



Colgate-Palmolive (India) Ltd. Q2FY26



Colgate-Palmolive (India) Ltd.

Sales decline amid GST-led distribution disruption.

CMP INR 2,240	Target INR 2,429	Potential Upside 8.4%	Market Cap (INR Mn) 6,09,280	Recommendation ACCUMULATE	Sector Consumer
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Result highlights

Colgate-Palmolive India's Q2FY26 performance stood below our expectations across the board, reflecting persistent headwinds from tough operating conditions, specifically caused by transitory disruption at distributors and retailers across channels caused by GST rate revision.

Revenue: The company's revenue declined by 6.2% YoY (6.0% QoQ) to INR 15,195 Mn., impacted by a high growth base and GST led disruptions. Management remains constructive on growth, supported by the continued strong growth momentum of the premium portfolio (led by Colgate Visible White Purple), with recovery anticipated to be gradual in H2FY26E.

Margin and Profitability: Gross margin expanded by 91 bps YoY (53 bps QoQ) to 69.5%. EBITDA declined by 6.4% YoY (2.8% QoQ) to INR 4,654 Mn., impacted by decline in gross margins and muted revenue growth. Focus now remains on volume recovery through higher trade incentives, advertisements and promotions. The Company is committed to its long-term strategic goals and continues to prioritize brand investments. EBITDA margin declined by 9 bps YoY (93 bps QoQ) to 30.6%.

Net profit came in at INR 3,275 Mn (-17.1% YoY / 2.1% QoQ), driven by softer operating metrics.

Demand Drivers: The company focus on driving growth through deploying strategies including-

(i) Product innovation: The company introduced new offerings and launched key campaigns during the quarter:

- **Palmolive Body Wash Range:** The company introduced Palmolive's newest Moments body wash range. This range is curated for distinct bathing moments during the day and features three unique body washes infused with 100% natural extracts and patented fragrance technologies.

- **Colgate Strong Teeth Campaign:** The latest campaign, "CAVITY-PROOF," was launched under the flagship Colgate Strong Teeth (CST) brand. This campaign focuses on the confidence of mothers in the product's advanced Arginine + Calcium Boost technology, which provides 24-hours non-stop anti-cavity protection to children

(ii) Premiumization momentum sustained: The premium portfolio continued to gain salience, supported by differentiated offerings and targeted brand building.

(iii) Brand investments steady: Ad spends remained stable at ~15.0% of sales, underscoring management's commitment to brand equity and long-term consumer engagement.

Outlook and Valuation:

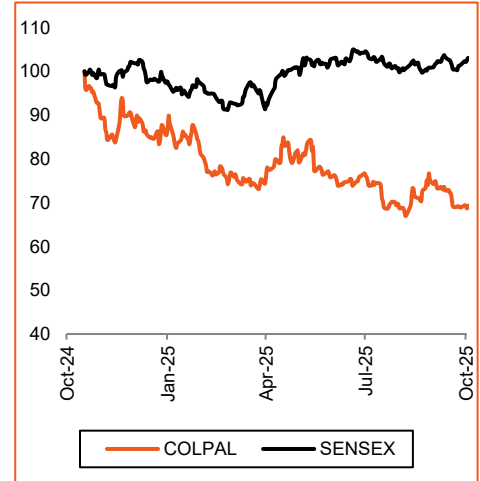
Management expects a gradual demand recovery in H2FY26E, supported by improving macro indicators and internal execution initiatives. We have rolled forward our valuation to Sept'27 estimates and assign a multiple of 41.0x Sept'27 EPS, deriving a target price of INR 2,429. We maintain our "ACCUMULATE" rating, as we believe that the recovery will be underpinned by new product launches, strong brand equity, and sustained premiumization trends.

