

# Motherson Wiring

|                 |   |
|-----------------|---|
| Estimate change | ↔ |
| TP change       | ↔ |
| Rating change   | ↔ |

|                       |             |
|-----------------------|-------------|
| Bloomberg             | MSUMI IN    |
| Equity Shares (m)     | 6632        |
| M.Cap.(INRb)/(USDb)   | 311.6 / 3.5 |
| 52-Week Range (INR)   | 51 / 31     |
| 1, 6, 12 Rel. Per (%) | 0/21/1      |
| 12M Avg Val (INR M)   | 340         |

## Financials & Valuations (INR b)

| Y/E March      | 2026E | 2027E | 2028E |
|----------------|-------|-------|-------|
| Sales          | 107.6 | 124.9 | 143.6 |
| EBITDA         | 11.1  | 14.5  | 17.4  |
| Adj. PAT       | 6.6   | 9.1   | 11.0  |
| EPS (Rs)       | 1.0   | 1.4   | 1.7   |
| EPS Growth (%) | 9.0   | 37.3  | 21.7  |
| BV/Share (Rs)  | 3.0   | 3.8   | 4.6   |

### Ratios

|            |      |      |      |
|------------|------|------|------|
| Net D:E    | 0.0  | 0.0  | 0.0  |
| RoE (%)    | 35.9 | 40.5 | 39.7 |
| RoCE (%)   | 41.7 | 47.8 | 47.8 |
| Payout (%) | 60.3 | 58.5 | 60.1 |

### Valuations

|                |      |      |      |
|----------------|------|------|------|
| P/E (x)        | 47.2 | 34.4 | 28.2 |
| P/BV (x)       | 15.7 | 12.5 | 10.2 |
| Div. Yield (%) | 1.3  | 1.7  | 2.1  |
| FCF Yield (%)  | 1.9  | 2.6  | 3.2  |

## Shareholding pattern (%)

| As On    | Sep-24 | Jun-24 | Sep-23 |
|----------|--------|--------|--------|
| Promoter | 61.7   | 61.7   | 61.7   |
| DII      | 16.3   | 16.2   | 17.8   |
| FII      | 10.5   | 10.8   | 11.1   |
| Others   | 11.4   | 11.3   | 9.4    |

FII Includes depository receipts

**CMP:INR47** **TP: INR55 (+17%)** **Buy**

## Earnings in line; start-up costs hurt margins

### Continues to outperform industry growth

- MSWIL's revenue growth in 2QFY26 exceeded our estimate, though PAT of INR1.6b was in line with our estimate as margins continued to be under pressure due to the impact of start-up costs of the new greenfield plants.
- Considering a pickup in auto demand after GST rate cuts and the ramp-up of its new greenfield plants, we estimate MSWIL to post a CAGR of 15%/20%/22% in revenue/EBITDA/PAT over FY25-28E. The company's premium valuations at 47.2x/34.4x FY26E/FY27E EPS seem justified given its strong competitive positioning, top-decile capital efficiency, and benefits of EVs and other mega-trends in autos. **Reiterate our BUY rating with a TP of INR55 (based on 36x Sep'27E EPS).**

### Margins impacted by start-up costs of new plants

- Revenue grew 19% YoY to INR27.6b, aided by the commencement of new greenfield plants, which contributed to INR1.56b. Excl. these plants, revenue was up 11% YoY, ahead of PV industry growth of 4% YoY.
- Copper inflation was steep, rising 5% QoQ, with prices averaging INR929/kg in 2Q. INR depreciated to 87.3 against USD in 2Q.
- Due to the impact of start-up costs and copper inflation, reported EBITDA margin declined 60bp YoY to 10.1%. EBITDA margin (excl. greenfields) remained stable YoY at 12.7%
- Greenfield plants posted a combined EBITDA loss of INR460m in 2Q. The loss will start reducing in the coming quarters as these plants ramp up.
- Other income was lower than expected at INR8.1m in 2Q vs. INR47.5m YoY.
- As a result, PAT grew 9% YoY to INR1.6b (in line with our estimate). Adjusted for greenfield plans, PAT grew 11% YoY to INR2b.
- MSWIL remains net debt-free despite near-term margin pressures from the greenfield plants.

