

Indigo Paints

Estimate change TP change Rating change

| Bloomberg | INDIGOPN IN |
|-----------------------|-------------|
| Equity Shares (m) | 48 |
| M.Cap.(INRb)/(USDb) | 54.9 / 0.6 |
| 52-Week Range (INR) | 1720 / 900 |
| 1, 6, 12 Rel. Per (%) | 1/-12/-21 |
| 12M Avg Val (INR M) | 352 |
| | |

Financials & Valuations (INR b)

| | (| - / | |
|-----------------|-------|--------------|-------|
| Y/E March | 2026E | 2027E | 2028E |
| Sales | 14.4 | 16.4 | 18.6 |
| Sales Gr. (%) | 7.5 | 13.5 | 14.0 |
| EBITDA | 2.5 | 3.0 | 3.4 |
| EBIT Margin (%) | 17.6 | 18.2 | 18.4 |
| Adj. PAT | 1.6 | 1.8 | 2.1 |
| Adj. EPS (INR) | 33.1 | 38.5 | 44.6 |
| EPS Gr. (%) | 11.0 | 16.3 | 15.8 |
| BV/Sh.(INR) | 241.8 | 280.4 | 320.2 |
| Ratios | | | |
| RoE (%) | 14.4 | 14.7 | 14.8 |
| RoCE (%) | 14.2 | 14.6 | 14.7 |
| Valuation | | | |
| P/E (x) | 34.7 | 29.8 | 25.8 |
| P/BV (x) | 4.7 | 4.1 | 3.6 |
| EV/EBITDA (x) | 20.3 | 16.9 | 14.4 |
| | | | |

Shareholding pattern (%)

| As On | Jun-25 | Mar-25 | Jun-24 |
|----------|--------|--------|--------|
| Promoter | 53.9 | 53.9 | 53.9 |
| DII | 19.3 | 16.7 | 1.1 |
| FII | 11.7 | 12.4 | 8.3 |
| Others | 15.1 | 16.9 | 36.7 |

FII Includes depository receipts

CMP: INR1,152 TP: INR1,400 (+21%) Buy Weak print; all eyes on demand recovery in festive period

- Indigo Paints' (INDIGOPN) standalone sales were flat YoY in 1QFY26 due to consistent demand headwinds and the early onset of monsoon. Apple Chemie's (subsidiary) sales declined 18% YoY. Consolidated sales declined 1% YoY to INR3.1b (below).
- Management indicated that while the first half of the quarter saw a healthy offtake, the early onset of monsoon, especially in East and South, dented 1Q's performance. However, July saw an improvement in demand, and management expects this growth momentum to sustain, anticipating a healthy pent-up demand in 2HFY26. The company indicated that it does not anticipate any significant competitive intensity in the near term. We model a CAGR of 14%/16% in revenue/EBITDA in FY26-28E.
- Gross margin contracted 70bp YoY to 45.9% (below). EBITDA margin contracted 90bp YoY to 14.3% (below). The company highlighted that EBITDA margin is historically low during 1Q and 2Q and hits a peak during 4Q as the product mix changes during the year. That said, EBITDA margin is expected to expand over the remainder of FY26, driven by demand recovery, lower input costs, and a more favorable product mix.
- INDIGOPN continues to focus on the premium and emulsion segments, with a deliberate shift away from the economy segment. It has consciously decided not to enter the low-margin general industrial segment, despite competitors pursuing it to boost revenue growth, as it affects margins and profitability.
- We reiterate our BUY rating with a TP of INR1,400 (based on 35x Jun'27 P/E), considering its growth outperformance, synergies with Apple Chemie, consistent capacity and distribution expansion, and its favorable valuation multiples vs peers.

Weak macros and seasonality result in subdued performance Consolidated performance

- Miss on sales: INDIGOPN's net sales declined 1% YoY to INR3,089m (est. INR3,234m). Standalone revenue remained flat YoY at INR2,949m. Apple Chemie posted a sales decline of 18% YoY to INR140m in 1QFY26.
- Weak volume performance: Putty and cement paint saw a value and volume decline of 2% and 4%, respectively. Emulsions saw a 5.4% volume decline and 0.9% value decline. Enamel and wood coatings' volume/value grew 6.8%/11.5% YoY. Primer and distempers posted volume growth of 1.8% and value growth of 6.3% in 1QFY26.
- Contraction in margins: Gross margin contracted 70bp YoY to 45.9% (est. 46.8%). Raw material prices were largely stable, barring Titanium Dioxide. Employee expenses rose 3% YoY, while other expenses declined 1% YoY. EBITDA margin contracted 90bp YoY to 14.3% (est. 15.4%).

Naveen Trivedi – Research Analyst (Naveen.Trivedi@motilaloswal.com

Research Analyst: Amey Tiwari (Amey.Tiwari@MotilalOswal.com) | Tanu Jindal (Tanu.Jindal@MotilalOswal.com)



■ EBITDA/PBT/PAT in negative trajectory: EBITDA declined 6% YoY to INR443m (est. INR499m). PBT declined 3% YoY to INR348m (est. INR386m). APAT declined 1% YoY to INR259m (est. INR288m).

Highlights from the management commentary

- April and the first half of May witnessed a healthy offtake. However, an early onset of monsoon impacted the performance. July saw an improvement in demand, and management expects the growth momentum to sustain, with a healthy pent-up demand anticipated in 2HFY26.
- South India contributes 35% of the company's sales, and a large part of it is driven by Kerala. Management anticipates no significant pickup in competitive intensity in Kerala, where it holds a dominant share.
- Management views current industry discounting as within historical norms and noted that recent incentives were aimed at countering slower volumes and passing on RM cost savings. It also mentioned that industry discounting levels remain far below those of Birla Opus.
- EBITDA margins are expected to expand going forward, driven by recovering demand, lower input costs, and a more favorable product mix.
- As of Jun'25, the number of active dealers stood at 18,556, reflecting a QoQ increase of 185. The number of active dealers declined in 2HFY25 due to subdued demand; however, a rebound in active dealer count is expected in FY26.

