



Q1FY26

Maruti Suzuki Ltd.



Maruti Suzuki India Ltd.

Exports and realizations drive growth; festive and EV launches to aid H2FY25E

| | | | | | |
|--------------------------|-----------------------------|----------------------------------|-------------------------------------|------------------------------|-----------------------|
| CMP INR 12,302 | Target INR 14,312 | Potential Upside 16.3% | Market Cap (INR Bn) 3,859 | Recommendation BUY | Sector Auto |
|--------------------------|-----------------------------|----------------------------------|-------------------------------------|------------------------------|-----------------------|

Result highlights

Revenue: Consolidated revenue from operations grew by 7.9% YoY (-5.7% QoQ) to INR 3,86,052 Mn., above our estimates, led by sharp improvement in realizations (+6.9% YoY) and a stronger momentum in exports. Total dispatches grew at a moderate pace of 1.1% YoY to 527,861 units (-12.7% QoQ) majorly driven by stronger growth in exports volumes which grew by 37.4% YoY, partially offset by decline in domestic volumes by 4.5% YoY, impacted by lingering overhang in the entry-level volume offtake and softer consumer demand. Realizations stood strong primarily driven by a richer product mix (higher SUV share), calibrated price hikes, and favourable FX-led realizations.

Margin and Profitability: EBITDA for the quarter declined by 9.5% YoY (-4.6% QoQ) to INR 46,226 Mn., below our estimates (-4.6%), driven by contraction in gross margins on account of higher input costs and elevated operational expenses led by commencement of Kharkhoda facility. Gross Margins contracted by 167bps YoY (-20bps QoQ) led by strong surge in commodity prices. Further, the EBITDA margins contracted by 230bps YoY (+14bps QoQ) to 12.0%, majorly led by stronger surge in commodity prices, adverse FX movement, and a ramp-up in fixed overheads (largely employee expenses) on account of commissioning of the Kharkhoda facility. The Company believes that with ramp-up of utilization of the new facility, OpEx structure is expected to moderate over H2FY26E.

Consolidated net profit grew marginally by 0.9% YoY (-3.0% QoQ) to INR 37,924 Mn., stood above our estimates (+4.9%), majorly driven by higher other income aided by mark-to-mark treasury gains on investment portfolio, partially offset by weaker operating performance.

Segmental trends/ Exports momentum: Domestic demand continued to be muted across all the segments (YoY) majorly led by affordability issues on account of back-to-back price hikes to pass on elevated input raw material prices. Rural sentiment remained relatively resilient, supported by early onset of monsoons, while urban demand was impacted by a cyclical slowdown. We expect a gradual recovery in domestic demand led by festive seasonality, stronger offtake in urban areas driven by upcoming SUV launches and stronger rural traction with higher availability of low-cost financing. Exports remained a strong pillar of growth for the Company, cementing its position as India's leading PV exporter with an estimated 50.0% market share. Stronger volume offtake was led by stronger demand for Fronx variant and extended global distribution network of Suzuki. Developed markets including Japan and Europe witnessed encouraging traction.

Valuation: We have revised our FY26E/FY27E EPS estimate by -1.3%/-5.0%, respectively, as we factor a more gradual recovery in domestic volumes, and lower-than previously expected other income in FY27, as the gains in Q1FY26 was a one-off led by strong movements in G-sec yields leading to strong treasury gains.

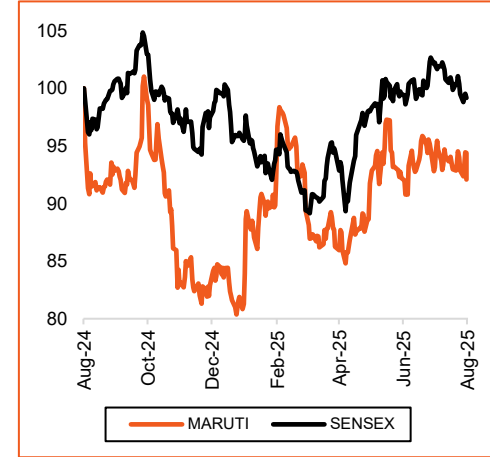
We have roll-forwarded our valuation basis to Jun'27 estimates. We value Maruti Suzuki at 26.0x Jun'27 EPS, implying a target price of INR 14,312. We reiterate our "BUY" rating on the stock, led by expected recovery in volumes and margin by H2FY26E.

