



17 November 2025

## India | Equity Research | Results Update

# **HG Infra Engineering**

Construction

# Walking a tightrope

HG Infra (HG) reported a soft Q2FY26, with revenue up 8.4% YoY but short of our expectation due to delayed project starts and slower execution. EBITDA declined 16% YoY to INR 1.5bn, as margins shrank 368bps YoY to 12.7%, impacted by lower operating leverage. APAT fell 24% YoY to INR 673mn. Executable order book (OB) remains constrained, with ~INR 40bn of projects awaiting start. Order inflow (OI) stood at INR 1.5bn in H1 – sharply below our expectation. As a result, book-to bill stands at meagre 2.2x - heightening near-term execution risk. Management has trimmed its FY26 revenue guidance to INR 65bn, from INR 70bn earlier, citing slower ramp-up. Diversification into non-core segments adds incremental execution risk – warranting a cautious stance. We maintain HOLD with an SOTP-based revised TP of INR 920 (prior: INR 1,000).

## Soft quarter

Execution remained soft, with Q2FY26 revenue increasing 8.4% YoY to INR 11.5bn but missing our estimates due to delayed project starts. EBITDA declined 16% YoY to INR 1.5bn, with a margin of 12.7% (-368bps YoY), impacted by lower operating leverage. APAT fell sharply by 24% YoY to INR 673mn.

### Low executable OB; diversification adds risk

HG's OB stood at INR 139.3bn (2.2x TTM sales). Projects worth ~INR 40bn are facing uncertainties pertaining to start of project. Execution in its non-core segment is a key monitorable.

## **Execution risk remains elevated**

Near-term revenue recognition is constrained by delays in AD/LOA issuance for key projects; thus, slowing execution ramp-up. Management has cut its FY26 revenue guidance to INR 65bn vs INR 70bn earlier. Our estimates are softer than guidance basis execution risk on the back of a smaller executable OB (rephrased).

#### Marginal increase in debt

Standalone gross debt increased marginally to INR 16.3bn vs. INR 15bn in Jun'25. Equity requirements for HAM assets total INR 17.1bn, with INR 12.1bn scheduled to be infused across FY26-28. Debt to equity remains stable at 0.4

## Maintain HOLD with a revised TP of INR 920

Maintain HOLD with a revised TP of INR 920 (earlier INR 1,000)

# **Financial Summary**

Y/E Mar-31 (INR mn)	FY24A	FY25A	FY26E	FY27E
Net Revenue	51,217	60,519	62,940	69,234
EBITDA	8,220	9,507	8,706	9,503
EBITDA Margin (%)	16.0	15.7	13.8	13.7
Net Profit	4,387	5,198	4,403	5,149
EPS (INR)	67.3	79.8	67.6	79.0
EPS % Chg YoY	8.2	18.5	(15.3)	16.9
P/E (x)	13.3	11.2	13.3	11.3
EV/EBITDA (x)	7.4	7.1	7.2	6.5
RoCE (%)	19.7	18.0	13.9	13.4
RoE (%)	21.4	20.0	14.2	14.4

#### **Mohit Kumar**

kumar.mohit@icicisecurities.com +91 22 6807 7419

#### **Mahesh Patil**

mahesh.patil@icicisecurities.com

#### **Abhinav Nalawade**

abhinav.nalawade@icicisecurities.com

#### Nidhi Shah

nidhi.shah@icicisecurities.com

#### **Market Data**

Market Cap (INR)	58bn
Market Cap (USD)	659mn
Bloomberg Code	HGINFRA IN Equity
Reuters Code	HGIN.BO
52-week Range (INR)	1,561/875
Free Float (%)	28.0
ADTV-3M (mn) (USD)	1.0

Price Performance (%)	3m	6m	12m
Absolute	(6.9)	(22.0)	(26.9)
Relative to Sensex	(11.8)	(26.0)	(35.9)

ESG Score	2023	2024	Change
ESG score	NA	NA	NA
Environment	NA	NA	NA
Social	NA	NA	NA
Governance	NA	NA	NA

Note - Score ranges from 0 - 100 with a higher score indicating higher ESG disclosures.

