b, up 10% YoY.
- Occupancy across non-SEZ/SEZ portfolios rose 1% to 98%/87%. The retail portfolio was almost fully leased with 98% occupancy, except for City Centre CHD (unchanged as of Q2FY25).
- Further, 14msf is under construction across its existing assets in Gurugram and Chennai.

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Valuation and view: Growth trajectory intact

DLF continues to enhance its growth visibility as it replenishes its launches with its existing vast land reserves. However, our assumption of a 12-13-year monetization timeline for its remaining 160msf of land bank (including TOD potential) adequately incorporates this growth.

- We have added "The Dahlias" now in operational projects and excluded from land. With this, we increase our pre-sales estimates by INR51b to INR238b for FY25 (previously at INR181b), considering the impressive bookings from "The Dahlias" in 3Q.
- DLF (Devco and DLF commercial) business is valued at INR1,731b, wherein land contributes INR1,304b. DCCDL is valued at INR708b. Gross NAV comes out to be INR2,439b, which, after net debt of INR78bn (incl. DCCDL), comes out to be INR2,361b. We maintain BUY with a revised TP of INR954 (earlier INR925).

Quarterly performance

Y/E March		FY	24			FY	25E		FY24	FY25E	FY25E	Variance
-	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q			3Q	(%/bp)
Gross Sales	14,232	13,477	15,213	21,348	13,624	19,750	15,287	19,625	64,270	68,286	17,071	-10
YoY Change (%)	-1.3	3.5	1.8	46.6	-4.3	46.5	0.5	-8.1	12.9	6.2	12.2	
Total Expenditure	10,271	8,853	10,103	13,807	11,337	14,730	11,287	14,750	43,034	52,104	13,526	
EBITDA	3,962	4,624	5,110	7,541	2,286	5,020	4,000	4,876	21,236	16,182	3,546	13
Margins (%)	27.8	34.3	33.6	35.3	16.8	25.4	26.2	24.8	33.0	23.7	20.8	540bps
Depreciation	364	370	380	367	373	377	387	586	1,480	1,724	396	
Interest	849	902	837	977	1,012	935	939	1,142	3,565	4,028	954	
Other Income	985	1,287	1,223	1,819	3,675	2,058	2,088	2,422	5,313	10,243	2,561	
PBT before EO expense	3,734	4,639	5,115	8,016	4,576	5,766	4,761	5,570	21,505	20,673	4,756	0
Extra-Ord expense	0	0	0	0	0	0	3,024	5,976	0	9,000	0	
PBT	3,734	4,639	5,115	8,016	4,576	5,766	1,737	-406	21,505	11,673	4,756	-63
Tax	1,014	1,122	1,350	1,715	1,183	-4,668	-8,396	14,817	5,201	2,937	1,197	
Rate (%)	27.2	24.2	26.4	21.4	25.9	-81.0	-483.3	-3,646.6	24.2	25.2	25.2	
MI & Profit/Loss of Asso. Cos.	2,541	2,701	2,792	2,897	3,054	3,378	6,183	5,281	10,931	17,897	4,474	
Reported PAT	5,261	6,219	6,557	9,198	6,447	13,812	16,316	-9,942	27,235	26,633	8,034	103
Adj PAT	5,261	6,219	6,557	9,198	6,447	7,754	10,587	-9,942	27,235	14,846	8,034	32
YoY Change (%)	12.1	30.3	26.4	61.5	22.5	24.7	61.5	-208.1	33.9	-45.5	22.5	
Margins (%)	37.0	46.1	43.1	43.1	47.3	39.3	69.3	-50.7	42.4	21.7	47.1	2220bps
Operational Metrics												
Residential (INRb)												
Pre-sales	20	22	90	15	64	7	121	46	148	238	50	142
Collections	16	24	25	22	30	24	31	16	87	101	24	30
Net Debt	1	-1	-12	-15	-29	-28	-45	0	-15	0	0	

Source: Company, MOFSL

Key takeaways from the management commentary

Residential business:

■ Approvals and launches: Goa, Mumbai and the Privana phase 3 are in different stages of approval. DLF is confident of launching its Mumbai project (~0.9msft of area) in 4QFY25. Privana phase-3 and Goa would be launched in FY26.

