05 November 2025

India | Equity Research | Results update

Motherson Sumi Wiring India

Auto Ancillaries

Strong growth intact; ramp-up of new plants remains key monitorable

Motherson Sumi Wiring India (MSUMI) continued to outperform the underlying industry driven by healthy content growth and new business execution. Reported margins (40bps below I-Sec) were impacted by start-up costs for its new plants. Profitability (ex-greenfields) remained steady YoY. Rising features-led premiumisation and a gradual shift towards EVs (including hybrids) continue to be the key levers for higher content per vehicle over the medium-to-longer term. New capacity addition, in line with customer order wins/new launches (across powertrains), is expected to drive healthy growth. Ramp-up of new plants and cost control (incl. localisation) remain crucial for margin recovery. Maintain BUY with a TP of INR 60 (unchanged), based on 35x FY27E EPS.

Q2FY26: Revenue ahead of estimate; profitability (exgreenfields) remains steady

MSUMI reported revenue of INR 27.6bn (+19% YoY/+11% QoQ), ~6% above our estimate. Reported EBITDAM was at 10.1% (-60bps YoY/+30bps QoQ), 40bps below our estimate. EBITDAM (ex-greenfields) came in at 12.7% (flat YoY/+90bps QoQ). Reported EBITDA came in at ~INR 2.8bn (+12% YoY/+15% QoQ), 2% ahead of our estimate. Adj. PAT stood at INR 1.65bn (+9% YoY/+16% QoQ), broadly in line with our estimate.

Margin outlook

MSUMI has a pass-through arrangement with OEMs for change in copper prices with a quarter/half-yearly lag. EBITDAM (ex-greenfields) stood steady YoY at 12.7%. On a QoQ basis, it improved 90bps due to higher operating leverage. Profitability of new plants remain under pressure (EBITDAM -24%). However, overall losses from these greenfields declined QoQ to INR 390mn (INR 700mn in Q1). Going forward, higher volumes/ ramp-up of new plants, favourable mix and better efficiency are expected to drive profitability.

Demand outlook

MSUMI continues to outperform the underlying industry growth led by higher content per vehicle (e-PV content: 1.5-1.7x of ICE). Share of EV revenue stood at \sim 6.7% during Q2 (vs. 5.4% in Q1). One of the greenfield plants has started production and the second one operationalised during Q2. Both these plants are expected to ramp-up in the coming quarters. SOP for third plant is Q4FY26. These plants would cater to upcoming launches (revenue potential: INR 21bn).

Financial Summary

Y/E March (INR mn)	FY25A	FY26E	FY27E	FY28E
Net Revenue	93,203	1,08,581	1,28,126	1,48,626
EBITDA	9,971	11,276	14,268	16,920
EBITDA %	10.7	10.4	11.1	11.4
Net Profit	6,059	6,727	8,944	10,908
EPS (INR)	0.9	1.0	1.3	1.6
EPS % Chg YoY	(5.1)	11.0	32.9	22.0
P/E (x)	51.4	46.3	34.8	28.6
EV/EBITDA (x)	31.0	27.4	21.8	18.4
RoCE (%)	36.8	38.0	43.6	45.0
RoE (%)	35.9	37.1	42.8	44.3

Ronak Mehta

ronak.mehta@icicisecurities.com

+91 22 6807 7260

Vivek Kumar

vivek.k@icicisecurities.com

Vishakha Maliwal

vishakha.maliwal@icicisecurities.com

Market Data

Market Cap (INR)	312bn
Market Cap (USD)	3,514mn
Bloomberg Code	MSUMI IN
Reuters Code	MSWI.BO
52-week Range (INR)	51/31
Free Float (%)	38.0
ADTV-3M (mn) (USD)	4.4

3m	6m	12m
22.9	25.9	7.2
19.9	22.2	1.3
	22.9	3m 6m 22.9 25.9 19.9 22.2

ESG Score	2023	2024	Change
ESG score	68.7	68.7	0.0
Environment	48.0	52.9	4.9
Social	70.3	71.9	1.6
Governance	815	80.6	(0.9)

Note - Score ranges from 0 - 100 with a higher score indicating higher ESG disclosures.

