India I Equities

Infrastructure

Company Update

Change in Estimates ☑ Target ☑ Reco □

26 May 2025

H G Infra Engineering

Steady execution with one-off muted margins in Q4: retaining a Buy

A steady execution pace, continued operating profitability and steady orders make HG Infra's FY25 results comforting with one-off margins in Q4. This sets the tone for an even better performance ahead. Leverage rose on seasonality and financial prudence but the balance sheet is in shape to effect an even better scale ahead; also, healthier receipts expected in FY26, monetization proceeds from six near-completion assets would help. Proven execution ability, healthy assurance, a broadbased opportunity landscape (on continuing diversification efforts), a well-set balance sheet and an unemotional approach to asset ownership are remarkable; hence, we maintain a Buy with a higher 12-mth TP of Rs1,749 (earlier Rs1781) on rolling forward to FY27.

OB diversified, sturdy. At 31st Mar, the OB was ~Rs152.8bn. It consists of HAM road projects of ~Rs55.6bn, EPC road projects of ~Rs48.3bn, EPC railway projects of ~Rs31bn, solar projects of ~Rs8.2bn and BESS EPC of ~Rs9.7bn. Moreover, it is geographically diversified: East 20%, North 21%, South 10%, West 49%p; Maharashtra ~33%, Jharkhand ~15%, Gujarat/UP ~11% each.

Water, transmission, solar on the radar. The recent success in solar power projects, BESS and the Railways/metrorail helped de-risk the business model and broad-base growth opportunities. Continuing with the efforts and realizing that water and power transmission are focus areas for Central and state governments with PPP emphasis, the company looks to explore annuity-like opportunities in FY26. It is eager to participate in river-interlinking projects in MP, Rajasthan and UP, green energy corridors and transmission.

Levering up in the interim, but BS well-placed. Net debt rose ~Rs6.8bn q/q to ~Rs9.3bn. This was due to the upfront land tie-up and purchase of solar project modules at attractive prices to avoid future fluctuations. However, delays in sanctions led to debt surging. With steady disbursements and monetization of HAM projects, management expects net debt to return to a comfortable level.

Valuation.We consider execution, margins and order inflow in FY25. We raise our FY26e revenue 2% and lower our EBITDA margins 22bps. We introduce FY27e revenue growth to 14.2% y/y and the EBITDA margin to ~15.1%. The stock (excl. investments) now trades at a PER of ~7.8x FY27e. **Risk.** Slow disbursements.

| Key financials (YE Mar) | FY23 | FY24 | FY25e | FY26e | FY27e |
|-------------------------|--------|--------|--------|--------|--------|
| Sales (Rsm) | 44,185 | 51,217 | 60,519 | 67,247 | 76,769 |
| Adj. Net profit (Rsm) | 4,214 | 4,548 | 5,197 | 6,070 | 7,349 |
| Adj. EPS (Rs) | 64.7 | 69.8 | 79.8 | 93.1 | 112.8 |
| Growth (%) | 24.4 | 7.9 | 14.3 | 16.8 | 21.1 |
| P/E (x) | 12.1 | 13.0 | 14.2 | 12.1 | 10.0 |
| EV / EBITDA (x) | 7.6 | 7.5 | 8.7 | 6.7 | 5.6 |
| P/BV (x) | 2.9 | 2.6 | 2.6 | 2.1 | 1.8 |
| RoE (%) | 26.8 | 21.4 | 20.0 | 19.1 | 19.1 |
| RoCE (%) | 32.2 | 27.8 | 24.7 | 23.1 | 24.7 |
| Net debt / equity (x) | 0.2 | 0.1 | 0.3 | -0.1 | -0.2 |