Valuation and view

- We slightly cut our EPS estimates by 2% for FY26/FY27.
- INDIGOPN's strategic shift toward focusing on non-metro towns and increased investments in distribution and influencers as part of its Strategy 2.0 are proving to be successful endeavors. That said, the company continues to focus on the premium and emulsion segments, with a deliberate shift away from the economy segment.
- Given the relatively smaller scale of INDIGOPN (INR13b revenue in FY25) in the paint industry, the company has been able to grow much faster than the industry. Consumers' rising acceptance of the brand and the expansion of distribution have been driving its outperformance. However, the changing competitive landscape will be a key monitorable. We reiterate our BUY rating with a revised TP of INR1,400 (premised on 35x Jun'27E EPS).



| Consolidated Quarterly Perf | ormance | | | | | | | | | | | INR m) |
|------------------------------------|---------|-------|-------|-------|-------|-------|-------|-------|--------|--------|-------|--------|
| Y/E March | | FY2 | 5 | | | FY26 | SE . | | FY25 | FY26E | FY26E | Var. |
| | 1Q | 2Q | 3Q | 4Q | 1Q | 2QE | 3QE | 4QE | | | 1QE | (%) |
| Net Sales | 3,110 | 2,995 | 3,426 | 3,876 | 3,089 | 3,175 | 3,803 | 4,345 | 13,407 | 14,412 | 3,234 | -4.5% |
| Change (%) | 7.8 | 7.4 | -3.2 | 0.7 | -0.7 | 6.0 | 11.0 | 12.1 | 2.6 | 7.5 | 4.0 | |
| Raw Material/PM | 1,661 | 1,686 | 1,829 | 2,061 | 1,671 | 1,762 | 2,023 | 2,283 | 7,237 | 7,739 | 1,720 | |
| Gross Profit | 1,449 | 1,309 | 1,597 | 1,815 | 1,418 | 1,413 | 1,780 | 2,063 | 6,170 | 6,673 | 1,514 | -6.4% |
| Gross Margin (%) | 46.6 | 43.7 | 46.6 | 46.8 | 45.9 | 44.5 | 46.8 | 47.5 | 46.0 | 46.3 | 46.8 | |
| EBITDA | 474 | 415 | 572 | 874 | 443 | 457 | 647 | 989 | 2,335 | 2,536 | 499 | -11.2% |
| Margin (%) | 15.2 | 13.9 | 16.7 | 22.6 | 14.3 | 14.4 | 17.0 | 22.8 | 17.4 | 17.6 | 15.4 | |
| Change (%) | -3.5 | -1.5 | -8.1 | 3.3 | -6.5 | 10.1 | 13.1 | 13.1 | -1.9 | 8.6 | 5.3 | |
| Interest | 6 | 7 | 6 | 15 | 7 | 18 | 10 | 10 | 35 | 45 | 8 | |
| Depreciation | 152 | 154 | 147 | 132 | 148 | 145 | 145 | 147 | 585 | 586 | 150 | |
| Other Income | 42 | 51 | 31 | 60 | 60 | 55 | 45 | 44 | 185 | 203 | 45 | |
| PBT | 357 | 306 | 450 | 787 | 348 | 349 | 537 | 876 | 1,900 | 2,109 | 386 | -9.9% |
| Tax | 90 | 83 | 92 | 213 | 87 | 88 | 135 | 220 | 478 | 530 | 97 | |

27.0

5

569

6.0

25.0

259

-1.0

1

25.2

260

14.9

1

25.2

400

11.2

1

25.2

655

15.1

1

25.2 25.2

4

1,574

11.0

4

1,418

-3.8

25.2

1

-9.9%

288

9.8

Change (%)
E: MOFSL Estimates

Minority Interest

Adjusted PAT

Effective Tax Rate (%)

25.3

262

-15.6

5

27.2

226

-10.6

-4

20.4

-2

360

-3.3

Key Performance Indicators

| Y/E March | | FY25 | | | | | | | |
|-------------------------------|-------|-------|-------|-------|------|--|--|--|--|
| | 1Q | 2Q | 3Q | 4Q | 1Q | | | | |
| Segmental volume growth (%) | | | | | | | | | |
| Cement Paints + Putty | 8.2 | 2.8 | -7.2 | -10.3 | -4.0 | | | | |
| Emulsions | 0.4 | 7.2 | 1.7 | -2.5 | -5.4 | | | | |
| Enamels + Wood Coatings | 5.0 | 4.3 | -12.6 | 7.9 | 6.8 | | | | |
| Primers + Distempers + Others | 24.4 | 7.1 | -6.0 | 2.2 | 1.8 | | | | |
| Segmental value growth (%) | | | | | | | | | |
| Cement Paints + Putty | 8.9 | 3.0 | -5.3 | -8.4 | -1.5 | | | | |
| Emulsions | -3.1 | 7.5 | 2.8 | 1.3 | -0.9 | | | | |
| Enamels + Wood Coatings | -1.0 | 3.6 | -11.5 | 11.4 | 11.5 | | | | |
| Primers + Distempers + Others | 28.6 | 13.7 | -0.6 | 6.3 | 6.3 | | | | |
| % of Sales | | | | | | | | | |
| COGS | 53.4 | 56.3 | 53.4 | 53.2 | 54.1 | | | | |
| Operating Expenses | 31.4 | 29.8 | 29.9 | 24.3 | 31.6 | | | | |
| Depreciation | 4.9 | 5.1 | 4.3 | 3.4 | 4.8 | | | | |
| YoY change (%) | | | | | | | | | |
| COGS | 9.3 | 11.0 | -0.2 | 4.7 | 0.6 | | | | |
| Operating Expenses | 11.6 | 5.2 | -5.2 | -9.1 | -0.1 | | | | |
| Other Income | 10.2 | 61.3 | 2.7 | 44.9 | 41.6 | | | | |
| EBIT | -17.7 | -15.2 | -10.8 | 7.5 | -8.2 | | | | |

