

Mahindra Lifespaces

Estimate change	←→
TP change	I I
Rating change	\leftarrow

Bloomberg	MAHLIFE IN
Equity Shares (m)	155
M.Cap.(INRb)/(USDb)	61.7 / 0.7
52-Week Range (INR)	679 / 370
1, 6, 12 Rel. Per (%)	-12/-28/-37
12M Avg Val (INR M)	196

Financials & Valuations (INR b)

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Y/E Mar	FY25E	FY26E	FY27E
Sales	4.0	4.9	10.4
EBITDA	-1.8	-0.9	0.6
EBITDA (%)	NM	NM	NM
Net profit	0.8	0.9	3.3
EPS (INR)	5.5	6.0	21.4
EPS Growth (%)	-13.5	9.9	257.2
BV/Share (INR)	124.0	127.7	146.8
Ratios			
Net D/E	0.2	0.3	0.3
RoE (%)	4.5	4.8	15.6
RoCE (%)	-3.7	-2.3	2.0
Payout (%)	42.0	38.2	10.7
Valuations			
P/E (x)	76.5	69.6	19.5
P/BV (x)	3.4	3.3	2.8
EV/EBITDA (x)	NM	NM	NM
Div Yield (%)	0.5	0.5	0.5

Shareholding Pattern (%)

As On	Dec-24	Sep-24	Dec-23
Promoter	51.2	51.2	51.2
DII	20.7	20.9	23.2
FII	10.0	9.8	8.5
Others	18.2	18.1	17.1

CMP: INR398 TP: INR458 (+15%) Neutra

Feeble bookings; poor performance from JV and IC&IC

Weak collections; debt mounts

- Mahindra Lifespaces (MLDL) clocked bookings of INR3.3b in 3QFY25 (44% miss), down 25% YoY, as volumes declined 15% YoY to 0.5msf.
- IC&IC segment In the IC&IC segment, MLDL leased 12.4 acres in Jaipur (3 customers) and Chennai (2 customers) for a total of INR457m in 3QFY25.
- **Collections** The company collected INR3.7b during the quarter and spent INR1.3b on construction. The net debt-to-equity ratio stood at 0.5x and the cost of debt was 8.9%.
- In 3QFY25, MLDL launched 0.67msf of its projects. Launches in the near term are expected to remain strong, as the company has a pipeline of ~18.11msf across its new and existing projects.
- In 3QFY25, MLDL secured a project in Bhandup with a development potential of 3.6msf, translating into a GDV of ~INR120b, through a JDA with GKW Ltd.
- After 3Q, MLDL acquired 8.2 acres of land in North Bengaluru, with a development potential of 0.9msf, translating into a GDV of INR10b. The company also plans to add a GDV of ~INR95b.
- Additionally, MLDL has been appointed as the developer for a redevelopment project of three societies in Andheri for a GDV of INR9.5b.
- P&L performance In 3QFY25, MLDL's revenue stood at INR1.7b, up 2x/22x YoY/QoQ (90% above estimate). However, the company reported an operating loss of INR254m and a net loss of INR225m due to lower sales from JV projects and the IC&IC business.
- For 9MFY25, revenue grew 84% YoY to INR3.6b (91% of FY25E), EBITDA loss stood at INR1.1b, and PAT loss came in at INR238m. For 4QFY25, with a slew of launches and a ramp-up in execution, we estimate MLDL to deliver revenue of ~INR370b (158% YoY) and PAT of INR1.1b (158% YoY, mainly due to a higher contribution expected from its JV and IC&IC business).

Key highlights from the management commentary

- Market size/absorption: Overall, 9M saw a good inventory overhang of 14 months. The PAN India market experienced a 6% growth in absorption.
- MMR Absorption was at 8.8% YoY. Pricing grew at 5% YoY.
- ▶ BGLR Absorption was at 4% YoY. Higher base effect and new launches were at 10% YoY. Pricing was up 10% YoY.
- Pune Absorption was at 4.2% YoY. New launches stood at 50% YoY and pricing at 6% YoY
- NCR/HYD/Chennai Overall, absorption was decent with a healthy price increase
- **Delays in launches:** Muted launches in MMR during Q3, caused by approval delays due to the National and State elections, led to poor sales. Overall, Q3 revenues were driven by sustenance sales. The Affordable segment witnessed a decline in the quarter, whereas the Premium segment experienced a rise.

