Mahindra & Mahindra

Estimate change

MOTILAL OSWAL

FINANCIAL SERVICES

Bloomberg	MM IN
Equity Shares (m)	1244
M.Cap.(INRb)/(USDb)	3977.4 / 45.5
52-Week Range (INR)	3271 / 1623
1, 6, 12 Rel. Per (%)	4/22/78
12M Avg Val (INR M)	8853

Financials & Valuations (INR b)										
2025E	2026E	2027E								
1,135	1,336	1,523								
164.9	192.4	220.6								
119.1	149.4	174.0								
99.3	124.6	145.1								
11.9	25.4	16.4								
512	611	726								
21.0	22.2	21.7								
20.1	21.4	21.0								
23.6	20.8	20.6								
32.2	25.7	22.0								
6.2	5.2	4.4								
0.7	0.8	0.9								
2.7	3.3	3.9								
	2025E 1,135 164.9 119.1 99.3 11.9 512 21.0 20.1 23.6 32.2 6.2 0.7	2025E 2026E 1,135 1,336 164.9 192.4 119.1 149.4 99.3 124.6 11.9 25.4 512 611 20.1 21.4 23.6 20.8 32.2 25.7 6.2 5.2 0.7 0.8								

Shareholding pattern (%)

		,	
As On	Dec-24	Sep-24	Dec-23
Promoter	18.1	18.1	18.9
DII	28.8	26.5	25.8
FII	43.6	46.1	45.9
Others	9.5	9.3	9.5

FII Includes depository receipts

CMP: INR3,198

TP: INR3,675 (+15%)

Buy

Operationally in line; healthy margin expansion Auto and FES well-positioned to outperform in the coming quarters

- MM reported an in-line operating performance in 3QFY25. EBITDA margin expanded 160bp YoY to 14.6% (est. 14.2%) led by improved mix. The Farm Equipment Segment's (FES) core PBIT margin stood at an impressive 18.1% (+260bp YoY), while the auto segment's margin expanded 120bp YoY to 9.7%.
- We believe MM is well placed to outperform across its core businesses, driven by a healthy recovery in rural and new product launches in both UVs and tractors. We largely maintain our FY26E/27E EPS. Reiterate BUY with a TP of INR3,675 (based on Dec'26E SOTP).

Margins expand YoY for Auto and Farm Equipment divisions

- 3QFY25 revenue/EBITDA/adj. PAT grew 20%/36%/19% YoY to INR305.4b/INR44.7b/INR29.6b (est. INR312.3b/INR44.5b/INR31.9b).
 9MFY25 revenue/EBITDA/PAT grew 15%/28%/18% YoY.
- Volumes expanded 18% YoY, where tractors grew ~20% YoY while UV grew 17%. 3W volumes grew 11% YoY. Realizations grew ~2% YoY to INR888.6k per vehicle (est. 908.8k).
- Revenue for Automotive and FES grew ~20%/21% YoY to INR224.1b/81.7b, respectively.
- Gross margin expanded 70bp YoY/(-20bp QoQ) to 25.4% (est. 25.8%), led by improved mix. EBITDA grew 36% YoY to INR44.7b (est. 44.5b).
 Consequently, EBITDA margin expanded 160bp YoY/30bp QoQ to 14.6% (est. 14.2%).
- PBIT margin Auto: 9.7% (+120bp YoY/20bp QoQ, est. 9%); Farm: 18.1% (+260bp YoY, 60bp QoQ, est. 18.5%). Excluding the Powerol and Farm Machinery segments, core tractor margin expanded 190bp YoY to 19.5%
- Higher depreciation and tax led to an adj. PAT miss at INR29.6b (+19% YoY, est. 32b).

Highlights from the management commentary

- FES: Given strong rural sentiments led by favorable indicators, management expects the tractor industry to grow by 15%+ in Q4. This is likely to result in a 10% growth of the tractor industry for FY25E. While management has refrained from providing guidance for FY26, it expects the industry to post growth in FY26E as well.
- M&M has gained 240bp market share in Q3, reaching its highest-ever level at 44.2%. Even on a YTD basis, it has gained 170bp share, reaching 43.9%.
- Automotive: Its market share in the <3.5T pick-up segment improved 230bp YoY to 51.9%. Management is hopeful of a demand recovery in the pick-up segment in the coming quarters, despite the current slowdown.
- The capacity for the Thar Roxx stands at 9k units per month and is now fully fungible between the 3-door and 5-door variants. The company plans to increase the capacity of this model by 2k units in a couple of months. Prior discounts on the 3-door Thar variant have now been withdrawn.

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Investors are advised to refer through important disclosures made at the last page of the Research Report.

Motilal Oswal research is available on www.motilaloswal.com/Institutional-Equities, Bloomberg, Thomson Reuters, Factset and S&P Capital.

EVs: M&M will commence bookings of the BE 6E and XE 9E from 14th Feb onwards. Given the encouraging initial response, management expects to sell 5k units per month in the initial months of launch. With the new EVs, it is attracting a fairly new customer profile, largely in the INR25-30 lakh price range, many of whom would not have considered purchasing an M&M vehicle earlier.

Valuation and view

- We largely maintain our FY26E/27E EPS. We estimate MM to post a CAGR of ~15%/19%/18% in revenue/EBITDA/PAT over FY24-27E. While MM has outperformed its own targets of earnings growth and RoE of 18% in FY24, it remains committed to delivering 15-20% EPS growth and 18% ROE, ensuring sustained profitability and shareholder value.
- The implied core P/E for MM stands at 26x/22x FY26E/FY27E EPS. Reiterate BUY with a revised TP of INR3,675 (based on Dec'26E SOTP).