Rating: **Buy** Target Price(12-mth): Rs.1,749 Share Price: Rs.1,130

| Key data | HGINFRA IN / HGIN.BO |
|--------------------|----------------------|
| 52-week high / low | Rs1880 / 921 |
| Sensex / Nifty | 82,176/ 25,001 |
| Market cap | Rs.76bn |
| Shares outstanding | 65m |
| | |

| Mar-25 | Dec-24 | Sep-24 |
|--------|-------------------------------------|----------------|
| 71.78 | 71.8 | 71.8 |
| - | - | - |
| 28.2 | 28.2 | 28.2 |
| 2.86 | 2.8 | 2.6 |
| 12.01 | 12.1 | 12.7 |
| 13.4 | 13.3 | 12.9 |
| | 71.78 - 28.2 2.86 12.01 | 71.78 71.8 |

| Estimates revision (%) | FY26e | FY27e |
|------------------------|-------|-------|
| Sales | 2.0 | NA |
| EBITDA | 0.6 | NA |
| EPS | 0.7 | NA |



Source: Bloomberg

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Anand Rathi Research India Equities

Quick Glance – Financials and Valuations (standalone)

| Fig 1 – Income statement (Rsm) | | | | | | | | |
|--------------------------------|---------|---------|---------|---------|---------|--|--|--|
| Year-end: Mar | FY23 | FY24 | FY25e | FY26e | FY27e | | | |
| Order backlog | 125,953 | 124,340 | 152,812 | 186,436 | 205,628 | | | |
| Order inflow | 90,266 | 49,605 | 88,991 | 100,871 | 95,962 | | | |
| Net revenues | 44,185 | 51,217 | 60,519 | 67,247 | 76,769 | | | |
| Growth (%) | 22.2 | 15.9 | 18.2 | 11.1 | 14.2 | | | |
| Direct costs | 34,475 | 39,189 | 46,912 | 52,464 | 60,200 | | | |
| SG&A | 2,607 | 3,809 | 4,100 | 4,465 | 4,960 | | | |
| EBITDA | 7,103 | 8,220 | 9,507 | 10,319 | 11,610 | | | |
| EBITDA margins (%) | 16.1 | 16.0 | 15.7 | 15.3 | 15.1 | | | |
| Depreciation | 963 | 1,412 | 1,440 | 1,435 | 1,489 | | | |
| Other income | 181 | 126 | 152 | 461 | 1,037 | | | |
| Finance costs | 633 | 810 | 1,159 | 1,316 | 1,438 | | | |
| PBT | 5,687 | 6,124 | 7,060 | 8,029 | 9,721 | | | |
| Effective tax rates (%) | 25.9 | 28.4 | 26.4 | 24.4 | 24.4 | | | |
| + Associates / (Minorities) | - | - | - | - | - | | | |
| Net income | 4,214 | 5,455 | 5,771 | 6,070 | 7,349 | | | |
| Adjusted income | 4,214 | 4,548 | 5,197 | 6,070 | 7,349 | | | |
| WANS (m) | 65.2 | 65.2 | 65.2 | 65.2 | 65.2 | | | |
| FDEPS (Rs) | 64.7 | 69.8 | 79.8 | 93.1 | 112.8 | | | |

| Year-end: Mar | FY23 | FY24 | FY25e | FY26e | FY27e |
|-----------------------------|--------|--------|--------|--------|--------|
| Share capital | 652 | 652 | 652 | 652 | 652 |
| Net worth | 17,784 | 23,185 | 28,848 | 34,820 | 42,071 |
| Debt | 5,037 | 4,512 | 10,679 | 7,445 | 6,839 |
| Minority interest | - | - | - | - | - |
| DTL / (Assets) | -210 | -375 | -408 | -408 | -408 |
| Capital employed | 22,611 | 27,322 | 39,119 | 41,857 | 48,502 |
| Net tangible assets | 6,346 | 7,422 | 6,866 | 5,943 | 4,955 |
| Net intangible assets | - | - | - | - | - |
| Goodwill | - | - | - | - | - |
| CWIP (tang. &intang.) | 719 | 42 | 29 | 17 | 17 |
| Investments (strategic) | 7,447 | 6,276 | 13,687 | 19,247 | 25,817 |
| Investments (financial) | - | - | - | - | - |
| Current assets (excl. cash) | 18,576 | 24,905 | 35,924 | 25,893 | 25,563 |
| Cash | 1,794 | 1,993 | 1,343 | 11,836 | 15,824 |
| Current liabilities | 12,272 | 13,316 | 18,730 | 21,079 | 23,673 |
| Working capital | 6,304 | 11,589 | 17,194 | 4,814 | 1,890 |
| Capital deployed | 22,611 | 27,322 | 39,119 | 41,857 | 48,502 |
| Contingent liabilities | 11,580 | 8,337 | - | - | - |

