ICICI Securities Limited is the author and distributor of this report

12 March 2025

India | Equity Research | Company Update

Tata Motors

Automotives

Tata Motors Analyst meet takeaways

We attended Tata Motors' (TTMT) analyst meet. For its JLR business, the US continues to do well alongside recovery green shoots in the EU market. TTMT maintained its EBIT margin guidance of 10% for Q4FY25. In its India PV business, the company has planned multiple launches across powertrains, including Sierra and Harrier, and a repositioning of Curvy and Altroz. In its India CV business, TTMT is focusing on overhauling its SCV business by tending to key issues. With its recent stock price correction, we upgrade TTMT to BUY (from Add) with a SoTP-based unchanged TP of INR 831, implying 11x/2.4x FY27E India/JLR EV/EBITDA.

Takeaways from the meeting

- Adoption rate of EVs has been slowing down. EU is in the process of relaxing emission norms and UK may follow suit. TTMT marks the stress in China's market as cyclical rather than structural. JLR has performed better than industry with a relatively lesser decline. US market is holding up well alongside some signs of recovery in EU. The company expects to see strong growth continuing in the near term. Defender Octa, launched recently, has seen robust response, especially in markets like the Middle East. TTMT has a clear strategy on vehicle architecture, providing seamless transition to EVs. Depending on end-market response, the company shall accordingly work with ICE/EV offerings. TTMT remains confident of meeting its Q4FY25 JLR EBIT margin guidance of 10%, as highlighted in Q3. JLR's margins were impacted by higher VME and warranty costs. The company expects both these costs to start coming off during CY25. TTMT expects capex to continue in the GBP 3bn-3.5bn range and peak in FY25-26; it expects capex to be lower in FY27. The company is confident of being net debt-free even during FY26.
- In its India business, TTMT is working on repositioning Altroz and Curvv in the coming months. It plans to launch Harrier EV over the next few months and Sierra ICE during the festive season. Over the last couple of years, the company swiftly expanded its sales outlets. It is now focusing on a commensurate expansion of service outlets, which should address service issues at the dealer level. In its India CV business, TTMT is focusing on SCV segment, to recoup lost market share.

Financial Summary

Y/E March 31 (INR mn)	FY24A	FY25E	FY26E	FY27E
Net Revenue	43,79,278	45,98,649	49,44,538	52,88,255
EBITDA	5,96,101	6,19,368	6,80,454	7,59,608
EBITDA %	13.6	13.5	13.8	14.4
Net Profit	3,27,838	2,04,502	2,40,821	2,90,531
EPS (INR)	98.7	61.6	72.5	87.5
EPS % Chg YoY	2,882.1	(37.6)	17.8	20.6
P/E (x)	6.6	10.5	8.9	7.4
EV/EBITDA (x)	4.3	4.1	3.8	3.1
RoCE (%)	32.8	20.0	18.2	18.9
RoE (%)	50.3	21.6	20.9	20.7

Vivek Kumar

vivek.k@icicisecurities.com

+ 91 22 6807 7260

Vishakha Maliwal

vishakha.maliwal@icicisecurities.com

Market Data

Market Cap (INR)	2,715bn
Market Cap (USD)	31,138mn
Bloomberg Code	TTMT IN
Reuters Code	TAMO.BO
52-week Range (INR)	1,179 /606
Free Float (%)	57.0
ADTV-3M (mn) (USD)	117.5

Price Performance (%)	3m	6m	12m
Absolute	(18.9)	(33.6)	(36.8)
Relative to Sensex	(9.8)	(24.5)	(37.6)

ESG Score	2023	2024	Change
ESG score	76.9	78.8	1.9
Environment	60.5	64.8	4.3
Social	78.2	77.8	(0.4)
Governance	83.4	88.3	4.9

Note - Score ranges from 0 - 100 with a higher score indicating higher ESG disclosures.