KEY FINANCIALS

| Particulars (INR Mn) | FY24 | FY25 | FY26E | FY27E | FY28E |
|----------------------|-----------|-----------|-----------|-----------|-----------|
| Revenue | 14,18,582 | 15,29,130 | 16,81,681 | 18,81,246 | 21,10,062 |
| EBITDA | 1,85,263 | 2,00,259 | 2,01,168 | 2,28,707 | 2,60,751 |
| EBITDA Margin | 13.06% | 13.10% | 11.96% | 12.16% | 12.36% |
| PAT | 1,34,882 | 1,45,002 | 1,52,220 | 1,67,995 | 1,90,255 |
| PAT Margin | 9.51% | 9.48% | 9.05% | 8.93% | 9.02% |
| EPS | 429.0 | 461.2 | 484.2 | 534.3 | 605.1 |

Source: Company, DevenChoksey Research

SHARE PRICE PERFORMANCE



MARKET DATA

| | |
|-------------------|----------------|
| Shares outs (Mn) | 314 |
| Mkt Cap (INR Bn) | 3,859 |
| 52 Week H/L (INR) | 13,680/ 10,725 |
| Volume Avg (3m K) | 318 |
| Face Value (INR) | 5 |
| Bloomberg Code | MSIL IN |

*Based on the previous closing

Note: All the market data is as of the previous closing

SHARE HOLDING PATTERN (%)

| Particulars (%) | Jun-25 | Mar-25 | Dec-24 |
|-----------------|--------|--------|--------|
| Promoters | 58.3 | 58.3 | 58.3 |
| FIIIs | 15.2 | 15.0 | 15.5 |
| DIIIs | 23.3 | 23.6 | 22.9 |
| Others | 3.3 | 3.2 | 3.4 |
| Total | 100.0 | 100.0 | 100.0 |

10.9%

Revenue CAGR
between FY25-FY27E

7.6%

PAT CAGR between
FY25-FY27E

Maruti Suzuki India Ltd.

Conference Call Highlights

India business

- The domestic passenger vehicle (PV) industry witnessed muted performance in Q1FY26, with volumes declining by 1.4% YoY due to affordability challenges in the entry-level car segment and lower participation from first-time buyers. Despite these headwinds, management remains optimistic about a demand revival in H2FY26E, driven by festive tailwinds and improved rural sentiment.
- Retail volumed trailed wholesales and stood at approximately 380,000 units, down 3.7% YoY. The Company continued to benefit from its strong rural footprint as rural markets outperformed their urban counterparts, supported by the early onset of monsoons.
- SUV segment continued to gain market share, accounting for roughly 55% of industry sales, while MPVs contributed an additional 11%. This clearly reflects a consumer shift toward larger and more premium vehicle body styles. To capitalize on this trend, Maruti has lined up two new SUV launches in FY26E—one in the EV segment and another in the ICE category.
- Dealer inventory for Maruti Suzuki remained at normalized levels of around 33 days, while the discounts stood largely flat sequentially, unlike industry peers who experienced increased discounting pressure.
- Fuel-wise, both CNG and diesel vehicles represented approximately 19% each of Maruti's sales, whereas hybrids accounted for around 3%, and EVs contributed about 4%.

International business

- During Q1FY26, Exports remained a strong pillar for the Company, as it grew at a stronger pace of 37.4% YoY, significantly outperforming the broader industry (which declined by 2.0% YoY excluding MSIL). Export contribution rose to 18.0% of total dispatches.
- Japan emerged as Maruti's second-largest export market, driven by robust traction for models including Fronx and Jimny, aided by extended global distribution network of Suzuki. Export revenues stood at INR 65Bn during the quarter, supported by a favourable mix and expanding global footprint.

Electric vehicle (EV) and strategic initiatives

- Maruti is preparing for its maiden EV launch in FY26E, with planned dispatches to approximately 100 countries worldwide. To build long-term consumer confidence, the company is investing in supporting infrastructure, including home and fast charging stations, 24x7 roadside assistance, and service-on-wheels programs.
- SUVs, including EVs, are expected to serve as the cornerstone of growth during the festive season and over the medium-term horizon. To strengthen its product portfolio further, Maruti has lined up two new SUV launches, one powered by an ICE engine and the other by an electric drivetrain.
- Regarding rare earth materials, Maruti acknowledged existing demand bottlenecks for EV magnets and is proactively exploring alternatives through localization efforts and diversified sourcing channels.

Network and logistics

- The Company expanded its pan-India service network to over 5,500 touchpoints, spanning 2,764 cities, with ~40,000 service bays in operation. This strategic expansion aims to enhance service coverage and improve customer retention.
- Rail-based logistics accounted for 24.3% of total dispatches during FY25, with a long-term objective to increase this share to 35.0% by FY31E, thereby supporting cost-efficient and sustainable distribution.

