

**VBL's Q4 EBITDA was largely in-line. Revenue grew 38% in Q4, helped by 9-10% organic growth in the India/International business, with the rest aided by consolidation of the DRC/South Africa business. Despite the rising competition in India, VBL is confident of delivering double-digit volume growth in the near term, backed by its investments for enhancing capacity/distribution (45-70% expansion vs the CY22 season), new product innovations (Sting Gold/Jeera), and strong start to CY25TD. Initial ramp-up of the acquired South-Africa region is also on track, with 12.5% volume growth in CY24 (Year-1), helped by focus on the more profitable GT channel and aggressive visi-cooler placements. The commentary did not hint at margin pressure in India, while margin for Intl should inch up with planned backward integration and better channel mix. Given QIP proceeds of Rs75bn, VBL is now net debt-free and capex outlook does not suggest any need for external capital for pursuing organic growth or ramping-up acquired regions. We stay constructive, baking in the strong execution, on-the-ground strengths, and capital investments; retain BUY with unchanged TP of Rs800 (60x Dec-26E EPS). Key risk: aggressive price wars.**

**Varun Beverages: Financial Snapshot (Consolidated)**

| Y/E March (Rs mn)   | CY22     | CY23     | CY24     | CY25E    | CY26E    |
|---------------------|----------|----------|----------|----------|----------|
| Revenue             | 1,31,731 | 1,60,426 | 2,00,077 | 2,56,420 | 3,09,124 |
| EBITDA              | 27,881   | 36,095   | 47,111   | 58,449   | 70,989   |
| Adj. PAT            | 14,975   | 20,559   | 25,966   | 35,845   | 45,625   |
| Adj. EPS (Rs)       | 4.6      | 6.3      | 7.7      | 10.6     | 13.5     |
| EBITDA margin (%)   | 21.2     | 22.5     | 23.5     | 22.8     | 23.0     |
| EBITDA growth (%)   | 68.5     | 29.5     | 30.5     | 24.1     | 21.5     |
| Adj. EPS growth (%) | 115.8    | 37.3     | 21.3     | 38.0     | 27.3     |
| RoE (%)             | 32.6     | 34.2     | 22.1     | 19.7     | 21.0     |
| RoIC (%)            | 20.9     | 23.2     | 21.3     | 19.8     | 22.0     |
| P/E (x)             | 118.9    | 86.6     | 71.4     | 51.7     | 40.6     |
| EV/EBITDA (x)       | 65.2     | 50.8     | 39.5     | 31.7     | 25.7     |
| P/B (x)             | 34.9     | 25.7     | 11.2     | 9.4      | 7.8      |
| FCFF yield (%)      | 0.1      | (0.5)    | (0.8)    | 0.5      | 1.9      |

Source: Company, Emkay Research

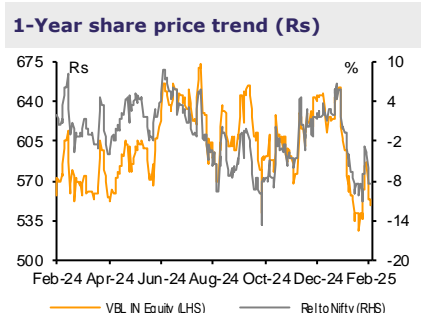
**Delivers 8-10% organic growth; outperforms FMCG peers:** VBL's 38% topline growth was inline, mostly led by volume growth as consol realization was flat. Region-wise, India saw ~9% growth on 5.3% volume growth and 3.6% realization gain. Intl business grew faster, at ~104%, led by consolidation of BevCo (South Africa) acquisition/start of operations at the DRC plant. Organic volume growth was ~8% (ex-BevCo/DRC contribution of 50.8mn cases). Consol realization at Rs172/case was flat, on ~4% improvement in India, as Intl realization fell ~11%, likely on consolidation of BevCo/currency fluctuations. Carbonate/juice/water category volume grew 49%/0%/17%, with Q4 mix at 73%/4%/23%. Growth of non-carbonate categories was hit by consolidation of carbonate-heavy South Africa/DRC territories in Q4. Gross margin was down by ~50bps to 56.1%, aided by ~150bps gain in India business, while Intl gross margin was down by ~550bps, likely due to Bevco consolidation. Consol EBITDA margin was flat at 15.7% (30bps lower vs estimate), due to flat margin across both, India/Intl operations. Margin benefit from lower employee cost was offset by higher SG&A expense in Q4. But absolute EBITDA at Rs5.8bn is largely in-line, on better revenue performance in India business.