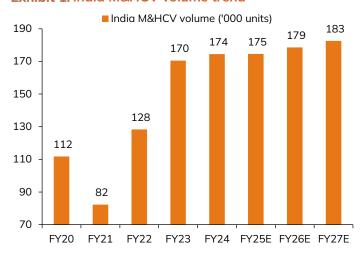
Source: SES ESG, I-sec research

Previous Reports

30-01-2025: <u>Q3FY25 results review</u> 02-08-2024: **Q1FY25** results review

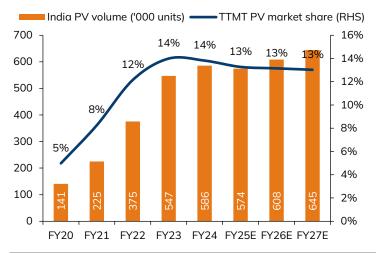


Exhibit 1: India M&HCV volume trend



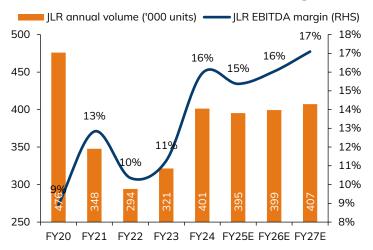
Source: I-Sec research, Company data

Exhibit 2: India PV volume vs. market share trend



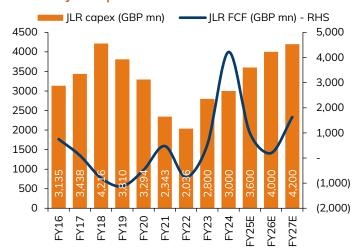
Source: I-Sec research, Company data

Exhibit 3: JLR annual volume and EBITDA margin



Source: I-Sec research, Company data

Exhibit 4: JLR capex and FCF trend



Source: I-Sec research, Company data

Exhibit 5: TTMT volume and margin assumptions

_							
	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
Jaguar Land Rover wholesales (units)	3,47,632	2,94,182	3,21,362	4,01,303	3,95,283	3,99,236	4,07,221
JLR Avg. ASP/vehicle (GBP)	56,758	62,274	70,976	72,000	74,500	76,000	78,000
JLR EBITDA margin (%)	12.8%	10.3%	11.3%	15.9%	15.4%	16.0%	17.1%
JLR Capex (GBP mn)	2,343	2,500	2,800	3,000	3,600	4,000	4,200
India (Standalone)	4,85,361	7,29,148	9,54,626	9,69,340	9,35,166	9,78,174	10,23,436
M&HCV (units)	90,152	1,44,500	1,78,531	1,81,115	1,81,903	1,86,620	1,91,435
LCV (units)	1,70,325	2,09,515	2,29,147	2,02,662	1,79,385	1,83,270	1,87,247
PV (units)	2,24,884	3,75,133	5,46,948	5,85,563	5,73,878	6,08,285	6,44,754
ASP/Vehicle	6,26,569	7,64,414	8,48,499	9,50,319	9,97,835	10,77,662	11,63,875
EBITDA margin (%)	3.2%	5.7%	7.0%	8.7%	8.6%	8.3%	8.4%
Capex (INR mn)	16,780	30,000	53,000	67,262	69,003	68,895	76,963

Source: Company data, I-Sec research



Exhibit 6: SoTP-based valuation

Parameter (INR mn)	Value
Standalone	
PV of FCF until FY30E	4,78,285
Terminal value	11,58,863
Standalone Enterprise Value	16,37,148
JLR (GBP mn)	
PV of FCF until FY30E	5,671
Terminal value	7,446
Enterprise Value	13,118
GBP/INR	108
JLR Enterprise Value (INR mn)	14,16,735
Enterprise Value of other subsidiaries	97,596
Total Enterprise value	31,51,478
Less: Consolidated Net debt	4,13,170
Equity Value	27,38,308
Post money value of EV entity	7,46,200
TTMT's stake in the subsidiary (%)	85%
Value of TTMT's stake in EVCo. Post 50% discount	3,17,135
Potential market capitalization	30,55,443
No. of shares (mn)	3,676
Equity value per share (INR/share)	831

Source: I-Sec research, Company data

Downside risks

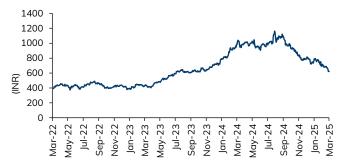
- Weak demand in key regions
- Rising cost pressure as TTMT invests in demand generation
- Continued weakness in demand in CV and PV businesses in India