Quarterly Performance												(INR B)
Y/E March		FY	24			FY2	5E		FY24	FY25E	3QE	Var.
INR b	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4QE				(%)
Total Volumes ('000 units)	301	303	292	264	315	301	344	297	1,120	1,257	344	0.0
Growth YoY (%)	10.7	10.9	3.5	-5.3	4.7	-0.5	17.8	12.5	1.4	12.2	17.8	
Net Realization (INR '000/unit)	802	805	870	954	857	914	889	956	884	903	909	-2.2
Growth YoY (%)	10.5	4.7	13.2	17.9	7.0	13.5	2.2	0.2	15.1	2.1	4.9	
Net Op. Income	241.4	243.9	253.8	251.8	270.4	275.5	305.4	283.9	991.0	1,135	312	-2.2
Growth YoY (%)	22.4	16.1	17.2	11.6	12.0	12.9	20.3	12.8	16.6	14.6	23.5	
RM Cost (% of sales)	75.1	75.3	75.1	73.2	73.7	74.2	74.4	74.2	74.7	74.2	74.2	20bp
Staff (% of sales)	4.4	4.7	4.5	4.5	4.3	4.2	4.2	4.4	4.5	4.3	4.1	10bp
Oth. Exp. (% of Sales)	7.0	7.2	7.4	9.2	7.0	7.3	6.7	7.1	7.6	7.0	7.5	-70bp
EBITDA	32.9	31.2	33.0	33.0	40.2	39.5	44.7	40.5	131.5	164.9	44	0.5
EBITDA Margins (%)	13.6	12.8	13.0	13.1	14.9	14.3	14.6	14.2	13.3	14.5	14.2	40bp
Other income	9.3	20.6	7.4	3.5	3.5	20.0	6.1	4.0	39.4	33.5	6.0	
Interest	0.3	0.3	0.3	0.4	0.5	0.6	0.6	0.6	1.4	2.3	0.6	
Depreciation	8.4	8.3	8.3	9.9	9.1	9.6	10.5	10.5	34.9	39.7	9.7	
PBT after EO	33.4	43.2	31.7	26.2	34.1	49.3	39.7	33.3	134.6	156.3	40.2	-1.4
Тах	5.8	9.3	6.8	6.2	7.9	10.9	10.0	8.3	28.2	37.2	8.2	
Effective Tax Rate (%)	17.4	21.5	21.5	23.8	23.3	22.1	25.3	25.0	20.9	23.8	20.5	
Reported PAT	27.6	33.9	24.9	20.0	26.1	38.4	29.6	25.0	106.4	119.1	32.0	-7.3
Adj PAT	21.2	33.9	24.9	20.0	26.1	38.4	29.6	25.0	106.4	119.1	32.0	-7.3
Change (%)	51.0	45.1	12.4	1.3	23.2	13.2	19.1	24.8	34.2	11.9	30.3	

Y/E March		FY	24	FY25E				FY24	FY25E	2QE	
Segmental (M&M + MVML)	1Q	2Q	3Q	4Q	1Q	2Q	3QE	4QE			
Realizations (INR '000/unit)											
Auto	900	870	983	1,040	977	1,015	1,010	1,040	997	1011	1,025
Farm Equipment	648	657	662	730	670	696	671	734	670	688	703
Blended	802	805	870	954	857	914	889	956	884	903	909
Segment PBIT Margins (%)											
Auto	7.7	9.2	8.5	9.0	9.5	9.5	9.7	9.7	8.6	9.6	9.0
Farm Equipment	17.5	16.0	15.5	15.8	18.5	17.5	18.1	16.7	16.2	17.8	18.5