| Fig 3 – Cash-flow statement (Rsm) | | | | | | | | |
|-----------------------------------|-------|--------|-------|---------|--------|--|--|--|
| Year-end: Mar | FY23 | FY24 | FY25e | FY26e | FY27e | | | |
| PBT + Net interest expense | 6,140 | 6,808 | 8,068 | 8,884 | 10,122 | | | |
| + Non-cash items | 963 | 1,412 | 1,440 | 1,435 | 1,489 | | | |
| Oper. prof. before WC | 7,103 | 8,220 | 9,507 | 10,319 | 11,610 | | | |
| - Incr. / (decr.) in WC | -631 | 5,285 | 5,605 | -12,380 | -2,924 | | | |
| Others incl. taxes | 1,474 | 1,737 | 1,863 | 1,959 | 2,372 | | | |
| Operating cash-flow | 6,260 | 1,198 | 2,039 | 20,740 | 12,162 | | | |
| - Capex (tang. + intang.) | 3,418 | 1,810 | 871 | 500 | 500 | | | |
| Free cash-flow | 2,842 | -612 | 1,168 | 20,240 | 11,662 | | | |
| Acquisitions | | | | | | | | |
| - Div. (incl. buyback & taxes) | 65 | 81 | 98 | 98 | 98 | | | |
| + Equity raised | - | - | - | - | - | | | |
| + Debt raised | 1,794 | -690 | 6,135 | -3,234 | -606 | | | |
| - Fin investments | 3,902 | -1,171 | 7,411 | 5,560 | 6,570 | | | |
| - Net interest expense + misc. | 460 | (411) | 444 | 855 | 401 | | | |
| Net cash-flow | 209 | 199 | -650 | 10,494 | 3,988 | | | |
| Source: Company, Anand Rathi Rese | arch | | | | | | | |

| Fig 4 – Ratio analysis | | | | | |
|------------------------------------|-------|------|-------|-------|-------|
| Year-end: Mar | FY23 | FY24 | FY25e | FY26e | FY27e |
| P/E (x) | 12.1 | 13.0 | 14.2 | 12.1 | 10.0 |
| EV / EBITDA (x) | 7.6 | 7.5 | 8.7 | 6.7 | 5.6 |
| EV / Sales (x) | 1.2 | 1.2 | 1.4 | 1.0 | 0.8 |
| P/B (x) | 2.9 | 2.6 | 2.6 | 2.1 | 1.8 |
| RoE (%) | 26.8 | 21.4 | 20.0 | 19.1 | 19.1 |
| RoCE (%) | 32.2 | 27.8 | 24.7 | 23.1 | 24.7 |
| RoIC (%) | 26.1 | 22.8 | 19.7 | 20.8 | 26.9 |
| DPS (Rs) | 1.0 | 1.2 | 1.5 | 1.5 | 1.5 |
| Dividend yield (%) | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 |
| Dividend payout (%) - incl. DDT | 1.5 | 1.9 | 1.9 | 1.6 | 1.3 |
| Net debt / equity (x) | 0.2 | 0.1 | 0.3 | -0.1 | -0.2 |
| Receivables (days) | 121 | 136 | 164 | 100 | 85 |
| Inventory (days) | 19 | 21 | 33 | 20 | 16 |
| Payables (days) | 61 | 65 | 82 | 82 | 82 |
| CFO: PAT % | 148.6 | 26.3 | 39.2 | 341.7 | 165.5 |
| Source: Company, AnandRathi Resear | ch | | | | |