E: MOFSL Estimates





Highlights from the management commentary

Performance and outlook

- April and the 1st half of May saw a healthy offtake. However, the early onset of monsoon impacted the performance. July saw demand improvement and management expects the growth momentum to sustain, with healthy pent-up demand anticipated in 2HFY26.
- Bihar, West Bengal, Andhra Pradesh have performed well for INDIGOPN.
- Enamels and primers posted both volume and value growth; emulsions and putty saw a decline in both.
- Management indicated that ~15% of paint demand comes from fresh construction, while the rest from repainting, where demand remains soft.
- South India contributes 35% of sales, and a large part of it comes from Kerala. Management sees no significant pickup in competitive intensity in Kerala, where it holds a dominant share.
- Management views the current industry discounting as within historical norms; it also indicated that the recent incentives were to counter slower volumes and pass on RM cost savings. It mentioned that the industry discounting levels remain far below those of Birla Opus.
- The company is launching experiential centers across regions and expects FY26 to see 60-70 stores for Color Canvas Store.
- Apple Chemie's revenue was impacted by early monsoon, which affected roads and metro projects, and revenue declined ~18% YoY to INR140m.
- Margins at Apple Chemie saw a marked improvement, backed by the company's various strategic initiatives. 2QFY26-end will see more high-margin product launches, which will further boost margins.
- The company remains open to inorganic growth opportunities. It was also part of the race to acquire Akzo Nobel.

Costs and margins

- Continued softening in raw material prices, along with growing contributions from premium emulsions and waterproofing products, is expected to support margin expansion.
- Ad spends reduced to 6.8% of sales, as highlighted earlier; A&P spends as a percentage of revenue is expected to decline slightly in FY26, despite increased investments in digital marketing.
- For INDIGOPN, EBITDA margin is historically lower during 1Q and 2Q and hits a peak during 4Q. This is because of product mix changes during the year.
- EBITDA margin is expected to expand going forward, driven by recovering demand, lower input costs, and a more favorable product mix.

Distribution network

- INDIGOPN added 301 tinting machines in 1QFY26, bringing the total count to 11,301.
- As of Jun'25, the number of active dealers stood at 18,556, reflecting a QoQ increase of 185.
- The number of active dealers declined in 2HFY25 due to subdued demand; however, a rebound in active dealer count is expected in FY26.



The pace of tinting machine installations is set to accelerate in FY26.

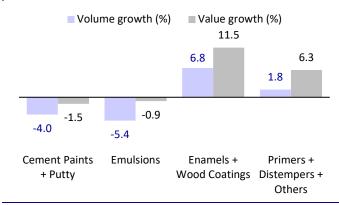
Others

- In Jodhpur, a water-based plant with a capacity of 90,000 KLPA is expected to be commissioned by 3QFY26, while a solvent-based plant with a capacity of 12,000 KLPA is targeted for commissioning by 2QFY26.
- The company also plans to complete the brownfield expansion of its Putty plant by 2QFY26.



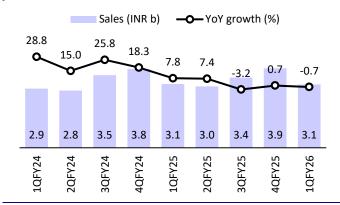
Key exhibits

Exhibit 1: Volume and value dip across categories



Source: Company, MOFSL

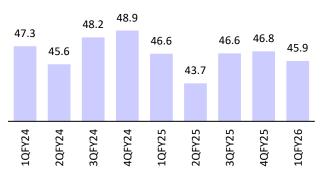
Exhibit 2: Sales down 1% YoY to INR3.1b in 1QFY26



Source: Company, MOFSL

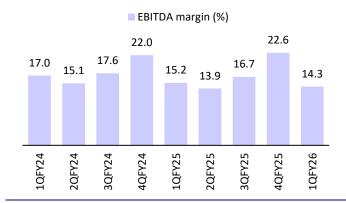
Exhibit 3: Gross margin down 70bp YoY to 45.9% in 1QFY26

Gross margin (%) 48.9



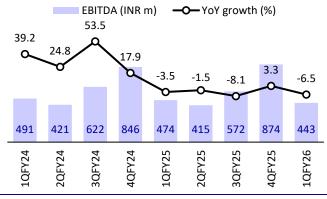
Source: Company, MOFSL

Exhibit 4: EBITDA margin contracted 90bp YoY to 14.3%



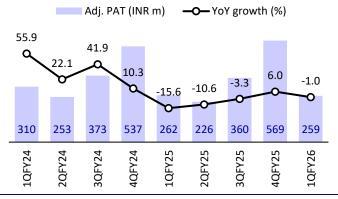
Source: Company, MOFSL

Exhibit 5: EBITDA declined 6.5% YoY to INR443m in 1QFY26



Source: Company, MOFSL

Exhibit 6: PAT down 1% YoY to INR259m in 1QFY26



Source: Company, MOFSL

8 August 2025 6



Valuation and view

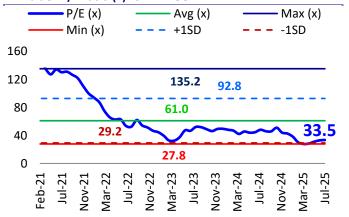
- We slightly cut our EPS estimates by 2% for FY26/FY27.
- INDIGOPN's strategic shift toward focusing on non-metro towns and increased investments in distribution and influencers as part of its Strategy 2.0 are proving to be successful endeavors. That said, the company continues to focus on the premium and emulsion segments, with a deliberate shift away from the economy segment.
- Given the relatively small scale of INDIGOPN (INR13b revenue in FY25) in the paint industry, the company has been able to grow much faster than the industry. Consumers' rising acceptance of the brand and the expansion of distribution have been driving its outperformance. However, the changing competitive landscape will be a key monitorable. We reiterate our BUY rating with a revised TP of INR1,400 (premised on 35x Jun'27E EPS)

Exhibit 7: We slightly cut our EPS estimates by 2% for FY26/FY27

| | New | | Ol | d | Change (%) | | |
|--------|--------|--------|--------|--------|------------|-------|--|
| INR m | FY26E | FY27E | FY26E | FY27E | FY26E | FY27E | |
| Sales | 14,412 | 16,358 | 14,747 | 16,812 | -2.3 | -2.7 | |
| EBITDA | 2,536 | 2,976 | 2,596 | 3,044 | -2.3 | -2.2 | |
| PAT | 1,574 | 1,832 | 1,615 | 1,877 | -2.5 | -2.4 | |