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rformance Indicators FY24 FY25E				FY24	FY25E	3QE				
1Q	2Q	3Q	4Q	1Q	2Q	3Q	4QE			
115.0	90.1	101.7	71.6	121.5	93.4	121.8	77.2	378.4	415.5	121.8
-3.0	-3.7	-3.9	-20.2	5.6	3.7	19.8	7.8	-7.2	9.8	19.8
156.3	177.7	181.7	182.7	177.6	190.6	209.7	203.6	698.5	788.9	209.7
17.2	15.2	21.6	13.7	13.6	7.2	15.4	11.4	16.8	12.9	15.4
29.8	35.1	29.7	26.8	34.0	40.4	35.8	28.3	121.4	133.8	35.8
48.2	38.2	11.6	-6.0	13.9	15.1	20.5	5.8	20.6	10.2	20.5
75.1	75.3	75.1	73.2	73.7	74.2	74.4	74.2	74.7	74.2	74.2
4.4	4.7	4.5	4.5	4.3	4.2	4.2	4.4	4.5	4.3	4.1
7.0	7.2	7.4	9.2	7.0	7.3	6.7	7.1	7.6	7.0	7.5
24.9	24.7	24.9	26.8	26.3	25.8	25.6	25.8	25.3	25.9	25.8
13.6	12.8	13.0	13.1	14.9	14.3	14.6	14.2	13.3	14.5	14.2
10.1	9.4	9.7	9.2	11.5	10.8	11.2	10.5	9.7	11.0	11.1
	115.0 -3.0 156.3 17.2 29.8 48.2 75.1 4.4 7.0 24.9 13.6	1Q 2Q 115.0 90.1 -3.0 -3.7 156.3 177.7 17.2 15.2 29.8 35.1 48.2 38.2 75.1 75.3 4.4 4.7 7.0 7.2 24.9 24.7 13.6 12.8	1Q 2Q 3Q 115.0 90.1 101.7 -3.0 -3.7 -3.9 156.3 177.7 181.7 17.2 15.2 21.6 29.8 35.1 29.7 48.2 38.2 111.6 75.1 75.3 75.1 4.4 4.7 4.5 7.0 7.2 7.4 24.9 24.7 24.9 13.6 12.8 13.0	1Q 2Q 3Q 4Q 115.0 90.1 101.7 71.6 -3.0 -3.7 -3.9 -20.2 156.3 177.7 181.7 182.7 17.2 15.2 21.6 13.7 29.8 35.1 29.7 26.8 48.2 38.2 11.6 -6.0 75.1 75.3 75.1 73.2 4.4 4.7 4.5 4.5 7.0 7.2 7.4 9.2 24.9 24.7 24.9 26.8 13.6 12.8 13.0 13.1	1Q 2Q 3Q 4Q 1Q 115.0 90.1 101.7 71.6 121.5 -3.0 -3.7 -3.9 -20.2 5.6 156.3 177.7 181.7 182.7 177.6 17.2 15.2 21.6 13.7 13.6 29.8 35.1 29.7 26.8 34.0 48.2 38.2 11.6 -6.0 13.9 75.1 75.3 75.1 73.2 73.7 4.4 4.7 4.5 4.5 4.3 7.0 7.2 7.4 9.2 7.0 24.9 24.7 24.9 26.8 26.3 13.6 12.8 13.0 13.1 14.9	1Q 2Q 3Q 4Q 1Q 2Q 115.0 90.1 101.7 71.6 121.5 93.4 -3.0 -3.7 -3.9 -20.2 5.6 3.7 156.3 177.7 181.7 182.7 177.6 190.6 17.2 15.2 21.6 13.7 13.6 7.2 29.8 35.1 29.7 26.8 34.0 40.4 48.2 38.2 11.6 -6.0 13.9 15.1 75.1 75.3 75.1 73.2 73.7 74.2 4.4 4.7 4.5 4.5 4.3 4.2 7.0 7.2 7.4 9.2 7.0 7.3 24.9 24.7 24.9 26.8 26.3 25.8 13.6 12.8 13.0 13.1 14.9 14.3	1Q 2Q 3Q 4Q 1Q 2Q 3Q 115.0 90.1 101.7 71.6 121.5 93.4 121.8 -3.0 -3.7 -3.9 -20.2 5.6 3.7 19.8 156.3 177.7 181.7 182.7 177.6 190.6 209.7 17.2 15.2 21.6 13.7 13.6 7.2 15.4 29.8 35.1 29.7 26.8 34.0 40.4 35.8 48.2 38.2 11.6 -6.0 13.9 15.1 20.5 75.1 75.3 75.1 73.2 73.7 74.2 74.4 4.4 4.7 4.5 4.5 4.3 4.2 4.2 7.0 7.2 7.4 9.2 7.0 7.3 6.7 24.9 24.7 24.9 26.8 26.3 25.8 25.6 13.6 12.8 13.0 13.1 14.9 14.3 14.6 <td>1Q 2Q 3Q 4Q 1Q 2Q 3Q 4QE 115.0 90.1 101.7 71.6 121.5 93.4 121.8 77.2 -3.0 -3.7 -3.9 -20.2 5.6 3.7 19.8 7.8 156.3 177.7 181.7 182.7 177.6 190.6 209.7 203.6 17.2 15.2 21.6 13.7 13.6 7.2 15.4 11.4 29.8 35.1 29.7 26.8 34.0 40.4 35.8 28.3 48.2 38.2 11.6 -6.0 13.9 15.1 20.5 5.8 75.1 75.3 75.1 73.2 73.7 74.2 74.4 74.2 4.4 4.7 4.5 4.5 4.3 4.2 4.4 7.0 7.2 7.4 9.2 7.0 7.3 6.7 7.1 24.9 24.7 24.9 26.8 26.3 25.8<td></td><td></td></td>	1Q 2Q 3Q 4Q 1Q 2Q 3Q 4QE 115.0 90.1 101.7 71.6 121.5 93.4 121.8 77.2 -3.0 -3.7 -3.9 -20.2 5.6 3.7 19.8 7.8 156.3 177.7 181.7 182.7 177.6 190.6 209.7 203.6 17.2 15.2 21.6 13.7 13.6 7.2 15.4 11.4 29.8 35.1 29.7 26.8 34.0 40.4 35.8 28.3 48.2 38.2 11.6 -6.0 13.9 15.1 20.5 5.8 75.1 75.3 75.1 73.2 73.7 74.2 74.4 74.2 4.4 4.7 4.5 4.5 4.3 4.2 4.4 7.0 7.2 7.4 9.2 7.0 7.3 6.7 7.1 24.9 24.7 24.9 26.8 26.3 25.8 <td></td> <td></td>		

E:MOFSL Estimates



Highlights from the management commentary

Auto update

- Its market share in the <3.5T pick-up segment improved 230bp YoY to 51.9%. Management is hopeful of demand recovery in the segment in the coming quarters as the current slowdown remains puzzling.
- Additionally, in the e-3W segment, it continues to maintain its market leadership, with a 41.8% share in Q3. With the launch from large OEMs, the L5 EV penetration has now increased to 24.9%.
- M&M has implemented a 0.7% price hike in YTDFY25 and another 0.8% hike in Jan'25.
- The auto segment margin expanded 120bp YoY to 9.7%.
- The marketing spend for the new EV launches is allocated to MEAL and, hence, is not part of the standalone auto division performance.
- They are currently constrained by the gasoline powertrain capacity for XUV 3XO. While they had planned for a 65% gasoline mix for the model, it is currently trending much higher at 80%. It expects to raise XUV3XO's capacity by 2k units per month, bringing its capacity to 9k units per month.
- The capacity for the Thar Roxx stands at 9k units per month and is fully fungible now between the 3-door and 5-door variants. It plans to further increase the capacity of this model by 2k units in a couple of months. Prior discounts on the 3-door Thar variant have now been withdrawn.
- In exports, there is a strong demand for XUV3XO in South Africa. Currently, the company is focused on leveraging existing models in existing markets (South Africa, Chile, Australia, New Zealand, etc). Phase 2 will involve M&M launching a lifestyle pick-up for global markets. At a later stage, the company plans to explore exporting its EVs globally.