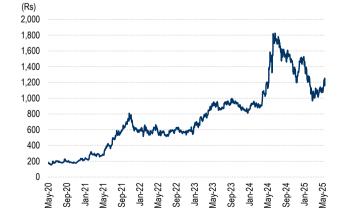


Fig 5 - Price movement

Source: Bloomberg

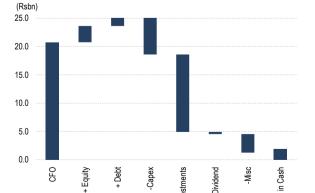


Fig 6 – Cumulative capital allocation: FY13–24

Source: Company

Operations Update

Largely boosted by the Ganga Expressway, Road- HAM and KUSUM, solar likely dominated Q4 FY25 revenue, followed by EPC roads and Railways

The KUSUM C (with ~Rs7.4bn of added execution) was the single largest contributor to Q4 revenue

The EBITDA margin contracted 180bps y/y

FY25 revenue growth guidance: 17-18%, margin: 15-16%

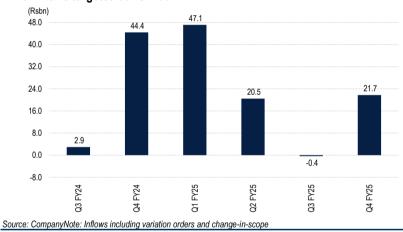
| Fig 7 – Financial | highlig | hts | | | | | | | |
|--------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| (Rs m) | Q2 FY24 | Q3 FY24 | Q4 FY24 | Q1 FY25 | Q2 FY25 | Q3 FY25 | Q4 FY25 | % y/y | % q/q |
| Revenue fromoper. | 8,695 | 13,464 | 16,345 | 15,059 | 10,645 | 15,085 | 19,730 | 20.7 | 30.8 |
| EBITDA | 1,384 | 2,142 | 2,646 | 2,433 | 1,744 | 2,501 | 2,829 | 6.9 | 13.1 |
| EBITDA margins (%) | 15.9 | 15.9 | 16.2 | 16.2 | 16.4 | 16.6 | 14.3 | -185bps | -224bps |
| Finance costs | 216 | 226 | 195 | 220 | 226 | 298 | 415 | 113.1 | 38.9 |
| Depreciation | 354 | 367 | 380 | 348 | 359 | 362 | 370 | -2.5 | 2.2 |
| Other income | 17 | 25 | 46 | 32 | 33 | 24 | 64 | 40.1 | 168.3 |
| Exceptional gain | - | 1,067 | - | - | - | - | 574 | - | - |
| PBT | 831 | 2,642 | 2,117 | 1,897 | 1,192 | 1,864 | 2,682 | 26.7 | 43.9 |
| Tax | 214 | 587 | 518 | 501 | 306 | 498 | 558 | 7.8 | 12.1 |
| PAT | 617 | 2,055 | 1,600 | 1,395 | 886 | 1,366 | 2,124 | 32.8 | 55.5 |
| Adj. PAT | 617 | 1,148 | 1,600 | 1,395 | 886 | 1,366 | 1,550 | -3.1 | 13.5 |
| Source: Company | | | | | | | | | |

In Q4, the company emerged successful in a JV with an RLDA station redevelopment project of ~Rs7.6bn bid project cost

FY26 inflow guidance retained at Rs110bn-120bn

Diversification efforts continue; eyeing water, transmission, riverinterlinking

Fig 8 – Roads, solar, BESS and Railways orders drive FY25 accretions to Rs89bn, FY26 inflows targeted at Rs110bn



From earlier orders, appointed dates for the Varanasi-Ranchi-Kolkata package-10 and 13HAM targeted by Q2 FY26; CA to be signed shortly for UP HAM and FC achieved for Gujarat Road HAM