Source: SES ESG, I-sec research

Earnings Revisions (%)	FY26E	FY27E
Revenue	(10)	(10)
EBITDA	(16)	(13)
EPS	(26)	(16)

#### **Previous Reports**

16-08-2025: **Q1FY26** results review 26-05-2025: **Q4FY25** results review



**Exhibit 1: Quarterly standalone financial highlights** 

INR mn	Q2FY25	Q3FY25	Q4FY25	Q1FY26	Q2FY26	QoQ (%)	YoY (%)
Net sales	10,645	15,085	19,730	17,092	11,537	-32.5	8.4
EBIDTA	1,744	2,501	2,829	2,357	1,466	-37.8	-16.0
Margins (%)	16.4%	16.6%	14.3%	13.8%	12.7%	(108) bps	(368) bps
Other income	33	24	64	23	166	627.9	409.3
Interest	226	298	415	376	393	4.4	73.9
Depreciation	359	362	370	329	340	3.4	-5.2
PBT	1,192	1,864	2,108	1,674	898	-46.4	-24.7
PAT	886	1,366	1,550	1,255	673	-46.4	-24.1
Adjusted PAT	886	1,366	1,550	1,255	673	-46.4	-24.1
Reported PAT	886	1,366	2,124	1,255	673	-46.4	-24.1
EPS	13.6	21.0	23.8	19.3	10.3	-46.4	-24.3
Order Book	Q2FY25	Q3FY25	Q4FY25	Q1FY26	Q2FY26	QoQ	YoY
Calculated Order inflow	20,462	-350	-	10,843	4,301	-60	-79.0
Order backlog	1,66,235	1,50,800	1,52,812	1,46,563	1,39,327	-5	-16
Book to Bill (x)	3.0	2.6	2.5	2.3	2.2		

Source: I-Sec research, Company data

## Valuation and outlook

HG has a strong execution track record, robust earnings growth and lean balance sheet. Over FY19–24, its revenue and PAT have grown at CAGRs of 21% and 24%, respectively. Further, HG is monetising its assets in a timely manner, which should help fuel its next leg of growth. During this quarter, it entered into an agreement to sell 5 HAM assets at an attractive valuation, unlocking free cash that would aid in future bidding. However, the current order backlog is raising concerns, in the context of earnings. Add to this, HG's diversification into unrelated segments – battery storage systems and solar. On balance, we remain cautious over its execution capabilities in these segments that already have strong incumbents. As a result, we revise our estimates and maintain **HOLD**, valuing the EPC business at 7x FY27E EPS, the current deal at 1.8x P/B, and HAM assets at 1.3x P/B to arrive at an SoTP-based revised TP of INR 920 (earlier INR 1,000).

**Upside risk:** 1) Improved execution; 2) meeting or exceeding the OI guidance with new wins.

**Downside risk:** 1) Lower ordering in the roads segment; 2) lower-than-expected margin in the solar and BESS projects; and 3) delay in completing the deal (sale of 5 HAM assets, which was signed in this quarter).

**Exhibit 2: Valuation** 

Particulars	Rationale	INR mn	Multiple (x)	Value (INR mn)	Value per share(INR)
EPC	7x FY27E earnings	5,149	7	35,886	551
Deal value (5 assets)	1.8x Equity invested	7,281	1.8	13,106	201
HAM assets	1.3x Equity Invested	8,447	1.3	10,982	169
Target price (INR)				59,974	920