**Earnings call KTAs:** 1) Ramp-up of South-Africa/DRC regions is on track – 43.0/7.8mn cases in Q4 (vs ~29/5mn cases in Q3). Strong QoQ pick-up partially aided by seasonality and strong on-the-ground execution in terms of diversification toward general trade channel (vs largely modern trade earlier) and aggressive visi-cooler placements. 2) Rs75bn QIP raise and internal accruals in CY24 used toward debt reduction, capacity expansion, Bevco (S Africa) acquisition. 3) Incurred cash capex of ~Rs44bn in CY24 (consol cash-flow statement), including leftover capex for greenfield facilities at Supa, Gorakhpur, Khordha, DRC; brownfield expansion / backward integration in Nepal, Morocco, Zimbabwe, Zambia; Rs16.5bn CWIP for CY25 capex and Bevco (S Africa) acquisition. 4) Capex for CY25 likely ~Rs31bn, with Rs20bn for greenfield plants in Damtal (HP), Gorakhpur (UP), Buxar (Bihar), Meghalaya, with balance for snacks manufacturing in Intl regions, brownfield expansion in India (Sricity), rPET facilities in India, expansion in DRC. 5) Of the total CY25 capex (Rs31bn), Rs16.5bn already spent in CY24 (CWIP / Capital advance). 6) Aims to continue adding ~400kpa outlets. 7) Seeing encouraging initial trends in S Africa with ~12.5% growth in 1<sup>st</sup> year of operations. Focusing on improving plant operations/GTM strategy in S Africa; expects this to reflect in strong topline growth/margin gains in CY25/CY26. 8) In talks with PepsiCo for launching a Jeera-based drink, ahead of CY25 season. 9) Regarding compliance of norms for r-PET, VBL's plant expected to be ready by Q3CY25, with adequate capacity to cover regulatory need of 30% r-PET. 10) All 3 snacking plants to start operations in CY25/CY26, led by Morocco. 11) Sting contributed to ~15% of domestic volume in CY24. 12) SA 'other income' higher at Rs3.5bn in CY24 (vs Rs1.46bn in CY23), on dividend of Rs1.3bn from Nepal, maiden dividend from Sri Lanka, interest on loan to subsidiaries of Rs0.97bn, and gain on foreign currency of Rs0.7bn. 13) Tanzania (new acquisition) relatively easier to ramp-up as PepsiCo already a leader in the geography, while Ghana needs a more focused strategy and execution. 14) With growing demand for no-sugar and low-sugar products, mix of Low sugar/No sugar products increased to 53% of sales volumes (vs 42% in CY23). 15) New product innovation (Sting Gold) is a long-term one and will help expand the energy drinks market in India (5-6% in India vs 15% globally).

|                       |        |
|-----------------------|--------|
| Target Price – 12M    | Dec-25 |
| Change in TP (%)      | -      |
| Current Reco.         | BUY    |
| Previous Reco.        | BUY    |
| Upside/(Downside) (%) | 45.9   |
| CMP (10-Feb-25) (Rs)  | 548.5  |

| Stock Data                  | Ticker   |
|-----------------------------|----------|
| 52-week High (Rs)           | 683      |
| 52-week Low (Rs)            | 517      |
| Shares outstanding (mn)     | 3,381.5  |
| Market-cap (Rs bn)          | 1,855    |
| Market-cap (USD mn)         | 21       |
| Net-debt, CY25E (Rs mn)     | 1,051    |
| ADTV-3M (mn shares)         | 6        |
| ADTV-3M (Rs mn)             | 3,352.6  |
| ADTV-3M (USD mn)            | 38.3     |
| Free float (%)              | 36.0     |
| Nifty-50                    | 23,382   |
| INR/USD                     | 87.5     |
| <b>Shareholding, Dec-24</b> |          |
| Promoters (%)               | 60.2     |
| FPIs/MFs (%)                | 25.3/7.0 |

| Price Performance |       |       |       |
|-------------------|-------|-------|-------|
| (%)               | 1M    | 3M    | 12M   |
| Absolute          | (8.1) | (7.3) | 0.1   |
| Rel. to Nifty     | (7.9) | (4.2) | (6.8) |

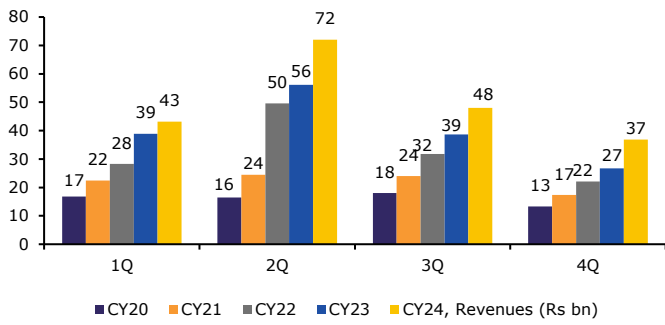


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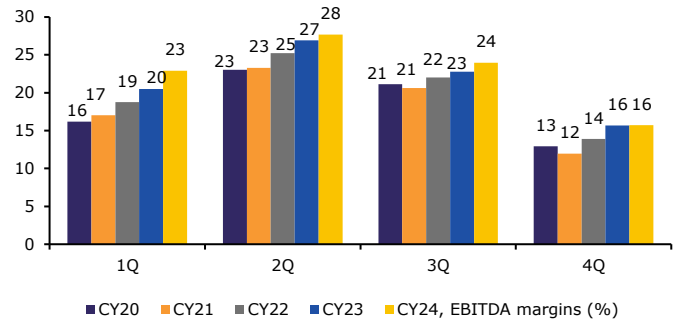
# Story in Charts

**Exhibit 1: Revenue grew 37% in Q4; India growth was ~9%; higher consol growth is due to BevCo/DRC inclusion**



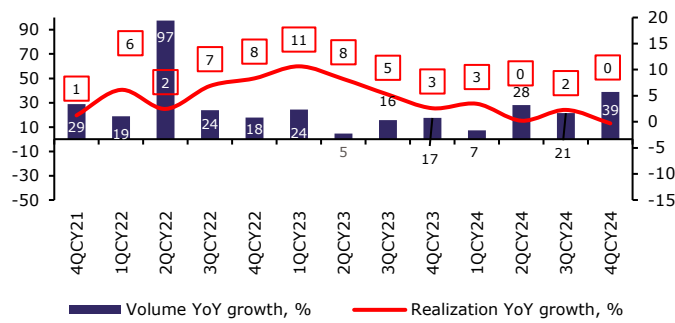
Source: Company, Emkay Research

**Exhibit 2: EBITDA margin was largely flat, led by flat margin in both, India and International operations**



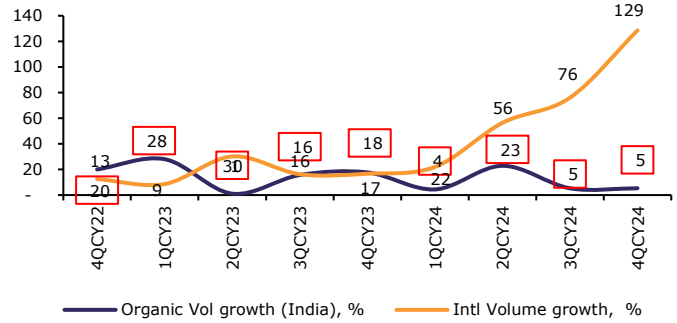
Source: Company, Emkay Research

**Exhibit 3: Q4 volume growth of 39% was led by ~5/8% organic growth in India/Intl, with the rest contributed by Bevco/DRC**