Outlook and capex guidance

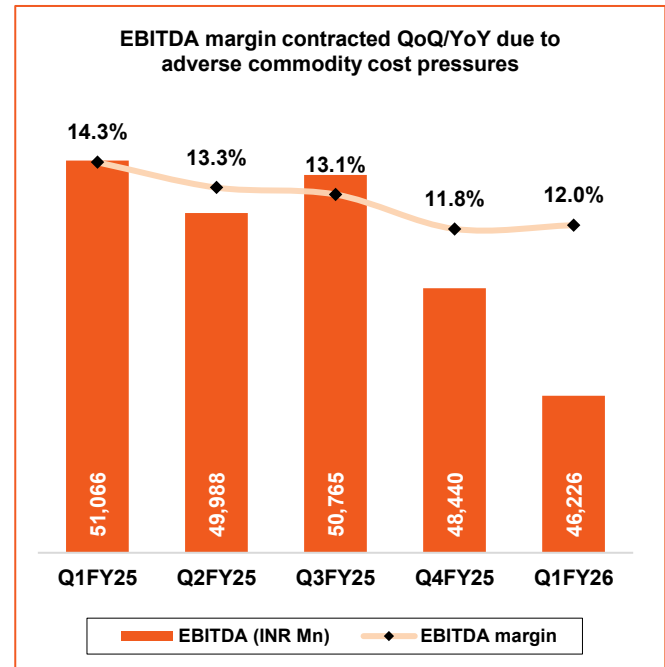
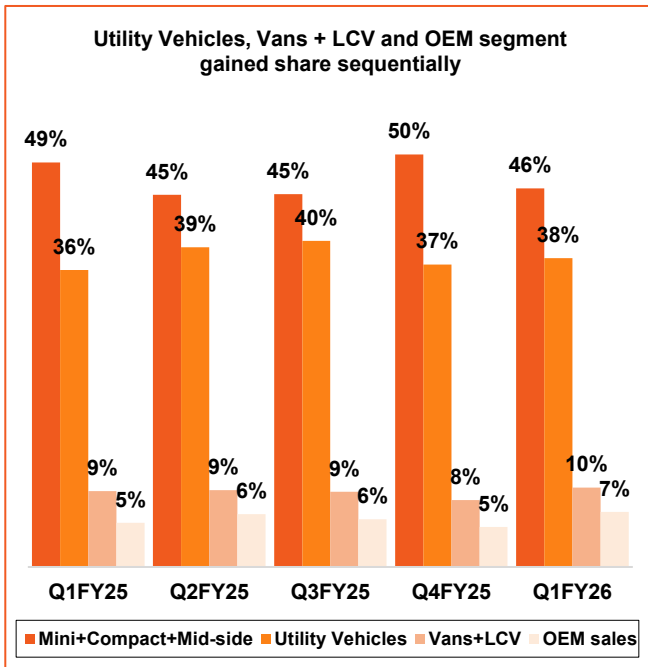
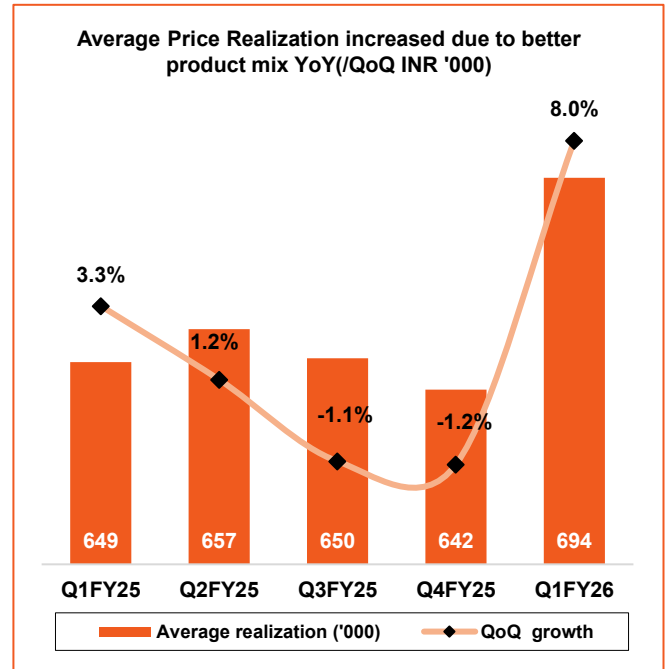
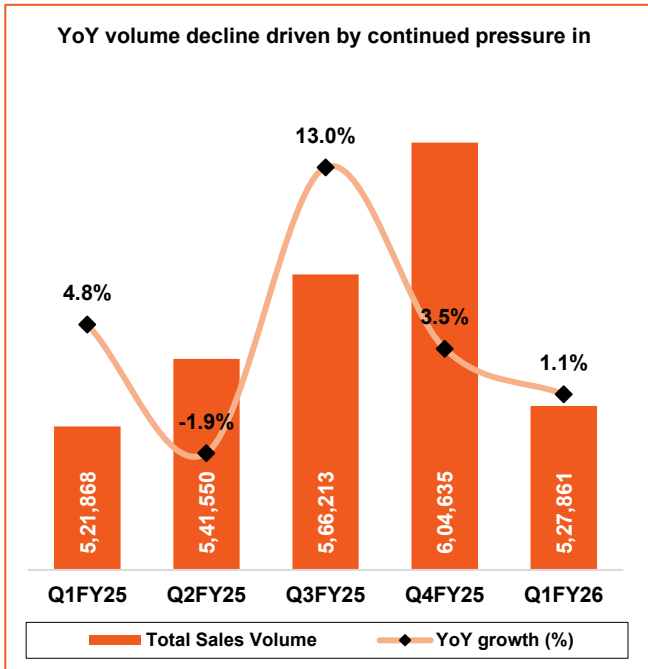
- Despite a subdued Q1FY26, management remains optimistic about a revival in domestic demand during H2FY26E, supported by the upcoming festive season and the launch of new models. The company believes that an SUV-led recovery, coupled with improving rural sentiment, could drive a meaningful turnaround in volumes.
- Capital expenditure for FY26E is progressing in line with plans, with approximately INR 25 billion (25% of the FY26E guidance of INR 100 billion) already incurred in Q1FY26. In parallel, additional investments are also being undertaken by the company's manufacturing subsidiary, Suzuki Motor Gujarat (SMG), further reinforcing its commitment to capacity and capability expansion.