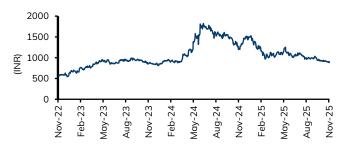
Source: I-Sec research, Company data

**Exhibit 3: Shareholding pattern** 

	•		
%	Mar'25	Jun'25	Sep'25
Promoters	71.8	71.8	71.8
Institutional investors	14.9	14.0	13.8
MFs and other	10.1	9.8	9.8
Fls/ Banks	0.0	0.0	0.0
Insurance Cos.	0.3	0.2	0.3
FIIs	4.5	4.0	3.7
Others	13.3	14.2	14.4

Source: Bloomberg, I-Sec research

**Exhibit 4: Price chart** 



Source: Bloomberg, I-Sec research



# **Financial Summary**

## **Exhibit 5: Profit & Loss**

(INR mn, year ending Mar-31)

	FY24A	FY25A	FY26E	FY27E
Net Sales	51,217	60,519	62,940	69,234
Operating Expenses	927	807	1,139	1,252
EBITDA	8,220	9,507	8,706	9,503
EBITDA Margin (%)	16.0	15.7	13.8	13.7
Depreciation & Amortization	1,412	1,440	1,422	1,778
EBIT	6,808	8,068	7,284	7,724
Interest expenditure	(810)	(1,159)	(1,574)	(911)
Other Non-operating Income	126	152	240	240
Recurring PBT	6,124	7,060	5,950	7,053
Profit / (Loss) from Associates	-	-	-	-
Less: Taxes	1,737	1,863	1,547	1,904
PAT	4,387	5,198	4,403	5,149
Less: Minority Interest	-	-	-	-
Extraordinaries (Net)	-	-	-	-
Net Income (Reported)	4,387	5,198	4,403	5,149
Net Income (Adjusted)	4,387	5,198	4,403	5,149

Source Company data, I-Sec research

## **Exhibit 6: Balance sheet**

(INR mn, year ending Mar-31)

	FY24A	FY25A	FY26E	FY27E
Total Current Assets	25,777	36,496	39,632	42,608
of which cash & cash eqv.	1,993	1,343	3,518	4,226
Total Current Liabilities &	12 272	17714	10.702	20.270
Provisions	12,373	17,714	18,703	20,378
Net Current Assets	13,404	18,782	20,929	22,230
Investments	-	-	-	-
Net Fixed Assets	7,347	6,803	5,581	4,802
ROU Assets	-	-	-	-
Capital Work-in-Progress	6,318	13,716	14,216	19,216
Total Intangible Assets	-	-	-	-
Other assets	1,570	1,242	-	-
Deferred Tax Assets	-	-	-	-
Total Assets	28,640	40,543	40,726	46,249
Liabilities				
Borrowings	4,512	10,679	7,475	7,849
Deferred Tax Liability	-	-	-	-
provisions	-	-	-	-
other Liabilities	943	1,016	-	-
<b>Equity Share Capital</b>	652	652	652	652
Reserves & Surplus	22,534	28,196	32,599	37,748
Total Net Worth	23,185	28,848	33,251	38,399
Minority Interest	-	-	-	-
Total Liabilities	28,640	40,543	40,726	46,249

Source Company data, I-Sec research

## **Exhibit 7: Cashflow statement**

(INR mn, year ending Mar-31)

	FY24A	FY25A	FY26E	FY27E
Operating Cashflow	6,488	3,425	5,648	6,119
Working Capital Changes	(379)	(3,786)	(177)	(808)
Capital Commitments	(1,831)	(882)	(200)	(1,000)
Free Cashflow	8,318	4,307	5,848	7,119
Other investing cashflow	1,171	(7,411)	(500)	(5,000)
Cashflow from Investing Activities	(659)	(8,293)	(700)	(6,000)
Issue of Share Capital	-	-	-	-
Interest Cost	-	-	-	-
Inc (Dec) in Borrowings	(525)	6,167	(3,204)	374
Dividend paid	-	-	-	-
Others	(5,105)	(1,949)	431	216
Cash flow from Financing Activities	(5,630)	4,218	(2,773)	589
Chg. in Cash & Bank balance	199	(650)	2,175	708
Closing cash & balance	1,993	1,343	3,518	4,226