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- **Upcoming launches:** MLDL has a large launch pipeline for Q4FY25 and FY26.
- Project Vista phase 2 in Kandivali with a GDV of INR12-14b
- Project Ivy Lush in Pune with a GDV of INR7-7.5b
- Zen 2 in Bengaluru with a GDV of INR2.5b
- Citadel new tower with a GDV of INR1.5-1.8b
- Project Navy in Malad with a GDV of INR10b in Q1-Q2FY26
- Project Pink in Jaipur (INR2b plotted) in Q4FY25-FY26
- Citadel phase 3 in Pune by FY26
- > Saibaba redevelopment in Borivali with a GDV of INR18b in FY26
- Bhandup in FY26
- Business development: While targeting an 18%-20% IRR internally from the projects, MLDL has signed a GDV of INR120b in 3QFY25 (~6x of 2QFY25) at Bhandup, with 3.6msf of development potential (JDA with a revenue share of 29.5% to the landowner). Post-3Q, it added 8.2 acres of land in North Bengaluru, with a development potential of 0.9msf and a GDV of INR10b. It currently has a pipeline of INR95b.
- Thane land of 68 acres with a GDV of ~INR70-80b
- ▶ Jaipur land with a GDV of ~INR20b
- ➤ Murud land of 1291 acres with a GDV of ~INR15b
- IC&IC Business: The business signed an extension of the contract for Origins Chennai Phase 2 and an MoU for Phase 2 of an INR2.3b partnership with Sumitomo (60% contribution by MLDL). Overall, the business is expected to generate a PAT of INR15-20b over the next 10 years.
- MLDL believes that a continued momentum in the business, driven by end-user demand, is favorable and will help meet the anticipated launches in Q4FY25.

Valuation and view

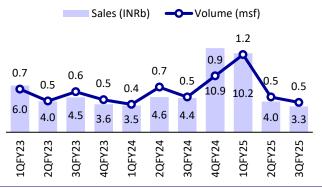
- MLDL posted a subdued booking growth. However, it is well positioned to improve the momentum, given the healthy project pipeline across its key markets.
- We value the Residential business on a DCF basis, with a WACC of ~14% and terminal growth rate of ~3%, translating into INR58b.
- We reiterate our **NEUTRAL** rating on the stock with a revised TP of INR458, a 15% upside.