Other Highlights

- The company remains actively engaged in discussions with regulators regarding the revised Corporate Average Fuel Economy (CAFÉ) norms, with policy clarity anticipated over the next one to two months.
- Export margins remained healthy and sustainable, as the Company remained away from the discounting strategy.
- Operational performance continues to be well-managed, supported by a diversified and spaced-out product portfolio along with a dual-channel distribution strategy through Nexa and Arena.
- The Company has rolled out significant upgrade in safety features including a mandatory six airbags across almost all the models, achieving 97.0% coverage by the end of July.

Maruti Suzuki India Ltd.

Story in Charts



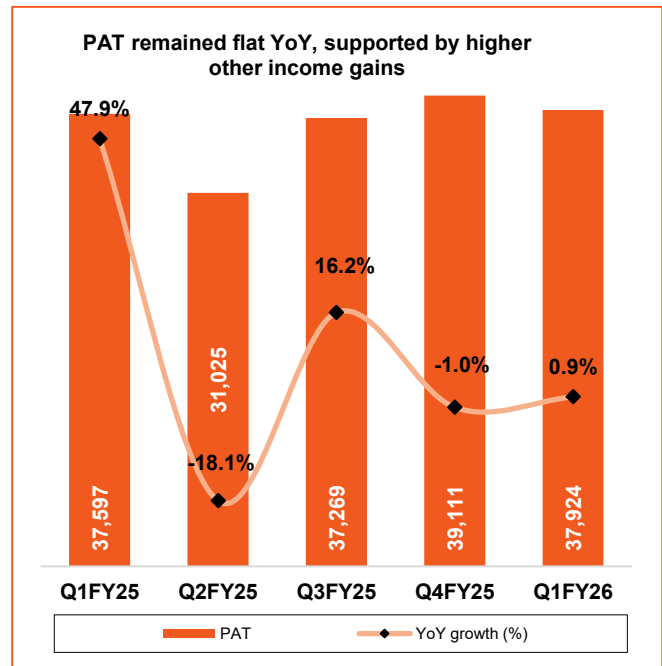
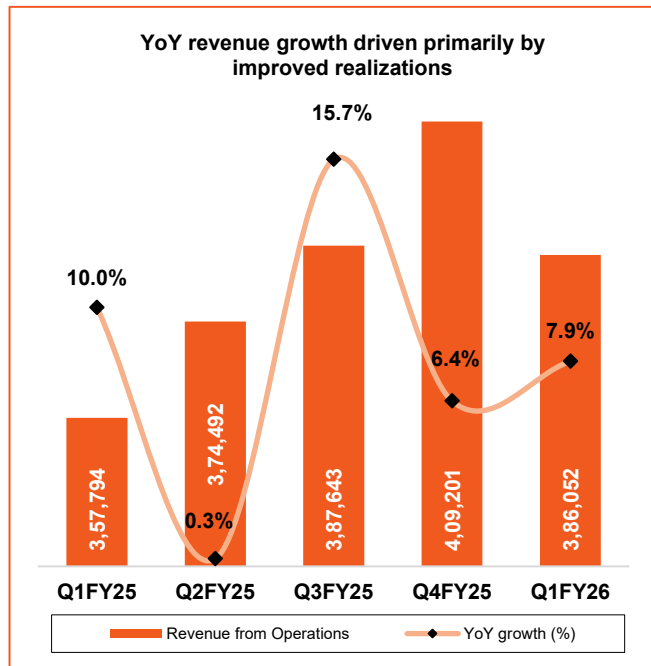
Source: Company, DevenChoksey Research

Maruti Suzuki India Ltd.