- Super Luxury 'The Dahlias': 'The Dahlias' is a luxury benchmark in the world, with 4mtrs floor-to-ceiling height, 17ft decks, 1,0300sft minimum size of apartment and 0.45msf of club (2.5x of Camellias). In 3QFY25, it was launched with sales of INR118b (98%) of total pre-sales. DLF sold 173 units with total area of 1.85 msft at an average realization of INR0.7b/residence. With this, in 9MFY25, the company has surpassed its FY25 total pre-sales guidance. Collections from 'The Dahlias' stood at INR12.3b in 3QFY25. Total revenue potential of the project is now INR350b (35% more than the RERA filing), of which inventory worth ~INR230b (~247 units) is unsold. Construction cost for the project is 30% of sales.
- Launches beyond FY25: Projects worth INR704b are planned beyond FY25. For the Mumbai project, the total potential saleable area can go beyond 5msf. Goa will be a super-luxury project and will have its own set of demand. No delays in both places. Once approvals are secured, the Mumbai project will be launched in 4QFY25, followed by Goa and Privana phase 3 in FY26.
- **RERA cash:** With the virtuous cycle of high-rise coming into play in future, cash escrowed with RERA account of ~INR71b will go down.
- Business development (BD): Currently, DLF focuses only on NCR, Tri-City, MMR, and Goa (existing landbank). In the coming months, DLF is set to launch Mumbai, Goa and Privana phase 3. Hence, there is little scope for acquisitions, though DLF will surely evaluate good opportunities in the future.
- Tax indemnity of JV: Total liability of INR9b has arisen out of tax indemnity, of which INR3b is booked. The entire amount will be booked by 4QFY25, including INR9b of cash outflow impact.

Commercial business:

- Vacancy for office and retail stands at 7% and 2%, respectively.
- For FY25, DCCDL should achieve ~INR50b in rental revenue and should add another ~INR3b from DLF, which tallies to INR53b. For FY26, the company expects to garner annuity income of ~INR63b from DCCDL and ~INR8b from DLF, so exit rental income should be INR71b. For FY27, rental income in DLF commercial should be INR10-12b.
- DLF sold Kolkata IT Park because of no relative impact on rentals and received benchmark rates.
- Downtown (DT) Gurugram:
- Phase 2 construction has commenced.
- Block-4 (2msft) is 92% pre-leased and expected to be completed in 4QFY25. Rent will commence in FY26. OC will come in 4Q. Cost of construction initially was INR6,200psft of GLA, which post inflation and other adjustments lies at INR8,000psft.
- Construction has commenced for Block-5/6/7/8 and Mall of India (total ~7.5msft). On Retail, the cost of construction is at ~INR10,000 psft on GLA.

- Balance potential is 0.9msft
- **Downtown Chennai:** Downtown-3 (1.1msf) is expected to receive OC in a few days. Rentals will commence by May/Jun'25, while construction for Downtown 4&5 (3.6msf) has already commenced in Jul'24 and should take ~36 months for commissioning.
- Atrium place: Rentals for 2.1msf Phase-1 will start from May/Jun'25, which will give rentals for 9-10 months. And the next tower (1.1msf) is slated to be completed in Dec'25, for which rentals will start from May/Jun'26.

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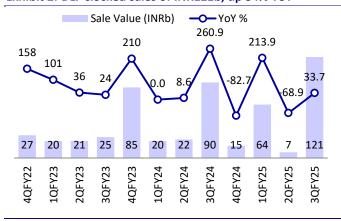
Key exhibits

Exhibit 1: DLF has plans to launch 9msf worth INR441b in FY25E

	Planned I	Launches	Pla	Planned FY25 Beyond FY2		
Projects	Size (msf)	Value (INRb)	Size (msf)	Value (INRb)	Size (msf)	Value (INR b)
Super Luxury	6	375	5	350	1	25
Luxury Segment	26	665	4	81	22	584
Midtown, DLF-GIC JV	3	75	0	0	3	75
Premium/value homes	2	20	1	5	2	15
Commercial	0	10	0	5	0	5
Total	37	1145	9	441	28	704

