

Equitas Small Finance Bank

CMP: INR56 TP: INR70 (+24%) Buy

Elevated provisions dent earnings

Asset quality pressures persist; estimate gradual RoA recovery from 4Q

- Equitas SFB (EQUITASB) reported a net loss of INR2.24b vs our estimate of PAT of INR220m, driven by a sharp rise in provisions due to stress in MFI and changes in the provisioning policy.
- NII declined 2% YoY/5% QoQ to INR7.8b (in-line), amid declining yields due to shrinking MFI book and increased stress. NIM contracted 58bp QoQ to 6.55% (our est of 6.88%).
- Advances declined 4% QoQ (up 8.8% YoY) amid a sharp decline in the MFI portfolio (down 21.9% QoQ), which now stands at 9.4% of the portfolio. Meanwhile, deposits grew 18.3% YoY/3.0% QoQ, led by a sharp increase in CA deposits (up 92% YoY/36.7% QoQ). As a result, CASA ratio increased to 29.4%.
- Slippages increased 72% YoY/19.7% QoQ, led by higher slippage in the MFI book. GNPA ratio, thus, increased 3bp QoQ to 2.92%, while NNPA stood flat QoQ at 0.98%. PCR stood stable at 67%.
- We cut our earnings estimates sharply by 86%/21% for FY26/27E and estimate RoA/RoE of 1.1%/11.5% by FY27E. Reiterate BUY with a TP of INR70 (1.3x FY27E ABV).

Margins contract 58bp QoQ; credit costs to stay elevated in FY26

- 1QFY26 loss stood at INR2.24b (vs MOFSLe of INR220m PAT), impacted by a sharp rise in provisions due to ongoing stress in MFI.
- NII stood at INR7.9b, down 2% YoY/5% QoQ (3% miss) amid declining yields as well as higher funding costs. Declining MFI share further weighed on margins as NIM contracted 58bp QoQ to 6.55% (MOFSLe of 6.88%).
- Other income surprised positively at INR2.9b, growing 40% YoY/29% QoQ (12% higher than MOFSLe), driven by healthy treasury gains as well as healthy growth in fee income. Opex came in at INR7.6b, up 14% YoY and 3% QoQ (in line). Thus, PPoP came in at INR3.1b, down 8% YoY/up 1% QoQ (3% beat).
- Advances declined 4% QoQ (up 8.8% YoY) to INR347.4b, driven by a decline in the MFI business (down 21.9% QoQ). SBL and HF posted healthy growth, rising 2.3% QoQ and 2.1% QoQ. VF loan grew modestly by 12.3% YoY/0.6% QoQ amid a decline in new CV loans by 8.8% QoQ, while used CV loans grew 4.6% QoQ.
- Disbursements declined to INR35.1b in 1QFY26 (down 13% YoY and 18% QoQ), with MFI disbursements falling sharply (down 74% YoY and 25% QoQ). The share of MFI AUM decreased to 9.5% from 11.9%/14.4% in 4Q/3QFY25, as the bank follows a cautious approach in MFI and has guided to reduce this mix further in the coming quarters.
- Deposits posted healthy growth, rising 18.3% YoY/3% QoQ to INR443b, led by a sharp increase in CA deposits (up 92% YoY/36.7% QoQ). CASA ratio, thus, increased to 29.4%.
- On the asset quality front, slippages remained elevated by 72% YoY/19.7% QoQ, led by higher slippages in the MFI book. GNPA ratio increased 3bp QoQ to 2.92%, while NNPA stood flat at 0.98%. PCR stood stable at 67%.

Estimate change TP change Rating change

| Bloomberg | EQUITASB IN |
|-----------------------|-------------|
| Equity Shares (m) | 1140 |
| M.Cap.(INRb)/(USDb) | 64.4 / 0.7 |
| 52-Week Range (INR) | 87 / 52 |
| 1, 6, 12 Rel. Per (%) | -6/-24/-29 |
| 12M Avg Val (INR M) | 318 |

Financials & Valuations (INR b)

| Y/E March | FY25 | FY26E | FY27E |
|---------------|------|-------|-------|
| NII | 32.5 | 33.1 | 38.8 |
| OP | 13.3 | 12.1 | 16.0 |
| NP | 1.5 | 0.5 | 7.0 |
| NIM (%) | 7.5 | 6.7 | 6.7 |
| EPS (INR) | 1.3 | 0.4 | 6.2 |
| BV/Sh. (INR) | 53 | 51 | 56 |
| ABV/Sh. (INR) | 51 | 49 | 54 |
| Ratios | | | |
| RoA (%) | 0.3 | 0.1 | 1.1 |
| RoE (%) | 2.4 | 0.8 | 11.5 |
| Valuations | | | |
| P/E(X) | 43.2 | 129.8 | 9.1 |
| P/BV (X) | 1.0 | 1.1 | 1.0 |
| P/ABV (X) | 1.1 | 1.1 | 1.0 |