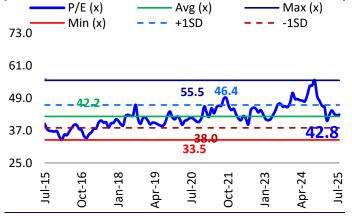
Source: Company, MOFSL

Exhibit 8: P/E ratio (x) for INDIGOPN



Source: MOFSL, Company, Bloomberg

Exhibit 9: Consumer sector's P/E ratio



Source: MOFSL, Company, Bloomberg



Financials and valuations

| Income Statement consol. | F)/40 | EVOO | EV24 | EVO | EVOO | EV2.4 | EVOE | EVACE | EVAZE | (INR m) |
|---|-------------------|--------------|--------------|--------------|-----------|-----------|-------------|-------------|-------------|------------------------------------|
| Y/E March | FY19 | FY20 | FY21 | FY22 | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
| Net Sales | 5,356 | 6,248 | 7,233 | 9,060 | 10,733 | 13,061 | 13,407 | 14,412 | 16,358 | 18,648 |
| Change (%) | 33.4 | 16.6 | 15.8 | 25.3 | 18.5 | 21.7 | 2.6 | 7.5 | 13.5 | 14.0 |
| Raw Materials | 2,985 | 3,220 | 3,765 | 5,135 | 5,952 | 6,839 | 7,237 | 7,739 | 8,702 | 9,883 |
| Gross Profit | 2,371 | 3,028 | 3,468 | 3,925 | 4,781 | 6,222 | 6,170 | 6,673 | 7,655 | 8,765 |
| Margin (%) | 44.3 | 48.5 | 47.9 | 43.3 | 44.5 | 47.6 | 46.0 | 46.3 | 46.8 | 47.0 |
| Operating Expenses | 1,830 | 2,118 | 2,243 | 2,565 | 2,965 | 3,841 | 3,835 | 4,137 | 4,679 | 5,334 |
| EBITDA | 541 | 910 | 1,225 | 1,360 | 1,815 | 2,381 | 2,335 | 2,536 | 2,976 | 3,430 |
| Change (%) | 109.6 | 68.2 | 34.7 | 11.0 | 33.5 | 31.1 | -1.9 | 8.6 | 17.4 | 15.3 |
| Margin (%) | 10.1 | 14.6 | 16.9 | 15.0 | 16.9 | 18.2 | 17.4 | 17.6 | 18.2 | 18.4 |
| Depreciation | 171 | 196 | 244 | 313 | 343 | 516 | 585 | 586 | 692 | 775 |
| Int. and Fin. Charges | 47 | 56 | 38 | 13 | 14 | 21 | 35 | 45 | 50 | 50 |
| Other Income | 16 | 16 | 36 | 109 | 101 | 142 | 185 | 203 | 218 | 233 |
| Profit before Taxes | 340 | 674 | 979 | 1,143 | 1,559 | 1,986 | 1,900 | 2,109 | 2,452 | 2,839 |
| Change (%) | 145.2 | 98.2 | 45.2 | 16.7 | 36.4 | 27.4 | -4.3 | 11.0 | 16.3 | 15.7 |
| Margin (%) | 6.4 | 10.8 | 13.5 | 12.6 | 14.5 | 15.2 | 14.2 | 14.6 | 15.0 | 15.2 |
| Tax | 48 | 147 | 256 | 288 | 418 | 435 | 478 | 530 | 617 | 714 |
| Tax Rate (%) | 20.1 | 29.1 | 27.6 | 26.5 | 25.8 | 25.0 | 27.6 | 25.2 | 25.2 | 25.2 |
| PAT Before Minority | 272 | 478 | 709 | 840 | 1,157 | 1,489 | 1,422 | 1,578 | 1,836 | 2,125 |
| Minority Interest | | | | | | 15 | 4 | 4 | 4 | 4 |
| Adjusted PAT | 272 | 478 | 709 | 840 | 1,157 | 1,474 | 1,418 | 1,574 | 1,832 | 2,121 |
| Change (%) | 91.7 | 76.0 | 48.2 | 18.6 | 37.6 | 27.4 | -3.8 | 11.0 | 16.3 | 15.8 |
| Margin (%) | 5.1 | 7.7 | 9.8 | 9.3 | 10.8 | 11.3 | 10.6 | 10.9 | 11.2 | 11.4 |
| Reported PAT | 275 | 478 | 709 | 840 | 1,320 | 1,474 | 1,418 | 1,574 | 1,832 | 2,121 |
| | | | | | | | | | | |
| Balance Sheet | | | | | | | | | | (INR m) |
| Y/E March | FY19 | FY20 | FY21 | FY22 | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
| Share Capital | 289 | 290 | 476 | 476 | 476 | 476 | 476 | 476 | 476 | 476 |
| Reserves | 1,186 | 1,680 | 5,159 | 6,023 | 7,285 | 8,545 | 9,829 | 11,027 | 12,862 | 14,755 |
| Net Worth | 1,475 | 1,971 | 5,635 | 6,499 | 7,761 | 9,021 | 10,306 | 11,503 | 13,339 | 15,231 |
| Loans | 516 | 392 | 0 | 0 | 0 | 31 | 64 | 0 | 0 | 0 |
| Other Liability | 115 | 132 | 157 | 209 | 188 | 380 | 446 | 446 | 446 | 446 |
| Capital Employed | 2,106 | 2,495 | 5,792 | 6,708 | 7,949 | 9,432 | 10,815 | 11,949 | 13,784 | 15,677 |
| Gross Block | 1,006 | 1,669 | 2,339 | 2,612 | 2,785 | 6,316 | 6,555 | 7,355 | 7,855 | 8,355 |
| Less: Accum. Depn. | 137 | 245 | 452 | 716 | 987 | 1,421 | 1,914 | 2,397 | 2,938 | 3,515 |
| Net Fixed Assets | 869 | 1,424 | 1,887 | 1,896 | 1,798 | 4,896 | 4,641 | 4,958 | 4,917 | 4,840 |
| Capital WIP | 44 | 11 | 31 | 510 | 2,509 | 174 | 1,358 | 1,358 | 1,358 | 1,358 |
| Right to Use Assets | 311 | 278 | 301 | 332 | 543 | 616 | 637 | 1,135 | 1,585 | 1,987 |
| Investments | 197 | 208 | 497 | 1,731 | 1,317 | 1,667 | 2,261 | 2,361 | 2,861 | 3,361 |
| Curr. Assets, L&A | 2,002 | 1,967 | 4,983 | 4,288 | 3,996 | 4,950 | 4,806 | 5,824 | 7,098 | 8,573 |
| Inventory | 693 | 768 | 947 | 1,177 | 1,177 | 1,706 | 1,536 | 1,737 | 2,017 | 2,299 |
| Account Receivables | 1,038 | 1,045 | 1,212 | 1,717 | 2,001 | 2,231 | 2,439 | 2,567 | 3,047 | 3,474 |
| Cash and Bank Balance | 140 | 57 | 2,583 | 996 | 488 | 329 | 371 | 969 | 1,373 | 2,008 |
| Others | 130 | 97 | 241 | 398 | 330 | 684 | 460 | 551 | 660 | 792 |
| | 1,623 | 1,698 | 2,212 | 2,354 | 2,520 | 3,275 | 3,286 | 4,086 | 4,432 | 4,840 |
| Curr. Liab. and Prov. | | | | | 2 100 | 2,290 | 1,767 | 2,567 | 2,913 | 3,321 |
| Curr. Liab. and Prov. Account Payables | 1,362 | 1,386 | 1,856 | 2,014 | 2,106 | 2,230 | =,, 0, | =,00. | _,5_5 | |
| | | 1,386 289 | 1,856 315 | 2,014 270 | 318 | 920 | 1,502 | 1,502 | 1,502 | |
| Account Payables | 1,362 | | | | | | | | | 1,502 |
| Account Payables Other Liabilities | 1,362 261 | 289 | 315 | 270 | 318 | 920 | 1,502 | 1,502 | 1,502 | 1,502 17 |
| Account Payables Other Liabilities Provisions | 1,362 261 0 | 289 24 | 315 42 | 270 70 | 318 96 | 920 65 | 1,502 17 | 1,502 17 | 1,502 17 | 1,502 17 3,733 399 |