### Highlights from the management commentary

- Greenfield projects reported revenue of INR1.9b and EBITDA losses of INR460m in 2Q.
- The majority of the greenfield units are still in the ramp-up phase. Utilization levels currently stand at around 36%.
- Out of the three greenfield projects, one has ramped up to the committed volumes, while the other two are still in the process of ramping up.
- Copper prices increased by 11% YoY and 5% QoQ. Rising raw material prices are managed by a lag of a quarter.
- EV share of revenue increased to 6.7% in 2QFY26.
- The capex guidance for FY26 stands at INR2.1b.

### Valuation and view

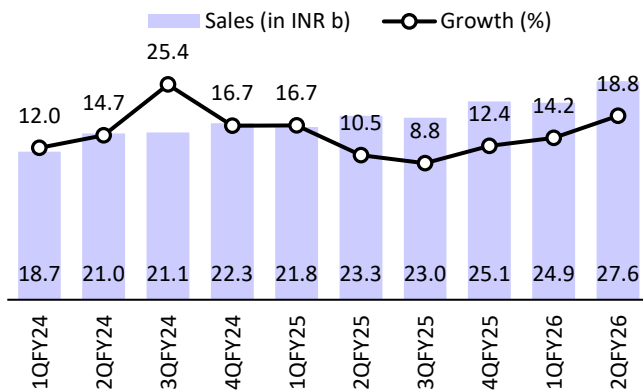
- Considering a pickup in auto demand after GST rate cuts and the ramp-up of its new greenfield plants, we estimate MSWIL to post a CAGR of 15%/20%/22% in revenue/EBITDA/PAT over FY25-28E. Accordingly, RoCE is expected to improve to 48% in FY28E from 41.4% in FY25.
- The stock trades at 47.2x/34.4x FY26E/FY27E EPS. We believe MSUMI deserves rich valuations, given its strong competitive positioning, top-decile capital efficiency, and benefits of EVs and other mega-trends in autos. **Reiterate our BUY rating with a TP of INR55 (based on 36x Sep'27E EPS).**

### Quarterly performance

| Y/E March                    | (INR M)       |               |               |               |               |               |               |               |               |                 |               |            |
|------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|-----------------|---------------|------------|
|                              | FY25          |               |               |               | FY26E         |               |               |               | FY25          | FY26E           | 2QE           | Var. (%)   |
|                              | 1Q            | 2Q            | 3Q            | 4Q            | 1Q            | 2Q            | 3QE           | 4QE           |               |                 |               |            |
| <b>Net Sales</b>             | <b>21,848</b> | <b>23,256</b> | <b>23,003</b> | <b>25,095</b> | <b>24,940</b> | <b>27,619</b> | <b>27,143</b> | <b>27,947</b> | <b>93,203</b> | <b>1,07,649</b> | <b>26,047</b> | <b>6</b>   |
| YoY Change (%)               | 16.7          | 10.5          | 8.8           | 12.4          | 14.2          | 18.8          | 18.0          | 11.4          | 11.9          | 15.5            | 12.0          |            |
| RM Cost (% of sales)         | 65.1          | 64.9          | 64.9          | 65.7          | 64.7          | 66.2          | 65.5          | 65.5          | 65.2          | 65.5            | 64.7          |            |
| Staff Cost (% of sales)      | 17.2          | 17.3          | 17.9          | 16.5          | 19.1          | 17.4          | 17.8          | 17.4          | 17.2          | 17.9            | 18.5          |            |
| Other Expenses (% of sales)  | 6.7           | 7.1           | 6.8           | 7.0           | 6.4           | 6.3           | 6.4           | 6.3           | 6.9           | 6.3             | 6.4           |            |
| <b>EBITDA</b>                | <b>2,388</b>  | <b>2,496</b>  | <b>2,376</b>  | <b>2,712</b>  | <b>2,443</b>  | <b>2,797</b>  | <b>2,807</b>  | <b>3,027</b>  | <b>9,972</b>  | <b>11,073</b>   | <b>2,708</b>  | <b>3</b>   |
| Margins (%)                  | 10.9          | 10.7          | 10.3          | 10.8          | 9.8           | 10.1          | 10.3          | 10.8          | 10.7          | 10.3            | 10.4          |            |
| Depreciation                 | 399           | 444           | 470           | 476           | 492           | 531           | 540           | 558           | 1,789         | 2,121           | 515           | <b>3</b>   |
| Interest                     | 55            | 72            | 66            | 55            | 63            | 64            | 60            | 63            | 248           | 250             | 58            | <b>10</b>  |
| Other Income                 | 50            | 48            | 6             | 16            | 9             | 8             | 25            | 36            | 119           | 77              | 20            | <b>-60</b> |
| <b>PBT before EO expense</b> | <b>1,984</b>  | <b>2,027</b>  | <b>1,846</b>  | <b>2,197</b>  | <b>1,896</b>  | <b>2,210</b>  | <b>2,232</b>  | <b>2,441</b>  | <b>8,055</b>  | <b>8,780</b>    | <b>2,155</b>  |            |
| <b>PBT after EO Expense</b>  | <b>1,984</b>  | <b>2,027</b>  | <b>1,846</b>  | <b>2,197</b>  | <b>1,896</b>  | <b>2,210</b>  | <b>2,232</b>  | <b>2,441</b>  | <b>8,055</b>  | <b>8,780</b>    | <b>2,155</b>  | <b>3</b>   |
| Tax Rate (%)                 | 25            | 25            | 24            | 25            | 25            | 25            | 25            | 25            | 25            | 25              | 25            |            |
| <b>Reported PAT</b>          | <b>1,489</b>  | <b>1,521</b>  | <b>1,400</b>  | <b>1,649</b>  | <b>1,431</b>  | <b>1,653</b>  | <b>1,679</b>  | <b>1,839</b>  | <b>6,060</b>  | <b>6,602</b>    | <b>1,627</b>  |            |
| <b>Adj PAT</b>               | <b>1,489</b>  | <b>1,521</b>  | <b>1,400</b>  | <b>1,649</b>  | <b>1,431</b>  | <b>1,653</b>  | <b>1,679</b>  | <b>1,839</b>  | <b>6,060</b>  | <b>6,602</b>    | <b>1,627</b>  | <b>2</b>   |
| YoY Change (%)               | 20.9          | -2.4          | -16.6         | -13.8         | -3.9          | 8.7           | 19.9          | 11.5          | -5.1          | 9.0             | 7.0           |            |