Shareholding Pattern (%)

| onar cholamy rattern (70) | | | | | | | |
|---------------------------|--------|--------|--------|--|--|--|--|
| As On | Jun-25 | Mar-25 | Jun-24 | | | | |
| Promoter | 0.0 | 0.0 | 0.0 | | | | |
| DII | 47.1 | 42.7 | 45.4 | | | | |
| FII | 16.3 | 16.5 | 19.7 | | | | |
| Others | 36.6 | 40.8 | 34.9 | | | | |

FII includes depository receipts

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Highlights from the management commentary

- The bank reiterated its strategy to scale down the MFI book and accelerate secured lending, aiming for a healthier loan mix transformation by FY26-end.
- Management emphasized that credit cost is likely to remain elevated in 2QFY26 but is expected to normalize from 3QFY26 as asset quality stabilizes and recovery trends sustain.
- The bank disclosed that additional provisions were created in 1QFY26 to strengthen the balance sheet.
- The bank remains confident of delivering RoA of >1% by 4QFY26, supported by an improving operating leverage, digital-led efficiencies, and a continued shift toward secured retail segments.

Valuation and view: Reiterate BUY with TP of INR70

EQUITASB reported a weak quarter amid muted loan growth, elevated credit costs, and declining yields, while slippages also stood elevated. Deposit growth was steady, while the CA book increased sharply, resulting in an improvement in the CASA ratio. Loan book declined amid a sharp dip in the MFI book, given the bank's cautious approach to the MFI business. Meanwhile, SBL and housing book are expected to see a proportionate increase as MFI shrinks. Credit costs are expected to remain high amid continued stress in MFI. For 1Q, ordinances in Karnataka and Tamil Nadu impacted collection efficiency, leading to a spike in credit costs. However, trends showed some recovery in Jul'26. With the MFI mix decreasing at a faster pace, the bank's margins may see a downward bias, thus putting pressure on operating earnings. We cut our earnings sharply by 86%/21% for FY26/27E and estimate FY27E ROA/ ROE at 1.1%/ 11.5%. Reiterate BUY with a TP of INR70 (1.3x FY27E ABV).

| Quarterly Performance | | | | | | | | | | | | (INR b) |
|------------------------------|-------|-------|-------|-------|--------|-------|-------|-------|-------|-------|-------|---------|
| Y/E March | | FY2 | .5 | | | FY2 | 6E | | FY25 | FY26E | FY25E | v/s |
| | 1Q | 2Q | 3Q | 4Q | 1QA | 2QE | 3QE | 4QE | F125 | FYZOE | 1QE | Est |
| Interest Income | 15.0 | 15.5 | 16.1 | 16.4 | 16.5 | 16.4 | 17.7 | 18.9 | 63.1 | 69.6 | 16.9 | 3% |
| Interest Expense | 7.0 | 7.5 | 7.9 | 8.1 | 8.6 | 8.7 | 9.4 | 9.8 | 30.6 | 36.5 | 8.8 | 2% |
| Net Interest Income | 8.0 | 8.0 | 8.2 | 8.3 | 7.9 | 7.7 | 8.3 | 9.2 | 32.5 | 33.1 | 8.1 | -3% |
| % Change (YoY) | 7.9 | 4.8 | 4.2 | 5.5 | -2.0 | -3.8 | 1.9 | 10.5 | 5.6 | 1.7 | 1.1 | |
| Other Income | 2.1 | 2.4 | 2.4 | 2.3 | 2.9 | 2.6 | 2.7 | 2.7 | 9.1 | 10.9 | 2.6 | 12% |
| Total Income | 10.1 | 10.4 | 10.6 | 10.5 | 10.8 | 10.3 | 11.0 | 11.9 | 41.6 | 44.0 | 10.7 | 1% |
| Operating Expenses | 6.7 | 6.9 | 7.2 | 7.4 | 7.6 | 7.8 | 8.1 | 8.4 | 28.3 | 31.9 | 7.7 | 0% |
| Operating Profit | 3.4 | 3.5 | 3.3 | 3.1 | 3.1 | 2.5 | 2.9 | 3.5 | 13.3 | 12.1 | 3.0 | 3% |
| % Change (YoY) | 9.1 | 5.9 | -7.6 | -16.9 | -7.5 | -27.6 | -12.1 | 13.2 | -3.1 | -9.1 | -10.5 | |
| Provisions | 3.0 | 3.3 | 2.4 | 2.6 | 6.1 | 2.3 | 1.6 | 1.4 | 11.4 | 11.5 | 2.8 | 122% |
| Profit before Tax | 0.4 | 0.2 | 0.9 | 0.5 | -3.0 | 0.2 | 1.3 | 2.1 | 2.0 | 0.7 | 0.3 | -1112% |
| Tax | 0.1 | 0.1 | 0.2 | 0.1 | -0.7 | 0.0 | 0.3 | 0.5 | 0.5 | 0.2 | 0.1 | -1095% |
| Net Profit | 0.3 | 0.1 | 0.7 | 0.4 | -2.2 | 0.1 | 1.0 | 1.6 | 1.5 | 0.5 | 0.2 | -1118% |
| % Change (YoY) | -86.5 | -93.5 | -67.2 | -79.7 | -968.7 | 10.6 | 48.8 | 279.7 | -81.6 | -66.7 | -14.7 | |
| Operating Parameters | | | | | | | | | | | | |
| AUM | 349 | 361 | 373 | 380 | 376 | 361 | 434 | 460 | 402 | 460 | 349 | 8% |
| Deposits | 375 | 399 | 407 | 431 | 444 | 453 | 474 | 493 | 431 | 493 | 444 | 0% |
| Loans | 319 | 340 | 354 | 362 | 347 | 380 | 398 | 415 | 362 | 415 | 373 | -7% |
| AUM Growth (%) | 17.8 | 15.4 | 13.9 | 10.6 | 7.9 | 0.0 | 16.3 | 21.0 | 16.9 | 14.5 | 0.0 | |
| Deposit Growth (%) | 35.4 | 29.2 | 25.8 | 19.3 | 18.3 | 13.6 | 16.3 | 14.4 | 19.3 | 14.4 | 18.3 | |
| Loan Growth (%) | 16.0 | 18.1 | 21.1 | 16.9 | 8.8 | 12.0 | 12.4 | 14.5 | 16.9 | 14.5 | 16.9 | |
| Asset Quality | | | | | | | | | | | | |
| Gross NPA (%) | 2.73 | 2.95 | 2.97 | 2.89 | 2.92 | 2.89 | 2.97 | 2.70 | 2.89 | 2.70 | 2.78 | |
| Net NPA (%) | 0.83 | 0.97 | 0.96 | 0.98 | 0.98 | 0.98 | 1.00 | 0.90 | 0.98 | 0.90 | 0.90 | |
| PCR (%) | 70.3 | 67.7 | 68.3 | 66.8 | 67.0 | 66.7 | 67.2 | 67.4 | 66.8 | 67.4 | 68.2 | |
| F: MOESI Estimates | | | | | | | | | | | | |