E: MOFSL Estimates



Financials and valuations

| Ratios | | | | | | | | | | |
|-------------------------------|-------|------|-------|-------|-------|-------|-------|-------|-------|-------|
| Y/E March | FY19 | FY20 | FY21 | FY22 | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
| Basic (INR) | | | | | | | | | | |
| EPS | 5.7 | 16.5 | 14.9 | 17.7 | 24.3 | 31.0 | 29.8 | 33.1 | 38.5 | 44.6 |
| Cash EPS | 9.3 | 14.2 | 20.0 | 24.2 | 31.5 | 41.8 | 42.1 | 45.4 | 53.0 | 60.9 |
| BV/Share | 31.0 | 41.4 | 118.5 | 136.6 | 163.2 | 189.6 | 216.6 | 241.8 | 280.4 | 320.2 |
| DPS | 0.0 | 0.0 | 0.0 | 3.0 | 3.5 | 3.5 | 3.5 | 8.0 | 8.0 | 8.0 |
| Payout % | 0.0 | 0.0 | 0.0 | 17.0 | 14.4 | 11.3 | 11.7 | 24.2 | 20.8 | 17.9 |
| Valuation (x) | | | | | | | | | | |
| P/E | 201.0 | 69.7 | 77.1 | 65.0 | 47.2 | 37.1 | 38.5 | 34.7 | 29.8 | 25.8 |
| Cash P/E | 123.5 | 81.0 | 57.3 | 47.4 | 36.4 | 27.4 | 27.3 | 25.3 | 21.6 | 18.9 |
| EV/Sales | 6.2 | 5.4 | 7.1 | 5.7 | 4.9 | 4.0 | 3.9 | 3.6 | 3.1 | 2.6 |
| EV/EBITDA | 61.6 | 36.8 | 42.1 | 38.2 | 29.1 | 22.1 | 22.3 | 20.3 | 16.9 | 14.4 |
| P/BV | 37.0 | 27.7 | 9.7 | 8.4 | 7.0 | 6.1 | 5.3 | 4.7 | 4.1 | 3.6 |
| Dividend Yield (%) | 0.0 | 0.0 | 0.0 | 0.3 | 0.3 | 0.3 | 0.3 | 0.7 | 0.7 | 0.7 |
| Return Ratios (%) | | | | | | | | | | |
| RoE | 19.8 | 27.8 | 18.6 | 13.9 | 16.2 | 17.6 | 14.7 | 14.4 | 14.7 | 14.8 |
| RoCE | 16.4 | 22.5 | 17.8 | 13.6 | 15.9 | 17.3 | 13.8 | 14.2 | 14.6 | 14.7 |
| RoIC | 16.8 | 23.3 | 25.3 | 18.4 | 21.5 | 20.1 | 14.1 | 15.6 | 16.5 | 17.0 |
| Working Capital Ratios | | | | | | | | | | |
| Debtor (Days) | 71 | 61 | 61 | 69 | 68 | 62 | 66 | 65 | 68 | 68 |
| Asset Turnover (x) | 2.5 | 2.5 | 1.2 | 1.4 | 1.4 | 1.4 | 1.2 | 1.2 | 1.2 | 1.2 |
| Leverage Ratio | | | | | | | | | | |
| Debt/Equity (x) | 0.4 | 0.2 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |

| Cash Flow Statement | | | | | | | | | | (INR m) |
|-----------------------|------|------|--------|--------|--------|--------|--------|--------|--------|---------|
| Y/E March | FY19 | FY20 | FY21 | FY22 | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
| OP/(loss) before Tax | 337 | 674 | 979 | 1,143 | 1,559 | 1,986 | 1,900 | 2,109 | 2,452 | 2,839 |
| Depreciation | 171 | 196 | 244 | 313 | 343 | 515 | 585 | 586 | 692 | 775 |
| Net interest | 45 | 54 | 22 | -47 | 3 | 19 | 32 | -158 | -168 | -183 |
| Others | 6 | -8 | -5 | -19 | 4 | -41 | -114 | 0 | 0 | 0 |
| Direct Taxes Paid | -44 | -124 | -164 | -258 | -244 | -593 | -308 | -530 | -617 | -714 |
| (Incr)/Decr in WC | 2 | -69 | 137 | -479 | -505 | -377 | -39 | 379 | -523 | -432 |
| CF from Operations | 516 | 723 | 1,214 | 652 | 1,161 | 1,510 | 2,056 | 2,384 | 1,836 | 2,284 |
| Incr in FA | -633 | -613 | -660 | -1,208 | -1,970 | -1,041 | -1,355 | -800 | -500 | -500 |
| Free Cash Flow | -117 | 110 | 553 | -556 | -809 | 469 | 701 | 1,584 | 1,336 | 1,784 |
| Pur of Investments | 0 | 0 | -2,522 | 460 | 1,100 | -478 | -423 | -100 | -500 | -500 |
| Others | 23 | -21 | 2,138 | -1,438 | -599 | 83 | 3 | -396 | -382 | -367 |
| CF from Invest. | -611 | -634 | -1,044 | -2,186 | -1,469 | -1,436 | -1,775 | -1,296 | -1,382 | -1,367 |
| Issue of Shares | 17 | 18 | 2,932 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Incr in Debt | 209 | -143 | -500 | 0 | 0 | 13 | 33 | -64 | 0 | 0 |
| Dividend Paid | 0 | 0 | 0 | 0 | -143 | -167 | -167 | -381 | 0 | -232 |
| Net interest Paid | -37 | -47 | -33 | -2 | 0 | -2 | -32 | -45 | -50 | -50 |
| Others | 0 | 0 | -41 | -50 | -58 | -77 | -74 | 0 | 0 | 0 |
| CF from Fin. Activity | 189 | -172 | 2,357 | -53 | -201 | -233 | -239 | -491 | -50 | -283 |
| Incr/Decr of Cash | 94 | -83 | 2,526 | -1,587 | -508 | -159 | 41 | 598 | 404 | 635 |
| Add: Opening Balance | 46 | 140 | 57 | 2,583 | 996 | 488 | 329 | 371 | 968 | 1,373 |
| Closing Balance | 140 | 57 | 2,583 | 996 | 488 | 329 | 371 | 968 | 1,373 | 2,007 |

E: MOFSL Estimates

Investment in securities market are subject to market risks. Read all the related documents carefully before investing.



NOTES



| Explanation of Investment Rating | Explanation of Investment Rating | | | | | | |
|---|--|--|--|--|--|--|--|
| Investment Rating Expected return (over 12-month) | | | | | | | |
| BUY | >=15% | | | | | | |
| SELL | <- 10% | | | | | | |
| NEUTRAL | > - 10 % to 15% | | | | | | |
| UNDER REVIEW | Rating may undergo a change | | | | | | |
| NOT RATED | We have forward looking estimates for the stock but we refrain from assigning recommendation | | | | | | |

*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

The following Disclosures are being made in compliance with the SEBI Research Analyst Regulations 2014 (herein after referred to as the Regulations).

Motilal Oswal Financial Services Ltd. (MOFSL) is a SEBI Registered Research Analyst having registration no. INH000000412. MOFSL, the Research Entity (RE) as defined in the Regulations, is engaged in the business of providing Stock broking services, Depository participant services & distribution of various financial products. MOFSL is a listed public company, the details in respect of which are available on www.motilaloswal.com. MOFSL (erstwhile Motilal Oswal Securities Limited - MOSL) is registered with the Securities & Exchange Board of India (SEBI) and is a registered Trading Member with National Stock Exchange of India Lttd. (NSE) and Bombay Stock Exchange Limited (BSE), Multi Commodity Exchange of India Limited (MCX) and National Commodity & Derivatives Exchange Limited (NCDEX) for its stock broking activities & is Depository participant with Central Depository Services Limited (CDSL) National Securities Depository Limited (NSDL), NERL, COMRIS and CCRL and is member of Association of Mutual Funds of India (AMFI) for distribution of financial products and Insurance Regulatory & Development Authority of India (IRDA) as Corporate Agent for insurance products. Details of associate entities of Motifal Oswal Financial Services Ltd. are available on the website at http://onlinereports.motilaloswal.com/Dormant/documents/Associate%20Details.pdf

Details of pending Enquiry Proceedings of Motilal Oswal Financial Services Limited are available on the website at https://galaxy.motilaloswal.com/ResearchAnalyst/PublishViewLitigation.aspx

MOFSL, it's associates, Research Analyst or their relatives may have any financial interest in the subject company. MOFSL and/or its associates and/or Research Analyst or their relatives may have actual beneficial ownership of 1% or more securities in the subject company at the end of the month immediately preceding the date of publication of the Research Report or date of the public appearance. MOFSL and its associate company(ies), their directors and Research Analyst and their relatives may have any other potential conflict of interests at the time of publication of the research report or at the time of public appearance, however the same shall have no bearing whatsoever on the specific recommendations made by the analyst(s), as the recommendations made by the analyst(s) are completely independent of the views of the associates of MOFSL even though there might exist an inherent conflict of interest in some of the stocks mentioned in the research report.

In the past 12 months, MOFSL or any of its associates may have:

- received any compensation/other benefits from the subject company of this report
- managed or co-managed public offering of securities from subject company of this research report,
- received compensation for investment banking or merchant banking or brokerage services from subject company of this research report,
- d) received compensation for products or services other than investment banking or merchant banking or brokerage services from the subject company of this research report.
- MOFSL and it's associates have not received any compensation or other benefits from the subject company or third party in connection with the research report. Subject Company may have been a client of MOFSL or its associates during twelve months preceding the date of distribution of the research report.
- Research Analyst may have served as director/officer/employee in the subject company.