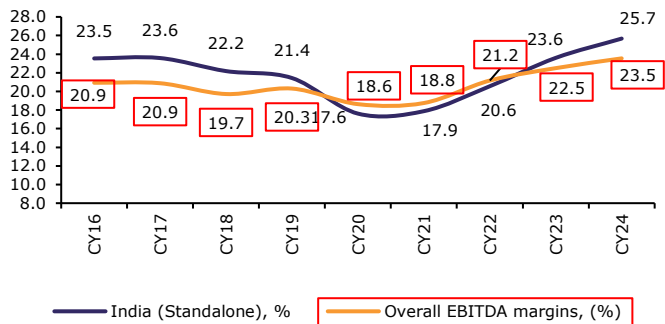
Source: Company, Emkay Research

**Exhibit 4: International volumes were up 129%; organic volumes (ex-SA/DRC) saw ~5-8% growth for India/Intl, respectively**



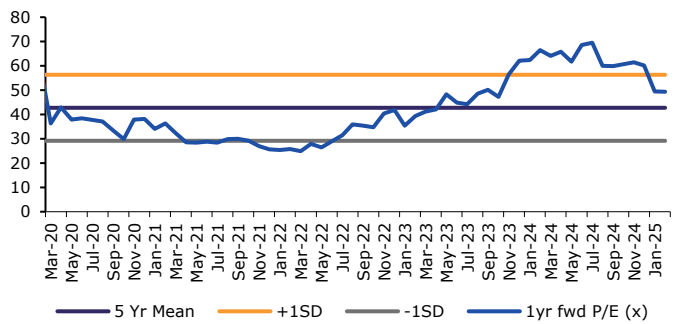
Source: Company, Emkay Research

**Exhibit 5: Consolidated margin improved by 100bps in CY24, led by 210bps improvement in India operations**



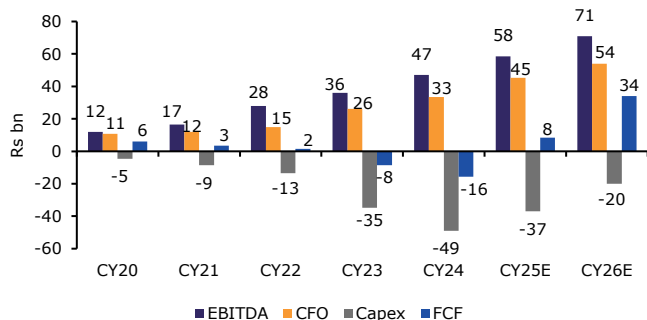
Source: Company, Emkay Research

**Exhibit 6: VBL's one-year forward P/E**



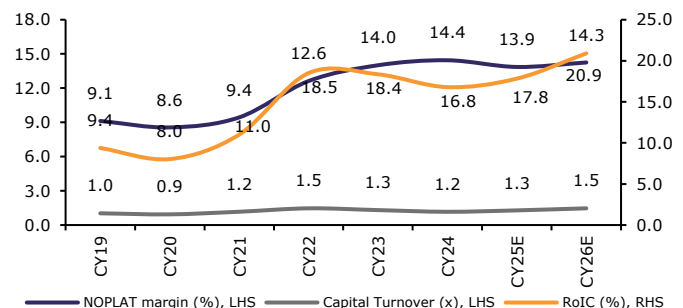
Source: Company, Emkay Research

**Exhibit 7: FCF should improve despite the strong expansion plans**



Source: Company, Emkay Research

**Exhibit 8: Asset turnover and margin improvement should lead to sustained improvement in RoIC**



Source: Company, Emkay Research

## Exhibit 9: Actual vs. Estimates (Q4CY24)

| (Rs mn)       | Actual | Estimates |           | Variation |           | Comments                                   |
|---------------|--------|-----------|-----------|-----------|-----------|--|
|               |        | Emkay     | Consensus | Emkay     | Consensus |  |
| Net Sales     | 36,888 | 35,776    | 37,567    | 3%        | -2%       | Topline was largely in line with estimates |
| EBITDA        | 5,800  | 5,727     | 5,634     | 1%        | 3%        | EBITDA was in line with estimates          |
| EBITDA Margin | 15.7%  | 16.0%     | 15.0%     | -29 bps   | 73 bps    |  |
| PAT           | 1,851  | 1,858     | 1,777     | 0%        | 4%        | PAT was in line with estimates             |