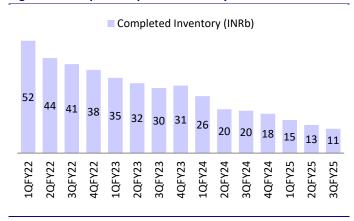
Source: Company, MOFSL

Exhibit 2: DLF clocked sales of INR121b, up 34% YoY



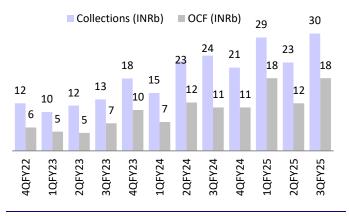
Source: Company, MOFSL

Exhibit 3: Strong demand in the RTM segment led to a significant drop in completed inventory



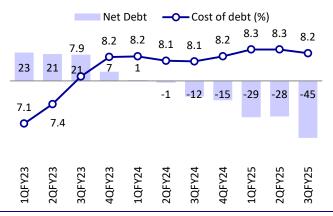
Source: Company, MOFSL

Exhibit 4: Collection from sales was up 23% YoY and 33% QoQ



Source: Company, MOFSL

Exhibit 5: DLF's balance sheet has net cash of INR45b, aided by consistent cash flow generation



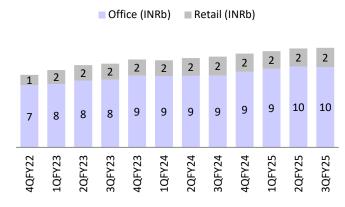
Source: Company, MOFSL

Exhibit 6: Occupancy steady in annuity portfolio...



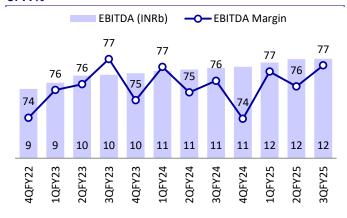
Source: MOFSL, Company

Exhibit 7: ...and rental income continued to grow gradually



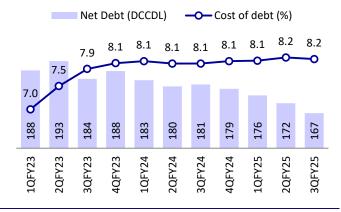
Source: MOFSL, Company

Exhibit 8: EBITDA (excl. CAM) stood at INR12b with a margin of 77%



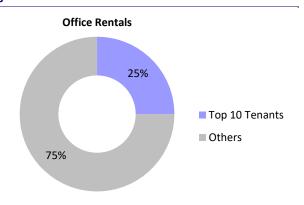
Source: MOFSL, Company

Exhibit 9: DCCDL portfolio's debt level down at INR167b



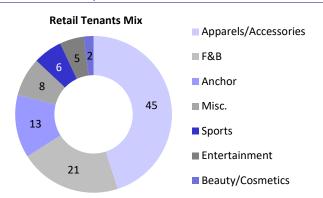
Source: MOFSL, Company

Exhibit 10: DCCDL generates 25% rentals from the top 10 tenants



Source: MOFSL, Company

Exhibit 11: Retail portfolio has a diversified tenant mix



Source: MOFSL, Company

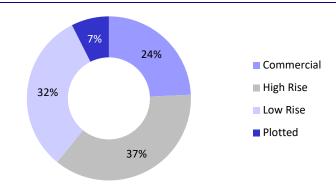
MOTILAL OSWAL DLF

Story in charts

Exhibit 12: Around 70% of upcoming launches are in Luxury

15% Super-Luxury Luxury ■ Midtown **■** Premium

Exhibit 13: Diverse products across fast turnaround low-rise projects as well as the flagship premium high-rise projects

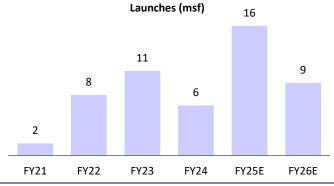


Source: Company, MOFSL

Commerical

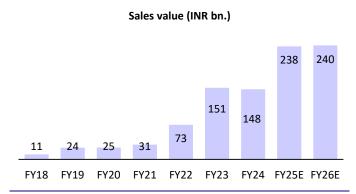
Exhibit 14: DLF will launch ~16msf of projects in FY25...