Financial and operational performance

Y/E March		FY24 FY25E			FY24	FY25E	FY25E	Variance				
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4QE			3Q	(%/bp)
Income from Operations	980	178	820	143	1,881	76	1,673	369	2,121	3,999	880	90
YoY Change (%)	3.7	-74.5	-56.1	-94.4	91.9	-57.2	104.0	158.1	-65.0	88.6	-77.6	
Total Expenditure	1,412	527	1,210	684	2,297	554	1,927	1,023	3,832	5,800	1,238	
EBITDA	-431	-349	-390	-541	-416	-478	-254	-654	-1,711	-1,801	-358	N/A
Margins (%)	-44.0	-196.5	-47.6	-378.6	-22.1	-627.5	-15.2	-177.3	-80.7	-45.0	-40.7	
Depreciation	30	31	38	38	43	40	40	37	137	160	44	
Interest	42	2	3	26	60	70	42	116	74	288	72	
Other Income	120	79	68	403	186	84	185	146	670	600	132	
PBT before EO expense	-383	-303	-364	-202	-334	-504	-151	-661	-1,252	-1,650	-343	N/A
Extra-Ord expense	0	0	0	0	0	0	0	0	0	0	0	
PBT	-383	-303	-364	-202	-334	-504	-151	-661	-1,252	-1,650	-343	N/A
Tax	-94	-108	-109	-129	-97	0	173	-489	-440	-412	-81	
Rate (%)	24.4	35.7	30.1	63.8	28.9	0.0	-114.6	74.0	35.2	25.0	23.6	
Minority Interest & Profit/Loss of Asso. Cos.	247	6	754	788	365	364	99	1,256	1,790	2,084	521	
Reported PAT	-43	-189	500	715	127	-141	-225	1,085	979	847	259	N/A
Adj PAT	-43	-189	500	715	127	-141	-225	1,085	983	847	259	
YoY Change (%)	NM	NM	NM	NM	NM	NM	NM	51.8	NM	-13.8	50.9	
Margins (%)	-4.4	-106.5	61.0	500.2	6.8	-184.6	-13.4	294.2	46.3	21.2	29.4	
E: MOFSL Estimates												
Operational Performance												
Area sold (msf)	0.4	0.7	0.5	0.9	1.2	0.5	0.5	0.9	2.5	3.1	0.5	-10
Booking value (INR b)	3.5	4.6	4.4	10.9	10.2	4.0	3.3	12.5	23	30	6.0	-44
Avg Realization (INR)	8214	6691	8358	12776	8718	7491	7422	13594	9,391	9,779	12000	-38

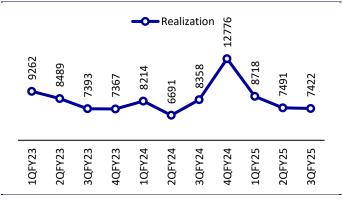
Key Exhibits

Exhibit 1: MLDL's bookings of INR3.3b declined 25% YoY



Source: Company, MOFSL

Exhibit 2: Realization/sft down 11% YoY



Source: Company, MOFSL

Exhibit 3: Collections down 5% YoY to ~INR3.7b

Collections (INRb) 3.9 3.7 3.0 3.0 3.1 2.9 2.7 2.8

Source: Company, MOFSL

Exhibit 4: MLDL spent ~INR1.3b on construction in 3QFY25



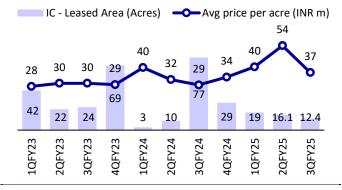
Source: Company, MOFSL

Exhibit 5: MLDL launched 0.7msf of new project/phase in 3Q



Source: Company, MOFSL

Exhibit 6: In the IC segment, it reported leasing of 12.4 acres



Source: Company, MOFSL

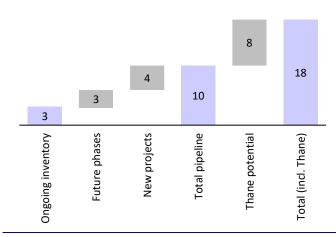
3 February 2025

Story in charts

Exhibit 7: Since FY22, MLDL has acquired two projects, with a development potential of 9msf and GDV of ~INR126b

Micro Market	City	Project	MLDL	Year of	GDV
- IVIICIO IVIAI KEL	City	size (msf)	Share	acquisition	(INR b)
Kandivali	MMR	1.7	100	FY22	21
Pimpri	Pune	0.4	100	FY22	7
Pimpri	Pune	2.0	100	FY23	23
Hosur Road	Bengaluru	0.5	100	FY23	5
Santa Cruz	MMR	0.1	100	FY23	5
Malad	MMR	0.5	100	FY24	9
Wagholi	Pune	1.5	100	FY24	16
Whitefield 1	Bengaluru	1.3	100	FY24	17
Whitefield 2	Bengaluru	0.2	100	FY24	2
Borivali	MMR	0.5	100	FY25	18
Hosur Road	Bengaluru	0.3	100	FY25	3
Bhandup	Bengaluru	3.6	100	FY25	120
Airport Road	Bengaluru	0.9	100	FY25	10
Total		14			256

Exhibit 8: The company's current pipeline of 10msf (excl. Thane) has a revenue potential of ~INR125b



Source: Company, MOFSL

Source: Company, MOFSL

Exhibit 9: MLDL to expedite launches with a robust pipeline...