Source: Company, Emkay Research

## Exhibit 10: Summary of quarterly results

| Y/E, Mar (Rs mn)           | Q4CY23        | Q1CY24        | Q2CY24        | Q3CY24        | Q4CY24        | YoY%        | QoQ%         | CY24           | CY23           | YoY%        |
|----------------------------|---------------|---------------|---------------|---------------|---------------|-------------|--------------|----------------|----------------|-------------|
| <b>Sales</b>               | <b>26,677</b> | <b>43,173</b> | <b>71,969</b> | <b>48,047</b> | <b>36,888</b> | <b>38.3</b> | <b>-23.2</b> | <b>200,077</b> | <b>160,426</b> | <b>24.7</b> |
| Cost of Revenue            | 11,569        | 18,875        | 32,606        | 21,364        | 16,202        | 40.0        | -24.2        | 89,047         | 74,049         | 20.3        |
| As a % of sales            | 43.4          | 43.7          | 45.3          | 44.5          | 43.9          |             |              | 44.5           | 46.2           |             |
| Employee Cost              | 3,713         | 3,937         | 4,993         | 5,130         | 4,790         | 29.0        | -6.6         | 18,850         | 14,466         | 30.3        |
| As a % of sales            | 13.9          | 9.1           | 6.9           | 10.7          | 13.0          |             |              | 9.4            | 9.0            |             |
| Other Expenses             | 7,212         | 10,473        | 14,458        | 10,041        | 10,096        | 40.0        | 0.5          | 45,068         | 35,816         | 25.8        |
| As a % of sales            | 27.0          | 24.3          | 20.1          | 20.9          | 27.4          |             |              | 22.5           | 22.3           |             |
| <b>Total Expenditure</b>   | <b>22,494</b> | <b>33,286</b> | <b>52,056</b> | <b>36,536</b> | <b>31,088</b> | <b>38.2</b> | <b>-14.9</b> | <b>152,966</b> | <b>124,331</b> | <b>23.0</b> |
| <b>EBITDA</b>              | <b>4,183</b>  | <b>9,888</b>  | <b>19,912</b> | <b>11,511</b> | <b>5,800</b>  | <b>38.7</b> | <b>-49.6</b> | <b>47,111</b>  | <b>36,095</b>  | <b>30.5</b> |
| Depreciation               | 1,660         | 1,875         | 2,425         | 2,566         | 2,608         | 57.1        | 1.6          | 9,474          | 6,809          | 39.1        |
| <b>EBIT</b>                | <b>2,523</b>  | <b>8,012</b>  | <b>17,487</b> | <b>8,945</b>  | <b>3,192</b>  | <b>26.5</b> | <b>-64.3</b> | <b>37,637</b>  | <b>29,286</b>  | <b>28.5</b> |
| Other Income               | 91            | 84            | 440           | 243           | 446           | 389.7       | 84.1         | 1,213          | 794            | 52.8        |
| Interest cost              | 737           | 937           | 1,292         | 1,185         | 1,090         | 48.0        | -8.0         | 4,504          | 2,681          | 68.0        |
| <b>PBT</b>                 | <b>1,878</b>  | <b>7,159</b>  | <b>16,636</b> | <b>8,002</b>  | <b>2,548</b>  | <b>35.7</b> | <b>-68.2</b> | <b>34,346</b>  | <b>27,398</b>  | <b>25.4</b> |
| Tax                        | 442           | 1,678         | 4,012         | 1,713         | 585           | 32.3        | -65.9        | 7,988          | 6,375          | 25.3        |
| <b>PAT before Minority</b> | <b>1,436</b>  | <b>5,481</b>  | <b>12,624</b> | <b>6,289</b>  | <b>1,963</b>  | <b>36.8</b> | <b>-68.8</b> | <b>26,358</b>  | <b>21,023</b>  | <b>25.4</b> |
| Minority Interest          | -116          | -109          | -98           | -93           | -112          | -3.4        | 20.2         | -411           | -463           | -11.2       |
| Exceptional Items          | 0             | 0             | 0             | 0             | 0             |             |              | 0              | 0              |             |
| <b>Reported PAT</b>        | <b>1,320</b>  | <b>5,373</b>  | <b>12,526</b> | <b>6,196</b>  | <b>1,851</b>  | <b>40.3</b> | <b>-70.1</b> | <b>25,946</b>  | <b>20,560</b>  | <b>26.2</b> |
| <b>Reported EPS (Rs)</b>   | <b>0.4</b>    | <b>1.7</b>    | <b>3.9</b>    | <b>1.9</b>    | <b>0.6</b>    | <b>40.3</b> | <b>-70.1</b> | <b>8.0</b>     | <b>6.3</b>     | <b>26.2</b> |

| (%)                | Q3CY23 | Q4CY23 | Q1CY24 | Q2CY24 | Q3CY24 | YoY bps | QoQ bps | CY24 | CY23 | YoY bps |
|--------------------|--------|--------|--------|--------|--------|---------|---------|------|------|---------|
| EBITDA margin      | 15.7   | 22.9   | 27.7   | 24.0   | 15.7   | 0.0     | -820.0  | 23.5 | 22.5 | 100.0   |
| EBIT margin        | 9.5    | 18.6   | 24.3   | 18.6   | 8.7    | -80.0   | -1000.0 | 18.8 | 18.3 | 60.0    |
| EBT margin         | 7.0    | 16.6   | 23.1   | 16.7   | 6.9    | -10.0   | -970.0  | 17.2 | 17.1 | 10.0    |
| PAT margin         | 5.4    | 12.7   | 17.5   | 13.1   | 5.3    | -10.0   | -780.0  | 13.2 | 13.1 | 10.0    |
| Effective Tax rate | 23.5   | 23.4   | 24.1   | 21.4   | 23.0   | -60.0   | 150.0   | 23.3 | 23.3 | 0.0     |