Result Snapshot

| Particulars (Mn) | Q1FY26 | Q4FY25 | Q1FY25 | QoQ | YoY |
|------------------------------|-----------------|-----------------|-----------------|-----------------|------------------|
| No. Of. Vehicles Sold | 5,27,861 | 6,04,635 | 5,21,868 | (12.7%) | 1.1% |
| Revenues | 3,86,052 | 4,09,201 | 3,57,794 | (5.7%) | 7.9% |
| Total Expenditure | 3,55,854 | 3,75,855 | 3,20,618 | (5.3%) | 11.0% |
| Cost of material consumed | 2,19,368 | 2,33,333 | 2,02,472 | (6.0%) | 8.3% |
| Purchases of stock in trade | 57,038 | 61,636 | 56,047 | (7.5%) | 1.8% |
| Change in inventories | (2,794) | (5,773) | (10,904) | (51.6%) | (74.4%) |
| Employee benefits expense | 20,483 | 18,008 | 17,579 | 13.7% | 16.5% |
| Other expenses | 45,731 | 53,557 | 41,534 | (14.6%) | 10.1% |
| EBITDA | 46,226 | 48,440 | 51,066 | (4.6%) | (9.5%) |
| EBITDA Margin (%) | 12.0% | 11.8% | 14.3% | 14 bps | (230 bps) |
| Depreciation | 15,560 | 14,618 | 13,317 | 6.4% | 16.8% |
| EBIT | 30,666 | 33,822 | 37,749 | (9.3%) | (18.8%) |
| EBIT Margin (%) | 7.9% | 8.3% | 10.6% | (32 bps) | (261 bps) |
| Finance cost | 468 | 476 | 573 | (1.7%) | (18.3%) |
| Other income | 18,882 | 15,112 | 10,605 | 24.9% | 78.0% |
| Pretax Income | 49,080 | 48,458 | 47,781 | 1.3% | 2.7% |
| Share of profits of JV | 355 | 719 | 576 | (50.6%) | (38.4%) |
| Tax | 11,511 | 10,066 | 10,760 | 14.4% | 7.0% |
| Net profit | 37,924 | 39,111 | 37,597 | (3.0%) | 0.9% |
| Net Profit Margin (%) | 9.8% | 9.6% | 10.5% | 27 bps | (68 bps) |
| Diluted EPS (INR) | 120.6 | 124.4 | 119.6 | (3.0%) | 0.9% |

Source: Company, DevenChoksey Research



Source: Company, DevenChoksey Research

Maruti Suzuki India Ltd.

Change in Estimates:

Maruti Suzuki India Ltd. delivered a mixed performance in Q1FY26, with revenue growth aided by strong export momentum and realizations, while muted domestic volume offtake and contraction in gross margin weighed on profitability. During Q1FY26, revenue and net profit above our estimates, while EBITDA stood below our estimates. Beat on revenue and profit was led by sharp increase in realizations and higher other income, respectively, while EBITDA stood softer led by sharp surge in commodity prices and elevated OpEx structure.

We remain constructive on Maruti Suzuki's medium-term outlook, led by rebound in domestic volumes driven by resurgence in urban demand with new SUV and EV launches and stronger rural momentum aided by healthy crop output on account of above normal monsoon, and stronger exports visibility. Exports remain a key growth lever, driven by stronger traction in Japan, Europe, and other developed markets supported by extended Suzuki's distribution network. Further, with global rollout of the e-Vitara, we expect export contribution to remain strong and margin-accretive. With consistent elevated commodity prices, we expect pressure on the gross margins in the near term.

We have revised our FY26E/FY27E EPS estimate by -1.3%/-5.0%, respectively, as we factor a more gradual recovery in domestic volumes, and lower-than previously expected other income in FY27, as the gains in Q1FY26 was a one-off led by strong movements in G-sec yields leading to strong treasury gains.

| INR Bn | New Estimates | | | Old Estimates | | | Variation | | |
|------------|---------------|-------|-------|---------------|-------|-------|-----------|-------|-------|
| | FY26E | FY27E | FY28E | FY26E | FY27E | FY28E | FY26E | FY27E | FY28E |
| Revenue | 1,682 | 1,881 | 2,110 | 1,672 | 1,902 | NA | 0.6% | -1.1% | NA |
| EBITDA | 201 | 229 | 261 | 202 | 231 | NA | -0.2% | -0.9% | NA |
| Adj PAT | 152 | 168 | 190 | 154 | 177 | NA | -1.3% | -5.0% | NA |
| Adj EPS | 484.2 | 534.3 | 605.1 | 490.4 | 562.2 | NA | -1.3% | -5.0% | NA |
| EBITDA (%) | 12.0% | 12.2% | 12.4% | 12.1% | 12.1% | NA | (10 bps) | 3 bps | NA |

Source: Company, DevenChoksey Research and Analysis

Valuation:

We have roll-forwarded our valuation basis to Jun'27 estimates. We value Maruti Suzuki at 26.0x Jun'27 EPS, implying a target price of INR 14,312. The stock is currently trading at 24.5x/21.6x based on our FY26E/FY27E EPS.

