

TeamLease

Estimate change	<u> </u>
TP change	
Rating change	\leftarrow

Bloomberg	TEAM IN
Equity Shares (m)	17
M.Cap.(INRb)/(USDb)	30.7 / 0.4
52-Week Range (INR)	3586 / 1641
1, 6, 12 Rel. Per (%)	-7/-30/-47
12M Avg Val (INR M)	123

Financials & Valuations (INR b)

FY25	FY26E	FY27E
111.6	126.1	141.7
0.8	1.0	1.1
1.1	1.5	1.8
64.9	96.9	114.6
0.1	49.4	18.3
539.8	629.4	735.3
12.7	15.3	15.5
11.4	13.2	13.5
0.0	0.0	0.0
28.3	18.9	16.0
3.4	2.9	2.5
23.2	18.5	14.8
0.0	0.0	0.0
	0.8 1.1 64.9 0.1 539.8 12.7 11.4 0.0	0.8 1.0 1.1 1.5 64.9 96.9 0.1 49.4 539.8 629.4 12.7 15.3 11.4 13.2 0.0 0.0 28.3 18.9 3.4 2.9 23.2 18.5

Shareholding pattern (%)

	<u> </u>		
As On	Jun-25	Mar-25	Jun-24
Promoter	31.6	31.6	31.6
DII	50.3	47.6	31.8
FII	7.7	11.1	28.8
Others	10.4	9.7	7.8

FII Includes depository receipts

CMP: INR1,833 TP: INR2,200 (+20%) Buy

A mixed-bag quarter

Steady GCC demand cushions overall softness

TeamLease (TEAM)'s 1QFY26 revenue growth of 12% YoY was below our estimate of 16% YoY growth. General Staffing grew by 2% QoQ, while Specialized Staffing grew 12% QoQ. HR services declined 41% QoQ. EBITDA margin of 1.1% was in line with our expectation. EBITDA declined by 35% QoQ. Adj. PAT at INR250m was up 29% YoY/down 34% QoQ. The company's revenue/EBITDA/PAT grew 12.1%/38%/29% YoY in 1QFY26. We expect revenue/EBITDA/PAT to grow 14.5%/36%/66% YoY in 2QFY26. We reiterate our BUY rating with a TP of INR2,200.

Our view: Sluggish BFSI and IT hiring weigh on performance

- 1QFY26 performance was slightly muted, due to the impact of unseasonal rains on the Consumer segment and continued hiring softness in BFSI and IT Services. While open positions remain lower YoY, growth was supported by increased wallet share, formalization, and steady traction in Tier-2/3 cities (~65% of gross hiring). Management expects better volume growth in 2Q, which, along with operating leverage, should aid margins.
- Specialized Staffing continues to face pressure from weak IT hiring, leading to a decline in headcount and margin compression. However, steady GCC demand (46% of headcount, 64% of net revenue) and a shift toward highervalue mandates should support gradual margin recovery. Inorganic contributions also helped to deliver double-digit YoY revenue growth.
- The company expects HR Services and EdTech to clock strong revenue growth of 25-30%, though quarterly EBITDA was impacted by seasonality in EdTech. Degree Apprenticeship continues to gain momentum, with broader sectoral adoption and deeper client integration; 1,700 net apprentices were added during the quarter.
- Overall, while near-term demand remains patchy across select verticals, the company's disciplined focus on high-margin clients, formalization, and cost optimization should support a steady improvement in profitability. We expect EBITDA margins to recover to ~1.4% by FY27, with earnings compounding at a healthy pace over FY24-27E.

Valuation and revisions to our estimates

We remain positive on the medium- to long-term opportunities owing to gains from the formalization of the labor market. We keep our estimates largely unchanged. We reiterate our BUY rating with a TP of INR2,200 (20x FY27E EPS).