Source: SES ESG, I-sec research

Earnings Revisions (%)	FY26E	FY27E	FY28E
Revenue	2	1	1
EBITDA	0	0	0
EPS	(2)	(2)	(1)

Previous Reports

28-07-2025: <u>Q1FY26 results review</u> 10-05-2025: <u>Q4FY25 results review</u>



Exhibit 1: Q2FY26 result review

Financial Matrices (INR mn)	Q2FY26	Q2FY25	% YoY	Q1FY26	% QoQ	Q2FY26E	Var (%)
Sales	27,619	23,256	18.8	24,940	10.7	26,163	5.6
RM	18,288	15,104	21.1	16,132	13.4	17,002	7.6
as a % of sales	66.2	64.9	130bps	64.7	150bps	65.0	120bps
Employee Exp	4,801	4,012	19.7	4,759	0.9	4,709	1.9
as a % of sales	17.4	17.3	10bps	19.1	-170bps	18.0	-60bps
Other Costs	1,732	1,645	5.3	1,607	7.8	1,701	1.9
as a % of sales	6.3	7.1	-80bps	6.4	-20bps	6.5	-20bps
Expenditure	24,822	20,761	19.6	22,498	10.3	23,412	6.0
EBITDA	2,797	2,496	12.1	2,443	14.5	2,752	1.6
EBITDA Margin (%)	10.1	10.7	-60bps	9.8	30bps	10.5	-40bps
Other Income	8	48	(82.9)	9	(6)	15	(46.0)
Interest	64	72	(11.3)	63	1	70	(9.0)
Depreciation	531	444	19.6	492	8	525	1.2
PBT	2,210	2,027	9.0	1,896	17	2,172	1.8
Tax	557	506	9.9	465	20	532	4.6
Tax rate (%)	25.2	24.98		24.5		24.5	-25bps
PAT (Adjusted)	1,653	1,521	8.7	1,431	15.5	1,640	0.8
EPS (INR)	0.2	0.2	8.7	0.2	15.5	0.2	0.8

Source: Company data, I-Sec research

Exhibit 2: Estimates revision

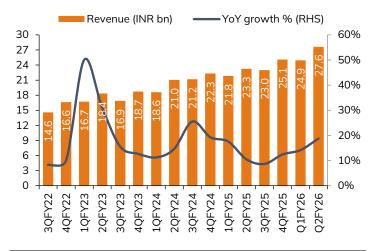
Motherson Sumi Wiring		FY26E			FY27E			FY27E	
	Old	Revised	% Change	Old	Revised	% Change	Old	Revised	% Change
Revenue (INR mn)	1,06,251	1,08,581	2%	1,26,439	1,28,126	1%	1,46,669	1,48,626	1%
EBITDA (INR mn)	11,261	11,276	0%	14,284	14,268	0%	16,933	16,920	0%
EBITDA margin (%)	10.6%	10.4%	-20bps	11.3%	11.1%	-20bps	11.5%	11.4%	-10bps
PAT (INR mn)	6,873	6,727	-2%	9,101	8,944	-2%	11,050	10,908	-1%
EPS (INR)	1.0	1.0	-2%	1.4	1.3	-2%	1.7	1.6	-1%

Source: I-Sec research

Downside risks

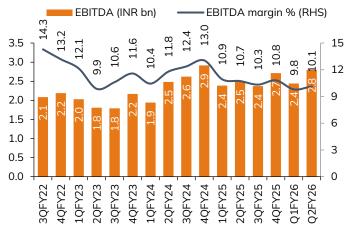
- Technology switches owing to fast-changing global automotive industry, resulting in change in the competitive landscape.
- Inability to maintain wallet share with existing key customers.
- Delay in ramp-up of new plants owing to weak demand / change in OEM schedule may lead to margin drag.