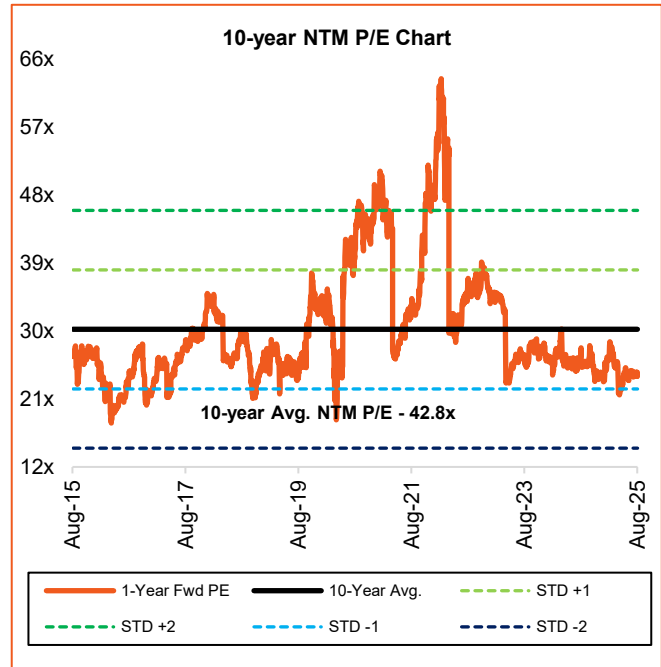
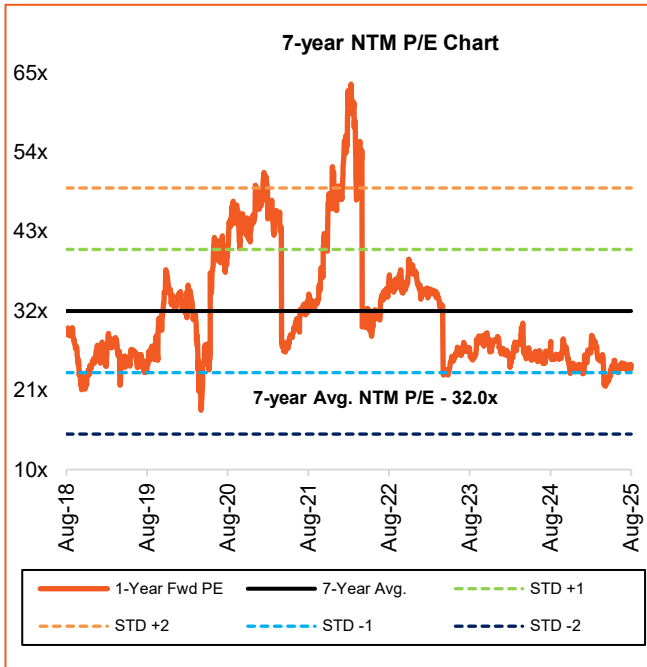
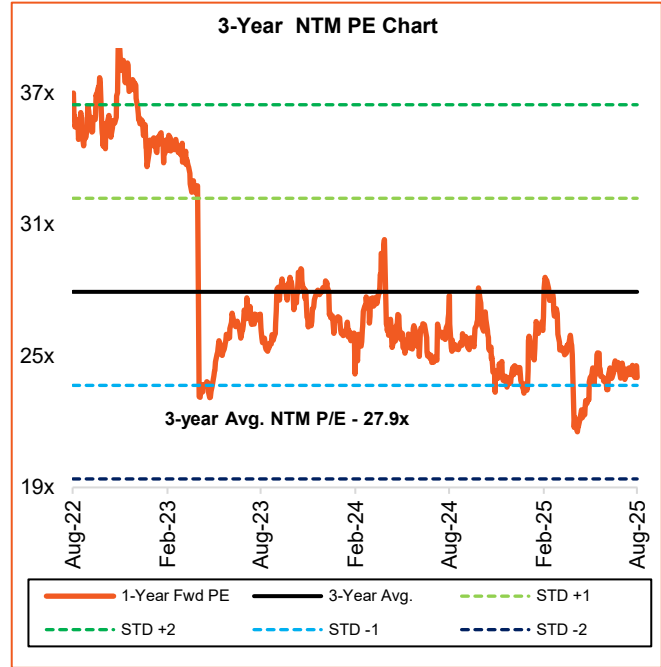
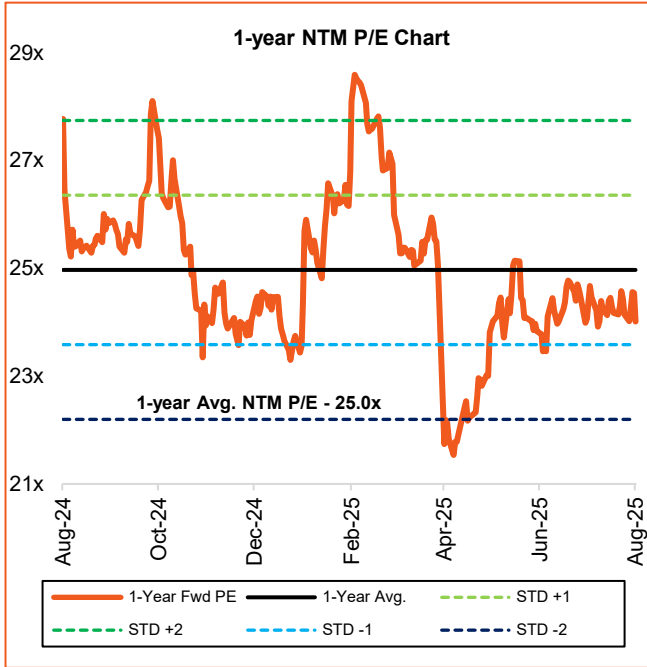
We reiterate our **"BUY"** rating on the stock, led by expected recovery in volumes and margin by H2FY26E.