The Neelmangala-Tumakuru
NHAI road EPC with balance
EPC potential of ~Rs4.6bn gained
execution momentum post descoping through settlement
agreement

Fig 9 – Order backlog of ~Rs153bn, assurance stands at 2.5x FY25 revenue; sturdier with the recent station redevelopment project



Source: Company

Fig 10 - End-Mar'25 OB @ ~Rs153bn; roads-heavy

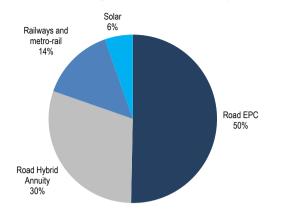
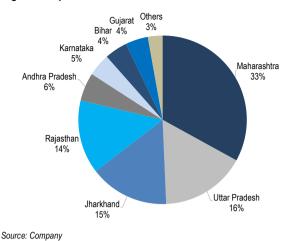


Fig 11 - Top-four states,~70% of the OB

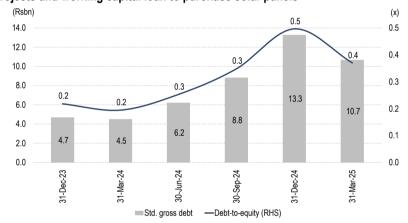


Std. gross debt up~Rs62bn y/y;

cash & equivalents down ~Rs6.5bn y/y; net debt, thus, up ~Rs68bn y/y to ~Rs93bn

Standalone debt envisaged at Rs6bn-7bn by end-FY26; timely disbursements likely to help

Fig 12 – Standalone gross debt up y/y, due to delayed disbursements in solar projects and working capital loan to purchase solar panels



Source: Company

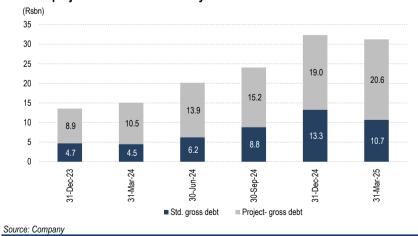
Consolidated gross debt up ~Rs25.9bn y/y, led by ~Rs19.8bn more project debt

Of ~Rs16.6bn equity infusion required in hybrid annuities, ~Rs9.2bn infused; ~Rs3.59bn required for FY26 and ~Rs1.97bn in FY27, and ~Rs1.86bn in FY28

Rewari Bypass HAM was monetized in Q4 FY25 at sale consideration of ~Rs1.3bn, Resultant gain is ~Rs573m

Equity infusion needed in solar and BESS envisaged at ~Rs3.9hn in FY26, and Rs4.6hn in FY27

Fig 13 – Consol. gross debt up ~Rs25.9bn q/q on a combination of higher std. debt and project finances availed of by under-construction HAMs and solar SPVs



| Particulars | Raipur- Vishakhapatnam AP-1 | Raipur- Vishakhapatnam OD-5 | Raipur- Vishakhapatnam OD-6 | Khammam Devarapalle Pkg-1 | Khammam Devarapalle Pkg-2 | Karnal Ring Road |
|---|-----------------------------------|-----------------------------------|-----------------------------------|---------------------------------|---------------------------------|-------------------------|
| Project length (km) | 31.8 | 44.0 | 45.5 | 33.6 | 29.5 | 34.5 |
| Award dates | 25 th Mar'21 | 25 th Oct'21 | 25thOct'21 | 15 th Sep'21 | 15 th Sep'21 | 14 th Dec'22 |
| Financial closure | Achieved | Achieved | Achieved | Achieved | Achieved | Achieved |
| Appointed dates | 31stMar'22 | 30 th May'22 | 1stJun'22 | 31stOct'22 | 13 th Sep'22 | 31st Aug'23 |
| Construction period (years) | 2 | 2 | 2 | 2 | 2 | 2 |
| Concession period after COD (years) | 15 | 15 | 15 | 15 | 15 | 15 |
| Bid project cost (Rs m) | 10,601 | 14,921 | 11,231 | 7,721 | 6,371 | 9,971 |
| PCOD | - | 04-Jan-25 | 08-Jan-25 | 28-Mar-25 | 28-Mar-25 | - |
| Means of finance (Rs m) | | | | | | |
| NHAI grant | 4,240 | 5,968 | 4,492 | 3,088 | 2,548 | 3,988 |
| Debt | 4,520 | 6,670 | 5,150 | 3,100 | 2,560 | 4,650 |
| Equity | 1,841 | 2,283 | 1,589 | 1,533 | 1,263 | 1,333 |
| Invested / Availed of (Rs m) – at end-Q1 FY25 | | | | | | |
| Debt | 3,448 | 5,550 | 4,500 | 2,100 | 1,950 | 2,300 |
| Equity | 1,397 | 2,083 | 1,411 | 1,045 | 876 | 1,071 |
| Source: Company, Anand Rathi Research | | | | | | |

