



3R MATRIX

	+	=	-
Right Sector (RS)	✓	✗	✗
Right Quality (RQ)	✓	✗	✗
Right Valuation (RV)	✗	✓	✗

+ Positive = Neutral - Negative

What has changed in 3R MATRIX

	Old		New
RS	✗	↔	✗
RQ	✗	↔	✗
RV	✗	↔	✗

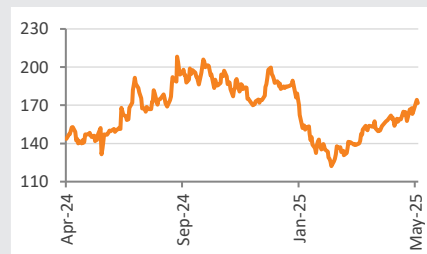
Company details

Market cap:	Rs. 22,773 cr
52-week high/low:	Rs. 213 / 119
NSE volume: (No of shares)	52.9 lakh
BSE code:	500084
NSE code:	CESC
Free float: (No of shares)	63.5 cr

Shareholding (%)

Promoters	52.1
FII	11.0
DII	25.1
Others	11.8

Price chart



Source: NSE India, Mirae Asset Sharekhan Research

Price performance

(%)	1m	3m	6m	12m
Absolute	8.6	34.3	1.1	16.8
Relative to Sensex	4.8	26.5	-4.1	6.4

Source: Mirae Asset Sharekhan Research, Bloomberg

CESC Ltd

Inline Q4; Renewable energy addition to drive growth

Power	Sharekhan code: CESC		
Reco/View: Buy	↔	CMP: Rs. 172	Price Target: Rs. 195 ↔
↑ Upgrade	↔ Maintain	↓ Downgrade	

Summary

- CESC's consolidated PAT of Rs. 373 crore decreased 6.8% y-o-y (but was inline), impacted by losses in Malegaon and decrease in profits at Dhariwal and Crescent Power. It was compensated by a rise in standalone PAT.
- Standalone PAT rose 6.3% y-o-y to Rs. 218 crore because of higher unit sales of 2,593MU (up 11.2% y-o-y).
- Aggressive RE growth strategy with a plan of 3.2GW (capex of ~Rs. 12-13k cr) capacity addition in the next 4-5 years will drive growth. Also, the company has signed a PPA for 225 MW capacity of Chandrapur at attractive rates.
- We retain Buy on CESC with an unchanged PT of Rs. 195 on a SOTP basis. Renewable energy capex and turnaround of the distribution business would aid the earnings.

CESC's Q4FY25 consolidated revenue/operating profit/PAT grew by 1.5%/ -3.1%/ -6.8% y-o-y to Rs. 4,017/ 952 / 373 crore. The earnings were impacted because of higher Malegaon losses and decrease in PAT at Dhariwal and Crescent Power. Key subsidiaries performed as follows - 1) Standalone PAT was up only 6.3% y-o-y to Rs. 218 crore with strong unit sales 2) Haldia Energy PAT was down 9.1% y-o-y to Rs. 70 crore 3) Dhariwal Infrastructure posted a 26.6% y-o-y PAT de-growth to Rs. 69 crore with PLF of 85% vs 91% last year 4) Crescent Power profit of Rs. 6 crore was down 75% y-o-y 5) Noida distribution business profit of Rs. 36 crore rose 20% y-o-y 6) The other DFs had a slight PAT decline.

Key positives

- Company has signed PPA for 225 MW capacity at Chandrapur at attractive rates.

Key negatives

- Malegaon DF's losses increased y-o-y.

Management Commentary

- Company is going to setup 3.2GW of renewable capacities by FY29 in Phase 1- 1.5GW solar and 1.7GW wind. Phase 2 will take the total capacity to 10GW.
- Currently, 1.2GW capacity is already under implementation with power offtake tied up. It will get commissioned by FY27 and would be able to generate an annual revenue of Rs. 1,200 crore.
- The fuel and power surcharge hike which was implemented in the year would help CESC decrease its regulatory assets in the Kolkata discom.
- Company has acquired 100% stake in Chandigarh Power Distribution Limited (CPDL) for Rs. 871 crore. It is the sole distributor of electricity in the Union Territory.
- CESC Projects Limited, a subsidiary of the company is going to setup up 10,500 TPA of Green Hydrogen Production facility within three years.

Our Call

Valuation - Maintain Buy with an unchanged SoTP-based PT of Rs. 195: CESC will be benefited because of the signing of Chandrapur PPA (225 MW), renewable energy capacity addition and turnaround of the power distribution businesses. Renewable energy capacity of 3.2GW will be commissioned by FY29 and PPAs for 1.2 GW have already been signed. Company had also implemented a 5.7% tariff hike in the Kolkata discom for recovery of fuel and power purchase adjustment surcharge which will aid the cash flow. Hence, we maintain Buy on CESC with an unchanged SoTP-based PT of Rs. 195.

Key Risks

- Delay in addition of renewable energy capacity.
- Sustained losses in DF for an extended period.