E: MOFSL Estimates



Quarterly snapshot

| Quarterly snapshot | | FY2 | 5 | | FY26 | Change (%) | | |
|--------------------------------|-------|-------|-------|-------------|-------|------------|----------|--|
| Profit and Loss, INRb | 1Q | 2Q | 3Q | 4Q | 1Q | YoY | QoQ | |
| Net Interest Income | 8.0 | 8.0 | 8.2 | 8.3 | 7.9 | -2 | -5 | |
| Other Income | 2.1 | 2.4 | 2.4 | 2.3 | 2.9 | 40 | 29 | |
| Trading profits | 0.3 | 0.5 | 0.4 | 0.3 | 1.2 | 314 | 329 | |
| Total Income | 10.1 | 10.4 | 10.6 | 10.5 | 10.8 | 7 | 2 | |
| Operating Expenses | 6.7 | 6.9 | 7.2 | 7.4 | 7.6 | 14 | 3 | |
| Employee | 3.7 | 4.0 | 4.3 | 4.2 | 4.6 | 23 | 10 | |
| Others | 3.0 | 2.9 | 3.0 | 3.3 | 3.0 | 3 | -7 | |
| Operating Profits | 3.4 | 3.5 | 3.3 | 3.1 | 3.1 | -8 | 1 | |
| Core Operating Profits | 3.1 | 3.0 | 2.9 | 2.8 | 1.9 | -37 | -31 | |
| Provisions | 3.0 | 3.3 | 2.4 | 2.6 | 6.1 | 101 | 137 | |
| PBT | 0.4 | 0.2 | 0.9 | 0.5 | -3.0 | -932 | -658 | |
| Taxes | 0.1 | 0.1 | 0.2 | 0.1 | -0.7 | -837 | -759 | |
| PAT | 0.3 | 0.1 | 0.7 | 0.4 | -2.2 | -969 | -632 | |
| Balance Sheet | | | | | | | | |
| Loans | 319 | 340 | 354 | 362 | 347 | 9 | -4 | |
| AUM's | 349 | 361 | 373 | 380 | 376 | 8 | -1 | |
| Deposits | 375 | 399 | 407 | 431 | 444 | 18 | 3 | |
| CASA Deposits | 117 | 122 | 117 | 124 | 131 | 11 | 5 | |
| -Savings | 106 | 107 | 102 | 108 | 108 | 2 | 0 | |
| -Demand | 12 | 15 | 15 | 16 | 23 | 92 | 37 | |
| Loan mix (%) | | | | | | | <u> </u> | |
| MFI | 17.1 | 15.6 | 14.4 | 11.9 | 9.4 | -772 | -251 | |
| Vehicles | 24.3 | 24.6 | 24.8 | 24.9 | 25.3 | 99 | 39 | |
| Small Business loans (incl HF) | 51.9 | 52.9 | 53.9 | 55.7 | 57.5 | 565 | 184 | |
| MSE Finance | 3.5 | 3.8 | 4.0 | 33.7 4.4 | 4.5 | 97 | 6 | |
| Corporate loans | 1.8 | 1.7 | 1.5 | 1.4 | 1.5 | -35 | 11 | |
| Others | 1.3 | 1.4 | 1.4 | 1.7 | 1.8 | -33 47 | 10 | |
| | | | | | | | | |
| Asset Quality (INRb) | 1Q | 2Q | 3Q | 4Q | 1Q | YoY | QoQ | |
| GNPA | 8.9 | 10.2 | 10.7 | 10.7 | 10.4 | 17 | -3 | |
| NNPA | 2.6 | 3.3 | 3.4 | 3.5 | 3.4 | 29 | -4 | |
| Slippages (%) | 3.9 | 5.1 | 5.9 | 5.5 | 6.6 | 72 | 20 | |
| Asset Quality Ratios (%) | 1Q | 2Q | 3Q | 4Q | 1Q | YoY (bp) | QoQ (bp) | |
| GNPA (%) | 2.73 | 2.95 | 2.97 | 2.89 | 2.92 | 19 | 3 | |
| NNPA (%) | 0.83 | 0.97 | 0.96 | 0.98 | 0.98 | 15 | 0 | |
| PCR (Calc, %) | 70.3 | 67.7 | 68.3 | 66.8 | 67.0 | -326 | 20 | |
| Slippage ratio | 5.2 | 6.5 | 7.3 | 6.6 | 8.0 | 278 | 136 | |
| Business Ratios (%) | | | | | | | | |
| Loan/Deposit | 85.1 | 85.2 | 86.9 | 84.0 | 78.3 | -680 | -572 | |
| CASA | 31.2 | 30.6 | 28.6 | 28.8 | 29.4 | -183 | 62 | |
| Cost to Income | 66.3 | 66.4 | 68.5 | 70.5 | 70.8 | 448 | 30 | |
| Cost to Assets | 6.3 | 6.2 | 6.3 | 6.1 | 6.1 | -26 | 2 | |
| Tax Rate | 28.0 | 35.8 | 26.1 | 21.0 | 24.8 | -319 | 380 | |
| Capitalisation Ratios (%) | | | | | | | | |
| Tier-1 (incl profit) | 19.6 | 18.1 | 17.5 | 17.8 | 17.2 | -243 | -68 | |
| - CET 1 (incl profit) | 19.6 | 18.1 | 17.5 | 17.8 | 17.2 | -243 | -68 | |
| CAR (incl profit) | 20.6 | 19.4 | 20.3 | 20.6 | 20.5 | -7 | -12 | |
| LCR | 178.6 | 158.8 | 150.0 | 58.4 | 209.5 | 3,090 | 15,109 | |
| Profitability Ratios (%) | | | | | | | | |
| Yield on gross advances | 16.5 | 16.5 | 16.6 | 0.0 | 16.0 | -44 | 1,601 | |
| Cost of Funds | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 3 | -5 | |
| Margins | 8.0 | 7.7 | 7.4 | 7.1 | 6.6 | -142 | -58 | |
| Other Details | | | | | | | | |
| Other Details | | | | | | | | |
| Branches | 969 | 987 | 994 | 994 | 1,035 | 66 | 41 | |