KEY FINANCIALS

Particulars (INR Mn)	FY24	FY25	FY26E	FY27E	FY28E
Revenue	56,804	60,402	60,844	65,862	71,358
EBITDA	19,008	19,581	19,183	21,486	23,228
EBITDA Margin	33.5%	32.4%	31.5%	32.6%	32.6%
Adj. PAT	13,432	14,368	13,899	15,593	16,858
Adj. PAT Margin	23.6%	23.8%	22.8%	23.7%	23.6%
Adj. EPS	49.4	52.8	51.1	57.3	62.0

Source: Company, DevenChoksey Research

SHARE PRICE PERFORMANCE



MARKET DATA

Shares outs (Mn)	272
Mkt Cap (INR Mn)	6,09,280
52 Week H/L (INR)	3,360/ 2,151

*Based on the today's closing
Note: All the market data is as of the today's closing

SHARE HOLDING PATTERN (%)

Particulars (%)	Sept-25	Jun-25	Mar-25
Promoters	51.0	51.0	51.0
FIIIs	17.2	20.4	22.2
DIIIs	12.0	9.3	7.8
Others	19.8	19.3	18.9
Total	100.0	100.0	100.0

4.4%

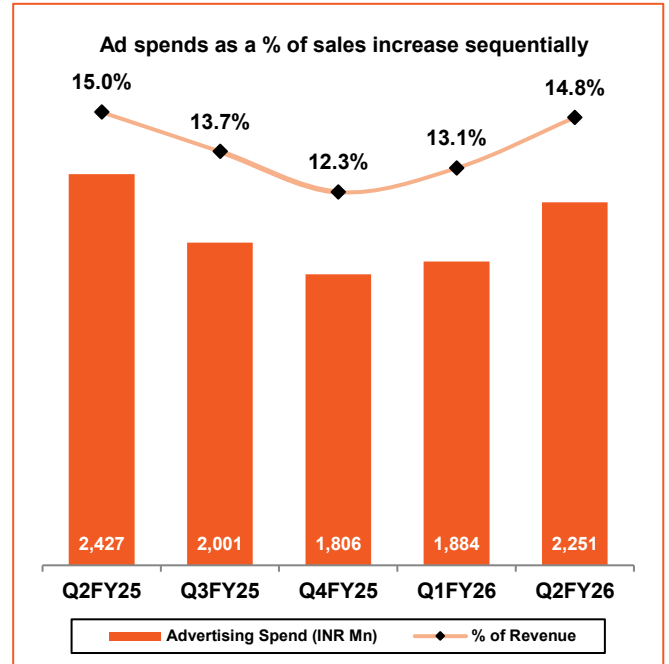
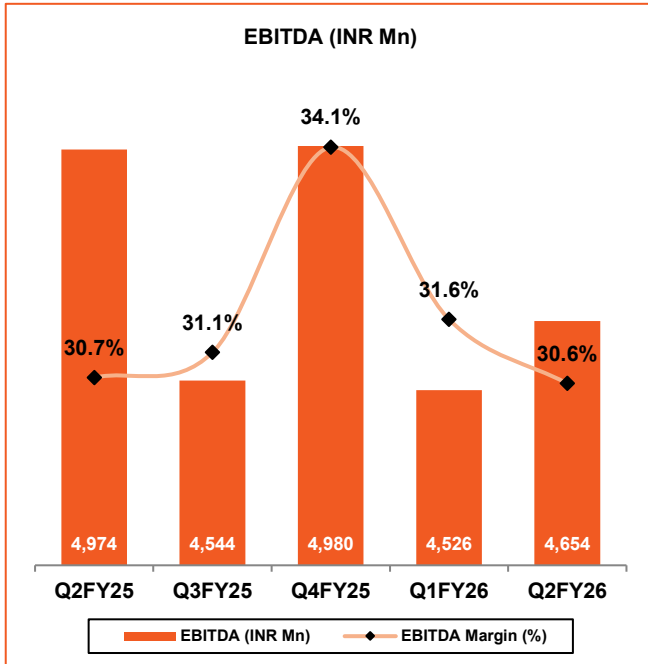
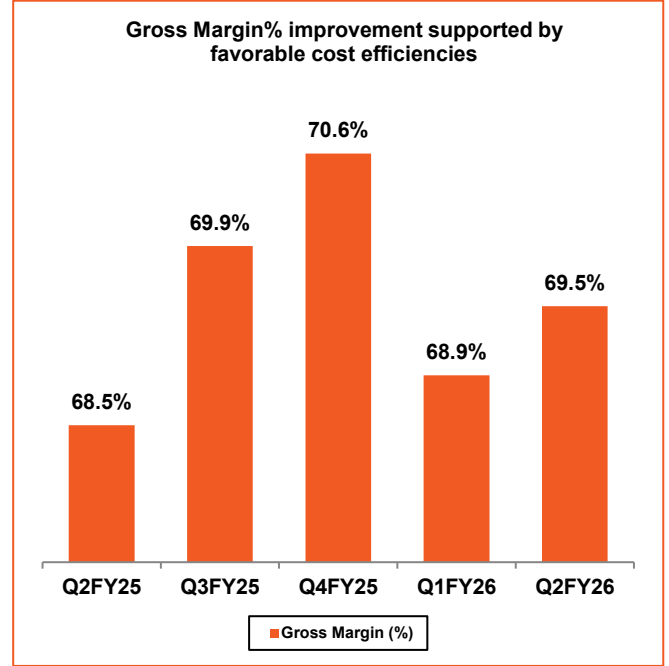
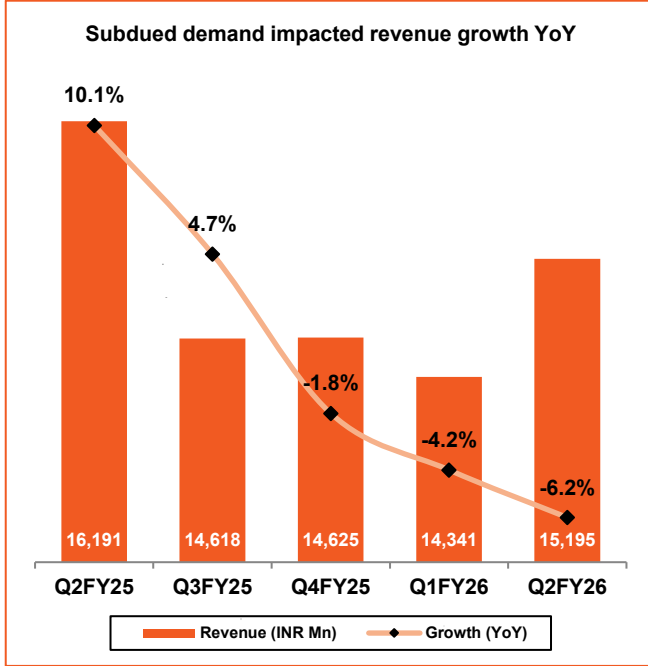
Revenue CAGR
between FY25-FY27E