Other Highlights

- Order backlog, scope. The year has been inspiring, with preferred position in two MSRDC road EPC orders of ~Rs41.4bn, and acquisition of an additional solar power project from M/s Ultra Vibrant Solar Energy with EPC potential of ~Rs4.65bn (incl. taxes). Besides, the company has emerged successful with a hybrid annuity project from the Ministry of Road Transport & Highways (MoRTH) with a bid project cost of ~Rs7.6bn. In H2, it was awarded with two Battery Energy Storage System (BESS) projects of 185MW (370MWh) and 250MW (500MWh). The pipeline stays strong, with more to be added.
- The company also emerged successful with a hybrid annuity project of ~Rs7.6bn bid cost in Uttar Pradesh and ~Rs7.8bn in Gujarat from MoRTH. This takes the number of hybrid annuities to 11.
- The company expects AD for Gujarat by Q2 FY26 and for Uttar Pradesh by Q3/Q4 FY26.
- The two MSRDC road EPC projects (Nagpur-Chandrapur packages-4 and -5) are yet to receive appointed dates. LoA expected by end- Q2 FY26 with revision in project alignment. Once 70% of the project land is acquired by MSRDC, an LoA would be issued.
- For the orders (Varanasi-Ranchi-Kolkata packages 10 and 13), AD is anticipated by Q2 FY26, following substantial progress on forest clearance with approval already received for 70% to 80% land parcels.
- The solar project acquired from M/S Ultra Vibrant Solar Energy further strengthens the solar power project portfolio. With this new capacity (83MW AC/116MW DC), total capacity available is now 700MW (DC).
- The company has been awarded one BESS project each by NVVNL and GUVNLm of 185MW (370MWh) and 250MW (500MWh) respectively. The projects involve bought battery components of 65%; the balance 35% EPC portion (civil works, transformers, substations switch yards) stand at ~Rs9.7bn. Post commissioning, the project