MOFSL and research analyst may engage in market making activity for the subject company.
 MOFSL and its associate company(ies), and Research Analyst and their relatives from time to time may have:

a) a long or short position in, act as principal in, and buy or sell the securities or derivatives thereof of companies mentioned herein.

(b) be engaged in any other transaction involving such securities and earn brokerage or other compensation or act as a market maker in the financial instruments of the company(ies) discussed herein or act as an advisor or lender/borrower to such company(ies) or may have any other potential conflict of interests with respect to any recommendation and other related information and opinions.; however the same shall have no bearing whatsoever on the specific recommendations made by the analyst(s), as the recommendations made by the analyst(s) are completely independent of the views of the associates of MOFSL even though there might exist an inherent conflict of interest in some of the stocks mentioned in the research report.

Above disclosures include beneficial holdings lying in demat account of MOFSL which are opened for proprietary investments only. While calculating beneficial holdings, It does not consider demat accounts which are opened in name of MOFSL for other purposes (i.e holding client securities, collaterals, error trades etc.). MOFSL also earns DP income from clients which are not considered in above disclosures. To enhance transparency, MOFSL has incorporated a Disclosure of Interest Statement in this document. This should, however, not be treated as endorsement of the views expressed in the report. MOFSL and / or its affiliates do and seek to do business including investment banking with companies covered in its research reports. As a result, the recipients of this report should be aware that MOFSL may have a potential conflict of interest that may affect the objectivity of this report.

Terms & Conditions:

This report has been prepared by MOFSL and is meant for sole use by the recipient and not for circulation. The report and information contained herein is strictly confidential and may not be altered in any way, transmitted to, copied or distributed, in part or in whole, to any other person or to the media or reproduced in any form, without prior written consent of MOFSL. The report is based on the facts, figures and information that are considered true, correct, reliable and accurate. The intent of this report is not recommendatory in nature. The information is obtained from publicly available media or other sources believed to be reliable. Such information has not been independently verified and no guaranty, representation of warranty, express or implied, is made as to its accuracy, completeness or correctness. All such information and opinions are subject to change without notice. The report is prepared solely for informational purpose and does not constitute an offer document or solicitation of offer to buy or sell or subscribe for securities or other financial instruments for the clients. Though disseminated to all the customers simultaneously, not all customers may receive this report at the same time. MOFSL will not treat recipients as customers by virtue of their receiving this report.

Analyst Certification

The views expressed in this research report accurately reflect the personal views of the analyst(s) about the subject securities or issues, and no part of the compensation of the research analyst(s) was, is, or will be directly or indirectly related to the specific recommendations and views expressed by research analyst(s) in this report.

| Disclosure of Interest Statement | Indigo Paints | |
|--|--|--|
| Analyst ownership of the stock | No | |
| A graph of daily alsoing prices of accurities is a | voilable at www pacindia com www bacindia co | Pagagrah Anglyat views on Cubicat Company may york based on Eundemental research and Tochnical |

Research. Proprietary trading desk of MOFSL or its associates maintains arm's length distance with Research Team as all the activities are segregated from MOFSL research activity and therefore it can have an independent view with regards to subject company for which Research Team have expressed their views.

Regional Disclosures (outside India)

This report is not directed or intended for distribution to or use by any person or entity resident in a state, country or any jurisdiction, where such distribution, publication, availability or use would be contrary to law, regulation or which would subject MOFSL & its group companies to registration or licensing requirements within such jurisdictions.

For Hong Kong:

This report is distributed in Hong Kong by Motilal Oswal capital Markets (Hong Kong) Private Limited, a licensed corporation (CE AYY-301) licensed and regulated by the Hong Kong Securities and Futures Commission (SFC) pursuant to the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) "SFO". As per SEBI (Research Analyst Regulations) 2014 Motilal Oswal Financial Services Limited (SEBI Reg No. INH000000412) has an agreement with Motilal Oswal capital Markets (Hong Kong) Private Limited for distribution of research report in Hong Kong. This report is intended for distribution only to "Professional Investors" as defined in Part I of Schedule 1 to SFO. Any investment or investment activity to which this document relates is only available to professional investor and will be engaged only with professional investors." Nothing here is an offer or solicitation of these securities, products and services in any jurisdiction where their offer or sale is not qualified or exempt from registration. The Indian Analyst(s) who compile this report is/are not located in Hong Kong & are not conducting Research Analysis in Hong Kong.

MOTILAL Oswal Financial Services Limited (MOFSL) is not a registered broker - dealer under the U.S. Securities Exchange Act of 1934, as amended (the "1934 act") and under applicable state laws in the United States. In addition MOFSL is not a registered investment adviser under the U.S. Investment Advisers Act of 1940, as amended (the "Advisers Act" and together with the 1934 Act, the "Acts), and under applicable state laws in the United States. Accordingly, in the absence of specific exemption under the Acts, any brokerage and investment services provided by MOFSL, including the products and services

8 August 2025 11



described herein are not available to or intended for U.S. persons. This report is intended for distribution only to "Major Institutional Investors" as defined by Rule 15a-6(b)(4) of the Exchange Act and interpretations thereof by SEC (henceforth referred to as "major institutional investors"). This document must not be acted on or relied on by persons who are not major institutional investors. Any investment or investment activity to which this document relates is only available to major institutional investors and will be engaged in only with major institutional investors. In reliance on the exemption from registration provided by Rule 15a-6 of the U.S. Securities Exchange Act of 1934, as amended (the "Exchange Act") and interpretations thereof by the U.S. Securities and Exchange Commission ("SEC") in order to conduct business with Institutional Investors based in the U.S., MOFSL has entered into a chaperoning agreement with a U.S. registered broker-dealer, Motilal Oswal Securities International Private Limited. ("MOSIPL").

Any business interaction pursuant to this report will have to be executed within the provisions of this chaperoning agreement.