4.2%

Adj. PAT CAGR
between FY25-FY27E

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STORY IN CHARTS



Source: Company, DevenChoksey Research

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RESULT SNAPSHOT

Particulars (INR Mn)	Q2FY26	Q1FY26	Q2FY25	QoQ	YoY
Revenue from Operations	15,195	14,341	16,191	6.0%	(6.2%)
Total Expenditure	10,541	9,815	11,218	7.4%	(6.0%)
Cost of Raw Materials	3,937	3,457	4,457	13.9%	(11.7%)
Purchase of Stock	844	400	876	111.0%	(3.6%)
Changes in Inventories	(139)	599	(239)	(123.2%)	(41.9%)
Employee Cost	1,181	1,182	1,184	(0.1%)	(0.2%)
Other Expenses	4,718	4,177	4,941	13.0%	(4.5%)
EBITDA	4,654	4,526	4,974	2.8%	(6.4%)
EBITDA Margin (%)	30.6%	31.6%	30.7%	(93 bps)	(9 bps)
Depreciation	372	375	417	(0.9%)	(10.9%)
EBIT	4,282	4,150	4,556	3.2%	(6.0%)
Interest Expense	10	10	12	(2.9%)	(13.9%)
Other Income	150	179	760	(16.2%)	(80.2%)
PBT	4,423	4,320	5,305	2.4%	(16.6%)
Tax	1,148	1,113	1,354	3.1%	(15.2%)
PAT	3,275	3,206	3,951	2.1%	(17.1%)
PAT Margin	21.6%	22.4%	24.4%	(80 bps)	(285 bps)
Adjusted PAT	3,275	3,206	3,951	2.1%	(17.1%)
Adjusted PAT Margin	21.6%	22.4%	24.4%	(80 bps)	(285 bps)
EPS	12.0	11.8	14.5	2.1%	(17.1%)
Adjusted EPS	12.0	11.8	14.5	2.1%	(17.1%)

Source: Company, DevenChoksey Research

Colgate-Palmolive (India) Ltd.