Exhibit 10: ...leading to a 24% CAGR in sales over FY24-26E

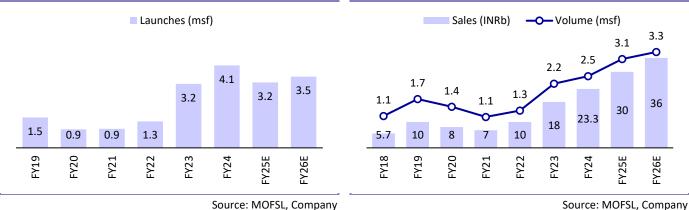


Exhibit 11: Including its operating and planned assets, MLDL's IC segment has an unsold inventory of ~1,634 acres

Unsold Inventory (acres) 218 243 163 1634 817 MWC Jaipur Origins Chennai Origins Pune **Total Inventory** MWC Chennai Origins Chennai Origins Ph2 Ahmedabad (planned)

Source: Company, MOFSL

Exhibit 12: Our earnings change summary

(IND)	0	Old		ew	Change	
(INR m) —	FY25E	FY26E	FY25E	FY26E	FY25E	FY26E
Revenue	3,999	4,915	3,999	4,915	0%	0%
EBITDA	-1,801	-870	-1,801	-870	0%	0%
Adj. PAT	847	930	847	930	0%	0%
Pre-sales	30,032	35,561	30,032	35,561	0%	0%
Collections	22,353	30,867	22,353	30,867	0%	0%

Source: MOFSL, Company

Valuation and view

- We value MLDL on an SoTP basis:
- Its residential business is valued using the DCF method at a WACC of ~14% (earlier 13%) over five years and a terminal growth rate of ~3%.
- Its IC&IC segment is valued through the DCF method, using cash flows generated by monetizing land inventory over the next 12-15 years.
- Its residential land parcels in Pune, Chennai, and Murud are valued at the current realizable value.
- Based on the above approach, we arrive at a GAV of INR81b. Netting off FY25E net debt of INR10b (earlier INR5b), we derive an NAV of INR71b or INR458 per share.

Exhibit 13: Based on our SoTP approach, we arrive at a NAV of INR71b (or INR458 per share), implying a fair valuation

Particulars Rationale		Value	Per	%
Particulars	Rationale	(INR b)	share	contribution
Residential	DCF of five years of cash flow at a WACC of $^{\sim}14\%$ and a terminal value assuming $^{\sim}3\%$ long-term growth	58	374	82%
IC & IC	PV of future cash flows discounted at a WACC of 13%	15	99	22%
Land bank	~1,650 acres of land bank valued at market price	4	27	6%
Annuity	8.5% cap rate on FY26E NOI	3	21	5%
Gross Asset value		81	522	114%
Net debt	3QFY25E	(10)	(63)	-14%
Net Asset value		71	458	100%
No. of shares (m)		155		·
NAV per share		458		
CMP		397		
Upside		15%		