FES segment update

- Tractor volumes in Q3 were up 20% YoY. M&M has gained 240bp market share in Q3, reaching its highest-ever level at 44.2%. Even on a YTD basis, it has gained 170bp share, reaching 43.9%.
- One of the reasons for M&M's strong outperformance is the successful refresh and transformation of Swaraj, which has been well-received by customers. It has now entered the 20-30 HP segment with a good product and has gained market

share. Additionally, its strong markets of South and West are now seeing a demand revival.

- Most of the inventory correction required for M&M in tractors is now complete.
- The farm machinery business has grown 12% YoY in Q3 and at 20% on a YTD basis. Management believes there is still significant potential for further growth in this segment.
- Some of its international subsidiaries are seeing subdued performance, partly due to hyperinflation in Turkey and weak demand in key regions. The company is currently evaluating some of these subsidiaries, with the process expected to be completed by Q4.
- Standalone FES margins have expanded 260bp YoY to 18.1%. Excluding the Powerol and Farm Machinery segments, core tractor margin expanded 190bp YoY to 19.5%
- Given the strong rural sentiments driven by favorable indicators, management expects the tractor industry to grow by 15%+ in Q4. This is likely to lead to a 10% growth in the tractor industry for FY25E. While management has refrained from providing guidance for FY26, it expects the industry to post growth in FY26E as well.

EV update

- M&M will commence bookings of the BE 6E and XE 9E from 14th Feb onwards. Given the encouraging initial response, management expects to sell 5k units per month in the initial months of the launch.
- With the new EVs, it is attracting a fairly new profile of customers, largely in the INR25-30 lakh price range, many of whom would not have considered purchasing an M&M vehicle earlier.
- From Q4 onwards, the impact of the EV ramp-up will be visible on standalone financials, as the standalone entity is engaged in contract manufacturing for MEAL.

Exhibit 1: Trend in Passenger UV volumes

75,778 75,002

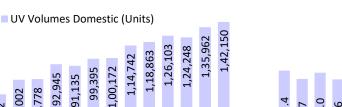
IQFY23

4QFY23 IQFY24 QFY24 3QFY24

3QFY23

20FY23

58,002 49,966 42,925



QFY25

QFY25

4QFY24

QFY25

Exhibit 2: Trend in Passenger UV market share



52.338 52,578

3QFY21

4QFY21 1QFY22 2QFY22 3QFY22 4QFY22

Exhibit 3: Trend in Tractor volumes

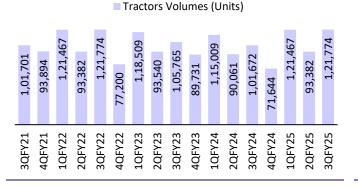


Exhibit 4: Market share trend for the Tractor segment



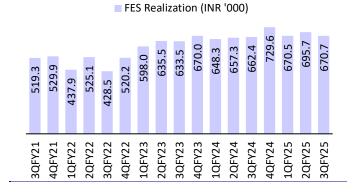
Market Share (%)

Exhibit 5: Trend in realization for the Auto segment

Exhibit 7: Trend in EBITDA margin

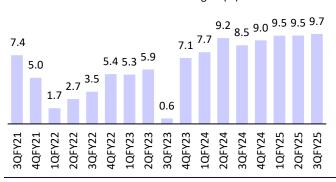
Auto Realization (INR '000) 1,040.3 1,014.6 l,010.0 982.9 977.2 900.1 869.8 876.6 839.8 850.3 679.7 824. 725.4 525.4 393.2 286.0 342.7 1QFY25 1QFY22 1QFY23 2QFY23 3QFY23 4QFY23 2QFY25 2QFY22 **3QFY22** 1QFY24 2QFY24 3QFY24 4QFY24 **3QFY25** 4QFY22 3QFY21 4QFY21

Exhibit 6: Trend in realization for FES



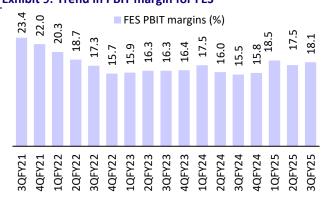
EBITDA (INR m) -O- M&M EBITDA (%) 14.9 16.414.6 14.6 13.9 12.5 14.3 11.8 13.6 Ο 13.0 13.0 13.1 12.8 12.4 11.9 11.7 Ο 11.2 C Ю С Ο 44,681 40,222 39,497 32,855 31,248 32,950 32,983 28,142 27,974 24,973 22,955 23,335 19,552 16,598 18,027 19,362 16,317 3Q 3Q 3Q 4Q 1Q 2Q 1Q 2Q 4Q 1Q 2Q 3Q 4Q 1Q 2Q 3Q 4Q FY22 FY23 FY24 FY25

Exhibit 8: Trend in PBIT margin for the Auto segment AUTO PBIT margins (%)