KEY FINANCIALS

Exhibit 1: Profit & Loss Statement

INR Mn	FY25	FY26E	FY27E	FY28E
Revenue	60,402	60,844	65,862	71,358
COGS	18,183	18,679	19,778	21,670
Gross profit	42,219	42,166	46,084	49,687
Employee cost	4,468	4,586	4,934	5,155
Other expenses	18,171	18,397	19,664	21,305
EBITDA	19,581	19,183	21,486	23,228
EBITDA Margin	32.4%	31.5%	32.6%	32.6%
D&A	1,627	1,625	1,729	1,773
EBIT	17,953	17,558	19,757	21,455
Interest expense	43	42	42	42
Other income	1,388	1,189	1,266	1,271
PBT	19,298	18,706	20,981	22,684
Tax	4,930	4,807	5,388	5,825
PAT	14,368	13,899	15,593	16,858
Adj. PAT	14,368	13,899	15,593	16,858
EPS (INR)	52.8	51.1	57.3	62.0
Adj. EPS	52.8	51.1	57.3	62.0

Exhibit 3: Cash Flow Statement

INR Mn	FY25	FY26E	FY27E	FY28E
FFFO	13,945	15,818	17,482	19,220
CFFI	560	(814)	(1,200)	(1,289)
CFFF	(16,713)	(10,877)	(10,871)	(10,863)
Net Inc/Dec in cash	(2,209)	4,127	5,412	7,068
Opening Cash	8,890	6,681	10,808	16,220
Closing Cash	6,681	10,808	16,220	23,288

Exhibit 4: Key Ratios

Key Ratio	FY25	FY26E	FY27E	FY28E
EBITDA Margin (%)	32.4%	31.5%	32.6%	32.6%
Tax rate (%)	25.5%	25.7%	25.7%	25.7%
Net Profit Margin (%)	23.8%	22.8%	23.7%	23.6%
RoE (%)	81.2%	76.6%	70.8%	55.5%
RoCE (%)	116.1%	95.3%	86.2%	74.8%
EPS (INR)	52.8	51.1	57.3	62.0
PE	45.2x	44.8x	39.9x	36.9x

Source: Company, DevenChoksey Research

Exhibit 2: Balance Sheet

INR Mn	FY25	FY26E	FY27E	FY28E
Equity				
Equity Capital	272	272	272	272
Other Equity	16,373	19,391	24,104	30,082
Total Equity	16,645	19,663	24,376	30,354
Non-Current Liabilities				
Borrowings	13	13	13	13
Lease liabilities	454	454	454	454
Other Current Liabilities	302	347	399	458
Total Non-Current Liabilities	769	814	866	925
Current Liabilities				
Provisions	1,016	1,016	1,016	1,016
Lease Liabilities	154	154	154	154
Trade Payables	9,208	9,459	10,016	10,974
Other current liabilities	2,394	2,444	2,554	2,744
Total Current Liabilities	12,771	13,072	13,739	14,887
Total Liabilities	13,541	13,887	14,605	15,813
Non-Current Assets				
PPE	7,765	6,921	6,026	5,141
Capital WIP	384	384	384	384
Other current assets	4,410	4,442	4,808	5,210
Total Non-Current Assets	12,558	11,747	11,218	10,735
Current Assets				
Inventories	3,773	3,800	4,114	4,457
Trade Receivables	2,263	2,279	2,467	2,673
Loans	67	67	67	67
Cash and Bank	6,681	10,808	16,220	23,288
Other current assets	4,844	4,849	4,896	4,948
Total Current Assets	17,627	21,802	27,763	35,433
Total Assets	30,186	33,550	38,981	46,167

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Date	CMP (INR)	TP(INR)	Recommendation
24-Oct-25	2,240	2,429	ACCUMULATE
25-July-25	2,260	2,479	ACCUMULATE
23-May-25	2,479	2,742	ACCUMULATE
29-Jan-25	2,727	2,721	REDUCE
28-Oct-24	3,082	3,067	REDUCE
30-July-24	3,367	3,265	REDUCE
22-May-24	2,712	2,647	REDUCE

Rating Legend (Expected over a 12-month period)	
Our Rating	Upside
Buy	More than 15%
Accumulate	5% – 15%
Hold	0 – 5%
Reduce	-5% – 0
Sell	Less than – 5%

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