70%



Source: MOFSL, Company

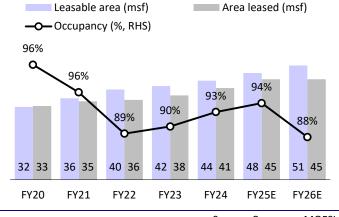
Exhibit 15: ...and we expect sales momentum to increase



Source: MOFSL, Company

Source: Company, MOFSL

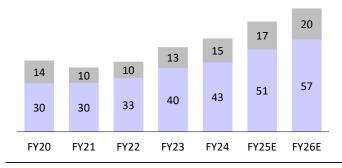
Exhibit 16: Portfolio to expand to ~50msf by FY26



Source: Company, MOFSL

Exhibit 17: Expect rentals to post 15% CAGR to INR57b through FY24-FY26

Rental Income (INR bn.) ■ CAM Income (INR bn.)



Source: Company, MOFSL

Exhibit 18: Earnings revision summary

(IND)	Old		N	ew	Change (%)		
(INR m)	FY25E	FY26E	FY25E	FY26E	FY25E	FY26E	
Revenue	68,286	74,791	68,286	74,791	0%	0%	
EBITDA	14,182	28,338	16,182	26,338	14%	-7%	
Adj. PAT	25,814	44,805	14,846	43,308	-42%	-3%	
Pre-sales	1,81,271	2,31,741	2,38,012	2,40,039	31%	4%	
Collections	1,01,967	1,36,798	1,00,541	1,65,422	-1%	21%	

Source: MOFSL, Company

7 28 January 2025

Valuation and view:

We value DLF using an SoTP-based approach

- The values of completed, ongoing and upcoming projects and the land bank are derived through the NAV-based approach discounted at WACC of 11.6%.
- The value of the operational portfolio is derived by applying an 8% cap rate on Mar'26E EBITDA for office and a 6.5% cap rate for retail on Mar'26E EBITDA.
- Our GAV stands at INR2,439b and, after netting-off FY25E debt of INR78b (DLF's share), we arrive at an NAV of INR2,361b or INR954/share (previously INR2,285b or INR923/share), indicating a fair valuation. We maintain BUY rating.

Exhibit 19: Our SoTP-based valuation approach for DLF implies a fair valuation

Segment		ionale	Value	Per	as % of
Segment	Nati	ionale	(INR b)	share	NAV
DLF - Devco			1,731	699	73%
Residential - Completed projects	*	Inventory of 253bn + Receivables of 300bn - pending construction cost of 1-2bn discounted over two years at WACC of 11.6%	23	9	1%
Upcoming launches	*	37msf of launch pipeline with revenue potential of INR 1145bn (DLF stake) at 50-55% cash flow margin discounted over 5-6 years at 12.5% WACC	298	120	13%
Commercial - Operational	*	Mar'26E EBITDA of ~INR3.3bn at cap rate of 8% on Office and 6.5% on Retail	45	18	2%
Commercial - Ongoing/Upcoming	g❖	Value of upcoming office and retail assets based on DCF at 12.5% WACC	62	25	3%
Land bank - development	*	Carries a book value of ~INR150bn and recorded in inventory	1,304	527	55%
DCCDL			708	286	30%
Commercial - Operational	*	Mar'26E EBITDA of ~INR57bn at cap rate of 8% on Office and 6.5% on Retail	495	200	21%
Commercial - Upcoming	*	Based on DCF with terminal value calculated using rental at stabilized state, discounted using WACC of 10%	36	14	2%
Land bank - DCCDL	*	Carries a book value of ~INR77bn at DLF stake	177	71	7%
Total GAV			2,439	985	103%
Less: Net debt			(78)	(32)	(3%)
Total NAV			2,361	954	100%
No.of shares (mn)			2475		
NAV per share			954		
CMP			704		
Upside potential			35%		