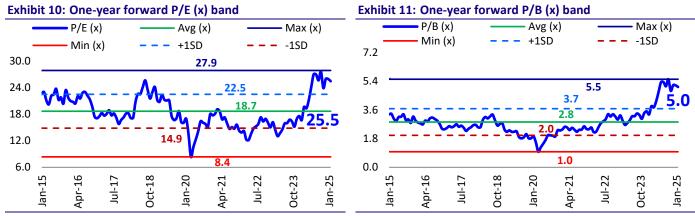
(3QFY23 margins w/o MTBD impairment at 6.6%)Company, MOFSL

Exhibit 9: Trend in PBIT margin for FES



Source: Company, MOFSL

Source: Company, MOFSL



Source: MOFSL

Source: MOFSL

Valuation and view

- Healthy launch pipeline to drive market share gains in the UV segment: MM's recently unveiled new XUV 3XO and Thar Roxx have received a healthy response. The company will continue to have a healthy launch pipeline, even in the long run, and targets to launch nine ICE SUVs (including six new launches and three mid-cycle upgrades), seven BEVs, and seven LCVs by 2030. Driven by a strong order backlog and new launches, we expect MM to continue to outperform industry growth, even in FY25. We have assumed MM to post a 17% volume CAGR in passenger UVs over FY24-27E.
- Tractor industry to see double-digit growth in 2HFY25E: Farm sentiments are now positive given: 1) good kharif output 2) healthy reservoir levels 3) healthy rabi sowing 4) positive terms of trade for farmers where output inflation is higher than input inflation. Given this and the current demand momentum, management expects the tractor industry to post 15% YoY growth in volumes in Q4FY25. This will in turn translate to 10% YoY growth for FY25E. While management refrained from giving a clear guidance, given the positive sentiments, management expects industry to post growth in FY26 as well. MM continues to gain market share in the domestic tractor market, with 9MFY25 market share up 170bp YoY. Post a 10% growth expected in FY25E, we have factored in M&M to post 5% CAGR over FY25-27E.
- MM to capitalize on market leadership in the below-3.5T LCV category: MM maintains a dominant position in the below-3.5T segment, where its market share improved to 51.9% in 3QFY25 from 49% in FY24 and 41.5% in FY21. While the pick-up segment seems to have seen subdued demand for YTDFY25, we anticipate its growth to rebound from FY26 onwards. The resurgence will be backed by the ongoing e-commerce boom in India and the demand stemming from the hub-and-spoke transport arrangement within the industry. We assume MM to clock a 6% volume CAGR over FY24-27E in this segment on a corrected base of FY24.
- Strategy in place for EV transition: MM has articulated a clear roadmap for its EV transition and has already partnered with VW. Under this partnership, VW will supply components of its MEB platform to MM's INGLO platform. On this platform, MM plans to launch five all-electric SUVs in India starting from Nov'24. MM has lined up investments of INR120b in EVs over the next three years. It expects EVs to contribute to 20-30% of its mix in five years.

- Value unlocking in growth gems provides option value: MM has identified nine businesses as its growth gems and has set an ambitious target of achieving 5x growth in 5-7 years for each of these segments. Any incremental value unlocked in any or all of the growth gems in the coming years is likely to provide additional returns for MM shareholders.
- Valuation and view: We believe MM is well placed to outperform across its core businesses, led by a healthy recovery in rural and new product launches in both UVs and tractors. We largely maintain our FY26E/27E EPS. We estimate MM to post a CAGR of ~15%/19%/18% in revenue/EBITDA/PAT over FY24-27E. While MM has outperformed its own targets of earnings growth and RoE of 18% in FY24, it remains committed to delivering 15-20% EPS growth and 18% ROE, ensuring sustained profitability and shareholder value. The implied core P/E for MM stands at 26x/22x FY26E/FY27E EPS. Reiterate BUY with a revised TP of INR3,675 (based on Dec'26E SOTP).

Exhibit 12: Our revised forecasts

		FY25E		FY26E			
	Rev	Old	Chg (%)	Rev	Old	Chg (%)	
Volumes ('000 units)	1,257	1,253	0.3	1,412	1,374	2.7	
Net Sales	1,135	1,134	0.1	1,336	1,300	2.8	
EBITDA (%)	14.5	14.2	30bp	14.4	14.3	10bp	
Net Profit	119	121	-1.9	149	145	3.3	
EPS (INR)	99.3	101.3	-1.9	124.6	120.6	3.3	

SOTP (INR/sh)	Target P/	'E (x)FY25E	FY26E	FY27E
Tractors	24	786	930	1043
Autos	22	1123	1465	1731
Value of ePV business (50% HoldCo discount)		483	483	483
Value of Core Business		2392	2879	3258
Value of subs post hold-co discount	20%	513	513	513
- Tech Mahindra	350	298	298	298
- MMFSL	160	136	136	136
- Mah. Lifespaces	11	22	22	22
- Mah. Holidays	28	33	33	33
- Mah. Logistics	13	10	10	10
- Others	21	14	14	14
Fair Value (INR/sh)		2905	3392	3771