Highlights from the management commentary

Opening remarks by MD & CEO

- This quarter marks the first reported loss since 2008, driven by elevated credit costs in the MFI segment and additional provisioning to strengthen the balance sheet.
- The bank continues to strengthen its diversification strategy, with secured advances now forming 90% of the non-MFI book.
- Collection efficiency is expected to recover by 3QFY26, with July already showing an improvement (99.14%).
- MFIN 2.0 guardrails, implemented in Jan'25, are expected to improve future underwriting and credit quality. The bank no longer operates in the <INR 300K loan segment.
- CRAR stood strong at 20.48%, aided by a recent INR5b Tier-2 capital raise, improving CAR by 1.7%.
- The Board has approved a Tier-1 capital raise of INR 12.5b to support mediumterm growth.
- Retail deposits form over 70% of the deposit base. CASA ratio remained stable during the quarter.
- A significant rise in treasury income aided non-interest income.
- Operating expense growth continues due to ongoing investment in branch expansion (50 new branches) and workforce to support secured lending momentum.
- RoA declined due to credit costs, but the bank expects a strong rebound in H2.

Loans and deposits

- MFI total loan book remained broadly flat QoQ. Secured book grew 18% YoY, with SBL (Small Business Loans) up 22% YoY and Micro LAP showing robust growth.
- Retail deposits form over 70% of deposit base.
- The MFI portfolio declined to 9% of AUM vs 17% YoY, and is expected to drop further to mid-single digits by Mar'26.
- The bank targets 15-16% overall loan growth in FY26, led by secured products.
- The Housing Finance portfolio currently comprises 12% of AUM, with 20% YoY growth guidance.
- The focus remains on used CVs, used cars, and semi-urban affordable housing.
- July DPD trends and collections show early signs of recovery.
- Two new products for HNI clients are in the pipeline.

Yield, cost of funds, margins, and operating expenses:

- Yield on advances dropped QoQ due to a shrinking MFI portfolio and rising delinquencies.
- Yield on disbursements fell 140bp QoQ to 16.76%.
- The cost of funds remained stable at 7.5% in 1QFY26 and is expected to moderate in the coming quarters, aided by revised deposit rates.
- NIM contracted to 7.51% in 1QFY26 (vs 8.36% YoY) but is expected to stabilize by FY26-end.
- The bank has revised rates in SAs and TDs. It will look at lower cost of funds in the coming quarter.
- The C/I ratio rose to 70% due to slower disbursements and income growth. The bank believes C/I has peaked and aims to bring it down to 60-65% over the next few years.