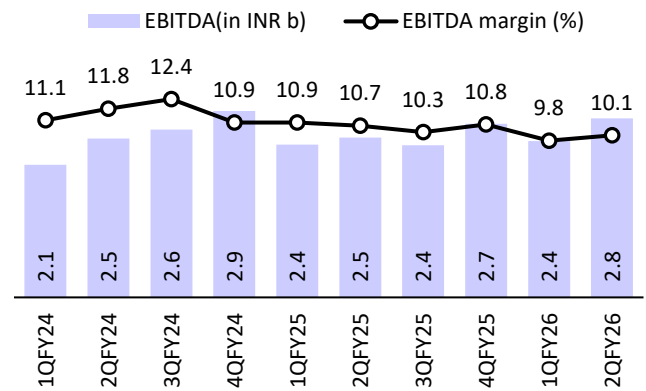
E: MOFSL Estimates

**Exhibit 1: Revenue and revenue growth profile**



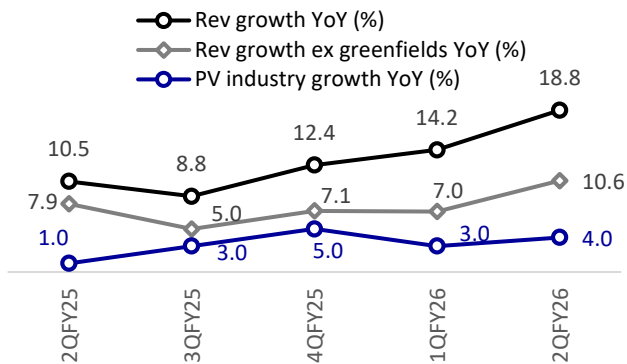
Source: Company, MOFSL

**Exhibit 2: EBITDA and EBITDA margin (%)**



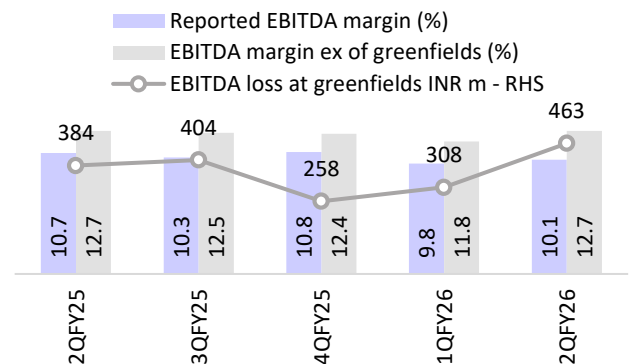
Source: Company, MOFSL

**Exhibit 3: Revenue growth impact of Greenfield**



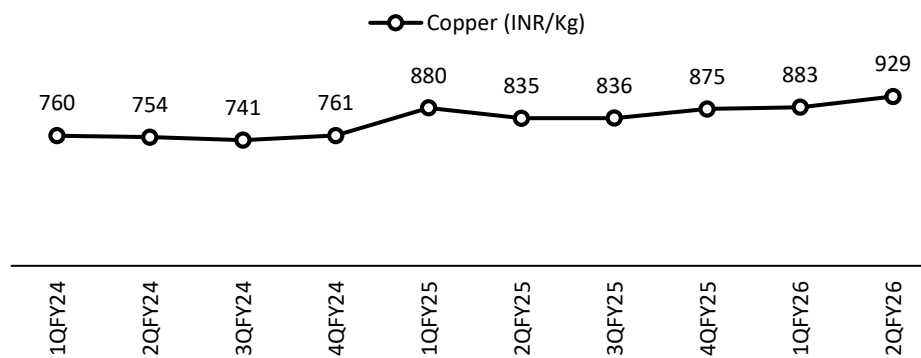
Source: Company, MOFSL

**Exhibit 4: EBITDA margin impact of Greenfield**



Source: Company, MOFSL

**Exhibit 5: Copper prices on upward trajectory – growing 5% QoQ**



Source: Company, MOFSL

## Valuation and view

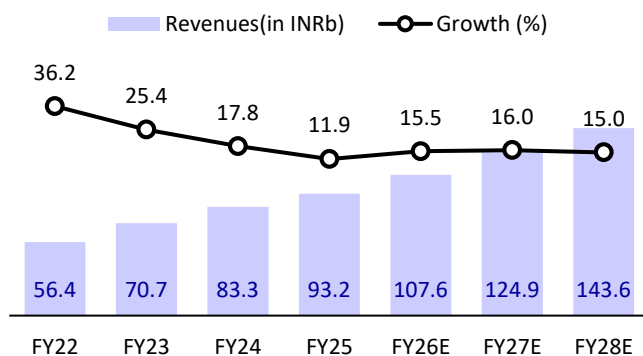
- We largely maintain our earnings estimates for FY26 and marginally increase FY27 estimates.
- MSUMI offers a pure play on the India automotive market (>95% of revenues from India). With over 40% market share, the company enjoys a market leadership position in the Indian wiring harness industry, with strong headroom for a sustained increase in content, benefiting from mega trends witnessed in the automotive industry (premiumization, electrification, connected vehicles, etc.).
- The company enjoys healthy returns, led by superior efficiencies and economies of scale, good margins, higher asset turn, and lower capex requirements. This provides for high capital efficiencies and superior cash-flow generation.
- Considering a pickup in auto demand after GST rate cuts and the ramp-up of its new greenfield plants, we estimate MSWIL to post a CAGR of 15%/20%/22% in revenue/EBITDA/PAT over FY25-28E. Accordingly, RoCE is expected to improve to 48% in FY28E from 41.4% in FY25.
- We believe MSUMI deserves rich valuations, given its strong competitive positioning, top-decile capital efficiency, and benefits of EVs and other mega-trends in autos. The stock trades at 47.2x/34.4x FY26E/FY27E EPS. **Reiterate our BUY rating with a TP of INR55 (based on 36x Sep'27E EPS).**