Source Company data, I-Sec research

## **Exhibit 8: Key ratios**

(Year ending Mar-31)

	FY24A	FY25A	FY26E	FY27E
Per Share Data (INR)				
Reported EPS	67.3	79.8	67.6	79.0
Adjusted EPS (Diluted)	67.3	79.8	67.6	79.0
Cash EPS	89.0	101.8	89.4	106.3
Dividend per share (DPS)	-	-	-	-
Book Value per share (BV)	355.8	442.6	510.2	589.2
Dividend Payout (%)	-	-	-	-
Growth (%)				
Net Sales	16.3	18.2	4.0	10.0
EBITDA	18.4	15.7	(8.4)	9.2
EPS (INR)	8.2	18.5	(15.3)	16.9
Valuation Ratios (x)				
P/E	13.3	11.2	13.3	11.3
P/CEPS	10.1	8.8	10.0	8.4
P/BV	2.5	2.0	1.8	1.5
EV / EBITDA	7.4	7.1	7.2	6.5
P / Sales	1.1	1.0	0.9	0.8
Dividend Yield (%)	-	-	-	-
Operating Ratios				
Gross Profit Margins (%)	17.9	17.0	15.6	15.5
EBITDA Margins (%)	16.0	15.7	13.8	13.7
Effective Tax Rate (%)	28.4	26.4	26.0	27.0
Net Profit Margins (%)	8.6	8.6	7.0	7.4
NWC / Total Assets (%)	-	-	-	-
Net Debt / Equity (x)	0.1	0.3	0.1	0.1
Net Debt / EBITDA (x)	0.3	1.0	0.5	0.4
Profitability Ratios				
RoCE (%)	19.7	18.0	13.9	13.4
RoE (%)	21.4	20.0	14.2	14.4
RoIC (%)	19.7	18.0	13.9	13.4
Fixed Asset Turnover (x)	7.5	8.6	10.2	13.3
Inventory Turnover Days	23	35	34	35
	70	90	84	87
Receivables Days Payables Days	70	30	0-7	07



This report may be distributed in Singapore by ICICI Securities, Inc. (Singapore branch). Any recipients of this report in Singapore should contact ICICI Securities, Inc. (Singapore branch) in respect of any matters arising from, or in connection with, this report. The contact details of ICICI Securities, Inc. (Singapore branch) are as follows: Address: 10 Collyer Quay, #40-92 Ocean Financial Tower, Singapore - 049315, Tel: +65 6232 2451 and email: navneet\_babbar@icicisecuritiesinc.com, Rishi\_agrawal@icicisecuritiesinc.com and Kadambari\_balachandran@icicisecuritiesinc.com.

"In case of eligible investors based in Japan, charges for brokerage services on execution of transactions do not in substance constitute charge for research reports and no charges are levied for providing research reports to such investors."

New I-Sec investment ratings (all ratings based on absolute return; All ratings and target price refers to 12-month performance horizon, unless mentioned otherwise) BUY: >15% return; ADD: 5% to 15% return; HOLD: Negative 5% to Positive 5% return; REDUCE: Negative 5% to Negative 15% return; SELL: < negative 15% return

#### ANALYST CERTIFICATION

I/We, Mohit Kumar, MBA; Mahesh Patil, MBA; Abhinav Nalawade, MBA; Nidhi Shah, MBA; authors and the names subscribed to this report, hereby certify that all of the views expressed in this research report accurately reflect our views about the subject issuer(s) or securities. We also certify that no part of our compensation was, is, or will be directly or indirectly related to the specific recommendation(s) or view(s) in this report. Analysts are not registered as research analysts by FINRA and are not associated persons of the ICICI Securities Inc. It is also confirmed that above mentioned Analysts of this report have not received any compensation from the companies mentioned in the report in the preceding twelve months and do not serve as an officer, director or employee of the companies mentioned in the report.