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Snapshot of Revenue model

	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
FY20 302					_		458
							5.0
							29.7
30.0	50.2	43.2	30.5	55.0	33.0	30.5	23.7
188	154	171	239	239	235	259	284
							10.0
							730
							11.5
							103
				-			12.0
6	2	2	4	12	13	15	16
-26.5	-75.0	31.0	84.9	225.0	7.0	12.0	12.0
5	3	4	6	7	7	7	8
-53.0	-50.0	60.0	30.0	20.0	0.0	9.0	9.0
35	18	33	-26	-53	-47	-52	-59
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
476	352	466	640	742	842	976	1,083
-21.8	-26.0	32.2	37.4	16.0	13.4	15.9	11.0
61.2	49.8	56.8	61.1	66.2	67.0	69.1	70.3
778	707	820	1,047	1,121	1,257	1,412	1,541
-17.2	-9.1	16.1	34.8	1.4	12.2	12.3	9.1
577	629	705	769	884	903	909	0
2.5	9.1	12.0	9.1	15.1	2.1	0.7	-100.0
449	445	578	850	991	1,135	1,336	1,523
-15.1	-0.9	29.9	47.0	16.6	14.6	17.7	14.0
	-26.5 5 -53.0 35 0.0 476 -21.8 61.2 778 61.2 778 -17.2 577 2.5 449	-8.6 17.4 38.8 50.2 188 154 -18.1 -18.3 179 156 -24.4 -13.3 62 21 -6.8 -67.0 6 2 -26.5 -75.0 5 3 -53.0 -50.0 35 18 0.0 0.0 476 352 -21.8 -26.0 61.2 49.8 778 707 -17.2 -9.1 577 629 2.5 9.1 449 445	-8.6 17.4 0.1 38.8 50.2 43.2 188 154 171 -18.1 -18.3 11.2 179 156 226 -24.4 -13.3 45.2 62 21 30 -6.8 -67.0 46.5 6 2 2 -26.5 -75.0 31.0 5 3 4 -53.0 -50.0 60.0 35 18 33 0.0 0.0 0.0 476 352 466 -21.8 -26.0 32.2 61.2 49.8 56.8 778 707 820 -17.2 -9.1 16.1 577 629 705 2.5 9.1 12.0 449 445 578	-8.6 17.4 0.1 14.9 38.8 50.2 43.2 38.9 188 154 171 239 -18.1 -18.3 11.2 39.8 179 156 226 359 -24.4 -13.3 45.2 59.0 62 21 30 59 -6.8 -67.0 46.5 94.6 6 2 2 4 -26.5 -75.0 31.0 84.9 5 3 4 6 -53.0 -50.0 60.0 30.0 35 18 33 -26 0.0 0.0 0.0 0.0 476 352 466 640 -21.8 -26.0 32.2 37.4 61.2 49.8 56.8 61.1 778 707 820 1,047 -17.2 -9.1 16.1 34.8 577 629 705 769 2.5 9.1 12.0 9.1	-8.6 17.4 0.1 14.9 -7.2 38.8 50.2 43.2 38.9 33.8 188 154 171 239 239 -18.1 -18.3 11.2 39.8 0.0 179 156 226 359 460 -24.4 -13.3 45.2 59.0 28.0 62 21 30 59 78 -6.8 -67.0 46.5 94.6 32.6 6 2 2 4 12 -26.5 -75.0 31.0 84.9 225.0 5 3 4 6 7 -53.0 -50.0 60.0 30.0 20.0 35 18 33 -26 -53 0.0 0.0 0.0 0.0 0.0 466 640 742 -21.8 -26.0 32.2 37.4 16.0 61.2 49.8 56.8 61.1 66.2 2 2 37.4 16.0 61.2 49.8	-8.6 17.4 0.1 14.9 -7.2 9.8 38.8 50.2 43.2 38.9 33.8 33.0	-8.6 17.4 0.1 14.9 -7.2 9.8 5.0 38.8 50.2 43.2 38.9 33.8 33.0 30.9 188 154 171 239 239 235 259 -18.1 -18.3 11.2 39.8 0.0 -1.5 10.0 179 156 226 359 460 554 655 -24.4 -13.3 45.2 59.0 28.0 20.4 18.3 62 21 30 59 78 81 92 -6.8 -67.0 46.5 94.6 32.6 4.0 14.0 6 2 2 4 12 13 15 -26.5 -75.0 31.0 84.9 225.0 7.0 12.0 5 3 4 6 7 7 7 -53.0 -50.0 60.0 30.0 20.0 0.0 9.0 35 18 33 -26 -53 -47 -52 0.0 0.0<

Story in charts

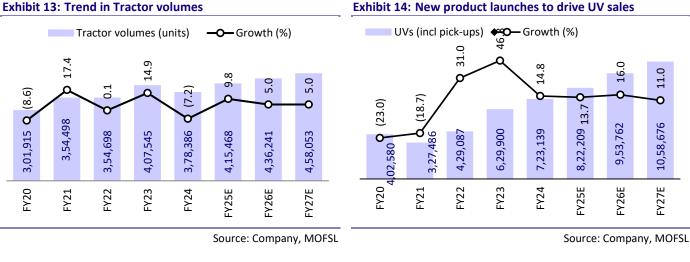
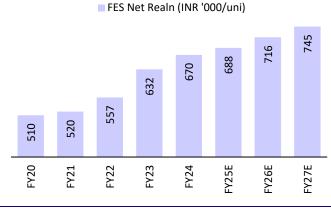
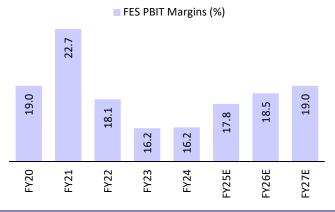