## Exhibit 6: Revisions to our estimates

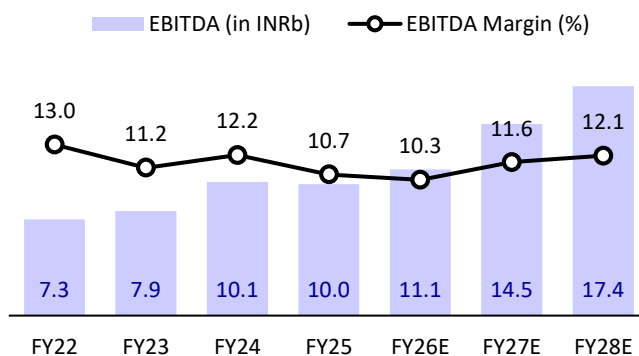
| (INR M)    | FY26E    |          |         | FY27E    |          |         |
|------------|----------|----------|---------|----------|----------|---------|
|            | Rev      | Old      | Chg (%) | Rev      | Old      | Chg (%) |
| Net Sales  | 1,07,649 | 1,05,319 | 2.2     | 1,24,873 | 1,21,117 | 3.1     |
| EBITDA     | 11,073   | 10,985   | 0.8     | 14,524   | 14,269   | 1.8     |
| EBITDA (%) | 10.3     | 10.4     | -10bp   | 11.6     | 11.8     | -20bp   |
| Adj. PAT   | 6,602    | 6,595    | 0.1     | 9,062    | 8,906    | 1.8     |
| EPS (INR)  | 1.0      | 1.0      | 0.1     | 1.4      | 1.3      | 1.8     |

## Key operating indicators

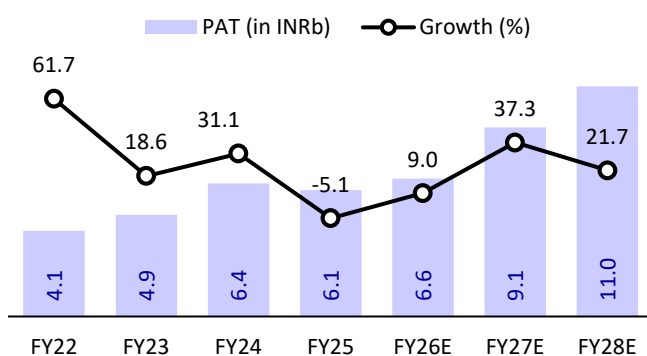
**Exhibit 7: Trend in sales**



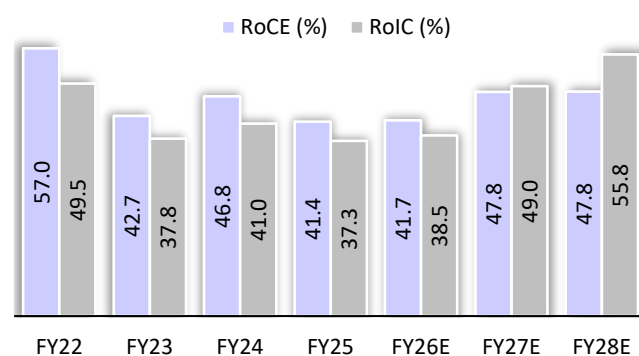
**Exhibit 8: EBITDA and EBITDA margin (%) trends**