#### Terms & conditions and other disclosures:

ICICI Securities Limited (ICICI Securities) is a full-service, integrated investment banking and is, inter alia, engaged in the business of stock brokering and distribution of financial products. Registered Office Address: ICICI Venture House, Appasaheb Marathe Marg, Prabhadevi, Mumbai - 400 025. CIN: L67120MH1995PLC086241, Tel: (91 22) 6807 7100. ICICI Securities is Sebi registered stock broker, merchant banker, investment adviser, portfolio manager, Research Analyst and Alternative Investment Fund. ICICI Securities is registered with Insurance Regulatory Development Authority of India Limited (IRDAI) as a composite corporate agent and with PFRDA as a Point of Presence. ICICI Securities Limited Research Analyst SEBI Registration Number – INH00000990. ICICI Securities Limited SEBI Registration is INZ000183631 for stock broker. ICICI Securities AIF Trust's SEBI Registration number is IN/AIF3/23-24/1292 ICICI Securities is a subsidiary of ICICI Bank which is India's largest private sector bank and has its various subsidiaries engaged in businesses of housing finance, asset management, life insurance, general insurance, venture capital fund management, etc. ("associates"), the details in respect of which are available on <a href="https://www.icicibank.com">www.icicibank.com</a>.

ICICI Securities is one of the leading merchant bankers/ underwriters of securities and participate in virtually all securities trading markets in India. We and our associates might have investment banking and other business relationship with a significant percentage of companies covered by our Investment Research Department. ICICI Securities and its analysts, persons reporting to analysts and their relatives are generally prohibited from maintaining a financial interest in the securities or derivatives of any companies that the analysts cover.

Recommendation in reports based on technical and derivative analysis centre on studying charts of a stock's price movement, outstanding positions, trading volume etc as opposed to focusing on a company's fundamentals and, as such, may not match with the recommendation in fundamental reports. Investors may visit icicidirect.com to view the Fundamental and Technical Research Reports.

Our proprietary trading and investment businesses may make investment decisions that are inconsistent with the recommendations expressed herein.

ICICI Securities Limited has two independent equity research groups: Institutional Research and Retail Research. This report has been prepared by the Institutional Research. The views and opinions expressed in this document may or may not match or may be contrary with the views, estimates, rating, and target price of the Retail Research.

The information and opinions in this report have been prepared by ICICI Securities and are subject to change without any notice. The report and information contained herein is strictly confidential and meant solely for the selected recipient and may not be altered in any way, transmitted to, copied or distributed, in part or in whole, to any other person or to the media or reproduced in any form, without prior written consent of ICICI Securities. While we would endeavour to update the information herein on a reasonable basis, ICICI Securities is under no obligation to update or keep the information current. Also, there may be regulatory, compliance or other reasons that may prevent ICICI Securities from doing so. Non-rated securities indicate that rating on a particular security has been suspended temporarily and such suspension is in compliance with applicable regulations and/or ICICI Securities policies, in circumstances where ICICI Securities might be acting in an advisory capacity to this company, or in certain other circumstances. This report is based on information obtained from public sources and sources believed to be reliable, but no independent verification has been made nor is its accuracy or completeness guaranteed. This report and information herein is solely for informational purpose and shall not be used or considered as an offer document or solicitation of offer to buy or sell or subscribe for securities or other financial instruments. Though disseminated to all the customers simultaneously, not all customers may receive this report at the same time. ICICI Securities will not treat recipients as customers by virtue of their receiving this report. Nothing in this report constitutes investment, legal, accounting and tax advice or a representation that any investment or strategy is suitable or appropriate to your specific circumstances. The securities discussed and opinions expressed in this report may not be suitable for all investors, who must make their own investment decisions, based on their own investment objectives, financial positions and needs of specific recipient. This may not be taken in substitution for the exercise of independent judgment by any recipient. The recipient should independently evaluate the investment risks. The value and return on investment may vary because of changes in interest rates, foreign exchange rates or any other reason. ICICI Securities accepts no liabilities whatsoever for any loss or damage of any kind arising out of the use of this report. Past performance is not necessarily a guide to future performance. Investors are advised to see Risk Disclosure Document to understand the risks associated before investing in the securities markets. Actual results may differ materially from those set forth in projections. Forward-looking statements are not predictions and may be subject to change without notice.