- EQUITASB operates without DSA or outsourced collection agents, keeping variable cost low; fixed costs (employee & tech) dominate opex.
- The bank has not grown fast enough on the income side yet, but July trends suggest positive income momentum resuming.

Asset quality

- GNPA/NNPA levels increased, particularly in MFI and lower-end LAP, notably in Karnataka and Tamil Nadu.
- The bank continues to maintain a strong PCR at 66.83%.
- Total credit cost stood at 3.14% in 1QFY26, including INR1.8b floating provision. Excluding this, the credit cost was 2.6%.
- The bank believes the MFI credit cost peaked in 1QFY26.
- It has given a credit cost (non-MFI Book) guidance of 1% to 1.2% for this FY.
- Some additional provisioning in non-MFI was made book due to a decline in the MFI book, aimed at increasing the PCR. The bank indicates this as a one-off provisioning.

Credit cost guidance

- Investments MFI Book: INR 4b already provided, another INR3b expected in FY26.
- Non-MFI Book: 1%-1.2% for FY26.
- Guardrails introduced in Jan have led to significant improvement in collection efficiency and SMA trends.
- The bank has intentionally made higher provisions to maintain a healthy PCR as the MFI portfolio declines.

Guidance and outlook

- FY26 credit costs are expected to normalize by 4QFY26, with a gradual improvement expected from 3Q onward.
- ROA is guided to return to >1% by 4QFY26 and improve further to 1.5–1.75% by FY27.
- The bank expects secured loan growth of 20% YoY, led by SBL and housing finance.
- Despite short-term earnings impact, management reiterated its confidence in long-term profitability and sustainability.
- Strategy remains focused on building a granular, secured, and diversified portfolio with an emphasis on quality growth over scale.



Story in Charts

Exhibit 1: AUM grew 8% YoY (down 1% QoQ) to IN376b

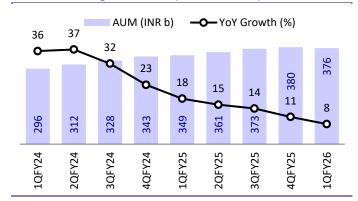


Exhibit 2: Loans/deposits grew 8.8%/18.3% YoY in 1QFY26

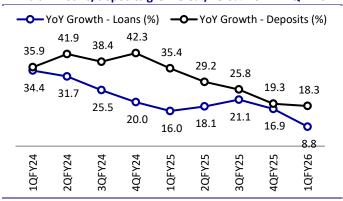


Exhibit 3: NIM moderated 58bp QoQ to 6.55%

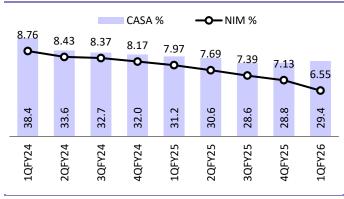


Exhibit 4: YoA declined to 16% and COF stood at 7.49%

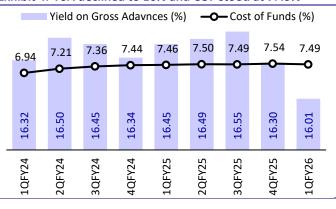


Exhibit 5: CD ratio moderated to 78.3%; LCR at 209.5%

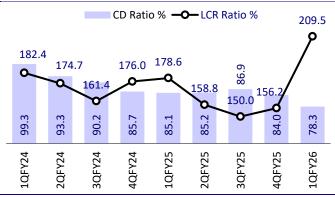


Exhibit 6: C/I ratio increased to 70.8% in 1QFY26

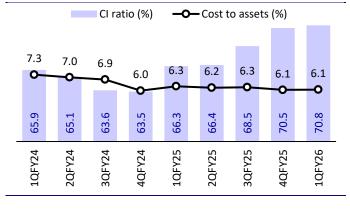


Exhibit 7: Credit cost was high at 6.5% in 1QFY26

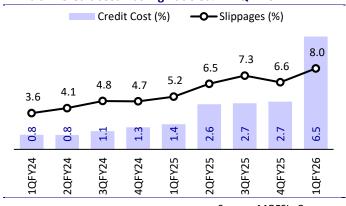
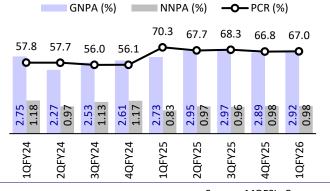


Exhibit 8: GNPA ratio increased by 3bp QoQ; NNPA ratio remained flat QoQ; PCR increased to 67%



Source: MOFSL, Company

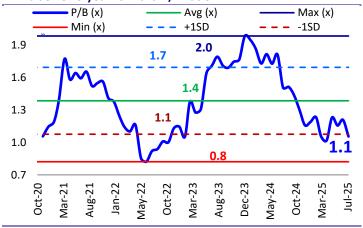
Source: MOFSL, Company



Valuation and view: Reiterate BUY with a TP of INR70

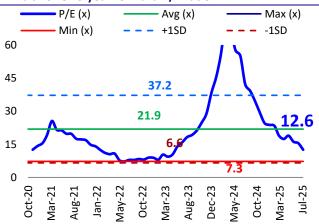
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- Credit costs are expected to remain high amid continued stress in MFI. For 1Q, ordinances in Karnataka and Tamil Nadu impacted collection efficiency, leading to a spike in credit costs. However, the trends witnessed some recovery in Jul'26.
- With the MFI mix decreasing at a faster pace, the bank's margins may see a downward bias, thus putting pressure on operating earnings.
- We cut our earnings sharply by 86%/21% for FY26/27E and estimate FY27E
 RoA/ RoE at 1.1%/11.5%. Reiterate BUY with a TP of INR70 (1.3x FY27E ABV).