Source: MOFSL, Company

Financials and valuations

Consolidated – Profit & Loss							
Y/E March	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
Total Income from Operations	1,662	3,936	6,066	2,121	3,999	4,915	10,448
Change (%)	-72.8	136.7	54.1	-65.0	88.6	22.9	112.6
Operating Expenses	1,173	3,031	5,138	1,915	3,599	3,440	7,314
Employees Cost	757	836	792	841	1,093	1,126	1,159
Other Expenses	668	963	1,238	1,076	1,108	1,219	1,341
Total Expenditure	2,598	4,830	7,167	3,832	5,800	5,785	9,814
% of Sales	156.3	122.7	118.2	180.7	145.0	117.7	93.9
EBITDA	-935	-895	-1,101	-1,711	-1,801	-870	634
Margin (%)	-56.3	-22.7	-18.2	-80.7	-45.0	-17.7	6.1
Depreciation	70	65	122	137	160	198	244
EBIT	-1,005	-960	-1,223	-1,848	-1,961	-1,068	390
Int. and Finance Charges	110	65	109	74	288	295	301
Other Income	216	147	530	670	600	197	418
PBT bef. EO Exp.	-899	-878	-803	-1,252	-1,650	-1,166	506
EO Items	0	968	678	0	0	0	0
PBT after EO Exp.	-899	90	-124	-1,252	-1,650	-1,166	506
Total Tax	-63	-624	28	-440	-412	-292	127
Tax Rate (%)	7.0	-695.2	-22.7	35.2	25.0	25.0	25.0
Minority Interest	118	830	1,167	1,790	2,084	1,805	2,943
Reported PAT	-718	1,545	1,014	979	847	930	3,323
Adjusted PAT	-718	172	461	979	847	930	3,323
Change (%)	15.2	-123.9	168.7	112.1	-13.5	9.9	257.2
Margin (%)	-43.2	4.4	7.6	46.1	21.2	18.9	31.8

Consolidated - Balance Sheet							(INR m)
Y/E March	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
Equity Share Capital	514	1,545	1,547	1,550	1,550	1,550	1,550
Total Reserves	15,797	16,340	16,511	17,178	17,669	18,244	21,212
Net Worth	16,311	17,885	18,058	18,728	19,219	19,794	22,762
Minority Interest	420	491	2	2	2	2	2
Total Loans	2,443	2,805	2,681	8,772	8,972	9,172	9,372
Deferred Tax Liabilities	152	0	0	0	0	0	0
Capital Employed	19,326	21,181	20,740	27,502	28,193	28,968	32,136
Gross Block	222	423	545	683	843	1,040	1,284
Less: Accum. Deprn.	184	249	371	509	669	866	1,110
Net Fixed Assets	38	174	174	174	174	174	174
Goodwill on Consolidation	660	660	0	0	0	0	0
Capital WIP	146	34	51	51	51	51	51
Total Investments	5,786	6,424	9,253	9,143	9,143	9,143	9,143
Curr. Assets, Loans&Adv.	19,249	23,083	26,637	40,200	43,007	46,393	58,010
Inventory	13,447	14,419	20,976	33,779	32,869	38,374	42,936
Account Receivables	564	919	1,291	1,072	1,096	1,346	2,862
Cash and Bank Balance	1,355	2,255	774	1,068	5,443	2,249	2,808
Loans and Advances	3,883	5,490	3,596	4,282	3,599	4,423	9,403
Curr. Liability & Prov.	6,553	9,193	15,367	22,129	24,244	26,856	35,305
Account Payables	1,349	1,733	1,918	1,947	2,081	2,076	3,522
Other Current Liabilities	5,049	7,294	13,288	20,032	21,995	24,573	31,344
Provisions	155	166	161	150	168	207	439
Net Current Assets	12,696	13,890	11,270	18,071	18,762	19,537	22,705
Appl. of Funds	19,327	21,181	20,748	27,438	28,193	28,968	32,136