ICICI Securities or its associates might have managed or co-managed public offering of securities for the subject company or might have been mandated by the subject company for any other assignment in the past twelve months.

ICICI Securities or its associates might have received any compensation from the companies mentioned in the report during the period preceding twelve months from the date of this report for services in respect of managing or co-managing public offerings, corporate finance, investment banking or merchant banking, brokerage services or other advisory service in a merger or specific transaction.

ICICI Securities or its associates might have received any compensation for products or services other than investment banking or merchant banking or brokerage services from the companies mentioned in the report in the past twelve months.

ICICI Securities encourages independence in research report preparation and strives to minimize conflict in preparation of research report. ICICI Securities or its associates or its analysts did not receive any compensation or other benefits from the companies mentioned in the report or third party in connection with preparation of the research report. Accordingly, neither ICICI Securities nor Research Analysts and their relatives have any material conflict of interest at the time of publication of this report.

Compensation of our Research Analysts is not based on any specific merchant banking, investment banking or brokerage service transactions.

ICICI Securities or its subsidiaries collectively or Research Analysts or their relatives do not own 1% or more of the equity securities of the Company mentioned in the report as of the last day of the month preceding the publication of the research report.

Since associates of ICICI Securities and ICICI Securities as a entity are engaged in various financial service businesses, they might have financial interests or actual/beneficial ownership of one percent or more or other material conflict of interest in various companies including the subject company/companies mentioned in this report.

ICICI Securities may have issued other reports that are inconsistent with and reach different conclusion from the information presented in this report. Neither the Research Analysts nor ICICI Securities have been engaged in market making activity for the companies mentioned in the report.

We submit that no material disciplinary action has been taken on ICICI Securities by any Regulatory Authority impacting Equity Research Analysis activities.

This report is not directed or intended for distribution to, or use by, any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction, where such distribution, publication, availability or use would be contrary to law, regulation or which would subject ICICI Securities and affiliates to any registration or licensing requirement within such jurisdiction. The securities described herein may or may not be eligible for sale in all jurisdictions or to certain category of investors. Persons in whose possession this document may come are required to inform themselves of and to observe such restriction.

This report has not been prepared by ICICI Securities, Inc. However, ICICI Securities, Inc. has reviewed the report and, in so far as it includes current or historical information, it is believed to be reliable, although its accuracy and completeness cannot be guaranteed.



## Investment in securities market are subject to market risks. Read all the related documents carefully before investing.

Registration granted by SEBI and certification from NISM in no way guarantee performance of the intermediary or provide any assurance of returns to investors. None of the research recommendations promise or guarantee any assured, minimum or risk free return to the investors.

ICICI Securities Limited has not used any Artificial Intelligence tools for preparation of this Research Report.

SEBI Guidelines for Research Analyst (RA) requires all RAs to disclose terms and conditions pertaining to Research Services to all clients. Please go through the "Mandatory terms and conditions" and "Most Important Terms and Conditions. (Link)

Name of the Compliance officer (Research Analyst): Mr. Atul Agrawal, Contact number: 022-40701000, E-mail Address: complianceofficer@icicisecurities.com

For any queries or grievances: Mr. Jeetu Jawrani Email address: headservicequality@icicidirect.com Contact Number: 18601231122