Exhibit 3: Revenue and growth trend



Source: Company data, I-Sec research

Exhibit 4: EBITDA and margin trend



Source: Company data, I-Sec research



Exhibit 5: Shareholding pattern

%	Mar'25	Jun'25	Sep'25
Promoters	61.7	61.7	61.7
Institutional investors	26.4	26.6	26.6
MFs and others	14.5	14.6	14.7
Fls/Insurance	1.4	1.3	1.6
FIIs	10.5	10.7	10.6
Others	11.9	11.7	11.4

Source: Bloomberg, I-Sec research

Exhibit 6: Price chart



Source: Bloomberg, I-Sec research



Financial Summary

Exhibit 7: Profit & Loss

(INR mn, year ending March)

	FY25A	FY26E	FY27E	FY28E
Net Sales	93,203	1,08,581	1,28,126	1,48,626
Operating Expenses	6,434	6,841	7,816	9,066
EBITDA	9,971	11,276	14,268	16,920
EBITDA Margin (%)	10.7	10.4	11.1	11.4
Depreciation & Amortization	1,789	2,147	2,190	2,233
EBIT	8,182	9,130	12,078	14,687
Interest expenditure	248	260	273	287
Other Non-operating Income	119	100	120	144
Recurring PBT	8,054	8,970	11,925	14,545
Profit / Loss from Associates	-	-	-	-
Less: Taxes	1,996	2,242	2,981	3,636
PAT	6,059	6,727	8,944	10,908
Less: Minority Interest	-	-	-	-
Extraordinaries (Net)	-	-	-	-
Net Income (Reported)	6,059	6,727	8,944	10,908
Net Income (Adjusted)	6,059	6,727	8,944	10,908

Source Company data, I-Sec research

Exhibit 8: Balance sheet

(INR mn, year ending March)

	FY25A	FY26E	FY27E	FY28E
Total Current Assets	28,744	32,784	37,047	42,066
of which cash & cash eqv.	2,375	2,247	1,213	675
Total Current Liabilities &	20,210	23,297	25,974	28,782
Provisions	20,210	23,237	25,574	20,702
Net Current Assets	8,534	9,487	11,073	13,283
Investments	697	2,197	4,197	6,697
Net Fixed Assets	6,906	6,760	6,370	5,937
ROU Assets	-	-	-	-
Capital Work-in-Progress	367	367	367	367
Total Intangible Assets	-	-	-	-
Other assets	-	-	-	-
Deferred Tax assets	574	574	574	574
Total Assets	17,078	19,384	22,581	26,857
Liabilities				
Borrowings	95	95	95	95
Deferred Tax Liability	-	-	-	-
Provisions	-	-	-	-
Other Liabilities	-	-	-	-
Equity Share Capital	6,632	6,632	6,632	6,632
Reserves & Surplus	10,351	12,658	15,854	20,131
Total Net Worth	16,983	19,289	22,486	26,763
Minority Interest	-	-	-	-
Total Liabilities	17,078	19,384	22,581	26,857

Source Company data, I-Sec research

Exhibit 9: Quarterly trend

(INR mn, year ending March)

	Dec-24	Mar-25	Jun-25	Sep-25
Net Sales	23,003	25,095	24,940	27,619
% growth (YOY)	8.6	12.4	14.2	18.8
EBITDA	2,376	2,712	2,443	2,797
Margin %	10.3	10.8	9.8	10.1
Other Income	6	16	9	8
Extraordinaries	-	-	-	-
Adjusted Net Profit	1,400	1,649	1,431	1,653

Source Company data, I-Sec research

Exhibit 10: Cashflow statement

(INR mn, year ending March)