Exhibit 7: Shareholding pattern

%	Jun'24	Sep'24	Dec'24
Promoters	46.4	42.6	42.6
Institutional investors	34.4	37.0	34.4
MFs and others	9.8	10.6	11.0
Fls/Banks	0.2	0.8	0.3
Insurance Cos	5.2	4.8	5.1
FIIs	19.2	20.8	18.7
Others	19.2	20.4	22.3

Source: Bloomberg, I-Sec research

Exhibit 8: Price chart



Source: Bloomberg, I-Sec research



Financial Summary

Exhibit 9: Profit & Loss

(INR mn, year ending March 31)

	FY24A	FY25E	FY26E	FY27E
N + C	42.70.270	45.00.040	40 44 520	F2 00 2FF
Net Sales	43,79,278		49,44,538	
Operating Expenses	9,36,646	9,90,159	10,50,135	10,91,281
EBITDA	5,96,101	6,19,368	6,80,454	7,59,608
EBITDA Margin (%)	13.6	13.5	13.8	14.4
Depreciation & Amortization	2,72,701	2,90,068	3,26,558	3,59,433
EBIT	3,23,400	3,29,300	3,53,895	4,00,175
Interest expenditure	99,858	63,297	40,000	20,000
Other Non-operating	58,782	_	_	_
Income	30,702			
Recurring PBT	2,82,324	2,66,003	3,13,895	3,80,175
Profit / Loss from Associates	6,998	5,000	5,400	5,400
Less: Taxes	(38,516)	66,501	78,474	95,044
PAT	3,20,840	1,99,502	2,35,421	2,85,131
Less: Minority Interest	-	-	-	-
Extraordinaries (Net)	(9,771)	-	-	-
Net Income (Reported)	3,18,068	2,04,502	2,40,821	2,90,531
Net Income (Adjusted)	3,27,838	2,04,502	2,40,821	2,90,531

Source Company data, I-Sec research

Exhibit 10: Balance sheet

(INR mn, year ending March 31)

	FY24A	FY25E	FY26E	FY27E
Total Current Assets	19,18,632	19,28,567	19,72,804	23,06,990
of which cash & cash eqv.	6,00,599	3,53,731	3,10,162	5,57,241
Total Current Liabilities &	17.79.266	22.09.787	22,43,818	23,85,588
Provisions				
Net Current Assets	1,39,366	(2,81,220)	(2,71,014)	(78,598)
Investments	87,178	87,178	87,178	87,178
Net Fixed Assets	12,04,252	16,02,791	17,69,572	18,50,458
ROU Assets	-	-	-	-
Capital Work-in-Progress	3,56,984	3,56,984	3,56,984	3,56,984
Total Intangible Assets	8,603	8,603	8,603	8,603
Other assets	-	-	-	-
Deferred Tax assets	-	-	-	-
Total Assets	17,96,384	17,74,336	19,51,323	22,24,626
Liabilities				
Borrowings	9,85,001	7,71,851	7,23,332	7,23,332
Deferred Tax Liability	(1,19,557)	(1,19,557)	(1,19,557)	(1,19,557)
Provisions	-	-	-	-
Other Liabilities	-	-	-	-
Equity Share Capital	7,665	7,665	7,665	7,665
Reserves & Surplus	8,41,515	10,32,617	12,58,123	15,31,426
Total Net Worth	8,49,180	10,40,282	12,65,788	15,39,091
Minority Interest	81,759	81,759	81,759	81,759
Total Liabilities	17,96,384	17,74,336	19,51,323	22,24,626

Source Company data, I-Sec research

Exhibit 11: Quarterly trend

(INR mn, year ending March 31)

	Mar-24	Jun-24	Sep-24	Dec-24
Net Sales	11,99,863	10,80,480	10,14,500	1,135,750
% growth (YOY)	13.3	5.7	-3.5	2.7
EBITDA	1,71,353	1,57,850	121,590	1,30,810
Margin %	14.3	14.6	12.0	11.5
Other Income	14,598	15,750	15,660	17,900
Extraordinaries	(99,134)	(430)	-	-
Adjusted Net Profit	76,152	56,490	34,510	56,040