**Exhibit 9: PAT and PAT growth (%)**



**Exhibit 10: Trend in MSUMI's return profile**



## Financials and valuations

| Income Statement         |               |               |               |               |                 |                 | (INR M)         |
|--------------------------|---------------|---------------|---------------|---------------|-----------------|-----------------|-----------------|
| Y/E March                | FY22          | FY23          | FY24          | FY25          | FY26E           | FY27E           | FY28E           |
| <b>Net Revenues</b>      | <b>56,350</b> | <b>70,680</b> | <b>83,283</b> | <b>93,203</b> | <b>1,07,649</b> | <b>1,24,873</b> | <b>1,43,604</b> |
| Change (%)               | 36.2          | 25.4          | 17.8          | 11.9          | 15.5            | 16.0            | 15.0            |
| <b>EBITDA</b>            | <b>7,303</b>  | <b>7,920</b>  | <b>10,132</b> | <b>9,972</b>  | <b>11,073</b>   | <b>14,524</b>   | <b>17,391</b>   |
| EBITDA Margin (%)        | 13.0          | 11.2          | 12.2          | 10.7          | 10.3            | 11.6            | 12.1            |
| Depreciation             | 1,055         | 1,237         | 1,473         | 1,789         | 2,121           | 2,375           | 2,670           |
| <b>EBIT</b>              | <b>6,248</b>  | <b>6,683</b>  | <b>8,659</b>  | <b>8,184</b>  | <b>8,952</b>    | <b>12,149</b>   | <b>14,721</b>   |
| EBIT Margin (%)          | 11.1          | 9.5           | 10.4          | 8.8           | 8.3             | 9.7             | 10.3            |
| Interest Charges         | 285           | 278           | 273           | 248           | 250             | 190             | 175             |
| Other Income             | 300           | 117           | 69            | 119           | 77              | 92              | 118             |
| <b>PBT bef. EO Exp.</b>  | <b>6,263</b>  | <b>6,522</b>  | <b>8,455</b>  | <b>8,055</b>  | <b>8,780</b>    | <b>12,051</b>   | <b>14,664</b>   |
| EO Exp/(Inc)             | 654           | 0             | 0             | 0             | 0               | 0               | 0               |
| <b>PBT after EO Exp.</b> | <b>5,609</b>  | <b>6,522</b>  | <b>8,455</b>  | <b>8,055</b>  | <b>8,780</b>    | <b>12,051</b>   | <b>14,664</b>   |
| Total Tax                | 1,502         | 1,652         | 2,072         | 1,996         | 2,177           | 2,989           | 3,637           |
| Tax Rate (%)             | 26.8          | 25.3          | 24.5          | 24.8          | 24.8            | 24.8            | 24.8            |
| <b>Reported PAT</b>      | <b>4,107</b>  | <b>4,870</b>  | <b>6,383</b>  | <b>6,060</b>  | <b>6,602</b>    | <b>9,062</b>    | <b>11,028</b>   |
| <b>Adjusted PAT</b>      | <b>4,670</b>  | <b>4,870</b>  | <b>6,383</b>  | <b>6,060</b>  | <b>6,602</b>    | <b>9,062</b>    | <b>11,028</b>   |
| Change (%)               | 83.9          | 4.3           | 31.1          | -5.1          | 9.0             | 37.3            | 21.7            |
| Margin (%)               | 8.3           | 6.9           | 7.7           | 6.5           | 6.1             | 7.3             | 7.7             |