	FY25A	FY26E	FY27E	FY28E
Operating Cashflow	8,627	7,953	8,667	10,536
Working Capital Changes	651	(1,081)	(2,620)	(2,748)
Capital Commitments	(2,827)	(2,000)	(1,800)	(1,800)
Free Cashflow	5,799	5,953	6,867	8,736
Other investing cashflow	51	(1,400)	(1,880)	(2,356)
Cashflow from Investing Activities	(2,776)	(3,400)	(3,680)	(4,156)
Issue of Share Capital	-	-	-	-
Interest Cost	(248)	(260)	(273)	(287)
Inc (Dec) in Borrowings	9	-	-	-
Dividend paid	(3,758)	(4,421)	(5,747)	(6,632)
Others	-	-	-	-
Cash flow from Financing Activities	(3,997)	(4,681)	(6,020)	(6,918)
Chg. in Cash & Bank balance	1,854	(128)	(1,034)	(538)
Closing cash & balance	4,536	2,246	1,213	675

Source Company data, I-Sec research

Exhibit 11: Key ratios

(Year ending March)

	FY25A	FY26E	FY27E	FY28E
Per Share Data (INR)				
Reported EPS	0.9	1.0	1.3	1.6
Adjusted EPS (Diluted)	0.9	1.0	1.3	1.6
Cash EPS	1.2	1.3	1.7	2.0
Dividend per share (DPS)	0.6	0.7	0.9	1.0
Book Value per share (BV)	2.6	2.9	3.4	4.0
Dividend Payout (%)	62.0	65.7	64.3	60.8
Growth (%)				
Net Sales	11.9	16.5	18.0	16.0
EBITDA	(1.6)	13.1	26.5	18.6
EPS (INR)	(5.1)	11.0	32.9	22.0
Valuation Ratios (x)				
P/E	51.4	46.3	34.8	28.6
P/CEPS	39.7	35.1	28.0	23.7
P/BV	18.3	16.2	13.9	11.6
EV / EBITDA	31.0	27.4	21.8	18.4
EV / Sales	3.3	2.9	2.4	2.1
Profitability Ratios				
Gross Profit Margins (%)	17.6	16.7	17.2	17.5
EBITDA Margins (%)	10.7	10.4	11.1	11.4
EBIT Margins (%)	8.8	8.4	9.4	9.9
Net Profit Margins (%)	6.5	6.2	7.0	7.3
RoCE (%)	36.8	38.0	43.6	45.0
RoE (%)	35.9	37.1	42.8	44.3
Dividend Yield (%)	1.2	1.4	1.8	2.1
Operating Ratios				
Fixed Asset Turnover (x)	12.8	15.2	19.0	23.6
Inventory Turnover Days	50	50	50	50
Receivables Days	49	49	49	49
Payables Days	52	56	56	56
Effective Tax Rate (%)	24.8	25.0	25.0	25.0
Net Debt / Equity (x)	(0.1)	(0.1)	0.0	0.0
Net Debt / EBITDA (x)	(0.2)	(0.2)	(0.1)	0.0
Source Company data, I-Sec resea	ırch			

Source Company data, I-Sec research



This report may be distributed in Singapore by ICICI Securities, Inc. (Singapore branch). Any recipients of this report in Singapore should contact ICICI Securities, Inc. (Singapore branch) in respect of any matters arising from, or in connection with, this report. The contact details of ICICI Securities, Inc. (Singapore branch) are as follows: Address: 10 Collyer Quay, #40-92 Ocean Financial Tower, Singapore - 049315, Tel: +65 6232 2451 and email: navneet_babbar@icicisecuritiesinc.com, Rishi_agrawal@icicisecuritiesinc.com and Kadambari_balachandran@icicisecuritiesinc.com.

"In case of eligible investors based in Japan, charges for brokerage services on execution of transactions do not in substance constitute charge for research reports and no charges are levied for providing research reports to such investors."

New I-Sec investment ratings (all ratings based on absolute return; All ratings and target price refers to 12-month performance horizon, unless mentioned otherwise) BUY: >15% return; ADD: 5% to 15% return; HOLD: Negative 5% to Positive 5% return; REDUCE: Negative 5% to Negative 15% return; SELL: < negative 15% return

ANALYST CERTIFICATION

I/We, Ronak Mehta, CA; Vivek Kumar, MBA; Vishakha Maliwal, MBA (Finance); authors and the names subscribed to this report, hereby certify that all of the views expressed in this research report accurately reflect our views about the subject issuer(s) or securities. We also certify that no part of our compensation was, is, or will be directly or indirectly related to the specific recommendation(s) or view(s) in this report. Analysts are not registered as research analysts by FINRA and are not associated persons of the ICICI Securities Inc. It is also confirmed that above mentioned Analysts of this report have not received any compensation from the companies mentioned in the report in the preceding twelve months and do not serve as an officer, director or employee of the companies mentioned in the report.