Exhibit 15: Trend in FES business realizations



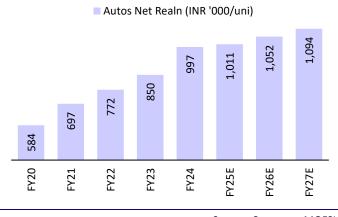
Source: Company, MOFSL





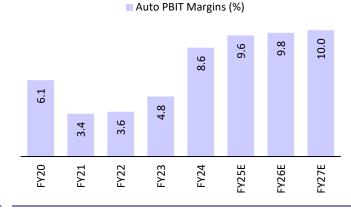
Source: Company, MOFSL

Exhibit 16: Trend in Auto business realizations



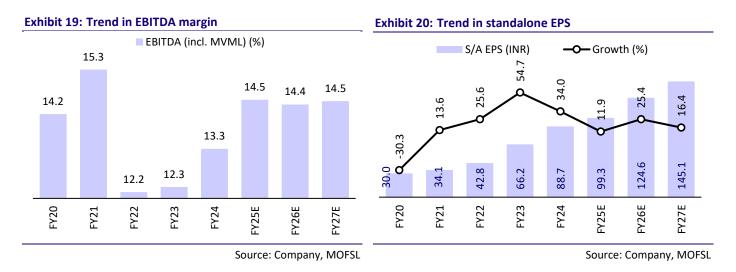
Source: Company, MOFSL

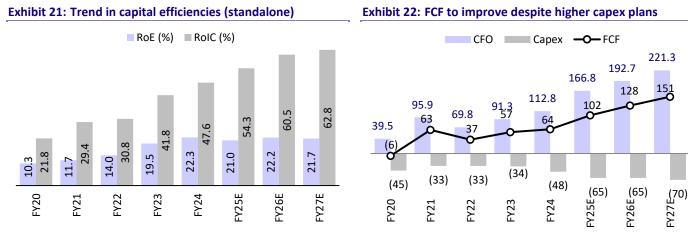
Exhibit 18: Trend in Auto business PBIT margin



Source: Company, MOFSL

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Source: Company, MOFSL

Source: Company, MOFSL

Financials and valuations

S/A Income	Statement	(incl MVML)
0,71111001110	oracement	(

Y/E March	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
Net Op. Income	4,48,655	4,44,719	5,77,869	8,49,603	9,90,977	11,35,244	13,36,126	15,23,161
Change (%)	-15.1	-0.9	29.9	47.0	16.6	14.6	17.7	14.0
EBITDA	63,506	67,995	70,275	1,04,424	1,31,454	1,64,851	1,92,391	2,20,607
Margins (%)	14.2	15.3	12.2	12.3	13.3	14.5	14.4	14.5
Margins (%, incl MVML)	14.2	15.3	12.2	12.3	13.3	14.5	14.4	14.5
Depreciation	23,631	23,699	24,984	31,545	34,880	39,727	42,327	46,453
EBIT	39,875	44,296	45,291	72,879	96,574	1,25,124	1,50,065	1,74,154
Int. & Finance Charges	1,245	3,963	2,262	2,728	1,405	2,305	1,257	1,137
Other Income	15,391	11,995	20,538	25,452	39,409	33,525	39,177	45,803
Non-recurring Income	-28,112	-29,293	-2,087	-14,295	0	0	0	0
Profit before Tax	25,910	23,035	61,480	81,308	1,34,578	1,56,344	1,87,985	2,18,821
Тах	18,513	13,193	12,781	15,821	28,155	37,210	38,537	44,858
Eff. Tax Rate (%)	71.5	57.3	20.8	19.5	20.9	23.8	20.5	20.5
Profit after Tax	7,397	9,842	48,699	65,486	1,06,423	1,19,134	1,49,448	1,73,962
Adj. Profit after Tax	35,770	40,710	51,200	79,330	1,06,423	1,19,134	1,49,448	1,73,962
Change (%)	(30.3)	13.8	25.8	54.9	34.2	11.9	25.4	16.4

Balance Sheet								(INR M)
Y/E March	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
Sources of Funds								
Share Capital	5,965	5,974	5,983	5,991	5,996	5,996	5,996	5,996
Reserves	3,40,326	3,43,536	3,75,998	4,27,577	5,16,769	6,07,826	7,26,210	8,64,329
Net Worth	3,46,291	3,49,510	3,81,981	4,33,567	5,22,766	6,13,822	7,32,206	8,70,325
Deferred tax	15,068	14,497	17,622	14,703	15,551	15,551	15,551	15,551
Loans	31,530	77,863	67,431	50,255	20,365	15,365	15,365	15,365
Capital Employed	3,92,889	4,41,870	4,67,033	4,98,525	5,58,681	6,44,738	7,63,121	9,01,240
Application of Funds								
Gross Fixed Assets	2,66,446	2,88,343	3,15,772	3,62,150	3,94,670	4,59,670	5,24,670	5,94,670
Less: Depreciation	1,45,935	1,68,230	1,66,733	1,92,388	2,19,390	2,59,116	3,01,443	3,47,895
Net Fixed Assets	1,20,511	1,20,113	1,49,040	1,69,762	1,75,280	2,00,554	2,23,227	2,46,774
Capital WIP	48,582	61,255	52,627	27,846	37,558	37,558	37,558	37,558
Investments	1,75,329	2,17,826	2,42,045	2,70,871	2,99,954	3,69,954	4,59,954	5,69,954
Curr.Assets, L & Adv.	1,73,757	2,16,451	2,22,353	2,89,319	3,25,322	3,53,427	4,01,952	4,46,387
Inventory	40,408	47,830	59,704	88,814	95,048	1,11,969	1,31,782	1,50,230
Inventory Days	33	39	38	38	35	36	36	36
Sundry Debtors	29,012	22,028	30,386	40,417	45,495	54,006	63,562	72,460
Debtor Days	24	18	19	17	17	17	17	17
Cash & Bank Bal.	42,365	63,952	36,506	44,818	55,259	51,640	57,036	61,315
Loans & Advances	6,511	19,324	49,264	51,792	71,464	77,756	91,515	1,04,326
Others	55,460	63,317	46,494	63,479	58,056	58,056	58,056	58,056
Current Liab. & Prov.	1,25,290	1,73,775	1,99, 032	2,59,273	2,79,433	3,16,755	3,59,570	3,99,433
Sundry Creditors	72,006	1,06,427	1,29,701	1,71,456	1,85,920	2,17,718	2,56,243	2,92,113
Creditor Days	59	87	82	74	68	70	70	70
Other Liabilities	37,503	52,271	55,442	69,677	74,800	74,800	74,800	74,800
Provisions	15,781	15,077	13,889	18,139	18,714	24,238	28,527	32,520
Net Current Assets	48,467	42,676	23,321	30,046	45,888	36,672	42,382	46,954
Working Capital	6,101	-21,276	-13,185	-14,771	-9,371	-14,968	-14,654	-14,361
Application of Funds	3,92,889	4,41,870	4,67,033	4,98,525	5,58,681	6,44,738	7,63,121	9,01,240
E. MOESI Estimates			-		-	-	-	