| Balance Sheet                   |               |               |               |               |               |               | (INR M)       |
|---------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Y/E March                       | FY22          | FY23          | FY24          | FY25          | FY26E         | FY27E         | FY28E         |
| Equity Share Capital            | 3,158         | 4,421         | 4,421         | 4,421         | 6,632         | 6,632         | 6,632         |
| Total Reserves                  | 7,988         | 8,884         | 12,347        | 12,562        | 13,196        | 18,279        | 24,001        |
| <b>Net Worth</b>                | <b>11,146</b> | <b>13,305</b> | <b>16,768</b> | <b>16,983</b> | <b>19,827</b> | <b>24,911</b> | <b>30,633</b> |
| Total Loans                     | 193           | 818           | 86            | 95            | 95            | 95            | 95            |
| Other non-current liabilities   | 3,059         | 3,348         | 2,998         | 3,162         | 3,162         | 3,162         | 3,162         |
| <b>Capital Employed</b>         | <b>14,397</b> | <b>17,471</b> | <b>19,852</b> | <b>20,240</b> | <b>23,084</b> | <b>28,167</b> | <b>33,889</b> |
| <b>Net Fixed Assets</b>         | <b>4,321</b>  | <b>5,792</b>  | <b>5,997</b>  | <b>6,905</b>  | <b>6,784</b>  | <b>6,410</b>  | <b>5,740</b>  |
| Capital WIP                     | 323           | 270           | 238           | 367           | 367           | 367           | 367           |
| Other non-current assets        | 928           | 1,266         | 2,129         | 3,143         | 4,886         | 8,638         | 13,293        |
| <b>Current Assets</b>           | <b>19,642</b> | <b>21,237</b> | <b>22,527</b> | <b>26,299</b> | <b>29,820</b> | <b>34,623</b> | <b>39,725</b> |
| Inventory                       | 9,600         | 12,096        | 11,399        | 12,824        | 16,221        | 18,816        | 21,639        |
| Account Receivables             | 6,593         | 8,004         | 8,959         | 12,437        | 12,387        | 14,369        | 16,524        |
| Cash and Bank Balance           | 2,933         | 361           | 1,670         | 144           | 180           | 239           | 184           |
| Other current & fin.assets      | 516           | 776           | 499           | 894           | 1,033         | 1,198         | 1,378         |
| <b>Current Liabilities</b>      | <b>11,220</b> | <b>11,506</b> | <b>11,537</b> | <b>17,048</b> | <b>19,348</b> | <b>22,443</b> | <b>25,810</b> |
| Creditors                       | 9,129         | 9,257         | 9,245         | 11,788        | 13,272        | 15,395        | 17,705        |
| Other current & fin.liabilities | 2,091         | 2,249         | 2,293         | 5,261         | 6,076         | 7,048         | 8,105         |
| <b>Net Current Assets</b>       | <b>8,422</b>  | <b>9,731</b>  | <b>10,990</b> | <b>9,251</b>  | <b>10,473</b> | <b>12,179</b> | <b>13,915</b> |
| Deferred Tax assets             | 403           | 411           | 499           | 574           | 574           | 574           | 574           |
| <b>Appl. of Funds</b>           | <b>14,397</b> | <b>17,471</b> | <b>19,852</b> | <b>20,240</b> | <b>23,084</b> | <b>28,167</b> | <b>33,889</b> |