Terms & conditions and other disclosures:

ICICI Securities Limited (ICICI Securities) is a full-service, integrated investment banking and is, inter alia, engaged in the business of stock brokering and distribution of financial products. Registered Office Address: ICICI Venture House, Appasaheb Marathe Marg, Prabhadevi, Mumbai - 400 025. CIN: L67120MH1995PLC086241, Tel: (91 22) 6807 7100. ICICI Securities is Sebi registered stock broker, merchant banker, investment adviser, portfolio manager, Research Analyst and Alternative Investment Fund. ICICI Securities is registered with Insurance Regulatory Development Authority of India Limited (IRDAI) as a composite corporate agent and with PFRDA as a Point of Presence. ICICI Securities Limited Research Analyst SEBI Registration Number – INH00000990. ICICI Securities Limited SEBI Registration is INZ000183631 for stock broker. ICICI Securities AIF Trust's SEBI Registration number is IN/AIF3/23-24/1292 ICICI Securities is a subsidiary of ICICI Bank which is India's largest private sector bank and has its various subsidiaries engaged in businesses of housing finance, asset management, life insurance, general insurance, venture capital fund management, etc. ("associates"), the details in respect of which are available on www.icicibank.com.

ICICI Securities is one of the leading merchant bankers/ underwriters of securities and participate in virtually all securities trading markets in India. We and our associates might have investment banking and other business relationship with a significant percentage of companies covered by our Investment Research Department. ICICI Securities and its analysts, persons reporting to analysts and their relatives are generally prohibited from maintaining a financial interest in the securities or derivatives of any companies that the analysts cover.

Recommendation in reports based on technical and derivative analysis centre on studying charts of a stock's price movement, outstanding positions, trading volume etc as opposed to focusing on a company's fundamentals and, as such, may not match with the recommendation in fundamental reports. Investors may visit icicidirect.com to view the Fundamental and Technical Research Reports.

Our proprietary trading and investment businesses may make investment decisions that are inconsistent with the recommendations expressed herein.

ICICI Securities Limited has two independent equity research groups: Institutional Research and Retail Research. This report has been prepared by the Institutional Research. The views and opinions expressed in this document may or may not match or may be contrary with the views, estimates, rating, and target price of the Retail Research.

The information and opinions in this report have been prepared by ICICI Securities and are subject to change without any notice. The report and information contained herein is strictly confidential and meant solely for the selected recipient and may not be altered in any way, transmitted to, copied or distributed, in part or in whole, to any other person or to the media or reproduced in any form, without prior written consent of ICICI Securities. While we would endeavour to update the information herein on a reasonable basis, ICICI Securities is under no obligation to update or keep the information current. Also, there may be regulatory, compliance or other reasons that may prevent ICICI Securities from doing so. Non-rated securities indicate that rating on a particular security has been suspended temporarily and such suspension is in compliance with applicable regulations and/or ICICI Securities policies, in circumstances where ICICI Securities might be acting in an advisory capacity to this company, or in certain other circumstances. This report is based on information obtained from public sources and sources believed to be reliable, but no independent verification has been made nor is its accuracy or completeness guaranteed. This report and information herein is solely for informational purpose and shall not be used or considered as an offer document or solicitation of offer to buy or sell or subscribe for securities or other financial instruments. Though disseminated to all the customers simultaneously, not all customers may receive this report at the same time. ICICI Securities will not treat recipients as customers by virtue of their receiving this report. Nothing in this report constitutes investment, legal, accounting and tax advice or a representation that any investment or strategy is suitable or appropriate to your specific circumstances. The securities discussed and opinions expressed in this report may not be suitable for all investors, who must make their own investment decisions, based on their own investment objectives, financial positions and needs of specific recipient. This may not be taken in substitution for the exercise of independent judgment by any recipient. The recipient should independently evaluate the investment risks. The value and return on investment may vary because of changes in interest rates, foreign exchange rates or any other reason. ICICI Securities accepts no liabilities whatsoever for any loss or damage of any kind arising out of the use of this report. Past performance is not necessarily a guide to future performance. Investors are advised to see Risk Disclosure Document to understand the risks associated before investing in the securities markets. Actual results may differ materially from those set forth in projections. Forward-looking statements are not predictions and may be subject to change without notice.