Valuation (Standalone)

Particulars	FY23	FY24	FY25	FY26E	FY27E
Revenue	7,973	8,606	9,584	10,553	11,153
OPM (%)	14.8	8.9	13.6	14.4	14.6
PAT	830	775	800	978	1,070
% y-o-y growth	1.7	(6.6)	3.2	22.2	9.4
EPS (Rs.)	6.3	5.8	6.0	7.4	8.1
P/E (x)	27.3	29.2	28.3	23.2	21.2
P/B (x)	2.3	2.3	2.3	2.2	2.1
EV/EBITDA (x)	25.7	40.7	23.7	20.4	19.0
RoCE (%)	6.9	6.7	7.6	8.1	8.4
RoE (%)	8.3	7.8	8.1	9.7	10.3

Source: Company; Mirae Asset Sharekhan estimates

Results (Consolidated)

Particulars	Rs cr				
	Q4FY25	Q4FY24	Y-o-Y (%)	Q3FY25	Q-o-Q (%)
Revenue	4,017	3,959	1.5%	3,861	4.0%
Expenses	3,065	2,977	3.0%	2,951	3.9%
Operating profit	952	982	-3.1%	910	4.6%
Other income	153	73	109.6%	96	59.4%
Depreciation	304	311	-2.3%	305	-0.3%
Interest	335	325	3.1%	339	-1.2%
PBT	466	419	11.2%	362	28.7%
Tax	81	4	1925.0%	80	1.3%
PAT	385	415	-7.2%	282	36.5%
Minority interest	12	15	-20.0%	17	-29.4%
PAT post MI	373	400	-6.8%	265	40.8%
EPS	2.8	3.0	-6.8%	2.0	40.8%
Margin (%)			bps		bps
OPM	23.7	24.8	-110	23.6	13
NPM	9.3	10.1	-82	6.9	242
Tax rate	17.4	1.0	1643	22.1	-472

Source: Company; Mirae Asset Sharekhan Research

Financial performance of key subsidiaries

Particulars	Revenue			PAT		
	Q4FY25	Q4FY24	Y-o-Y (%)	Q4FY25	Q4FY24	Y-o-Y (%)
CESC Standalone	2213	1847	19.8	218	205	6.3
Haldia Energy	558	496	12.5	70	77	-9.1
Dhariwal Infrastructure	504	517	-2.5	69	94	-26.6
Crescent Power	57	58	-1.7	6	24	-75.0
Noida Power	605	573	5.6	36	30	20.0
Kota/Bharatpur/Bikaner	400	379	5.5	9	13	-30.8
Malegaon	176	186	-5.4	-26	-7	271.4

Source: Company; Mirae Asset Sharekhan Research

Generation business – operational performance

	Capacity (MW)	Q4 FY25		Q4 FY24		FY25		FY24	
		Sent Out Units (MU)	PLF %	Sent Out Units (MU)	PLF %	Sent Out Units (MU)	PLF %	Sent Out Units (MU)	PLF %
Budge Budge Generating Station	750	1,235	83%	1,147	76%	5,060	84%	5,296	87%
Southern Generating Station	135	14	5%	47	17%	399	37%	582	54%
Haldia Energy	600	1,156	96%	1,031	85%	4,441	91%	4,221	87%
Dhariwal Infrastructure	600	1,024	85%	1,112	91%	4,298	87%	4,112	84%
Crescent Power	40	83	96%	80	103%	300	94%	299	96%
Solar (TN)	18	6.52	21%	7	22.5%	25	20%	26	21%

Source: Company; Mirae Asset Sharekhan Research

Distribution business – operational performance

	Q4 FY25			Q4 FY24			FY25			FY24		
	Sales (MU)	T&D Loss %	Revenue (Rs Cr.)	Sales (MU)	T&D Loss %	Revenue (Rs Cr.)	Sales (MU)	T&D Loss %	Revenue (Rs Cr.)	Sales (MU)	T&D Loss %	Revenue (Rs Cr.)
CESC Kolkata	2,593	NA	2,213	2,331	NA	1,847	11,857	6.5%	9,765	11,149	6.9%	8,729
Noida Power	753	3.9%	605	713	4.4%	573	3,598	7.5%	2,777	3,136	7.5%	2,478
Chandigarh Power	221	12.50%	127	-	-	-	221	12.5%	127	-	-	-
Kota DF	235	11.09%	200	235	12.4%	189	1290	14.28%	1077	1329	14.3%	1,021
Bharatpur DF	58	8.06%	48	59	9.9%	46	314	9.74%	254	295	10.2%	228
Bikaner DF	159	6.33%	152	156	10.5%	144	860	11.96%	788	775	12.5%	687
Malegaon DF	213	38.6%	176	213	38.3%	186	836	39.7%	718	830	39.1%	670

Source: Company; Mirae Asset Sharekhan Research

Outlook and Valuation

■ Sector view – Power demand to rise and renewable capacity mix to increase

India's power demand is growing more than the GDP growth rate and is expected to clock strong growth in the coming years. The sector is experiencing a fundamental shift towards clean energy, driven by the national target of 500 GW renewable capacity by 2030. The sector sees major opportunities in distribution reforms through RDSS scheme and grid modernization initiatives like smart metering. While thermal power faces challenges from coal costs and environmental regulations, it remains essential for base load. Distribution privatization, renewable energy adoption, and supportive policies create a favorable growth environment. The industry's future hinges on balancing conventional power with renewables while integrating new technologies for grid stability.