Miss on revenue and in-line margins; 118 new logos secured

- Revenue growth of 1% QoQ/12% YoY was below our estimate of 16% YoY.
- General Staffing grew by 2% QoQ, while Specialized Staffing grew 12% QoQ. HR Services declined 41% QoQ.
- General Staffing associate addition was up 1% QoQ at ~295k. Specialized Staffing headcount was up 1.6% QoQ. At the group level, net impact of ~5k headcount addition.
- EBITDA margin of 1.1% was in line with our expectation of 1.1%. EBITDA declined by 35% QoQ.
- 118 new logos were added during the quarter.
- Adj. PAT at INR250m was up 29% YoY/down 34% QoQ.

Key highlights from the management commentary

- FMCG and Telecom sectors expected to remain muted; BFSI likely to pick up pace.
- IT hiring remains cautious, with muted demand from traditional IT services. However, growth is visible in Tier-2 IT firms and product companies.
- Onboarded 11 new clients during the quarter, including five global capability centers (GCCs). GCCs continue to be a cornerstone of the business, especially across BFSI and Hi-Tech. Total GCC client count stands at 75. GCC hiring remains steady.
- In General Staffing, in PAPM (per associate per month) model, the enterprise segment has a larger revenue share, but at lower PAPM. Recent variable model signings will take time to reflect in metrics.
- Open positions are lower YoY due to softness in BFSI and Retail. Growth is currently coming from increasing wallet share.
- Headcount grew 5% YoY, while revenue rose 11% YoY. 44 new logos were added, over 60% under the variable model.
- Growth is being driven by both deeper penetration in existing accounts and formalization of clients.
- In Specialized Staffing, IT hiring remains cautious, with muted demand from traditional IT services. However, growth is visible in Tier-2 IT firms and product companies.
- Gross revenue grew by 22% on YoY basis, including inorganic contributions.
 Broad-based IT hiring is facing challenges due to evolving tech trends; It expects resilience to return in coming quarters.
- Organic YoY growth was 13%. Net headcount addition stood at 110, including 20 from TLD Singapore.

Valuation and view

- As both the central and state governments look to liberalize and formalize the labor market, TEAM should be among the biggest direct beneficiaries in the medium term.
- Healthy growth and expected margin recovery should help TEAM deliver a CAGR of 13%/28% in revenue/earnings over FY25-27. We reiterate our BUY rating with a TP of INR2,200 (20x FY27E EPS).



Consolidated Quarterly Performance (IN							(INR M)					
		FY2	25			FY	26E		FY25	FY26E	Est.	Var.
	1Q	2Q	3Q	4Q	1Q	2QE	3QE	4QE			1QFY26	(% / bp)
Revenue	25,799	27,968	29,213	28,579	28,914	32,027	32,930	32,222	1,11,559	1,26,093	30,006	-4%
YoY Change (%)	19%	23%	19%	18%	12%	15%	13%	13%	20%	13%	16%	
Total Expenditure	25,576	27,634	28,864	28,104	28,608	31,574	32,464	31,731	1,10,178	1,24,377	29,664	-4%
Reported EBITDA	223	335	349	475	307	454	465	490	1,381	1,716	342	-10%
Margins (%)	0.9%	1.2%	1.2%	1.7%	1.1%	1.4%	1.4%	1.5%	1.2%	1.4%	1.1%	-8bp
Reported EBIT	91	196	216	341	171	329	340	365	844	1,205	217	-21 %
Margins (%)	0.4%	0.7%	0.7%	1.2%	0.6%	1.0%	1.0%	1.1%	0.8%	1.0%	0.7%	-13bp
Interest	30	44	32	42	37	20	20	20	148	97	20	87%
Other Income	141	107	102	97	126	120	120	120	447	486	120	5%
PBT before EO expense	202	259	286	397	260	429	440	465	1,144	1,594	317	-18%
Extra-Ord expense	0	0	0	0	0	0	0	0	0	0	0	
Reported PBT	202	259	286	397	260	429	440	465	1,144	1,594	317	-18%
Tax	8	11	2	20	13	17	18	19	40	66	13	
Rate (%)	4%	4%	1%	5%	5%	4%	4%	4%	4%	4%	4%	82bp
Adjusted PAT	194	249	284	379	250	412	423	447	1,105	1,531	304	-18%
YoY Change (%)	-25%	-10%	3%	38%	29%	66%	49%	18%	2%	39%	57%	-2802bp
Margins (%)	0.8%	0.9%	1.0%	1.3%	0.9%	1.3%	1.3%	1.4%	1.0%	1.2%	1.0%	-15bp
Reported PAT	194	249	284	379	250	412	423	447	1,105	1,531	304	-18%
YoY Change (%)	-25%	-10%	-8%	38%	29%	66%	49%	18%	-1%	39%	57%	-2802bp
Margins (%)	0.8%	0.9%	1.0%	1.3%	0.9%	1.3%	1.3%	1.4%	1.0%	1.2%	1.0%	-15bp