## Financials and valuations

### Ratios

| Y/E March                     | FY22       | FY23       | FY24       | FY25       | FY26E      | FY27E      | FY28E      |
|-------------------------------|------------|------------|------------|------------|------------|------------|------------|
| <b>Basic (INR)</b>            |            |            |            |            |            |            |            |
| <b>EPS</b>                    | <b>0.7</b> | <b>0.7</b> | <b>1.0</b> | <b>0.9</b> | <b>1.0</b> | <b>1.4</b> | <b>1.7</b> |
| Cash EPS                      | 0.9        | 0.9        | 1.2        | 1.2        | 1.3        | 1.7        | 2.1        |
| BV/Share                      | 1.7        | 2.0        | 2.5        | 2.6        | 3.0        | 3.8        | 4.6        |
| DPS                           | 0.29       | 0.43       | 0.53       | 0.57       | 0.60       | 0.80       | 1.00       |
| Payout (%)                    | 65.4       | 59.0       | 55.4       | 62.0       | 60.3       | 58.5       | 60.1       |
| <b>Valuation (x)</b>          |            |            |            |            |            |            |            |
| P/E                           | 66.7       | 64.0       | 48.8       | 51.4       | 47.2       | 34.4       | 28.2       |
| Cash P/E                      | 54.4       | 51.0       | 39.7       | 39.7       | 35.7       | 27.2       | 22.7       |
| P/BV                          | 27.9       | 23.4       | 18.6       | 18.3       | 15.7       | 12.5       | 10.2       |
| EV/Sales                      | 5.5        | 4.4        | 3.7        | 3.3        | 2.9        | 2.5        | 2.2        |
| EV/EBITDA                     | 42.3       | 39.4       | 30.6       | 31.2       | 28.1       | 21.4       | 17.9       |
| Dividend Yield (%)            | 0.6        | 0.9        | 1.1        | 1.2        | 1.3        | 1.7        | 2.1        |
| FCF Yield (%)                 | 1.3        | 0.1        | 2.2        | 0.6        | 1.9        | 2.6        | 3.2        |
| <b>Return Ratios (%)</b>      |            |            |            |            |            |            |            |
| RoE                           | 51.2       | 39.8       | 42.5       | 35.9       | 35.9       | 40.5       | 39.7       |
| RoCE (pre-tax)                | 57.0       | 42.7       | 46.8       | 41.4       | 41.7       | 47.8       | 47.8       |
| RoIC                          | 49.5       | 37.8       | 41.0       | 37.3       | 38.5       | 49.0       | 55.8       |
| <b>Working Capital Ratios</b> |            |            |            |            |            |            |            |
| Asset Turnover (x)            | 3.9        | 4.0        | 4.2        | 4.6        | 4.7        | 4.4        | 4.2        |
| Inventory (Days)              | 62         | 62         | 50         | 50         | 55         | 55         | 55         |
| Debtor (Days)                 | 43         | 41         | 39         | 49         | 42         | 42         | 42         |
| Creditor (Days)               | 59         | 48         | 41         | 46         | 45         | 45         | 45         |
| <b>Leverage Ratio (x)</b>     |            |            |            |            |            |            |            |
| Current Ratio                 | 1.8        | 1.8        | 2.0        | 1.5        | 1.5        | 1.5        | 1.5        |
| Net Debt/Equity               | -0.2       | 0.0        | -0.1       | 0.0        | 0.0        | 0.0        | 0.0        |