Exhibit 9: One-year forward P/B ratio



Source: MOFSL, Company

Exhibit 10: One-year forward P/E ratio



Source: MOFSL, Company

Exhibit12: DuPont analysis

| | FY22 | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
|-------------------------------|------|-------|------|------|-------|-------|-------|
| Interest Income | 13.4 | 13.4 | 13.7 | 12.9 | 12.4 | 12.4 | 12.3 |
| Interest Expense | 5.5 | 5.2 | 6.0 | 6.2 | 6.5 | 6.3 | 6.1 |
| Net Interest Income | 7.89 | 8.22 | 7.67 | 6.63 | 5.91 | 6.08 | 6.25 |
| Fee income | 1.92 | 2.09 | 1.73 | 1.74 | 1.85 | 1.88 | 1.89 |
| Trading and others | 0.17 | 0.07 | 0.26 | 0.12 | 0.10 | 0.09 | 0.08 |
| Other Income | 2.08 | 2.16 | 1.99 | 1.86 | 1.96 | 1.97 | 1.96 |
| Total Income | 9.97 | 10.38 | 9.66 | 8.48 | 7.87 | 8.05 | 8.22 |
| Operating Expenses | 6.60 | 6.58 | 6.23 | 5.76 | 5.70 | 5.55 | 5.35 |
| Employees | 3.48 | 3.54 | 3.41 | 3.35 | 3.32 | 3.25 | 3.16 |
| Others | 3.12 | 3.04 | 2.82 | 2.42 | 2.38 | 2.30 | 2.19 |
| Operating Profits | 3.38 | 3.80 | 3.43 | 2.72 | 2.17 | 2.50 | 2.86 |
| Core operating Profits | 3.21 | 3.73 | 3.17 | 2.60 | 2.07 | 2.41 | 2.79 |
| Provisions | 1.91 | 1.32 | 0.78 | 2.31 | 2.05 | 1.04 | 0.98 |
| PBT | 1.46 | 2.48 | 2.65 | 0.41 | 0.12 | 1.46 | 1.89 |
| Tax | 0.38 | 0.63 | 0.66 | 0.11 | 0.03 | 0.37 | 0.47 |
| RoA | 1.09 | 1.85 | 1.99 | 0.30 | 0.09 | 1.10 | 1.41 |
| Leverage (x) | 6.8 | 6.6 | 7.2 | 8.2 | 9.4 | 10.5 | 11.0 |
| RoE | 7.3 | 12.2 | 14.4 | 2.4 | 0.8 | 11.5 | 15.6 |