Source: Company, Emkay Research

## Exhibit 11: Changes in estimates

| (Rs mn)           | CY24E   |         |          | CY25E   |         |          | CY26E   |         |          |
|-------------------|---------|---------|----------|---------|---------|----------|---------|---------|----------|
|                   | Old     | New     | % change | Old     | New     | % change | Old     | New     | % change |
| Revenue           | 198,969 | 200,077 | 0.6      | 256,392 | 256,420 | 0.0      | 308,490 | 309,124 | 0.2      |
| EBITDA            | 47,008  | 47,111  | 0.2      | 58,512  | 58,449  | (0.1)    | 70,989  | 70,989  | (0.0)    |
| EBITDA margin (%) | 23.6    | 23.5    | -10 bps  | 22.8    | 22.8    | 0 bps    | 23.0    | 23.0    | 0 bps    |
| Net profit        | 25,855  | 25,966  | 0.4      | 35,866  | 35,843  | (0.1)    | 45,602  | 45,632  | 0.1      |
| EPS (Rs)          | 8.0     | 8.0     | 0.4      | 10.6    | 10.6    | (0.1)    | 13.5    | 13.5    | 0.1      |

Source: Company, Emkay Research

## Exhibit 12: Key assumptions

|                                | CY18       | CY19       | CY20       | CY21       | CY22       | CY23       | CY24         | CY25E        | CY26E        |
|--------------------------------|------------|------------|------------|------------|------------|------------|--------------|--------------|--------------|
| CSD* (mn cases)                | 257        | 347        | 309        | 400        | 563        | 657        | 834          | 1,065        | 1,229        |
| JNSD** (mn cases)              | 22         | 33         | 26         | 36         | 58         | 58         | 68           | 105          | 129          |
| Water (mn cases)               | 61         | 111        | 90         | 132        | 181        | 199        | 222          | 231          | 259          |
| <b>Total Volume (mn cases)</b> | <b>340</b> | <b>491</b> | <b>425</b> | <b>568</b> | <b>802</b> | <b>914</b> | <b>1,124</b> | <b>1,401</b> | <b>1,618</b> |
| Revenue/case (Rs)              | 150        | 145        | 152        | 155        | 164        | 176        | 178          | 183          | 191          |
| EBITDA/case (Rs)               | 30         | 29         | 28         | 29         | 35         | 39         | 42           | 42           | 44           |

Source: Company, Emkay Research; Note: \*CSD is Carbonated soft drinks, \*\*JNSD is juices, nectars, and still drinks

## Exhibit 13: Peer comparison

| Companies              | Closing price (Rs) | Mcap (Rs bn) | Reco       | Target Price (Rs) | EPS (Rs)   |             |             | P/E (x)     |             |             | EV/EBITDA (x)* |             |             |
|------------------------|--------------------|--------------|------------|-------------------|------------|-------------|-------------|-------------|-------------|-------------|----------------|-------------|-------------|
|                        |                    |              |            |                   | FY25E      | FY26E       | FY27E       | FY25E       | FY26E       | FY27E       | FY25E          | FY26E       | FY27E       |
| Titan Company          | 3,325              | 2,952        | Buy        | 4,300             | 37.6       | 55.3        | 71.4        | 88.4        | 60.1        | 46.6        | 53.3           | 39.8        | 32.4        |
| <b>Varun Beverages</b> | <b>549</b>         | <b>1,855</b> | <b>Buy</b> | <b>800</b>        | <b>8.0</b> | <b>10.6</b> | <b>13.5</b> | <b>68.6</b> | <b>51.7</b> | <b>40.6</b> | <b>39.4</b>    | <b>31.7</b> | <b>26.1</b> |
| Ethos                  | 2,355              | 58           | Buy        | 3,300             | 38.3       | 51.5        | 68.2        | 61.5        | 45.7        | 34.5        | 30.0           | 20.9        | 15.7        |
| Aditya Vision          | 452                | 58           | Buy        | 550               | 7.7        | 10.9        | 14.8        | 58.6        | 41.6        | 30.6        | 28.8           | 21.5        | 16.5        |
| Page Industries        | 43,400             | 484          | Reduce     | 40,000            | 630.9      | 696.3       | 834.1       | 68.8        | 62.3        | 52.0        | 44.2           | 40.0        | 33.6        |
| ABFRL                  | 263                | 300          | Sell       | 280               | -4.5       | -1.2        | -0.5        | -58.3       | -215.9      | -576.4      | 19.0           | 13.8        | 11.2        |
| Go Fashion             | 900                | 49           | Buy        | 1,100             | 15.7       | 18.5        | 22.9        | 57.2        | 48.6        | 39.3        | 17.7           | 15.4        | 13.0        |
| Jubilant FoodWorks     | 681                | 449          | Add        | 850               | 4.3        | 8.0         | 11.2        | 160.0       | 84.9        | 60.7        | 27.7           | 22.3        | 18.9        |
| Devyani International  | 179                | 216          | Reduce     | 170               | 0.4        | 0.7         | 1.2         | 509.0       | 257.4       | 143.5       | 26.4           | 20.9        | 17.2        |
| Westlife Foodworld     | 827                | 129          | Buy        | 875               | 0.9        | 5.4         | 10.2        | 870.8       | 152.9       | 81.0        | 37.7           | 27.7        | 21.5        |
| Sapphire Foods         | 312                | 100          | Buy        | 410               | 1.3        | 3.1         | 4.9         | 234.2       | 100.7       | 63.7        | 19.8           | 15.8        | 12.7        |
| Senco Gold             | 473                | 77           | Buy        | 775               | 26.4       | 36.9        | 45.5        | 17.9        | 12.8        | 10.4        | 18.5           | 14.2        | 11.5        |
| Metro Brands           | 1,236              | 337          | Buy        | 1,500             | 15.0       | 18.5        | 22.4        | 82.5        | 66.9        | 55.3        | 44.0           | 36.2        | 30.5        |

Source: Company, Emkay Research; Note: \*Post-IndAS116 EBITDA; \*\*FY25E is CY24E and likewise for Varun Beverages