- would yield ~Rs1.2bn aggregate revenue annually for 12 years (contract duration).
- In Q4 FY25, the company, in partnership with DEC Infrastructure Projects Hyderabad, secured a redevelopment project for New Delhi Railway Station from the Rail Development Authority, valued at ~Rs21.9bn, with the company's 49% share amounting to ~Rs10.7bn, inclusive of GST.
- With orders added (incl. two MSRDC projects, where LoAs were pending) significantly ahead of works executed, the OB rose to ~Rs153bn. This renders assurance of ~2.5x TTM revenue as healthy.
- With two large MSRDC and two HAM orders accounting for the lion's share of FY25 orders added, the proportion of roads in the OB formed ~68% (~38% EPC, 30% hybrids). Railways & metrorail made up ~20% (up from 14% in the quarter prior) and solar power steadily accounts for ~11%.
- Geographically, Maharashtra, helped by two MSRDC orders, now accounts for ~33% (up from ~8% at the start of the year). Jharkhand's share was ~15%, down from ~16% the quarter prior. Uttar Pradesh, with a ~11% share, was a close third and solar-led Rajasthan and Gujarat retains its ~16% share. The balance ~25% is spread across nine states, with 1% to 7% shares.
- Management guided to Rs110bn inflow in FY26. It banks on bids placed of Rs160bn (Railways, roads), and is sanguine of heightened tendering in roads (NHAI). Besides roads and railways, orders are being eyed in high growth sectors (airports, roadways, transmission, distribution). This aimed strategic diversification not only supports long-term growth and margin improvement but also strengthens its position as a future-ready multi-sector infrastructure player.
- Balance sheet, leverage up. With the upfront purchase of solar modules and land procurement, initial cash outflows were matched by muted disbursements from the government as approvals for SPA from DISCOMs were delayed. Net standalone debt rose from ~Rs2.5bn in FY24 to ~Rs9.4bn in FY25.
- Key constituents of Q4's working capital were led by trade receivables (incl. retention) down ~Rs1.7bn q/q to ~Rs13.7bn, inventories up ~Rs0.13bn q/q to ~Rs5.4bn while unbilled rose ~Rs0.5bn q/q to ~Rs13.5bn. In liabilities, mobilisations grew ~Rs1bn and payables grew to ~Rs12.7bn. The net negative impact swelled the net debt.
- On more monetisation proceeds expected from matured HAM assets, healthy internal accruals and briskier disbursements, management sees end-FY26 gross debt at~Rs6bn.
- Consolidated gross debt rose ~Rs25.9bn y/y to ~Rs40.9bn, led by ~Rs6.2bn y/y higher standalone gross debt and ~Rs19.7bn q/q increased project debt. The higher project debt is largely on project finances availed of by hybrid annuity and solar SPVs to fund execution. Adjusting for 31th Mar²25 cash & cash equivalents, consolidated net debt was ~Rs38.9bn, up ~Rs23.9bn y/y.
- Equity infusion needs, for hybrid annuities, solar. The equity required for eleven HAM projects is ~Rs16.6bn. At 31st Mar'25, Rs9.2bn was already infused. Of the balance, ~Rs3.6bn is scheduled in FY26, followed by ~Rs1.9bn in FY27 and FY28.

- Regarding solar, equity infused is Rs72bn. At 31st Mar'25, ~Rs4.5bn has been infused into these initiatives with the balance set to be deployed in FY25-FY26.
- For battery projects, equity to be infused in FY26 is estimated at ~Rs7.5bn, comprising ~Rs3.9bn for solar and battery. In FY27, equity infusion is projected at ~Rs4.6bn exclusively for battery, with solar assets expected to be fully commissioned.
- Asset monetization 1.0 and 2.0. With respect to phase 1 of monetization of four HAM assets, Rewari Bypass monetization was completed by Mar'25. NoCs from the NHAI and the lenders were secured in Mar'24.
- The company has initiated talks with potential buyers for six HAM projects, which are nearing completion (three packages of Raipur-Vishakhapatnam, two of Khammam-Devarapalle, Karnal Munak Road). PCOD is already in place for Khammam-Devarapalle and Raipur-Vishakhapatnam. It plans to expedite approvals (from the NHAI and lenders) for balance asseys and conclude monetization within 6-12 months.
- With monetization proceeds likely to be received in FY26, the balance sheet may turn sturdier. This, we believe, would augur well for working capital and capex (for a better scale and equity infusion needed for the balance hybrid annuities and solar concessions secured under the PM-KUSUM program).
- Besides, the sturdy balance sheet would keep the company's bidding capacity and execution abilities buoyant and generate a growth appetite.
- **Detailed guidance.** With a steadyFY25, management mostly retained its guidance across KPIs.
- It said that of the ~Rs110bn inflow guidance, ~70% is expected from roads and railways, ~30% from other sectors.
- For FY26, management remains confident of sustaining EBITDA margins of 15%-16% while achieving 17-18% revenue growth y/y.
- With significant capex already in place, eight mega projects of ~Rs60bn—Rs80bn are slated for completion by Q2. No major capex is anticipated in FY26.
- For FY26, equity infusion needed is estimated at ~Rs7.5bn: ~Rs3.6bn in hybrid annuities, the rest in solar and BESS.
- Management looks to close FY26 with Rs6bn-7bn gross debt.
- Water, the new focus. Realising that water is a focus area for Central and state governments, the company is exploring opportunities here in FY26. It is eager to participate in projects like Namami Gange (to rejuvenate the Ganga), and the Jal Shakti Abhiyan (rainwater harvesting). De-salination and wastewater treatment, too, are on its radar. It is also focusing on river-linking projects.
- Management said that, despite being fully prepared to execute the JJM projects, it chose to withdraw due to prevailing budgetary constraints and continued delays in payment releases. Its focus has since shifted to river interlinking projects, which involve large-scale infrastructure investments and offer more strategic, long-term value.
- Solar power, strengthening the portfolio. The company ventured