Financials and valuations

| Income Statement | | | | | | | (INRb) |
|----------------------------|-------|-------|-------|-------|-------|---------|--------|
| Y/E March | FY22 | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
| Interest Income | 34.6 | 41.6 | 54.9 | 63.1 | 69.6 | 78.9 | 92.4 |
| Interest Expense | 14.2 | 16.2 | 24.1 | 30.6 | 36.5 | 40.1 | 45.5 |
| Net Interest Income | 20.4 | 25.4 | 30.8 | 32.5 | 33.1 | 38.8 | 46.9 |
| -growth (%) | 13.4 | 24.8 | 21.0 | 5.6 | 1.7 | 17.4 | 20.7 |
| Non Interest Income | 5.4 | 6.7 | 8.0 | 9.1 | 10.9 | 12.6 | 14.7 |
| Total Income | 25.8 | 32.1 | 38.8 | 41.6 | 44.0 | 51.4 | 61.6 |
| -growth (%) | 16.2 | 24.8 | 20.7 | 7.3 | 5.7 | 16.8 | 19.8 |
| Operating Expenses | 17.0 | 20.4 | 25.0 | 28.3 | 31.9 | 35.5 | 40.1 |
| Pre Provision Profits | 8.7 | 11.8 | 13.8 | 13.3 | 12.1 | 16.0 | 21.5 |
| -growth (%) | -1.7 | 34.9 | 17.1 | -3.1 | -9.1 | 31.7 | 34.4 |
| Core PPoP | 8.3 | 11.5 | 12.7 | 12.8 | 11.6 | 15.4 | 20.9 |
| -growth (%) | -1.5 | 39.2 | 10.3 | 0.4 | -9.5 | 33.3 | 35.7 |
| Provisions | 4.9 | 4.1 | 3.1 | 11.4 | 11.5 | 6.6 | 7.3 |
| PBT | 3.8 | 7.7 | 10.6 | 2.0 | 0.7 | 9.4 | 14.1 |
| Tax | 1.0 | 2.0 | 2.6 | 0.5 | 0.2 | 2.4 | 3.6 |
| Tax Rate (%) | 25.8 | 25.4 | 24.8 | 26.1 | 25.2 | 25.2 | 25.2 |
| PAT | 2.8 | 5.7 | 8.0 | 1.5 | 0.5 | 7.0 | 10.6 |
| -growth (%) | -26.9 | 104.3 | 39.3 | -81.6 | -66.7 | 1,330.2 | 51.2 |
| Balance Sheet | | | | | | | |
| Y/E March | FY22 | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
| Equity Share Capital | 12.5 | 11.1 | 11.3 | 11.4 | 11.3 | 11.3 | 11.3 |
| Reserves & Surplus | 29.9 | 40.5 | 48.3 | 49.3 | 46.9 | 52.2 | 61.1 |
| Net Worth | 42.5 | 51.6 | 59.7 | 60.7 | 58.2 | 63.5 | 72.4 |
| Deposits | 189.5 | 253.8 | 361.3 | 431.1 | 493.1 | 577.0 | 683.7 |
| -growth (%) | 15.6 | 33.9 | 42.3 | 19.3 | 14.4 | 17.0 | 18.5 |
| -CASA Dep | 98.6 | 107.3 | 115.5 | 124.1 | 145.0 | 179.4 | 212.6 |
| -growth (%) | 75.6 | 8.9 | 7.6 | 7.5 | 16.8 | 23.8 | 18.5 |
| Borrowings | 26.2 | 29.7 | 17.9 | 21.4 | 22.4 | 27.6 | 33.9 |
| Other Liabilities & Prov. | 11.4 | 14.5 | 14.2 | 15.2 | 16.6 | 19.0 | 21.9 |
| Total Liabilities | 269.5 | 349.6 | 453.0 | 528.4 | 590.4 | 687.2 | 812.0 |
| Current Assets | 21.3 | 12.4 | 35.8 | 55.4 | 49.0 | 48.4 | 52.4 |
| Investments | 44.5 | 66.6 | 90.7 | 92.9 | 108.7 | 128.2 | 151.3 |
| -growth (%) | 20.1 | 49.8 | 36.0 | 2.5 | 17.0 | 18.0 | 18.0 |
| Loans | 193.7 | 258.0 | 309.6 | 362.1 | 414.6 | 488.4 | 581.2 |
| -growth (%) | 15.0 | 33.2 | 20.0 | 16.9 | 14.5 | 17.8 | 19.0 |
| Fixed Assets | 2.0 | 3.8 | 6.0 | 7.0 | 7.7 | 9.0 | 10.6 |
| Other Assets | 7.9 | 8.7 | 10.9 | 11.1 | 10.4 | 13.1 | 16.5 |
| Total Assets | 269.5 | 349.6 | 453.0 | 528.4 | 590.4 | 687.2 | 812.0 |
| Total AUM | 206.0 | 278.6 | 343.4 | 401.5 | 459.7 | 541.6 | 644.5 |
| -growth (%) | 14.9 | 35.3 | 23.2 | 16.9 | 14.5 | 17.8 | 19.0 |
| | | | | | | | |
| Asset Quality | FY22 | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
| GNPA (INR m) | 8.4 | 7.2 | 8.2 | 10.7 | 11.4 | 9.2 | 10.6 |
| NNPA (INR m) | 4.8 | 3.1 | 3.6 | 3.5 | 3.7 | 2.6 | 3.0 |
| Slippage (INR m) | 13.9 | 10.9 | 11.4 | 20.3 | 19.4 | 12.6 | 13.4 |
| GNPA Ratio | 4.24 | 2.76 | 2.61 | 2.89 | 2.70 | 1.86 | 1.80 |
| NNPA Ratio | 2.47 | 1.21 | 1.17 | 0.98 | 0.90 | 0.54 | 0.51 |
| Slippage Ratio | 7.67 | 4.81 | 4.01 | 5.90 | 5.00 | 2.80 | 2.50 |
| Credit Cost | 2.19 | 1.43 | 0.94 | 3.22 | 2.90 | 1.40 | 1.30 |
| PCR (Excl Tech. write off) | 42.7 | 56.9 | 56.1 | 66.8 | 67.4 | 71.5 | 71.8 |