Key Perfor. Indicators

Y/E March		FY2!	5		FY26			
	1Q	2Q	3Q	4Q	1Q			
Headcount								
General staffing associates	2,82,450	2,98,300	2,99,600	2,92,150	2,95,270	2,92,150		
Apprentices	42,350	45,270	47,200	47,300	49,000	47,300		
Specialised staffing	6,900	6,670	6,700	6,620	6,730	6,620		
Revenue								
General staffing	24,139	26,094	27,207	26,230	26,693	1,03,669		
Specialised staffing	1,446	1,425	1,472	1,581	1,770	5,924		
Other HR Services	214	450	533	768	451	1,965		
Operating Margins								
General staffing	0.9	0.9	1.0	1.0	0.9	1.0		
Specialised staffing	6.0	7.5	7.4	7.0	5.9	7.0		
Other HR Services	(44.8)	(1.8)	(2.9)	19.0	(23.5)	1.3		

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Key highlights from the management commentary

Demand and growth outlook

- Consumer remains the largest vertical despite headwinds from unseasonal rains impacting sales, leading to muted growth.
- Growth was a mixed bag across sectors in 1QFY26.
- FMCG and Telecom sectors expected to remain muted; BFSI likely to pick up pace.
- Project-based, just-in-time hiring continues to rise.
- At the group level, ~5,000 net headcount was added, including 110 net additions in the Specialized Staffing segment.
- Despite headwinds in BFSI and IT services, ~19,000 associates were added YoY.
- 65% of gross hiring came from Tier-2 and Tier-3 cities, with an average monthly salary of INR21,000.
- 118 new logos were added during the quarter.
- 2Q is typically the strongest quarter for the company.
- Green shoots visible in the Degree Apprenticeship (DA) and Staffing businesses; management is optimistic about upcoming quarters due to current open positions.
- In General staffing, Singapore rate card is 5-6x higher than India, though India clients are giving better margins.
- In PAPM model, the enterprise segment has a larger revenue share but at lower PAPM. Recent variable model signings will take time to reflect in metrics.
- Open positions are lower YoY, due to softness in BFSI and Retail. Growth is currently coming from increasing wallet share.
- Expects 10-15% volume growth in 2Q, which should support profitability due to operating leverage.
- PAPM remained flat QoQ.
- Growth is being driven by both deeper penetration in existing accounts and formalization of clients.
- Headcount grew 5% YoY, while revenue rose 11% YoY. 44 new logos were added, over 60% under the variable model.
- In Specialized Staffing, gross revenue grew by 22% on YoY basis, including inorganic contribution. Broad-based IT hiring is facing challenges due to evolving tech trends; it expects resilience to return in coming quarters.
- Margins were impacted by ACR in Specialized Staffing and lower-margin mandates from MSMEs.
- IT hiring remains cautious, with muted demand from traditional IT services. However, growth is visible in Tier-2 IT firms and product companies.
- Onboarded 11 new clients during the quarter, including five GCCs. GCCs continue to be a cornerstone of the business, especially across BFSI and Hi-Tech. Total GCC client count stands at 75. GCC hiring remains steady.
- Gradual recovery in margins expected toward ~7.2%, aided by higher-value mandates from clients.
- Headcount declined from 9,000 to 6,000 due to slowdown in IT hiring, which also led to margin compression.
- Organic YoY growth was 13%. Net headcount addition stood at 110, including 20 from TLD Singapore.