Source: MOFSL, Company

Financials and valuations

Consolidated - Income Statement							(INR m)
Y/E March	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
Total Income from Operations	54,141	57,174	56,948	64,270	68,286	74,791	56,994
Change (%)	-11.0	5.6	-0.4	12.9	6.2	9.5	-23.8
Total Expenditure	39,963	39,748	39,690	43,034	52,104	48,453	44,671
% of Sales	73.8	69.5	69.7	67.0	76.3	64.8	78.4
EBITDA	14,178	17,426	17,259	21,236	16,182	26,338	12,323
Margin (%)	26.2	30.5	30.3	33.0	23.7	35.2	21.6
Depreciation	1,595	1,494	1,486	1,480	1,724	1,788	1,852
EBIT	12,583	15,932	15,773	19,757	14,459	24,550	10,472
Int. and Finance Charges	8,534	6,246	3,921	3,565	4,028	4,100	4,440
Other Income	5,308	4,205	3,173	5,313	10,243	4,861	3,705
PBT bef. EO Exp.	9,358	13,891	15,024	21,505	20,673	25,311	9,736
EO Items	-962	-2,244	0	0	-9,000	0	0
PBT after EO Exp.	8,396	11,647	15,024	21,505	11,673	25,311	9,736
Total Tax	3,623	3,210	4,015	5,201	2,937	6,368	2,450
Tax Rate (%)	43.2	27.6	26.7	24.2	25.2	25.2	25.2
Minority Interest	-6,163	-6,567	-9,330	-10,931	-17,897	-24,365	-25,005
Reported PAT	10,936	15,004	20,340	27,235	26,633	43,308	32,292
Adjusted PAT	11,483	16,629	20,340	27,235	14,846	43,308	32,292
Change (%)	513.4	44.8	22.3	33.9	-45.5	191.7	-25.4
Margin (%)	21.2	29.1	35.7	42.4	21.7	57.9	56.7
Consolidated - Balance Sheet							(INR m)
Y/E March	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
Equity Share Capital	4,951	4,951	4,951	4,951	4,951	4,951	4,951
Total Reserves	3,48,489	3,58,672	3,71,925	3,89,358	4,08,564	4,44,446	4,69,312
Net Worth	3,53,439	3,63,623	3,76,875	3,94,308	4,13,515	4,49,397	4,74,263

Consolidated - Balance Sheet							(INR m)
Y/E March	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
Equity Share Capital	4,951	4,951	4,951	4,951	4,951	4,951	4,951
Total Reserves	3,48,489	3,58,672	3,71,925	3,89,358	4,08,564	4,44,446	4,69,312
Net Worth	3,53,439	3,63,623	3,76,875	3,94,308	4,13,515	4,49,397	4,74,263
Minority Interest	203	195	44	8	8	8	8
Total Loans	66,634	41,818	33,340	48,339	52,367	56,977	61,417
Deferred Tax Liabilities	5,408	21,416	25,743	27,902	27,902	27,902	27,902
Capital Employed	4,25,684	4,27,051	4,36,002	4,70,557	4,93,792	5,34,284	5,63,590
Gross Block	21,313	21,780	20,434	22,034	23,634	25,234	26,834
Less: Accum. Deprn.	7,730	9,224	10,710	12,190	13,914	15,701	17,553
Net Fixed Assets	13,582	12,556	9,723	9,844	9,720	9,533	9,281
Investment Property	25,545	26,626	28,688	20,257	20,257	20,257	20,257
Goodwill on Consolidation	9,443	9,443	9,443	9,443	9,443	9,443	9,443
Capital WIP	942	811	611	681	3,300	5,919	8,537
Total Investments	1,96,455	1,97,795	1,94,811	2,01,377	2,19,273	2,43,639	2,68,644
Curr. Assets, Loans&Adv.	2,86,835	2,77,810	2,96,004	3,61,766	3,69,640	3,98,329	3,69,060
Inventory	2,10,866	2,01,075	1,93,612	2,11,541	1,68,376	1,74,171	1,32,727
Account Receivables	5,813	5,636	5,492	5,381	6,586	7,213	5,497
Cash and Bank Balance	14,069	9,316	22,747	43,843	99,077	1,12,238	1,51,045
Loans and Advances	56,087	61,783	74,152	1,01,000	95,600	1,04,707	79,792
Curr. Liability & Prov.	1,07,118	97,988	1,03,278	1,32,067	1,37,098	1,52,091	1,20,889
Account Payables	12,345	23,229	24,379	25,820	33,546	31,196	28,761
Other Current Liabilities	93,727	73,820	78,041	1,04,916	1,02,429	1,19,666	91,191
Provisions	1,046	940	858	1,331	1,122	1,229	937
Net Current Assets	1,79,717	1,79,822	1,92,726	2,29,699	2,32,542	2,46,238	2,48,172
Misc Expenditure	0	0	0	0	0	0	0
Appl. of Funds	4,25,684	4,27,051	4,36,002	4,70,557	4,93,792	5,34,284	5,63,590