Source Company data, I-Sec research

Exhibit 12: Cashflow statement

(INR mn, year ending March 31)

	FY24A	FY25E	FY26E	FY27E
Operating Cashflow	7,15,568	7,24,671	5,46,290	7,17,313
Working Capital Changes	1,04,737	1,71,804	(55,689)	52,748
Capital Commitments	(3,78,998)	(6,88,607)	(4,93,339)	(4,40,319)
Free Cashflow	3,36,570	36,065	52,951	2,76,993
Other investing cashflow	(4,772)	5,000	5,400	5,400
Cashflow from Investing Activities	(3,83,769)	(6,83,607)	(4,87,939)	(4,34,919)
Issue of Share Capital	98,363	0	0	0
Interest Cost	(99,858)	(63,297)	(40,000)	(20,000)
Inc (Dec) in Borrowings	(2,71,604)	(2,13,150)	(48,519)	-
Dividend paid	(7,657)	(11,486)	(13,400)	(15,315)
Others	(8,982)	-	-	-
Cash flow from Financing Activities	(2,89,738)	(2,87,933)	(1,01,919)	(35,315)
Chg. in Cash & Bank balance	42,061	(2,46,868)	(43,568)	2,47,079
Closing cash & balance	6,00,599	3,53,731	3,10,162	5,57,241

Source Company data, I-Sec research

Exhibit 13: Key ratios

(Year ending March 31)

	FY24A	FY25E	FY26E	FY27E
Per Share Data (INR)				
Reported EPS	98.7	61.6	72.5	87.5
Adjusted EPS (Diluted)	98.7	61.6	72.5	87.5
Cash EPS	180.9	149.0	170.9	195.8
Dividend per share (DPS)	3.5	4.0	4.6	5.2
Book Value per share (BV)	255.8	313.3	381.2	463.6
Dividend Payout (%)	3.5	6.6	6.4	5.9
Growth (%)				
Net Sales	26.6	5.0	7.5	7.0
EBITDA	87.3	3.9	9.9	11.6
EPS (INR)	2,882.1	(37.6)	17.8	20.6
Valuation Ratios (x)				
P/E	6.6	10.5	8.9	7.4
P/CEPS	3.6	4.4	3.8	3.3
P/BV	2.5	2.1	1.7	1.4
EV / EBITDA	4.3	4.1	3.8	3.1
EV / Sales	0.6	0.6	0.5	0.4
Profitability Ratios				
Gross Profit Margins (%)	35.0	35.0	35.0	35.0
EBITDA Margins (%)	13.6	13.5	13.8	14.4
EBIT Margins (%)	7.4	7.2	7.2	7.6
Net Profit Margins (%)	7.5	4.4	4.9	5.5
RoCE (%)	32.8	20.0	18.2	18.9
RoE (%)	50.3	21.6	20.9	20.7
Dividend Yield (%)	0.5	0.6	0.7	8.0
Operating Ratios				
Fixed Asset Turnover (x)	1.1	1.1	1.0	1.0
Inventory Turnover Days	-	-	-	-
Receivables Days	-	-	-	-
Payables Days	-	-	-	-
Effective Tax Rate (%)	(13.6)	25.0	25.0	25.0
Net Debt / Equity (x)	0.5	0.4	0.3	0.1
Net Debt / EBITDA (x)	0.6	0.7	0.6	0.2

Source Company data, I-Sec research



This report may be distributed in Singapore by ICICI Securities, Inc. (Singapore branch). Any recipients of this report in Singapore should contact ICICI Securities, Inc. (Singapore branch) in respect of any matters arising from, or in connection with, this report. The contact details of ICICI Securities, Inc. (Singapore branch) are as follows: Address: 10 Collyer Quay, #40-92 Ocean Financial Tower, Singapore - 049315, Tel: +65 6232 2451 and email: navneet_babbar@icicisecuritiesinc.com, Rishi agrawal@icicisecuritiesinc.com and Kadambari balachandran@icicisecuritiesinc.com.

"In case of eligible investors based in Japan, charges for brokerage services on execution of transactions do not in substance constitute charge for research reports and no charges are levied for providing research reports to such investors."