- GCCs remain the backbone of the business, contributing ~46% of total headcount and 64% of net revenue. TLD now serves 75 GCC clients, with strong traction in BFSI, Healthcare, Hi-Tech, and Engineering sectors.
- In HR Services segment, Both EdTech and HR Services continue to deliver 25-30% revenue growth consistently, with EBITDA margins in the 6-8% range.
- EdTech faced seasonal losses during the quarter but is expected to be profitable at the full-year level.
- QoQ EBITDA was impacted by EdTech seasonality.
- DA continues to gain momentum with 1,700 net apprentice additions in 1QFY26.
- Education initiatives are expanding across Financial Services, ITES, BPO, and Pharma sectors.
- 14 new clients added during the quarter; 22% of the client base has fully adopted learning solutions.

Margin outlook

- Gradual recovery in margins expected toward ~7.2%, aided by higher-value mandates from clients.
- EBITDA grew 39% YoY, supported by volume expansion and operating leverage.
- Acquisitions contributed ~4% to overall EBITDA growth.
- Expects EBITDA margins in the 6-8% range in HR service segment.

Valuation and view:

- As both the central and state governments look to liberalize and formalize the labor market, TEAM should be among the biggest direct beneficiaries in the medium term.
- Healthy growth and expected margin recovery should help TEAM deliver a CAGR of 13%/28% in revenue/earnings over FY25-27. We reiterate our BUY rating with a TP of INR2,200 (20x FY27E EPS).

Exhibit 1: Summary of our revised estimates

	Revised		Ear	lier	Change	
	FY26E	FY27E	FY26E	FY27E	FY26E	FY27E
Revenue (INR m)	1,26,093	1,41,685	1,29,248	1,50,159	-2.4%	-5.6%
Rev. growth (%)	13.0%	12.4%	15.9%	16.2%	-280bps	-380bps
EBITDA (INR mn)	1,716	2,046	1,865	2,259	-8.0%	-9.4%
EBITDA margin (%)	1.36%	1.44%	1.44%	1.50%	-8bps	-6bps
EBIT (INR mn)	1,205	1,566	1,365	1,779	-11.7%	-11.9%
EBIT margin (%)	1.0%	1.1%	1.1%	1.2%	-10bps	-10bps
EPS (INR)	96.9	114.6	100.4	119.4	-3.5%	-4.0%

Source: MOFSL



Financials and valuations

Income Statement							(INR m)
Y/E March	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E
Total Income from Operations	48,815	64,798	78,700	93,215	1,11,559	1,26,093	1,41,685
Change (%)	-6.1	32.7	21.5	18.4	19.7	13.0	12.4
Employee Benefit Expense	46,870	61,807	75,698	89,799	1,06,172	1,19,747	1,34,441
Other Expense	960	1,567	1,779	2,108	4,005	4,629	5,197
Total Expenditure	47,830	63,375	77,477	91,907	1,10,178	1,24,377	1,39,638
As a percentage of Sales	98.0	97.8	98.4	98.6	98.8	98.6	98.6
EBITDA	985	1,424	1,223	1,308	1,381	1,716	2,046
Margin (%)	2.0	2.2	1.6	1.4	1.2	1.4	1.4
Depreciation	337	408	432	525	537	511	480
EBIT	648	1,016	791	783	844	1,205	1,566
Int. and Finance Charges	69	40	57	102	148	97	80
Other Income	336	197	439	461	449	489	400
PBT bef. EO Exp.	915	1,173	1,174	1,141	1,145	1,597	1,886
EO Items	-30	-750	-23	35	0	0	0
PBT	885	423	1,150	1,176	1,145	1,597	1,886
Total Tax	101	61	35	51	40	66	75
Tax Rate (%)	11.4	14.4	3.0	4.3	3.5	4.1	4.0
Minority Interest	0	0	0	-8	0	0	0
Reported PAT	785	362	1,115	1,118	1,105	1,531	1,811
Adjusted PAT	887	1,112	1,139	1,082	1,105	1,531	1,811
Change (%)	6.1	25.4	2.4	-4.9	2.1	38.6	18.3
Margin (%)	1.8	1.7	1.4	1.2	1.0	1.2	1.3