### Cash Flow Statement

(INR M)

| Y/E March                        | FY22          | FY23          | FY24          | FY25          | FY26E         | FY27E         | FY28E         |
|----------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| OP/(Loss) before Tax             | 6,263         | 6,522         | 8,455         | 8,054         | 8,780         | 12,051        | 14,664        |
| Depreciation                     | 1,055         | 1,237         | 1,473         | 1,789         | 2,121         | 2,375         | 2,670         |
| Interest & Finance Charges       | 285           | 278           | 273           | 248           | 250           | 190           | 175           |
| Direct Taxes Paid                | -1,962        | -1,775        | -2,171        | -1,939        | -2,177        | -2,989        | -3,637        |
| (Inc)/Dec in WC                  | 44            | -3,925        | -29           | -4,344        | -1,187        | -1,647        | -1,791        |
| Others                           | -23           | -102          | -89           | -159          |               |               |               |
| <b>CF from Operations</b>        | <b>5,662</b>  | <b>2,236</b>  | <b>7,911</b>  | <b>3,648</b>  | <b>7,787</b>  | <b>9,980</b>  | <b>12,081</b> |
| EO item                          | -654          | 0             | 0             | 0             |               |               |               |
| <b>CF from Operating incl EO</b> | <b>5,008</b>  | <b>2,236</b>  | <b>7,911</b>  | <b>3,648</b>  | <b>7,787</b>  | <b>9,980</b>  | <b>12,081</b> |
| (Inc)/Dec in FA                  | -1,008        | -1,977        | -1,111        | -1,718        | -2,000        | -2,000        | -2,000        |
| <b>Free Cash Flow</b>            | <b>3,999</b>  | <b>259</b>    | <b>6,801</b>  | <b>1,930</b>  | <b>5,787</b>  | <b>7,980</b>  | <b>10,081</b> |
| Others                           | 0             | 40            | -968          | 1,118         | -1,743        | -3,751        | -4,656        |
| <b>CF from Investments</b>       | <b>-1,008</b> | <b>-1,937</b> | <b>-2,079</b> | <b>-601</b>   | <b>-3,743</b> | <b>-5,751</b> | <b>-6,656</b> |
| Inc/(Dec) in Debt                | -1,129        | 78            | -1,387        | -807          | 0             | 0             | 0             |
| Interest Paid                    | -310          | -272          | -268          | -239          | -250          | -190          | -175          |
| Dividend Paid                    | 0             | -2,677        | -2,868        | -3,528        | -3,758        | -3,979        | -5,305        |
| Others                           | 0             | 0             | 0             | 0             |               |               |               |
| <b>CF from Fin. Activity</b>     | <b>-1,439</b> | <b>-2,871</b> | <b>-4,523</b> | <b>-4,574</b> | <b>-4,008</b> | <b>-4,169</b> | <b>-5,480</b> |
| <b>Inc/Dec of Cash</b>           | <b>2,561</b>  | <b>-2,572</b> | <b>1,309</b>  | <b>-1,527</b> | <b>36</b>     | <b>60</b>     | <b>-55</b>    |
| Opening Balance                  | 373           | 2,933         | 361           | 1,670         | 143           | 179           | 239           |
| <b>Closing Balance</b>           | <b>2,933</b>  | <b>361</b>    | <b>1,670</b>  | <b>143</b>    | <b>179</b>    | <b>239</b>    | <b>184</b>    |

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## NOTES



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|----------------------------------|----------------------------------------------------------------------------------------------|
| Investment Rating                | Expected return (over 12-month)                                                              |
| BUY                              | >=15%                                                                                        |
| SELL                             | < - 10%                                                                                      |
| NEUTRAL                          | > - 10 % to 15%                                                                              |
| UNDER REVIEW                     | Rating may undergo a change                                                                  |
| NOT RATED                        | We have forward looking estimates for the stock but we refrain from assigning recommendation |

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