| Company | CMP | MCAP | Revenue CAGR | EBITDA CAGR | EBITDA Margin (%) | EV/EBITDA | | P/E | | ROE (%) | |
|----------------|--------|--------|--------------|--------------|-------------------|-----------|-------|-------|-------|---------|-------|
| | INR | In Bn. | FY25-27E (%) | FY25-27E (%) | FY25 | FY26E | FY27E | FY26E | FY27E | FY26E | FY27E |
| Maruti Suzuki | 12,302 | 3,623 | 10.9% | 6.9% | 12.2% | 19.2x | 16.9x | 25.4x | 23.0x | 15.0% | 15.0% |
| Domestic Peers | | | | | | | | | | | |
| Tata Motors | 649 | 2,389 | 5.4% | 7.6% | 12.6% | 4.6x | 4.1x | 13.1x | 10.7x | 14.9% | 16.0% |
| Hyundai Motor | 2,181 | 1,772 | 10.0% | 13.0% | 12.7% | 17.9x | 15.2x | 30.3x | 25.6x | 32.5% | 31.0% |
| M&M | 3,159 | 3,929 | 13.7% | 12.3% | 18.7% | 14.9x | 13.5x | 22.3x | 19.7x | 15.6% | 15.8% |
| Mean | | | 9.7% | 11.0% | 14.7% | 12.5x | 10.9x | 21.9x | 18.7x | 21.0% | 20.9% |
| Median | | | 10.0% | 12.3% | 12.7% | 14.9x | 13.5x | 22.3x | 19.7x | 15.6% | 16.0% |

Source: Company, Bloomberg, DevenChoksey Research and Analysis

Maruti Suzuki India Ltd.

Valuation Charts



Note: NTM – Next Twelve Months
Source: Bloomberg, DevenChoksey Research

Maruti Suzuki India Ltd.

KEY FINANCIALS

Exhibit 1: Profit & Loss Statement

| INR Mn | FY25 | FY26E | FY27E | FY28E |
|----------------------------------|------------------|------------------|------------------|------------------|
| Revenues | 15,29,130 | 16,81,681 | 18,81,246 | 21,10,062 |
| COGS | 10,74,908 | 11,94,455 | 13,34,309 | 14,94,489 |
| Gross profit | 4,54,222 | 4,87,226 | 5,46,937 | 6,15,572 |
| Employee cost | 70,260 | 82,673 | 92,451 | 1,03,695 |
| Other expenses | 1,83,703 | 2,03,385 | 2,25,779 | 2,51,126 |
| EBITDA | 2,00,259 | 2,01,168 | 2,28,707 | 2,60,751 |
| EBITDA Margin | 13.1% | 12.0% | 12.2% | 12.4% |
| D&A | 56,082 | 63,877 | 68,348 | 73,133 |
| EBIT | 1,44,177 | 1,37,292 | 1,60,359 | 1,87,619 |
| Interest expense | 1,942 | 1,818 | 1,800 | 1,800 |
| Other income | 51,526 | 63,882 | 62,000 | 64,000 |
| PBT | 1,96,200 | 2,01,830 | 2,23,993 | 2,53,674 |
| Tax | 51,198 | 49,610 | 55,998 | 63,418 |
| Share of profit of JV/associates | 2,439 | 2,474 | 3,434 | 3,855 |
| PAT | 1,45,002 | 1,52,220 | 1,67,995 | 1,90,255 |
| EPS (INR) | 461.2 | 484.2 | 534.3 | 605.1 |