Financials and valuations

Ratios							
Y/E March	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
Basic (INR)	1122		1123	1124	11232	11202	11272
EPS	4.6	6.7	11.4	11.0	6.0	17.5	13.0
Cash EPS	7.3	10.2	12.2	16.1	9.3	25.3	19.1
BV/Share	198.1	203.8	211.3	221.0	231.8	251.9	265.8
DPS	2.0	3.0	4.0	3.0	3.0	3.0	3.0
Payout (%)	45.3	49.5	48.7	27.3	27.9	17.1	23.0
Valuation (x)							
P/E	149.9	103.5	61.0	63.2	117.4	40.2	54.0
Cash P/E	94.8	68.4	56.8	43.2	75.8	27.8	36.8
P/BV	3.5	3.4	3.3	3.1	3.0	2.8	2.6
EV/Sales	32.8	30.7	30.4	26.8	24.8	22.6	29.0
EV/EBITDA	125.1	100.6	100.3	81.3	104.8	64.1	134.1
Dividend Yield (%)	0.3	0.4	0.6	0.4	0.4	0.4	0.4
FCF per share	6.2	10.8	9.3	-0.6	21.2	6.1	17.2
Return Ratios (%)							
RoE	3.3	4.6	5.5	7.1	3.7	10.0	7.0
RoCE	2.4	3.5	3.4	4.5	4.1	4.5	2.0
RoIC	3.3	5.3	5.3	6.8	5.5	10.7	5.1
Working Capital Ratios					0.0		
Fixed Asset Turnover (x)	2.5	2.6	2.8	2.9	2.9	3.0	2.1
Asset Turnover (x)	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Inventory (Days)	1,422	1,284	1,241	1,201	900	850	850
Debtor (Days)	39	36	35	31	35	35	35
Creditor (Days)	83	148	156	147	179	152	184
Leverage Ratio (x)					-		
Current Ratio	2.7	2.8	2.9	2.7	2.7	2.6	3.1
Interest Cover Ratio	1.5	2.6	4.0	5.5	3.6	6.0	2.4
Net Debt/Equity	0.1	0.1	0.0	0.0	-0.1	-0.1	-0.2
Consolidated - Cash Flow Statement							(INR m)
Y/E March	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
OP/(Loss) before Tax	8,396	11,646	15,024	21,505	SS	25,311	9,736
Depreciation	1,595	1,494	1,486	1,480	1,724	1,788	1,852
Interest & Finance Charges	5,562	6,247	3,921	-1,749	-6,215	-761	735
Direct Taxes Paid	4,015	2,198	-858	-5,201	-2,937	-6,368	-2,450
(Inc)/Dec in WC	-7,020	7,540	5,628	-15,877	52,390	-536	36,874
CF from Operations	12,547	29,124	25,202	158	56,636	19,434	46,747
Others	2,055	-806	-1,450	0	0	0	0
CF from Operating incl EO	14,602	28,318	23,752	158	56,636	19,434	46,747
(Inc)/Dec in FA	692	-1,484	-637	-1,670	-4,219	-4,219	-4,219
Free Cash Flow	15,294	26,833	23,115	-1,512	52,417	15,215	42,529
(Pur)/Sale of Investments	-5,318	4,085	-13,014	12,797	0	0	0
Others	6,131	6,327	9,026	5,313	10,243	4,861	3,705
CF from Investments	1,505	8,928	-4,626	16,441	6,024	643	-514
Issue of Shares	5,087	0	0	0	0	0	0
Inc/(Dec) in Debt	-17,459	-26,785	-8,736	-22,000	0	0	0
Interest Paid	-7,202	-6,328	-3,702	-490	0	510	0
Dividend Paid	-1,987	-4,969	-7,428	-7,426	-7,426	-7,426	-7,426
Others	-276	-200	-266	0	0	0	0
CF from Fin. Activity	-21,838	-38,282	-20,131	-29,916	-7,426	-6,916	-7,426
Inc/Dec of Cash	-5,731	-1,037	-1,005	-13,317	55,234	13,160	38,807
Opening Balance	16,084	10,353	9,316	8,311	-5,006	50,228	63,388
Closing Balance	10,353	9,316	8,311	-5,006	50,228	63,388	1,02,195

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SELL	<-10%
NEUTRAL	< - 10 % to 15%
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