## Varun Beverages: Consolidated Financials and Valuations

| Profit and Loss             |                 |                 |                 |                 |                 |
|-----------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Y/E Dec (Rs mn)             | CY22            | CY23            | CY24            | CY25E           | CY26E           |
| <b>Revenue</b>              | <b>1,31,731</b> | <b>1,60,426</b> | <b>2,00,077</b> | <b>2,56,420</b> | <b>3,09,124</b> |
| Revenue growth (%)          | 49.3            | 21.8            | 24.7            | 28.2            | 20.6            |
| <b>EBITDA</b>               | <b>27,881</b>   | <b>36,095</b>   | <b>47,111</b>   | <b>58,449</b>   | <b>70,989</b>   |
| EBITDA growth (%)           | 68.5            | 29.5            | 30.5            | 24.1            | 21.5            |
| Depreciation & Amortization | 6,172           | 6,809           | 9,450           | 12,001          | 13,398          |
| <b>EBIT</b>                 | <b>21,710</b>   | <b>29,286</b>   | <b>37,661</b>   | <b>46,448</b>   | <b>57,591</b>   |
| EBIT growth (%)             | 93.3            | 34.9            | 28.6            | 23.3            | 24.0            |
| Other operating income      | 0               | 0               | 0               | 0               | 0               |
| Other income                | 388             | 794             | 1,213           | 1,000           | 2,700           |
| Financial expense           | 1,861           | 2,681           | 4,504           | 0               | 0               |
| <b>PBT</b>                  | <b>20,237</b>   | <b>27,398</b>   | <b>34,370</b>   | <b>47,448</b>   | <b>60,291</b>   |
| Extraordinary items         | 0               | 0               | 0               | 0               | 0               |
| Taxes                       | 4,735           | 6,375           | 7,994           | 11,150          | 14,168          |
| Minority interest           | (527)           | (464)           | (411)           | (452)           | (497)           |
| Income from JV/Associates   | 0               | 0               | 0               | 0               | 0               |
| <b>Reported PAT</b>         | <b>14,975</b>   | <b>20,559</b>   | <b>25,966</b>   | <b>35,845</b>   | <b>45,625</b>   |
| PAT growth (%)              | 115.8           | 37.3            | 26.3            | 38.0            | 27.3            |
| <b>Adjusted PAT</b>         | <b>14,975</b>   | <b>20,559</b>   | <b>25,966</b>   | <b>35,845</b>   | <b>45,625</b>   |
| <b>Diluted EPS (Rs)</b>     | <b>4.6</b>      | <b>6.3</b>      | <b>7.7</b>      | <b>10.6</b>     | <b>13.5</b>     |
| Diluted EPS growth (%)      | 115.8           | 37.3            | 21.3            | 38.0            | 27.3            |
| <b>DPS (Rs)</b>             | <b>0.5</b>      | <b>0.7</b>      | <b>1.0</b>      | <b>1.3</b>      | <b>1.6</b>      |
| <b>Dividend payout (%)</b>  | <b>10.8</b>     | <b>11.1</b>     | <b>12.5</b>     | <b>12.0</b>     | <b>12.0</b>     |
| EBITDA margin (%)           | 21.2            | 22.5            | 23.5            | 22.8            | 23.0            |
| EBIT margin (%)             | 16.5            | 18.3            | 18.8            | 18.1            | 18.6            |
| Effective tax rate (%)      | 23.4            | 23.3            | 23.3            | 23.5            | 23.5            |
| <b>NOPLAT (pre-IndAS)</b>   | <b>16,630</b>   | <b>22,471</b>   | <b>28,902</b>   | <b>35,533</b>   | <b>44,057</b>   |
| Shares outstanding (mn)     | 3,247.8         | 3,248.0         | 3,380.5         | 3,380.5         | 3,380.5         |

Source: Company, Emkay Research

| Cash Flows                   |                 |                 |                 |                 |                 |
|------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Y/E Dec (Rs mn)              | CY22            | CY23            | CY24            | CY25E           | CY26E           |
| PBT                          | 20,237          | 27,398          | 34,370          | 47,448          | 60,291          |
| Others (non-cash items)      | 6,172           | 6,809           | 9,450           | 12,001          | 13,398          |
| Taxes paid                   | (4,478)         | (6,314)         | (6,545)         | (10,418)        | (13,327)        |
| Change in NWC                | (8,782)         | (4,339)         | (8,380)         | (3,673)         | (6,325)         |
| <b>Operating cash flow</b>   | <b>15,010</b>   | <b>26,235</b>   | <b>33,400</b>   | <b>45,357</b>   | <b>54,037</b>   |
| Capital expenditure          | (13,487)        | (34,734)        | (49,053)        | (37,000)        | (20,000)        |
| Acquisition of business      | 0               | 0               | 0               | 0               | 0               |
| Interest & dividend income   | 0               | 0               | 0               | 0               | 0               |
| <b>Investing cash flow</b>   | <b>(13,487)</b> | <b>(34,945)</b> | <b>(49,437)</b> | <b>(37,000)</b> | <b>(20,000)</b> |
| Equity raised/(repaid)       | 0               | 1               | 75,001          | 0               | 0               |
| Debt raised/(repaid)         | 3,529           | 14,996          | (28,301)        | (23,643)        | 0               |
| Payment of lease liabilities | 0               | 0               | 0               | 0               | 0               |
| Interest paid                | (1,861)         | (2,681)         | (4,504)         | 0               | 0               |
| Dividend paid (incl tax)     | (1,624)         | (2,273)         | (3,251)         | (4,301)         | (5,475)         |
| Others                       | (2,081)         | 414             | (3,006)         | 1,061           | 947             |
| <b>Financing cash flow</b>   | <b>(2,037)</b>  | <b>10,456</b>   | <b>35,940</b>   | <b>(26,883)</b> | <b>(4,528)</b>  |
| Net chg in Cash              | (514)           | 1,746           | 19,902          | (18,526)        | 29,508          |
| OCF                          | 15,010          | 26,235          | 33,400          | 45,357          | 54,037          |
| Adj. OCF (w/o NWC chg.)      | 23,792          | 30,575          | 41,779          | 49,031          | 60,362          |
| FCFF                         | 1,523           | (8,499)         | (15,653)        | 8,357           | 34,037          |
| FCFE                         | (338)           | (11,180)        | (20,157)        | 8,357           | 34,037          |
| OCF/EBITDA (%)               | 53.8            | 72.7            | 70.9            | 77.6            | 76.1            |
| FCFE/PAT (%)                 | (2.3)           | (54.4)          | (77.6)          | 23.3            | 74.6            |
| <b>FCFF/NOPLAT (%)</b>       | <b>9.2</b>      | <b>(37.8)</b>   | <b>(54.2)</b>   | <b>23.5</b>     | <b>77.3</b>     |