Exhibit 3: Cash Flow Statement

| INR Mn | FY25 | FY26E | FY27E | FY28E |
|----------------------------|-----------------|----------------|--------------|-----------------|
| FFFO | 1,61,362 | 1,38,291 | 1,69,230 | 1,91,036 |
| CFFI | (1,44,561) | (97,538) | (1,12,756) | (1,41,824) |
| CFFF | (41,551) | (49,648) | (53,386) | (60,825) |
| Net Inc/Dec in cash | (24,750) | (8,895) | 3,088 | (11,613) |
| Opening Cash | 26,595 | 1,845 | (7,050) | (3,961) |
| Closing Cash | 5,529 | (3,366) | (277) | (11,890) |

Exhibit 4: Key Ratios

| Key Ratio | FY25 | FY26E | FY27E | FY28E |
|-----------------------|-------|-------|-------|-------|
| EBITDA Margin (%) | 13.1% | 12.0% | 12.2% | 12.4% |
| Tax rate (%) | 26.1% | 24.6% | 25.0% | 25.0% |
| Net Profit Margin (%) | 9.5% | 9.1% | 8.9% | 9.0% |
| RoE (%) | 15.9% | 15.0% | 15.0% | 15.3% |
| RoCE (%) | 15.0% | 12.9% | 13.6% | 14.4% |
| EPS (INR) | 461.2 | 484.2 | 534.3 | 605.1 |
| PE | 25.0x | 25.4x | 23.0x | 20.3x |

Source: Company, DevenChoksey Research

Exhibit 2: Balance Sheet

| INR Mn | FY25 | FY26E | FY27E | FY28E |
|--------------------------------------|------------------|------------------|------------------|------------------|
| Equity | | | | |
| Equity Capital | 1,572 | 1,572 | 1,572 | 1,572 |
| Other Equity | 9,60,827 | 10,62,743 | 11,75,718 | 13,03,093 |
| Total Equity | 9,62,399 | 10,64,315 | 11,77,290 | 13,04,665 |
| Non-Current Liabilities | | | | |
| DTL | 15,944 | 15,944 | 15,944 | 15,944 |
| Provisions | 1,260 | 1,260 | 1,260 | 1,260 |
| Other Current Liabilities | 34,410 | 34,410 | 34,410 | 34,410 |
| Total Non-Current Liabilities | 51,614 | 51,614 | 51,614 | 51,614 |
| Current Liabilities | | | | |
| Borrowings | 0 | 0 | 0 | 0 |
| Provisions | 15,646 | 15,646 | 15,646 | 15,646 |
| Trade Paybles | 2,05,015 | 2,29,073 | 2,55,895 | 2,86,614 |
| Other current liabilities | 85,044 | 85,044 | 85,044 | 85,044 |
| Total Current Liabilities | 3,05,705 | 3,29,763 | 3,56,585 | 3,87,304 |
| Total Liabilities | 3,57,319 | 3,81,377 | 4,08,199 | 4,38,918 |
| Non-Current Assets | | | | |
| PPE | 3,18,966 | 3,55,990 | 4,02,398 | 4,60,089 |
| Investments | 5,79,278 | 6,40,000 | 7,00,000 | 7,75,000 |
| Other current assets | 1,26,232 | 1,26,232 | 1,26,232 | 1,26,232 |
| Total Non-Current Assets | 10,24,476 | 11,22,222 | 12,28,630 | 13,61,321 |
| Current Assets | | | | |
| Inventories | 69,132 | 78,539 | 84,080 | 94,173 |
| Trade Receivables | 65,397 | 82,932 | 92,774 | 1,04,058 |
| Investments | 83,376 | 90,000 | 1,00,000 | 1,10,000 |
| Cash and Bank | 5,529 | (3,366) | (277) | (11,890) |
| Oher current assets | 71,808 | 75,364 | 80,283 | 85,922 |
| Total Current Assets | 2,95,242 | 3,23,470 | 3,56,859 | 3,82,262 |
| Total Assets | 13,19,718 | 14,45,692 | 15,85,489 | 17,43,583 |

Maruti Suzuki India Ltd.

| Maruti Suzuki India Ltd. | | | | Rating Legend (Expected over a 12-month period) | |
|--------------------------|-----------|---------|----------------|---|----------------|
| Date | CMP (INR) | TP(INR) | Recommendation | Our Rating | Upside |
| 04-Aug-25 | 12,302 | 14,312 | BUY | Buy | More than 15% |
| 29-Apr-25 | 11,841 | 14,617 | BUY | Accumulate | 5% – 15% |
| 31-Jan-25 | 12,000 | 14,234 | BUY | Hold | 0 – 5% |
| 30-Oct-24 | 11,046 | 13,407 | BUY | Reduce | -5% – 0 |
| 06-Aug-24 | 12,201 | 14,148 | BUY | Sell | Less than – 5% |
| 30-Apr-24 | 12,690 | 14,975 | BUY | | |

ANALYST CERTIFICATION:

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DRChoksey FinServ Private Limited

CIN Number -U67100MH2020PTC352816

Registered Office and Corporate Office:

5th Floor Abhishek Building, Behind Monginis Cake Factory, Off New Link Road, Andheri West, Mumbai-400058