The Research Analysts contributing to the report may not be registered /qualified as research analyst with FINRA. Such research analyst may not be associated persons of the U.S. registered broker-dealer, MOSIPL, and therefore, may not be subject to NASD rule 2711 and NYSE Rule 472 restrictions on communication with a subject company, public appearances and trading securities held by a research analyst account.

For Singapore
In Singapore, this report is being distributed by Motilal Oswal Capital Markets Singapore Pte Ltd ("MOCMSPL") (Co. Reg. NO. 201129401Z) which is a holder of a capital markets services license and an exempt financial adviser in Singapore. Persons in Singapore should contact MOCMSPL in respect of any matter arising from, or in connection with this report/publication/communication. This report is distributed solely to persons who qualify as "Institutional Investors", of which some of whom may consist of "accredited" institutional investors as defined in section 4A(1) of the Securities and Futures Act of Singapore .Accordingly, if a Singapore person is not, or ceases to be, such an investor, they must immediately discontinue any use of this Report and inform MOCMSPL

Disclaimer:

The report and information contained herein is strictly confidential and meant solely for the selected recipient and may not be altered in any way, transmitted to, copied or distributed, in part or in whole, to any other person or to the media or reproduced in any form, without prior written consent. This report and information herein is solely for informational purpose and may not be used or considered as an offer document or solicitation of offer to buy or sell or subscribe for securities or other financial instruments. Nothing in this report constitutes investment, legal, accounting and tax advice or a representation that any investment or strategy is suitable or appropriate to your specific circumstances. The securities discussed and opinions expressed in this report may not be suitable for all investors, who must make their own investment decisions, based on their own investment objectives, financial positions and needs of specific recipient. This may not be taken in substitution for the exercise of independent judgment by any recipient. Each recipient of this document should make such investigations as it deems necessary to arrive at an independent evaluation of an investment in the securities of companies referred to in this document (including the merits and risks involved), and should consult its own advisors to determine the merits and risks of such an investment. The investment discussed or views expressed may not be suitable for all investors. Certain transactions -including those involving futures, options, another derivative products as well as non-investment grade securities - involve substantial risk and are not suitable for all investors. No representation or warranty, express or implied, is made as to the accuracy, completeness or fairness of the information and opinions contained in this document. The Disclosures of Interest Statement incorporated in this document is provided solely to enhance the transparency and should not be treated as endorsement of the views expressed in the report. This information is subject to change without any prior notice. The Company reserves the right to make modifications and alternations to this statement as may be required from time to time without any prior approval. MOFSL, its associates, their directors and the employees may from time to time, effect or have effected an own account transaction in, or deal as principal or agent in or for the securities mentioned in this document. They may perform or seek to perform investment banking or other services for, or solicit investment banking or other business from, any company referred to in this report. Each of these entities functions as a separate, distinct and independent of each other. The recipient should take this into account before interpreting the document. This report has been prepared on the basis of information that is already available in publicly accessible media or developed through analysis of MOFSL. The views expressed are those of the analyst, and the Company may or may not subscribe to all the views expressed therein. This document is being supplied to you solely for your information and may not be reproduced, redistributed or passed on, directly or indirectly, to any other person or published, copied, in whole or in part, for any purpose. This being applied to you selety in your information rain may not be episodece, redistribution to, or use by, any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction, where such distribution to, or use by, any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction, where such distribution, publication, availability or use would be contrary to law, regulation or which would subject MOFSL to any registration or licensing requirement within such jurisdiction. The securities described herein may or may not be eligible for sale in all jurisdictions or to certain category of investors. Persons in whose possession this document may come are required to inform themselves of and to observe such restriction. Neither the Firm, not its directors, employees, agents or representatives shall be liable for any damages whether direct or indirect, incidental, special or consequential including lost revenue or lost profits that may arise from or in connection with the use of the information. The person accessing this information specifically agrees to exempt MOFSL or any of its affiliates or employees from, any and all responsibility/liability arising from such misuse and agrees not to hold MOFSL or any of its affiliates or employees responsible for any such misuse and further agrees to hold MOFSL or any of its affiliates or employees free and harmless from all losses, costs, damages, expenses that may be suffered by the person accessing this information due to any errors and delays.

This report is meant for the clients of Motilal Oswal only.

Investment in securities market are subject to market risks. Read all the related documents carefully before investing.

Registration granted by SEBI and certification from NISM in no way guarantee performance of the intermediary or provide any assurance of returns to investors. Registered Office Address: Motilal Oswal Tower, Rahimtullah Sayani Road, Opposite Parel ST Depot, Prabhadevi, Mumbai-400025; Tel No.: 022 - 71894200 / 71934263; www.motilaloswal.com.

Correspondence Address: Palm Spring Centre, 2nd Floor, Palm Court Complex, New Link Road, Malad (West), Mumbai-400 064. Tel No.: 022 71881000. Details of Compliance Officer: Neeraj Agarwal, Email Id: na@motilaloswal.com, Contact No.:022-40548085.

Grievance Redressal Cell

| Contact Person | Contact No. | Email ID |
|--------------------|-----------------------------|------------------------------|
| Ms. Hemangi Date | 022 40548000 / 022 67490600 | query@motilaloswal.com |
| Ms. Kumud Upadhyay | 022 40548082 | servicehead@motilaloswal.com |
| Mr. Ajay Menon | 022 40548083 | am@motilaloswal.com |

Registration details of group entities.: Motilal Oswal Financial Services Ltd. (MOFSL): INZ000158836 (BSE/NSE/MCX/NCDEX); CDSL and NSDL: IN-DP-16-2015; Research Analyst: INH000000412 . AMFI: ARN .: 146822. IRDA Corporate Agent - CA0579. Motilal Oswal Financial Services Ltd. is a distributor of Mutual Funds, PMS, Fixed Deposit, Insurance, Bond, NCDs and IPO products.

Customer having any query/feedback/ clarification may write to query@motilaloswal.com. In case of grievances for any of the services rendered by Motilal Oswal Financial Services Limited (MOFSL) write to grievances@motilaloswal.com, for DP to dpgrievances@motilaloswal.com.

8 August 2025 12