Financials and valuations

Ratios							
Y/E March	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
Basic (INR)	1121	1122	1123	1124	11232	11201	112/2
EPS	-14.0	1.1	3.0	6.3	5.5	6.0	21.4
Cash EPS	-12.6	1.5	3.8	7.2	6.5	7.3	23.0
BV/Share	317.4	115.7	116.7	120.8	124.0	127.7	146.8
DPS	0.0	0.0	0.0	2.3	2.3	2.3	2.3
Payout (%)	0.0	0.0	0.0	36.3	42.0	38.2	10.7
Valuation (x)		0.0	0.0	30.0		30.2	
P/E	-28.4	357.4	133.1	62.9	72.7	66.2	18.5
Cash P/E	-31.5	259.1	105.3	55.2	61.1	54.6	17.3
P/BV	1.3	3.4	3.4	3.3	3.2	3.1	2.7
EV/Sales	12.9	15.7	10.4	32.7	16.3	13.9	6.5
EV/EBITDA	-23.0	-69.2	-57.5	-40.5	-36.1	-78.7	107.5
Dividend Yield (%)	0.0	0.0	0.0	0.6	0.6	0.6	0.6
FCF per share	-13.8	-4.2	-10.5	-43.7	27.2	-19.0	3.9
Return Ratios (%)							
RoE	-4.3	1.0	2.6	5.3	4.5	4.8	15.6
RoCE	-3.9	-32.8	-4.1	-3.2	-3.7	-2.3	2.0
RoIC	-7.6	-62.3	-13.0	-8.6	-9.6	-5.2	1.6
Working Capital Ratios							
Fixed Asset Turnover (x)	7.5	9.3	11.1	3.1	4.7	4.7	8.1
Asset Turnover (x)	0.1	0.2	0.3	0.1	0.1	0.2	0.3
Inventory (Days)	2,952	1,337	1,262	5,813	3,000	2,850	1,500
Debtor (Days)	124	85	78	184	100	100	100
Creditor (Days)	296	161	115	335	190	154	123
Leverage Ratio (x)							
Current Ratio	2.9	2.5	1.7	1.8	1.8	1.7	1.6
Interest Cover Ratio	-9.2	-14.7	-11.2	-25.0	-6.8	-3.6	1.3
Net Debt/Equity	0.1	0.0	0.1	0.4	0.2	0.3	0.3
Consolidated – Cash Flow Statement							
Y/E March	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
OP/(Loss) before Tax	-778	24	379	543	434	639	
Depreciation	70	65	122	137		000	3.450
Interest & Finance Charges	-21				160	198	3,450 244
Direct Taxes Paid		-05			160 288	198 295	244
DITECT TOYER LOID		-65 -180	-109	-74	288	295	244 301
	-128	-180	-109 -117	-74 -42	288 412	295 292	244 301 -127
(Inc)/Dec in WC	-128 332	-180 354	-109 -117 -520	-74 -42 -5,096	288 412 3,684	295 292 -3,969	244 301 -127 -2,609
(Inc)/Dec in WC CF from Operations	-128 332 - 525	-180 354 199	-109 -117 -520 -246	-74 -42 -5,096 -4,531	288 412 3,684 4,979	295 292 -3,969 -2,546	244 301 -127 -2,609 1,260
(Inc)/Dec in WC CF from Operations Others	-128 332 -525 -155	-180 354 199 -718	-109 -117 -520 -246 -1,238	-74 -42 -5,096 -4,531 -2,083	288 412 3,684 4,979 -600	295 292 -3,969 -2,546 -197	244 301 -127 -2,609 1,260 -418
(Inc)/Dec in WC CF from Operations Others CF from Operating incl EO	-128 332 - 525 -155 - 680	-180 354 199 -718 - 520	-109 -117 -520 -246 -1,238 -1,484	-74 -42 -5,096 -4,531 -2,083 -6,614	288 412 3,684 4,979 -600 4,379	295 292 -3,969 -2,546 -197 -2,743	244 301 -127 -2,609 1,260 -418 842
(Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA	-128 332 - 525 -155 - 680 -29	-180 354 199 -718 - 520 -133	-109 -117 -520 -246 -1,238 -1,484 -141	-74 -42 -5,096 - 4,531 -2,083 - 6,614 -161	288 412 3,684 4,979 -600 4,379 -160	295 292 -3,969 - 2,546 -197 - 2,743 -198	244 301 -127 -2,609 1,260 -418 842 -244
(Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow	-128 332 -525 -155 -680 -29 -709	-180 354 199 -718 -520 -133 -653	-109 -117 -520 -246 -1,238 -1,484 -141 -1,625	-74 -42 -5,096 -4,531 -2,083 -6,614 -161 -6,774	288 412 3,684 4,979 -600 4,379 -160 4,219	295 292 -3,969 -2,546 -197 -2,743 -198 -2,940	244 301 -127 -2,609 1,260 -418 842 -244 598
(Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments	-128 332 -525 -155 -680 -29 -709	-180 354 199 -718 -520 -133 -653 550	-109 -117 -520 -246 -1,238 -1,484 -141 -1,625 757	-74 -42 -5,096 -4,531 -2,083 -6,614 -161 -6,774 -509	288 412 3,684 4,979 -600 4,379 -160 4,219 0	295 292 -3,969 -2,546 -197 -2,743 -198 -2,940 0	244 301 -127 -2,609 1,260 -418 842 -244 598
(Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments Others	-128 332 -525 -155 -680 -29 -709 0	-180 354 199 -718 -520 -133 -653 550 815	-109 -117 -520 -246 -1,238 -1,484 -141 -1,625 757 -338	-74 -42 -5,096 -4,531 -2,083 -6,614 -161 -6,774 -509 2,813	288 412 3,684 4,979 -600 4,379 -160 4,219 0 600	295 292 -3,969 - 2,546 -197 - 2,743 -198 - 2,940 0	244 301 -127 -2,609 1,260 -418 842 -244 598 0
(Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments Others CF from Investments	-128 332 -525 -155 -680 -29 -709 0 1,133 1,104	-180 354 199 -718 -520 -133 -653 550 815 1,232	-109 -117 -520 -246 -1,238 -1,484 -141 -1,625 757 -338 278	-74 -42 -5,096 -4,531 -2,083 -6,614 -161 -6,774 -509 2,813 2,143	288 412 3,684 4,979 -600 4,379 -160 4,219 0 600 440	295 292 -3,969 -2,546 -197 -2,743 -198 -2,940 0 197 -1	244 301 -127 -2,609 1,260 -418 842 -244 598 0 418
(Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments Others CF from Investments Issue of Shares	-128 332 -525 -155 -680 -29 -709 0 1,133 1,104	-180 354 199 -718 -520 -133 -653 550 815 1,232	-109 -117 -520 -246 -1,238 -1,484 -141 -1,625 757 -338 278 5	-74 -42 -5,096 -4,531 -2,083 -6,614 -161 -6,774 -509 2,813 2,143	288 412 3,684 4,979 -600 4,379 -160 4,219 0 600 440	295 292 -3,969 -2,546 -197 -2,743 -198 -2,940 0 197 -1	244 301 -127 -2,609 1,260 -418 842 -244 598 0 418 174
(Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments Others CF from Investments Issue of Shares Inc/(Dec) in Debt	-128 332 -525 -155 -680 -29 -709 0 1,133 1,104 0 124	-180 354 199 -718 -520 -133 -653 550 815 1,232 25 362	-109 -117 -520 -246 -1,238 -1,484 -141 -1,625 757 -338 278 5	-74 -42 -5,096 -4,531 -2,083 -6,614 -161 -6,774 -509 2,813 2,143 21 6,077	288 412 3,684 4,979 -600 4,379 -160 4,219 0 600 440 0	295 292 -3,969 -2,546 -197 -2,743 -198 -2,940 0 197 -1 0 200	244 301 -127 -2,609 1,260 -418 842 -244 598 0 418 174 0 200
(Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments Others CF from Investments Issue of Shares	-128 332 -525 -155 -680 -29 -709 0 1,133 1,104 0 124 -271	-180 354 199 -718 -520 -133 -653 550 815 1,232 25 362 -207	-109 -117 -520 -246 -1,238 -1,484 -141 -1,625 757 -338 278 5 293 -109	-74 -42 -5,096 -4,531 -2,083 -6,614 -161 -6,774 -509 2,813 2,143 21 6,077 -813	288 412 3,684 4,979 -600 4,379 -160 4,219 0 600 440 0 200 -288	295 292 -3,969 -2,546 -197 -2,743 -198 -2,940 0 197 -1 0 200 -295	244 301 -127 -2,609 1,260 -418 842 -244 598 0 418 174 0 200 -301
(Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments Others CF from Investments Issue of Shares Inc/(Dec) in Debt Interest Paid Dividend Paid	-128 332 -525 -155 -680 -29 -709 0 1,133 1,104 0 124	-180 354 199 -718 -520 -133 -653 550 815 1,232 25 362 -207 -4	-109 -117 -520 -246 -1,238 -1,484 -141 -1,625 757 -338 278 5 293 -109 -311	-74 -42 -5,096 -4,531 -2,083 -6,614 -161 -6,774 -509 2,813 2,143 21 6,077 -813 -357	288 412 3,684 4,979 -600 4,379 -160 4,219 0 600 440 0	295 292 -3,969 -2,546 -197 -2,743 -198 -2,940 0 197 -1 0 200	244 301 -127 -2,609 1,260 -418 842 -244 598 0 418 174 0 200
(Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments Others CF from Investments Issue of Shares Inc/(Dec) in Debt Interest Paid Dividend Paid Others	-128 332 -525 -155 -680 -29 -709 0 1,133 1,104 0 124 -271 -4 -47	-180 354 199 -718 -520 -133 -653 550 815 1,232 25 362 -207 -4 -55	-109 -117 -520 -246 -1,238 -1,484 -141 -1,625 757 -338 278 5 293 -109 -311 -148	-74 -42 -5,096 -4,531 -2,083 -6,614 -161 -6,774 -509 2,813 2,143 21 6,077 -813 -357 -41	288 412 3,684 4,979 -600 4,379 -160 4,219 0 600 440 0 200 -288 -355	295 292 -3,969 -2,546 -197 -2,743 -198 -2,940 0 197 -1 0 200 -295 -355 0	244 301 -127 -2,609 1,260 -418 842 -244 598 0 418 174 0 200 -301 -355
(Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments Others CF from Investments Issue of Shares Inc/(Dec) in Debt Interest Paid Dividend Paid	-128 332 -525 -155 -680 -29 -709 0 1,133 1,104 0 124 -271 -4 -47 -198	-180 354 199 -718 -520 -133 -653 550 815 1,232 25 362 -207 -4 -55 122	-109 -117 -520 -246 -1,238 -1,484 -141 -1,625 757 -338 278 5 293 -109 -311 -148 -270	-74 -42 -5,096 -4,531 -2,083 -6,614 -161 -6,774 -509 2,813 2,143 21 6,077 -813 -357 -41 4,887	288 412 3,684 4,979 -600 4,379 -160 4,219 0 600 440 0 200 -288 -355 0 -444	295 292 -3,969 -2,546 -197 -2,743 -198 -2,940 0 197 -1 0 200 -295 -355 0 -450	244 301 -127 -2,609 1,260 -418 842 -244 598 0 418 174 0 200 -301 -355 0
(Inc)/Dec in WC CF from Operations Others CF from Operating incl EO (Inc)/Dec in FA Free Cash Flow (Pur)/Sale of Investments Others CF from Investments Issue of Shares Inc/(Dec) in Debt Interest Paid Dividend Paid Others CF from Fin. Activity	-128 332 -525 -155 -680 -29 -709 0 1,133 1,104 0 124 -271 -4 -47	-180 354 199 -718 -520 -133 -653 550 815 1,232 25 362 -207 -4 -55	-109 -117 -520 -246 -1,238 -1,484 -141 -1,625 757 -338 278 5 293 -109 -311 -148	-74 -42 -5,096 -4,531 -2,083 -6,614 -161 -6,774 -509 2,813 2,143 21 6,077 -813 -357 -41	288 412 3,684 4,979 -600 4,379 -160 4,219 0 600 440 0 200 -288 -355 0	295 292 -3,969 -2,546 -197 -2,743 -198 -2,940 0 197 -1 0 200 -295 -355 0	244 301 -127 -2,609 1,260 -418 842 -244 598 0 418 174 0 200 -301 -355

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Investment Rating	Expected return (over 12-month)				
BUY	>=15%				
SELL	< - 10%				
NEUTRAL	> - 10 % to 15%				
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