Balance Sheet							(INR m)
Y/E March	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E
Equity Share Capital	171	171	171	168	168	168	168
Total Reserves	6,389	6,887	8,034	7,945	9,062	10,593	12,404
Net Worth	6,560	7,058	8,205	8,113	9,230	10,761	12,572
Total Loans	1,070	1,702	2,100	2,221	2,320	2,320	2,320
Capital Employed	7,630	8,760	10,305	10,334	11,549	13,080	14,891
Net Fixed Assets	2,499	2,512	2,432	2,350	2,771	2,376	1,956
Total Investments	700	533	1,939	30	756	756	756
Curr. Assets, Loans, and Adv.	9,860	12,332	13,239	16,909	17,856	19,782	22,013
Account Receivables	2,777	3,697	3,803	4,496	4,913	6,418	7,255
Cash and Bank Balance	2,593	1,765	1,495	1,679	949	1,369	2,764
Loans and Advances	4,490	6,870	7,942	10,734	11,994	11,994	11,994
Curr. Liability and Prov.	5,478	6,644	7,373	9,035	9,897	9,897	9,897
Other Current Liabilities	4,962	6,010	6,632	8,206	8,756	8,756	8,756
Provisions	516	634	741	829	1,141	1,141	1,141
Net Current Assets	4,382	5,688	5,867	7,874	7,959	9,885	12,116
Deferred Tax assets	50	26	68	80	63	63	63
Appl. of Funds	7,630	8,760	10,305	10,334	11,549	13,080	14,891