New I-Sec investment ratings (all ratings based on absolute return; All ratings and target price refers to 12-month performance horizon, unless mentioned otherwise) BUY: >15% return; ADD: 5% to 15% return; HOLD: Negative 5% to Positive 5% return; REDUCE: Negative 5% to Negative 15% return; SELL: < negative 15% return

ANALYST CERTIFICATION

I/We, Vivek Kumar, MBA; Vishakha Maliwal, MBA (Finance); authors and the names subscribed to this report, hereby certify that all of the views expressed in this research report accurately reflect our views about the subject issuer(s) or securities. We also certify that no part of our compensation was, is, or will be directly or indirectly related to the specific recommendation(s) or view(s) in this report. Analysts are not registered as research analysts by FINRA and are not associated persons of the ICICI Securities Inc. It is also confirmed that above mentioned Analysts of this report have not received any compensation from the companies mentioned in the report in the preceding twelve months and do not serve as an officer, director or employee of the companies mentioned in the report.

Terms & conditions and other disclosures:

ICICI Securities Limited (ICICI Securities) is a full-service, integrated investment banking and is, inter alia, engaged in the business of stock brokering and distribution of financial products. Registered Office Address: ICICI Venture House, Appasaheb Marathe Marg, Prabhadevi, Mumbai - 400 025. CIN: L67120MH1995PLC086241, Tel: (91 22) 6807 7100. ICICI Securities is Sebi registered stock broker, merchant banker, investment adviser, portfolio manager, Research Analyst and Alternative Investment Fund. ICICI Securities is registered with Insurance Regulatory Development Authority of India Limited (IRDAI) as a composite corporate agent and with PFRDA as a Point of Presence. ICICI Securities Limited Research Analyst SEBI Registration Number – INH000000990. ICICI Securities Limited SEBI Registration is INZ000183631 for stock broker. ICICI Securities AIF Trust's SEBI Registration number is IN/AIF3/23-24/1292 ICICI Securities is a subsidiary of ICICI Bank which is India's largest private sector bank and has its various subsidieries engaged in businesses of housing finance, asset management, life insurance, general insurance, venture capital fund management, etc. ("associates"), the details in respect of which are available on www.icicibank.com.

ICICI Securities is one of the leading merchant bankers/ underwriters of securities and participate in virtually all securities trading markets in India. We and our associates might have investment banking and other business relationship with a significant percentage of companies covered by our Investment Research Department. ICICI Securities and its analysts, persons reporting to analysts and their relatives are generally prohibited from maintaining a financial interest in the securities or derivatives of any companies that the analysts cover.

Recommendation in reports based on technical and derivative analysis centre on studying charts of a stock's price movement, outstanding positions, trading volume etc as opposed to focusing on a company's fundamentals and, as such, may not match with the recommendation in fundamental reports. Investors may visit icicidirect.com to view the Fundamental and Technical Research Reports.

Our proprietary trading and investment businesses may make investment decisions that are inconsistent with the recommendations expressed herein.

ICICI Securities Limited has two independent equity research groups: Institutional Research and Retail Research. This report has been prepared by the Institutional Research. The views and opinions expressed in this document may or may not match or may be contrary with the views, estimates, rating, and target price of the Retail Research.