Financials and valuations

| Ratios | | | | | | | |
|------------------------------------|----------------------|-------|--------------------|----------------------|-----------------------|-----------------------|--------------------|
| Y/E March | FY22 | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
| Yield and Cost Ratio (%) | | | | | | | |
| Avg. Yield- on Earning Assets | 14.6 | 14.8 | 15.1 | 14.6 | 14.0 | 13.6 | 13.4 |
| Avg. Yield on loans | 17.3 | 16.7 | 17.3 | 16.6 | 15.5 | 15.2 | 15.1 |
| Avg. Yield on Investments | 6.1 | 5.7 | 6.9 | 7.1 | 6.8 | 6.7 | 6.7 |
| Avg. Cost of Int. Bear. Liab. | 6.7 | 6.5 | 7.3 | 7.4 | 7.5 | 7.2 | 6.9 |
| Avg. Cost of Deposits | 6.4 | 6.1 | 7.0 | 7.4 | 7.3 | 6.9 | 6.6 |
| Interest Spread | 7.9 | 8.3 | 7.8 | 7.3 | 6.4 | 6.4 | 6.6 |
| NIM (on IEA) | 8.6 | 9.0 | 8.5 | 7.5 | 6.7 | 6.7 | 6.8 |
| Capitalisation Ratios (%) | | | | | | | |
| CAR | 25.2 | 23.8 | 21.7 | 20.0 | 17.4 | 16.5 | 16.3 |
| Tier I | 24.5 | 23.1 | 20.7 | 17.7 | 15.2 | 14.4 | 14.3 |
| CET 1 | 24.5 | 23.1 | 20.7 | 17.3 | 16.0 | 15.6 | 15.6 |
| Tier II | 0.6 | 0.7 | 1.0 | 2.3 | 2.2 | 2.1 | 2.0 |
| | | | | | | | |
| Business Ratios (%) | _ | | | | | | |
| Loans/Deposit Ratio | 102.2 | 101.6 | 85.7 | 84.0 | 84.1 | 84.6 | 85.0 |
| CASA Ratio | 52.0 | 42.3 | 32.0 | 28.8 | 29.4 | 31.1 | 31.1 |
| Cost/Assets | 6.3 | 5.8 | 5.5 | 5.4 | 5.4 | 5.2 | 4.9 |
| Cost/Total Income | 66.2 | 63.4 | 64.5 | 68.0 | 72.5 | 68.9 | 65.1 |
| Cost/Core income | -4.3 | -11.2 | -2.5 | -5.4 | -6.1 | -6.9 | -8.0 |
| Int. Expense/Int.Income | 41.1 | 38.9 | 43.9 | 48.5 | 52.5 | 50.8 | 49.3 |
| Fee Income/Total Income | 19.2 | 20.2 | 17.9 | 20.5 | 23.6 | 23.4 | 23.0 |
| Other Inc./Total Income | 20.9 | 20.8 | 20.6 | 21.9 | 24.8 | 24.5 | 23.9 |
| Empl. Cost/Total Expense | 52.7 | 53.8 | 54.7 | 58.1 | 58.2 | 58.6 | 59.1 |
| Efficiency Ratios (INRm) | | | | | | | |
| Employee per branch (in nos) | 20.4 | 22.3 | 23.7 | 25.6 | 27.5 | 29.6 | 31.9 |
| Staff cost per employee | 0.5 | 0.5 | 0.6 | 0.6 | 0.6 | 0.6 | 0.6 |
| CASA per branch | 114.5 | 116.4 | 119.8 | 124.9 | 138.9 | 163.7 | 184.8 |
| Deposits per branch | 220.1 | 275.3 | 374.8 | 433.7 | 472.5 | 526.5 | 594.2 |
| Business per Employee (INR m) | 21.8 | 24.9 | 29.4 | 31.2 | 31.6 | 32.8 | 34.5 |
| Profit per Employee (INR m) | 0.2 | 0.3 | 0.3 | 0.1 | 0.0 | 0.2 | 0.3 |
| Profitability Ratios and Valuation | | | | | | | |
| RoA | 1.1 | 1.9 | 2.0 | 0.3 | 0.1 | 1.1 | 1.4 |
| RoE | 7.3 | 12.2 | 14.4 | 2.4 | 0.8 | 11.5 | 15.6 |
| Book Value (INR) | 34 | 46 | 53 | 53 | 51 | 56 | 64 |
| -growth (%) | 13.8 | 36.9 | 13.2 | 1.7 | -4.0 | 9.1 | 14.0 |
| Price-BV (x) | 1.7 | 1.2 | 1.1 | 1.0 | 1.1 | 1.0 | 0.9 |
| Adjusted BV (INR) | 31 | 44 | 50 | 51 | 49 | 54 | 62 |
| Price-ABV (x) | 1.8 | 1.3 | 1.1 | 1.1 | 1.1 | 1.0 | 0.9 |
| EPS (INR) | 2.3 | 4.9 | 7.1 | 1.3 | 0.4 | 6.2 | 9.3 |
| -growth (%) | -33.0 | 106.8 | 46.6 | | -66.7 | 1,330.2 | |
| Price-Earnings (x) | -33.0 23.9 | 11.5 | 46.6 7.9 | -81.8 43.2 | -00.7 129.8 | 1,330.2 9.1 | 51.2 6.0 |
| F: MOESI Estimates | 23.3 | 11.5 | 1.5 | 73.2 | 123.0 | 3.1 | 0.0 |

E: MOFSL Estimates

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9 August 2025



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|----------------------------------|--|--|--|--|--|
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| BUY | >=15% | | | | |
| SELL | < - 10% | | | | |
| NEUTRAL | < - 10 % to 15% | | | | |
| UNDER REVIEW | Rating may undergo a change | | | | |
| NOT RATED | We have forward looking estimates for the stock but we refrain from assigning recommendation | | | | |

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