Source: Company, Emkay Research

| Balance Sheet                         |               |                 |                 |                 |                 |
|---------------------------------------|---------------|-----------------|-----------------|-----------------|-----------------|
| Y/E Dec (Rs mn)                       | CY22          | CY23            | CY24            | CY25E           | CY26E           |
| Share capital                         | 6,496         | 6,496           | 6,763           | 6,763           | 6,763           |
| Reserves & Surplus                    | 44,528        | 62,869          | 1,59,335        | 1,90,879        | 2,31,029        |
| <b>Net worth</b>                      | <b>51,024</b> | <b>69,365</b>   | <b>1,66,098</b> | <b>1,97,642</b> | <b>2,37,792</b> |
| Minority interests                    | 1,131         | 1,482           | 1,298           | 1,298           | 1,298           |
| Deferred tax liability (net)          | 3,368         | 3,430           | 4,879           | 5,611           | 6,453           |
| <b>Total debt</b>                     | <b>40,649</b> | <b>56,118</b>   | <b>29,155</b>   | <b>7,025</b>    | <b>8,469</b>    |
| <b>Total liabilities &amp; equity</b> | <b>96,173</b> | <b>1,30,394</b> | <b>2,01,431</b> | <b>2,11,577</b> | <b>2,54,012</b> |
| Net tangible fixed assets             | 63,571        | 78,378          | 1,25,518        | 1,50,471        | 1,57,047        |
| Net intangible assets                 | 5,509         | 5,471           | 5,534           | 5,579           | 5,605           |
| Net ROU assets                        | 0             | 0               | 0               | 0               | 0               |
| Capital WIP                           | 6,066         | 19,222          | 11,623          | 11,623          | 11,623          |
| Goodwill                              | 242           | 242             | 3,009           | 3,009           | 3,009           |
| Investments [JV/Associates]           | 0             | 211             | 595             | 595             | 595             |
| <b>Cash &amp; equivalents</b>         | <b>2,853</b>  | <b>4,599</b>    | <b>24,501</b>   | <b>5,975</b>    | <b>35,483</b>   |
| Current assets (ex-cash)              | 37,941        | 43,748          | 60,659          | 75,107          | 85,428          |
| Current Liab. & Prov.                 | 20,010        | 21,478          | 30,008          | 40,783          | 44,779          |
| <b>NWC (ex-cash)</b>                  | <b>17,932</b> | <b>22,271</b>   | <b>30,651</b>   | <b>34,324</b>   | <b>40,650</b>   |
| <b>Total assets</b>                   | <b>96,173</b> | <b>1,30,394</b> | <b>2,01,431</b> | <b>2,11,577</b> | <b>2,54,012</b> |
| Net debt                              | 37,797        | 51,519          | 4,655           | 1,051           | (27,014)        |
| Capital employed                      | 96,173        | 1,30,394        | 2,01,431        | 2,11,577        | 2,54,012        |
| <b>Invested capital</b>               | <b>87,254</b> | <b>1,06,363</b> | <b>1,64,712</b> | <b>1,93,384</b> | <b>2,06,311</b> |
| BVPS (Rs)                             | 15.7          | 21.4            | 49.1            | 58.5            | 70.3            |
| Net Debt/Equity (x)                   | 0.7           | 0.7             | 0.0             | 0.0             | (0.1)           |
| Net Debt/EBITDA (x)                   | 1.4           | 1.4             | 0.1             | 0.0             | (0.4)           |
| Interest coverage (x)                 | 0.1           | 0.1             | 0.1             | 0.0             | 0.0             |
| <b>RoCE (%)</b>                       | <b>25.0</b>   | <b>26.6</b>     | <b>23.4</b>     | <b>23.0</b>     | <b>25.9</b>     |