E: MOFSL Estimates

Financials and valuations

Ratios								
Y/E March	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
Basic (INR)								
Fully diluted EPS	30.0	34.1	42.8	66.2	88.7	99.3	124.6	145.1
FD EPS (incl MVML)	30.0	34.1	42.8	66.2	88.7	99.3	124.6	145.1
Cash EPS	49.8	53.9	63.7	92.5	117.8	132.5	159.9	183.8
Book Value per Share	290.3	292.5	319.2	361.9	435.9	511.8	610.6	725.7
DPS	2.4	8.8	11.5	16.3	21.1	23.5	26.0	30.0
Div. Payout (%)	44.0	106.2	28.2	29.6	23.7	23.6	20.8	20.6
Valuation (x)								
P/E	106.7	93.9	74.7	48.3	36.0	32.2	25.7	22.0
Cash P/E	64.2	59.3	50.2	34.6	27.1	24.1	20.0	17.4
EV/EBITDA	59.5	55.7	52.5	34.9	27.3	21.7	18.4	15.8
EV/Sales	8.4	8.5	6.4	4.3	3.6	3.2	2.7	2.3
Price to Book Value	11.0	10.9	10.0	8.8	7.3	6.2	5.2	4.4
Dividend Yield (%)	0.1	0.3	0.4	0.5	0.7	0.7	0.8	0.9
Profitability Ratios (%)								
RoE	10.3	11.7	14.0	19.5	22.3	21.0	22.2	21.7
RoCE	9.3	10.1	11.6	17.0	20.3	20.1	21.4	21.0
RoIC	21.8	29.4	30.8	41.8	47.6	54.3	60.5	62.8
Turnover Ratios								
Debtors (Days)	24	18	19	17	17	17	17	17
Inventory (Days)	33	39	38	38	35	36	36	36
Creditors (Days)	59	87	82	74	68	70	70	70
Core. Work. Cap (Days)	-2	-30	-25	-18	-17	-17	-17	-17
Asset Turnover (x)	1.1	1.0	1.2	1.7	1.8	1.8	1.8	1.7
Leverage Ratio								
Net Debt/Equity (x)	-0.1	-0.1	-0.4	-0.4	-0.5	-0.4	-0.4	-0.4
Cash Flow Statement								(INR M)
Y/E March	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
OP/(Loss) before Tax	54,021	53,907	63,567	95,603	1,34,830	1,25,124	1,50,065	1,74,154
Int./Dividends Received	-12,918	-9,458	-18,167	-20,468	-25,213	33,525	39,177	45,803
Depreciation & Amort.	23,631	23,699	24,984	31,545	34,389	39,727	42,327	46,453
Direct Taxes Paid	-11,986	-11,381	-5,984	-19,380	-28,509	-37,210	-38,537	-44,858
(Inc)/Dec in Wkg. Capital	-14,954	35,866	3,913	3,871	8,681	5,597	-314	-293
Other Items	1,657	3,302	1,455	121	-11,386	5,557	514	255
CF from Oper.Activity	39,451	95,936	69,767	91,293	1,12,792	1,66,763	1,92,717	2,21,259
(Inc)/Dec in FA+CWIP	-45,418	-33,113	-32,916	-34,313	-48,328	-65,000	-65,000	-70,000
Free Cash Flow	-5,967	62,824	36,852	56,980	64,464	1,01,763	1,27,717	1,51,259
(Pur)/Sale of Invest.	16,423	-1,12,247	-6,720	-13,222	-3,496	-70,000	-90,000	-1,10,000
CF from Inv. Activity	-28,994	-1,45,638	-39,636	-47,535	-51,824	- 1,35,000	- 1,55,000	-1,80,000
Change in Net Worth	0	0	33	83	0	0	0	0
Inc/(Dec) in Debt	3,892	42,723	-15,978	-19,752	-32,148	-5,000	0	0
Interest Paid	-1,904	-4,645	-4,824	-3,810	-3,016	-2,305	-1,257	-1,137
Dividends Paid	-12,132	-2,936	-10,891	-14,359	-20,211	-28,245	-31,232	-36,011
CF from Fin. Activity	-10,144	35,142	- 31,660	-37,838	-55,375	-35,550	-32,489	-37,148
Inc/(Dec) in Cash	312	-14,560	-1,528	5,921	5,593	-3,787	5,228	4,111
Add: Beginning Balance	22,923	23,235	8,701	7,180	13,101	18,694	15,075	20,471
Closing Balance	23,235	8,675	7,173	13,101	18,694	15,075	20,471	24,750
eresting buildinge	23,233	5,075	,,1,3	13,101	10,004	13,073	20,471	24,750

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Explanation of Investment Rating				
Investment Rating	Expected return (over 12-month)			
BUY	>=15%			
SELL	< - 10%			
NEUTRAL	< - 10 % to 15%			
UNDER REVIEW	Rating may undergo a change			
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation			

In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall be within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

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