The information and opinions in this report have been prepared by ICICI Securities and are subject to change without any notice. The report and information contained herein is strictly confidential and meant solely for the selected recipient and may not be altered in any way, transmitted to, copied or distributed, in part or in whole, to any other person or to the media or reproduced in any form, without prior written consent of ICICI Securities. While we would endeavour to update the information herein on a reasonable basis, ICICI Securities is under no obligation to update or keep the information current. Also, there may be regulatory, compliance or other reasons that may prevent ICICI Securities from doing so. Non-rated securities indicate that rating on a particular security has been suspended temporarily and such suspension is in compliance with applicable regulations and/or ICICI Securities policies, in circumstances where ICICI Securities might be acting in an advisory capacity to this company, or in certain other circumstances. This report is based on information obtained from public sources and sources believed to be reliable, but no independent verification has been made nor is its accuracy or completeness guaranteed. This report and information herein is solely for informational purpose and shall not be used or considered as an offer document or solicitation of offer to buy or sell or subscribe for securities or other financial instruments. Though disseminated to all the customers simultaneously, not all customers may receive this report at the same time. ICICI Securities will not treat recipients as customers by virtue of their receiving this report. Nothing in this report constitutes investment, legal, accounting and tax advice or a representation that any investment or strategy is suitable or appropriate to your specific circumstances. The securities discussed and opinions expressed in this report may not be suitable for all investors, who must make their own investment decisions, based on their own investment objectives, financial positions and needs of specific recipient. This may not be taken in substitution for the exercise of independent judgment by any recipient. The recipient should independently evaluate the investment risks. The value and return on investment may vary because of changes in interest rates, foreign exchange rates or any other reason. ICICI Securities accepts no liabilities whatsoever for any loss or damage of any kind arising out of the use of this report. Past performance is not necessarily a guide to future performance. Investors are advised to see Risk Disclosure Document to understand the risks associated before investing in the securities markets. Actual results may differ materially from those set forth in projections. Forward-looking statements are not predictions and may be subject to change without notice.

ICICI Securities or its associates might have managed or co-managed public offering of securities for the subject company or might have been mandated by the subject company for any other assignment in the past twelve months.

ICIC Securities or its associates might have received any compensation from the companies mentioned in the report during the period preceding twelve months from the date of this report for services in respect of managing or co-managing public offerings, corporate finance, investment banking or merchant banking, brokerage services or other advisory service in a merger or specific transaction.

ICICI Securities or its associates might have received any compensation for products or services other than investment banking or merchant banking or brokerage services from the companies mentioned in the report in the past twelve months.

ICICI Securities encourages independence in research report preparation and strives to minimize conflict in preparation of research report. ICICI Securities or its analysts did not receive any compensation or other benefits from the companies mentioned in the report or third party in connection with preparation of the research report. Accordingly, neither ICICI Securities nor Research Analysts and their relatives have any material conflict of interest at the time of publication of this report.

Compensation of our Research Analysts is not based on any specific merchant banking, investment banking or brokerage service transactions.

ICICI Securities or its subsidiaries collectively or Research Analysts or their relatives do not own 1% or more of the equity securities of the Company mentioned in the report as of the last day of the month preceding the publication of the research report.

Since associates of ICICI Securities and ICICI Securities as a entity are engaged in various financial service businesses, they might have financial interests or actual/beneficial ownership of one percent or more or other material conflict of interest in various companies including the subject company/companies mentioned in this report.

ICICI Securities may have issued other reports that are inconsistent with and reach different conclusion from the information presented in this report. Neither the Research Analysts nor ICICI Securities have been engaged in market making activity for the companies mentioned in the report.

We submit that no material disciplinary action has been taken on ICICI Securities by any Regulatory Authority impacting Equity Research Analysis activities.

This report is not directed or intended for distribution to, or use by, any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction, where such distribution, publication, availability or use would be contrary to law, regulation or which would subject ICICI Securities and affiliates to any registration or licensing requirement within such jurisdiction. The securities described herein may or may not be eligible for sale in all jurisdictions or to certain category of investors. Persons in whose possession this document may come are required to inform themselves of and to observe such restriction.

This report has not been prepared by ICICI Securities, Inc. However, ICICI Securities, Inc. has reviewed the report and, in so far as it includes current or historical information, it is believed to be reliable, although its accuracy and completeness cannot be guaranteed.



Investment in securities market are subject to market risks. Read all the related documents carefully before investing.

Registration granted by SEBI and certification from NISM in no way guarantee performance of the intermediary or provide any assurance of returns to investors. None of the research recommendations promise or guarantee any assured, minimum or risk free return to the investors.

 $Name of the Compliance of ficer (Research Analyst): Mr. Atul Agrawal, Contact number: 022-40701000, \ \textbf{E-mail Address}: \underline{compliance of ficer@icicisecurities.com}$

 $For any queries or grievances: \underline{\textit{Mr. Bhavesh Soni}} \quad Email \ address: \underline{\textit{headservicequality@icicidirect.com}} \ Contact \ Number: 18601231122$