Financials and valuations

Ratios							
Y/E March	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E
Basic (INR)							
EPS	47.1	22.5	65.1	64.8	64.9	96.9	114.6
Cash EPS	71.6	88.9	91.9	94.0	96.0	119.5	134.0
BV/Share	383.7	412.8	479.9	474.5	539.8	629.4	735.3
DPS	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Payout (%)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Valuation (x)							
P/E ratio	38.9	81.6	28.1	28.3	28.3	18.9	16.0
Cash P/E ratio	25.6	20.6	20.0	19.5	19.1	15.3	13.7
P/BV ratio	4.8	4.4	3.8	3.9	3.4	2.9	2.5
EV/Sales ratio	0.6	0.5	0.4	0.3	0.3	0.3	0.2
EV/EBITDA ratio	30.3	22.0	26.1	23.9	23.2	18.5	14.8
FCF per share	171.4	-11.4	62.4	58.0	43.8	1.9	64.1
Return Ratios (%)							
RoE	14.4	16.3	14.9	13.3	12.7	15.3	15.5
RoCE	11.5	12.7	12.5	11.5	11.4	13.2	13.5
RoIC	10.0	16.1	11.5	9.7	8.8	11.1	13.5
Working Capital Ratios							
Asset Turnover (x)	6.4	7.4	7.6	9.0	9.7	9.6	9.5
Debtor (Days)	21	21	18	18	16	19	19
Leverage Ratio (x)							
Current Ratio	1.8	1.9	1.8	1.9	1.8	2.0	2.2
Interest Coverage Ratio	9.4	25.6	13.9	7.6	5.7	12.4	19.6
Net Debt/Equity ratio	-0.3	-0.1	-0.2	0.1	0.1	0.0	-0.1
Cash Flow Statement							(INR m)
Y/E March	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E
OP/(Loss) before Tax	885	456	1,150	1,177	1,145	1,597	1,886
Depreciation	337	400					_,
between transfer or Ch	337	408	432	525	537	511	480
Interest and Finance Charges	-93	608	432 -246	525 -287	537 -149	511 -389	-
Direct Taxes Paid							480
	-93	608	-246	-287	-149	-389	480 -320
Direct Taxes Paid	-93 1,378	608 -593	-246 -761	-287 -488	-149 -280	-389 -66	480 -320 -75
Direct Taxes Paid (Inc.)/Dec. in WC	-93 1,378 525	608 -593 -939	-246 -761 687	-287 -488 251	-149 -280 -210	-389 -66 -1,506	480 -320 -75 -836
Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others CF from Operations incl. EO	-93 1,378 525 3,033 0 3,033	608 -593 -939 -61 0	-246 -761 687 1,262 0 1,262	-287 -488 251 1,178 0 1,178	-149 -280 -210 1,044 0 1,044	-389 -66 -1,506 147 0 147	480 -320 -75 -836 1,135 0 1,135
Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others	-93 1,378 525 3,033 0	608 -593 -939 -61 0	-246 -761 687 1,262	-287 -488 251 1,178 0	-149 -280 -210 1,044 0	-389 -66 -1,506 147 0	480 -320 -75 -836 1,135
Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others CF from Operations incl. EO	-93 1,378 525 3,033 0 3,033	608 -593 -939 -61 0	-246 -761 687 1,262 0 1,262	-287 -488 251 1,178 0 1,178	-149 -280 -210 1,044 0 1,044	-389 -66 -1,506 147 0 147	480 -320 -75 -836 1,135 0 1,135
Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others CF from Operations incl. EO (Inc.)/Dec. in FA	-93 1,378 525 3,033 0 3,033 -103	608 -593 -939 -61 0 -61 -134	-246 -761 687 1,262 0 1,262 -196	-287 -488 251 1,178 0 1,178 -205	-149 -280 -210 1,044 0 1,044 -310	-389 -66 -1,506 147 0 147 -116	480 -320 -75 -836 1,135 0 1,135 -60
Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others CF from Operations incl. EO (Inc.)/Dec. in FA Free Cash Flow (Pur.)/Sale of Investments Others	-93 1,378 525 3,033 0 3,033 -103 2,930	608 -593 -939 -61 0 -61 -134 -195	-246 -761 687 1,262 0 1,262 -196 1,067	-287 -488 251 1,178 0 1,178 -205 973	-149 -280 -210 1,044 0 1,044 -310 734	-389 -66 -1,506 147 0 147 -116	480 -320 -75 -836 1,135 0 1,135 -60 1,075
Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others CF from Operations incl. EO (Inc.)/Dec. in FA Free Cash Flow (Pur.)/Sale of Investments	-93 1,378 525 3,033 0 3,033 -103 2,930 -743	608 -593 -939 -61 0 -61 -134 -195 -807	-246 -761 687 1,262 0 1,262 -196 1,067 -1,134	-287 -488 251 1,178 0 1,178 -205 973 391	-149 -280 -210 1,044 0 1,044 -310 734 -1,439	-389 -66 -1,506 147 0 147 -116 31 0	480 -320 -75 -836 1,135 0 1,135 -60 1,075
Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others CF from Operations incl. EO (Inc.)/Dec. in FA Free Cash Flow (Pur.)/Sale of Investments Others CF from Investments Issue of Shares	-93 1,378 525 3,033 0 3,033 -103 2,930 -743 723	608 -593 -939 -61 0 -61 -134 -195 -807	-246 -761 687 1,262 0 1,262 -196 1,067 -1,134	-287 -488 251 1,178 0 1,178 -205 973 391 224	-149 -280 -210 1,044 0 1,044 -310 734 -1,439 273	-389 -66 -1,506 147 0 147 -116 31 0 389	480 -320 -75 -836 1,135 0 1,135 -60 1,075 0 320
Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others CF from Operations incl. EO (Inc.)/Dec. in FA Free Cash Flow (Pur.)/Sale of Investments Others CF from Investments	-93 1,378 525 3,033 0 3,033 -103 2,930 -743 723 -123	608 -593 -939 -61 0 -61 -134 -195 -807 305 -636	-246 -761 687 1,262 0 1,262 -196 1,067 -1,134 99 -1,232	-287 -488 251 1,178 0 1,178 -205 973 391 224 410 0 -213	-149 -280 -210 1,044 0 1,044 -310 734 -1,439 273 -1,475	-389 -66 -1,506 147 0 147 -116 31 0 389 273	480 -320 -75 -836 1,135 0 1,135 -60 1,075 0 320 260
Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others CF from Operations incl. EO (Inc.)/Dec. in FA Free Cash Flow (Pur.)/Sale of Investments Others CF from Investments Issue of Shares Inc./(Dec.) in Debt Interest Paid	-93 1,378 525 3,033 0 3,033 -103 2,930 -743 723 -123 0 -378 -66	608 -593 -939 -61 0 -61 -134 -195 -807 305 -636	-246 -761 687 1,262 0 1,262 -196 1,067 -1,134 99 -1,232	-287 -488 251 1,178 0 1,178 -205 973 391 224 410 0	-149 -280 -210 1,044 0 1,044 -310 734 -1,439 273 -1,475	-389 -66 -1,506 147 0 147 -116 31 0 389 273 0	480 -320 -75 -836 1,135 0 1,135 -60 1,075 0 320 260
Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others CF from Operations incl. EO (Inc.)/Dec. in FA Free Cash Flow (Pur.)/Sale of Investments Others CF from Investments Issue of Shares Inc./(Dec.) in Debt Interest Paid CF from Fin. Activity	-93 1,378 525 3,033 0 3,033 -103 2,930 -743 723 -123 0 -378	608 -593 -939 -61 0 -61 -134 -195 -807 305 -636 0 -100	-246 -761 687 1,262 0 1,262 -196 1,067 -1,134 99 -1,232 0 -177	-287 -488 251 1,178 0 1,178 -205 973 391 224 410 0 -213	-149 -280 -210 1,044 0 1,044 -310 734 -1,439 273 -1,475 0 -202	-389 -66 -1,506 147 0 147 -116 31 0 389 273 0	480 -320 -75 -836 1,135 0 1,135 -60 1,075 0 320 260 0 0 0
Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others CF from Operations incl. EO (Inc.)/Dec. in FA Free Cash Flow (Pur.)/Sale of Investments Others CF from Investments Issue of Shares Inc./(Dec.) in Debt Interest Paid CF from Fin. Activity Inc./Dec. in Cash	-93 1,378 525 3,033 0 3,033 -103 2,930 -743 723 -123 0 -378 -66	608 -593 -939 -61 0 -61 -134 -195 -807 305 -636 0 -100 -31 -131 -828	-246 -761 687 1,262 0 1,262 -196 1,067 -1,134 99 -1,232 0 -177 -66 -244 -213	-287 -488 251 1,178 0 1,178 -205 973 391 224 410 0 -213 -1,301	-149 -280 -210 1,044 0 1,044 -310 734 -1,439 273 -1,475 0 -202 -148 -350 -782	-389 -66 -1,506 147 0 147 -116 31 0 389 273 0 0 0 420	480 -320 -75 -836 1,135 0 1,135 -60 1,075 0 320 260 0 0 0 1,395
Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others CF from Operations incl. EO (Inc.)/Dec. in FA Free Cash Flow (Pur.)/Sale of Investments Others CF from Investments Issue of Shares Inc./(Dec.) in Debt Interest Paid CF from Fin. Activity	-93 1,378 525 3,033 0 3,033 -103 2,930 -743 723 -123 0 -378 -66 -444	608 -593 -939 -61 0 -61 -134 -195 -807 305 -636 0 -100 -31 -131	-246 -761 687 1,262 0 1,262 -196 1,067 -1,134 99 -1,232 0 -177 -66 -244	-287 -488 251 1,178 0 1,178 -205 973 391 224 410 0 -213 -1,301 -1,514	-149 -280 -210 1,044 0 1,044 -310 734 -1,439 273 -1,475 0 -202 -148 -350	-389 -66 -1,506 147 0 147 -116 31 0 389 273 0 0 0	480 -320 -75 -836 1,135 0 1,135 -60 1,075 0 320 260 0 0 0

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NOTES



Explanation of Investment Rating					
Investment Rating Expected return (over 12-month)					
BUY	>=15%				
SELL	<-10%				
NEUTRAL	< - 10 % to 15%				
UNDER REVIEW	Rating may undergo a change				
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation				

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