ICICI Securities or its associates might have managed or co-managed public offering of securities for the subject company or might have been mandated by the subject company for any other assignment in the past twelve months.

ICICI Securities or its associates might have received any compensation from the companies mentioned in the report during the period preceding twelve months from the date of this report for services in respect of managing or co-managing public offerings, corporate finance, investment banking or merchant banking, brokerage services or other advisory service in a merger or specific transaction.

ICICI Securities or its associates might have received any compensation for products or services other than investment banking or merchant banking or brokerage services from the companies mentioned in the report in the past twelve months.

ICICI Securities encourages independence in research report preparation and strives to minimize conflict in preparation of research report. ICICI Securities or its analysts did not receive any compensation or other benefits from the companies mentioned in the report or third party in connection with preparation of the research report. Accordingly, neither ICICI Securities nor Research Analysts and their relatives have any material conflict of interest at the time of publication of this report.

Compensation of our Research Analysts is not based on any specific merchant banking, investment banking or brokerage service transactions.

ICICI Securities or its subsidiaries collectively or Research Analysts or their relatives do not own 1% or more of the equity securities of the Company mentioned in the report as of the last day of the month preceding the publication of the research report.

Since associates of ICICI Securities and ICICI Securities as a entity are engaged in various financial service businesses, they might have financial interests or actual/beneficial ownership of one percent or more or other material conflict of interest in various companies including the subject company/companies mentioned in this report.

ICICI Securities may have issued other reports that are inconsistent with and reach different conclusion from the information presented in this report. Neither the Research Analysts nor ICICI Securities have been engaged in market making activity for the companies mentioned in the report.

We submit that no material disciplinary action has been taken on ICICI Securities by any Regulatory Authority impacting Equity Research Analysis activities.

This report is not directed or intended for distribution to, or use by, any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction, where such distribution, publication, availability or use would be contrary to law, regulation or which would subject ICICI Securities and affiliates to any registration or licensing requirement within such jurisdiction. The securities described herein may or may not be eligible for sale in all jurisdictions or to certain category of investors. Persons in whose possession this document may come are required to inform themselves of and to observe such restriction.

This report has not been prepared by ICICI Securities, Inc. However, ICICI Securities, Inc. has reviewed the report and, in so far as it includes current or historical information, it is believed to be reliable, although its accuracy and completeness cannot be guaranteed.



Investment in securities market are subject to market risks. Read all the related documents carefully before investing.

Registration granted by SEBI and certification from NISM in no way guarantee performance of the intermediary or provide any assurance of returns to investors. None of the research recommendations promise or guarantee any assured, minimum or risk free return to the investors.

ICICI Securities Limited has not used any Artificial Intelligence tools for preparation of this Research Report.

SEBI Guidelines for Research Analyst (RA) requires all RAs to disclose terms and conditions pertaining to Research Services to all clients. Please go through the "Mandatory terms and conditions" and "Most Important Terms and Conditions. (Link)

Name of the Compliance officer (Research Analyst): Mr. Atul Agrawal, Contact number: 022-40701000, E-mail Address: complianceofficer@icicisecurities.com

For any queries or grievances: Mr. Jeetu Jawrani Email address: headservicequality@icicidirect.com Contact Number: 18601231122