Source: Company, Emkay Research

| Valuations and Key Ratios |             |             |             |             |             |
|---------------------------|-------------|-------------|-------------|-------------|-------------|
| Y/E Dec                   | CY22        | CY23        | CY24        | CY25E       | CY26E       |
| P/E (x)                   | 118.9       | 86.6        | 71.4        | 51.7        | 40.6        |
| P/CE(x)                   | 84.2        | 65.1        | 52.4        | 38.7        | 31.4        |
| P/B (x)                   | 34.9        | 25.7        | 11.2        | 9.4         | 7.8         |
| EV/Sales (x)              | 13.8        | 11.4        | 9.3         | 7.2         | 5.9         |
| EV/EBITDA (x)             | 65.2        | 50.8        | 39.5        | 31.7        | 25.7        |
| EV/EBIT(x)                | 83.8        | 62.6        | 49.4        | 39.9        | 31.7        |
| EV/IC (x)                 | 20.8        | 17.2        | 11.3        | 9.6         | 8.9         |
| FCFF yield (%)            | 0.1         | (0.5)       | (0.8)       | 0.5         | 1.9         |
| FCFE yield (%)            | 0.0         | (0.6)       | (1.1)       | 0.5         | 1.8         |
| Dividend yield (%)        | 0.1         | 0.1         | 0.2         | 0.2         | 0.3         |
| <b>DuPont-RoE split</b>   |             |             |             |             |             |
| Net profit margin (%)     | 11.4        | 12.8        | 13.0        | 14.0        | 14.8        |
| Total asset turnover (x)  | 1.5         | 1.4         | 1.2         | 1.2         | 1.3         |
| Assets/Equity (x)         | 1.9         | 1.9         | 1.4         | 1.1         | 1.1         |
| <b>RoE (%)</b>            | <b>32.6</b> | <b>34.2</b> | <b>22.1</b> | <b>19.7</b> | <b>21.0</b> |
| <b>DuPont-RoIC</b>        |             |             |             |             |             |
| NOPLAT margin (%)         | 12.6        | 14.0        | 14.4        | 13.9        | 14.3        |
| IC turnover (x)           | 1.7         | 1.7         | 1.5         | 1.4         | 1.5         |
| <b>RoIC (%)</b>           | <b>20.9</b> | <b>23.2</b> | <b>21.3</b> | <b>19.8</b> | <b>22.0</b> |
| <b>Operating metrics</b>  |             |             |             |             |             |
| Core NWC days             | 6.2         | 9.3         | 6.9         | 2.8         | 2.7         |
| <b>Total NWC days</b>     | <b>49.7</b> | <b>50.7</b> | <b>55.9</b> | <b>48.9</b> | <b>48.0</b> |
| Fixed asset turnover      | 1.3         | 1.4         | 1.3         | 1.3         | 1.3         |
| Opex-to-revenue (%)       | 31.3        | 31.3        | 31.9        | 32.8        | 32.7        |

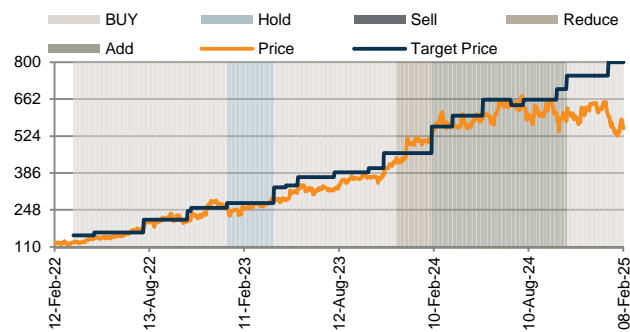
Source: Company, Emkay Research

RECOMMENDATION HISTORY - DETAILS

| Date      | Closing Price (INR) | TP (INR) | Rating | Analyst         |
|-----------|---------------------|----------|--------|-----------------|
| 10-Jan-25 | 597                 | 800      | Buy    | Devanshu Bansal |
| 13-Nov-24 | 568                 | 750      | Buy    | Devanshu Bansal |
| 22-Oct-24 | 595                 | 750      | Buy    | Devanshu Bansal |
| 03-Oct-24 | 588                 | 700      | Add    | Devanshu Bansal |
| 31-Jul-24 | 631                 | 660      | Add    | Devanshu Bansal |
| 23-Jul-24 | 620                 | 640      | Add    | Devanshu Bansal |
| 07-Jul-24 | 646                 | 640      | Add    | Devanshu Bansal |
| 14-May-24 | 596                 | 660      | Add    | Devanshu Bansal |
| 07-Apr-24 | 598                 | 600      | Add    | Devanshu Bansal |
| 17-Mar-24 | 574                 | 600      | Add    | Devanshu Bansal |
| 06-Feb-24 | 539                 | 560      | Add    | Devanshu Bansal |
| 10-Jan-24 | 507                 | 460      | Reduce | Devanshu Bansal |
| 20-Dec-23 | 501                 | 460      | Reduce | Devanshu Bansal |
| 30-Nov-23 | 442                 | 460      | Reduce | Devanshu Bansal |
| 06-Nov-23 | 378                 | 460      | Buy    | Devanshu Bansal |
| 08-Oct-23 | 371                 | 404      | Buy    | Devanshu Bansal |
| 03-Aug-23 | 329                 | 388      | Buy    | Devanshu Bansal |
| 10-Jul-23 | 325                 | 370      | Buy    | Devanshu Bansal |
| 25-May-23 | 324                 | 370      | Buy    | Devanshu Bansal |
| 02-May-23 | 283                 | 340      | Buy    | Devanshu Bansal |
| 09-Apr-23 | 279                 | 332      | Buy    | Devanshu Bansal |
| 06-Feb-23 | 244                 | 274      | Hold   | Devanshu Bansal |
| 09-Jan-23 | 262                 | 274      | Hold   | Devanshu Bansal |
| 01-Nov-22 | 221                 | 256      | Buy    | Devanshu Bansal |
| 25-Oct-22 | 207                 | 244      | Buy    | Devanshu Bansal |
| 02-Aug-22 | 183                 | 212      | Buy    | Devanshu Bansal |
| 29-Apr-22 | 144                 | 164      | Buy    | Devanshu Bansal |
| 08-Apr-22 | 128                 | 153      | Buy    | Devanshu Bansal |
| 20-Mar-22 | 127                 | 153      | Buy    | Devanshu Bansal |

Source: Company, Emkay Research

RECOMMENDATION HISTORY - TREND



Source: Company, Bloomberg, Emkay Research

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|---------------|---|
| <b>BUY</b>    | >15% upside                                   |
| <b>ADD</b>    | 5-15% upside                                  |
| <b>REDUCE</b> | 5% upside to 15% downside                     |
| <b>SELL</b>   | <15% downside                                 |

**Emkay Global Financial Services Ltd.**

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