into solar power in FY24 with projects from the Jodhpur Vidhyut Vitran Nigam under the PM-KUSUM Scheme; management believes that the execution of solar projects will gain momentum for sustainable growth, acting as a tailwind ahead.

- It secured 183 solar power plants, contributing a substantial 700MW (DC) capacity, at an estimated EPC cost of ~Rs22.4bn (excl. taxes).
- Land-lease agreements for all these projects are in place and PPAs signed by the DSCOG. Till now, the project has achieved ~63.8%.
- In terms of financial structuring, debt funding for these solar projects is going well with ~70% of the required funding being sanctioned and remaining approvals and subsequent disbursements anticipated to be finalized in Q1/Q2 FY26.

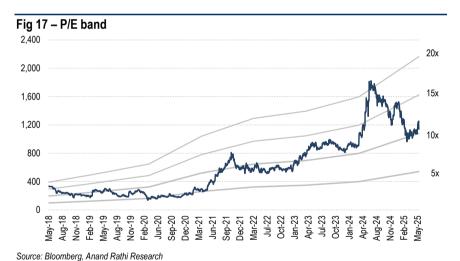
Valuation

Considering the company's FY25 performance, we revise our FY26e: revenue up ~2%, EBITDA margins down ~22bps We introduce FY27e with ~14.2% y/y revenue growth to ~Rs76.8bn revenue and ~Rs11.6bn EBITDA, implying a steady ~15.1% margin. FY27 adj. PAT is estimated at Rs7.3bn (~9.6% margin).

On introducing FY27e, we roll forward our valuation. Our sum-of-parts valuation now factors in core-construction at 12x FY27e. For hybrid annuity assets, we have considered balance assets at 1x invested equity. Equity in solar power and BESS, too, have been considered on 1x invested basis. On this, the core-construction business is valued at Rs1,353/sh (12x FY27e adj/ EPS of ~Rs112.8), and the asset-ownership business at Rs396/sh. Consequently, our TP works out to Rs1,749.

| Fig 16 – Change in estimates | | | | | | | | |
|------------------------------|--------|-------|---------|--------|----------|-------|--|--|
| (Rs m) | Old | | Revised | | % Change | | | |
| | FY26e | FY27e | FY26e | FY27e | FY26e | FY27e | | |
| Revenue | 65,913 | - | 67,247 | 76,769 | 2.0 | NA | | |
| EBITDA | 10,258 | - | 10,319 | 11,610 | 0.6 | NA | | |
| Adj. EPS (Rs) | 92.5 | - | 93.1 | 112.8 | 0.7 | NA | | |
| Source: Anand Rathi Research | | | | | | | | |

At the ruling price (excl. investments), the stock trades at PERs of 10.5x FY26e and 7.8x FY27e.



Risk

- Slower-than-expected pace of disbursements.
- Rising debt.

Appendix

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|------------------------------------|------|-------|------|--|--|--|
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| Small Caps (251st company onwards) | >25% | 0-25% | <0% | | | |

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