■ Company Outlook – Improvement in power demand and turnaround of subsidiaries to improve consolidated earnings

Growth in standalone business with the signing of the Chandrapur PPA, lower losses at distribution franchisees led by lower T&D losses, renewable capacity addition and turnaround of Rajasthan/Malegaon DF are expected to improve the consolidated earnings of CESC over FY2025-FY2027E.

■ Valuation – Maintain Buy with an unchanged SoTP-based PT of Rs. 195

CESC will be benefited because of the signing of Chandrapur PPA (225 MW), renewable energy capacity addition and turnaround of the power distribution businesses. Renewable energy capacity of 3.2GW is be commissioned by FY29 and PPAs for 1.2 GW have already been signed. Company had also implemented a 5.7% tariff hike in the Kolkata discom for recovery of fuel and power purchase adjustment surcharge which will aid the cash flow. Hence, we maintain Buy on CESC with an unchanged SoTP-based PT of Rs. 195.

About company

CESC started operations in 1899. The company is a fully integrated power utility company. The company is the sole electricity distributor within 567 sq. km of Kolkata and Howrah and serves 3.6 million consumers (including domestic, industrial, and commercial users). The company owns and operates three thermal power plants with a generation capacity of 1,485 MW for its Kolkata distribution business. Additionally, CESC has independent power plants of Chandrapur (600 MW) and Crescent Power (40 MW). CESC has a distribution license within 335 sq. km of Noida and serves 1.87 lakh consumers. The company has distribution franchisees in three cities of Rajasthan (Kota, Bikaner, and Bharatpur) and one city in Maharashtra (Malegaon). Also, the company recently acquired 100% stake in Chandigarh Power Distribution Ltd. (CPDL). It is the sole distributor of electricity in Chandigarh.

Investment theme

Growth in standalone business with the signing of the Chandrapur PPA, lower losses at distribution franchisees led by lower T&D losses, renewable capacity addition and turnaround of Rajasthan/Malegaon DF are expected to improve the consolidated earnings of CESC over FY2025-FY2027E.

Key Risks

- ♦ Delay in addition of renewable energy capacity.
- ♦ Sustained losses in DF for an extended period.

Additional Data

Key management personnel

Name	Designation
Sanjiv Goenka	Chairman
Rajarshi Banerjee	Chief Financial Officer
Brajesh Singh	Managing Director – Generation
Vineet Sikka	Managing Director – Distribution

Source: Company Website

Top 10 shareholders

Sr. No.	Holder Name	Holding (%)
1	SBI Funds Management Ltd	6.58
2	Life Insurance Corp of India	6.52
3	Sprott Resource Lending Corp	2.19
4	Quest Capital Markets Ltd	2.19
5	ICICI Prudential Asset Management	2.08
6	Nippon Life India Asset Management	2.06
7	Vanguard Group Inc/The	1.91
8	STEL Holdings Ltd	1.88
9	HDFC Asset Management Co Ltd	1.65
10	Massachusetts Financial Services C	1.64

Source: Bloomberg

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Understanding the Mirae Asset Sharekhan 3R Matrix

Right Sector	
Positive	Strong industry fundamentals (favorable demand-supply scenario, consistent industry growth), increasing investments, higher entry barrier, and favorable government policies
Neutral	Stagnancy in the industry growth due to macro factors and lower incremental investments by Government/private companies
Negative	Unable to recover from low in the stable economic environment, adverse government policies affecting the business fundamentals and global challenges (currency headwinds and unfavorable policies implemented by global industrial institutions) and any significant increase in commodity prices affecting profitability.
Right Quality	
Positive	Sector leader, Strong management bandwidth, Strong financial track-record, Healthy Balance sheet/cash flows, differentiated product/service portfolio and Good corporate governance.
Neutral	Macro slowdown affecting near term growth profile, Untoward events such as natural calamities resulting in near term uncertainty, Company specific events such as factory shutdown, lack of positive triggers/events in near term, raw material price movement turning unfavourable
Negative	Weakening growth trend led by led by external/internal factors, reshuffling of key management personal, questionable corporate governance, high commodity prices/ weak realisation environment resulting in margin pressure and deteriorating balance sheet
Right Valuation	
Positive	Strong earnings growth expectation and improving return ratios but valuations are trading at discount to industry leaders/historical average multiples, Expansion in valuation multiple due to expected outperformance amongst its peers and Industry up-cycle with conducive business environment.
Neutral	Trading at par to historical valuations and having limited scope of expansion in valuation multiples.
Negative	Trading at premium valuations but earnings outlook are weak; Emergence of roadblocks such as corporate governance issue, adverse government policies and bleak global macro environment etc warranting for lower than historical valuation multiple.

Source: Mirae Asset Sharekhan Research

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