

14 November 2025

India | Equity Research | Company Update

Life Insurance Corporation of India

Life Insurance

GST-driven volume growth could just be the trigger; risk-reward favourable

LIC has been able to deliver on strong VNB growth since listing, driven by all the right initiatives such as increase in non-par mix, increase in non-agency channel mix and strengthening digital initiatives. While these, along with the attractive valuation, have been the thesis for quite some time, the recent GST cut leading to higher volume growth possibility is a fresh trigger well illustrated by Oct'25 volumes data. Maintain **BUY**. Longer-term risk includes any adverse regulations such as open architecture in agency and increasing sensitivity to interest rates with increase in non-par book (LIC is working on scaling up the hedging of non-par portfolio).

VNB margin witnessed expansion...

LIC has been able to uplift its VNB margin from 9.14% in FY21 to 15.1%/16.2%/16.8%/17.6% in FY22/FY23/FY24/FY25.

...riding on product mix shift towards high-margin non-par...

Till FY23, LIC's product mix was dominated by par savings – forming 62% of its total APE mix. However, after introducing its strategic focus, the company has increased the share of non-par business (CAGR of 75% between FY23–25). Non-par savings mix in total APE has increased from 6.1% in FY23 to 21.5% in H1FY26. Over the years, the company has launched new non-par products. In Q1FY23, there were 18 non-par products (including three annuity products), which increased to 23 products (including four annuity products) in H1FY26. Post the GST rate cut (22 Sep'25), LIC has launched two non-par products (Jan Suraksha and Bima Lakshmi).

...resulting in strong VNB CAGR

This has resulted in a strong VNB CAGR of 24.5% between FY21–25, despite an APE CAGR of only 5.7% for the same period. For the month of Oct'25, APE has reported growth of 30% YoY (vs. 0.1% in H1FY26) and individual sum assured reported growth of 61% YoY (vs. decline of 12% in H1FY26). LIC also has a lower base in terms of APE/VNB in Q3/Q4FY25, which could result in strong performance, basis GST tailwinds.

Financial Summary

Y/E March (INR bn)	FY24A	FY25A	FY26E	FY27E
APE	570	568	631	725
Embedded Value	7,274	7,769	8,494	9,333
New value business	96	100	117	138
VNB margin (%)	16.8	17.6	18.5	19.0
P/EV (x)	0.8	0.7	0.7	0.6
RoEV (%)	24.9	6.8	9.3	9.9
Core RoEV (%)	11.5	11.4	10.5	10.6

Ansuman Deb

ansuman.deb@icicisecurities.com
+91 22 6807 7312

Shubham Prajapati

shubham.prajapati@icicisecurities.com

Sanil Desai

sanil.desai@icicisecurities.com

Market Data

Market Cap (INR)	5,711bn
Market Cap (USD)	64,389mn
Bloomberg Code	LICI IN
Reuters Code	LI FI.BO
52-week Range (INR)	1,008 / 715
Free Float (%)	3.0
ADTV-3M (mn) (USD)	13.5

Price Performance (%)	3m	6m	12m
Absolute	1.7	9.3	0.6
Relative to Sensex	(3.2)	5.1	(8.2)

ESG Score	2023	2024	Change
ESG score	65.4	66.0	0.6
Environment	41.1	41.9	0.8
Social	65.6	66.4	0.8
Governance	77.7	77.4	(0.3)

Note - Score ranges from 0 - 100 with a higher score indicating higher ESG disclosures.

Source: SES ESG, I-sec research

Previous Reports

07-11-2025: [Q2FY26 results review](#)

11-08-2025: [Q1FY26 results review](#)

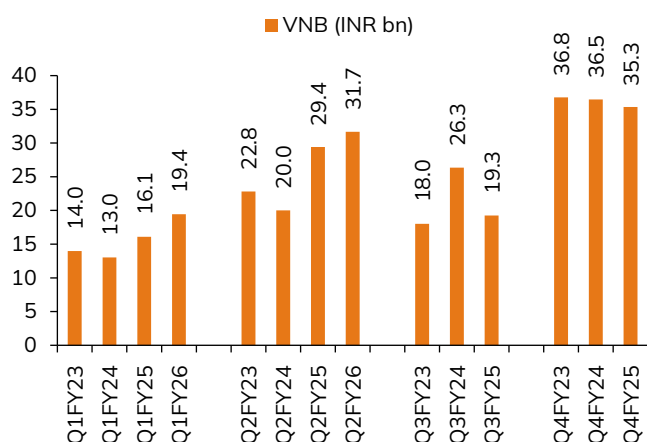
Attractive valuation at 0.6x FY27E EV; maintain BUY and TP of INR 1,100 (unchanged)

Our valuations are based on 0.75x FY27E (unchanged) EV of INR 9.3trn. Our multiple adequately reflects the risk of EV sensitivity to market movement and a lower core RoEV profile (compared to peers) on a high base. We estimate 10%/13% change in APE, VNB margin of 18%/18.5% (16.8%/17.2%/17.6% in FY24/FY25/H1FY26) and unwinding of ~9% (FY24/FY25: 9%/9.6%) for FY26E/27E. We expect core RoEV at 10.5%/10.6% for FY26E/27E (vs. 11.5%/11.4% in FY24/FY25).

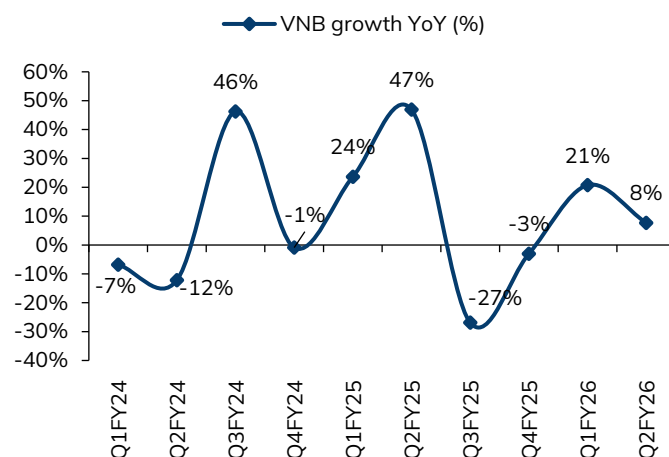
Strong volume growth in Oct'25 and last year's lower base could deliver strong performance on APE/VNB growth ahead

Exhibit 1: VNB (absolute basis) rising YoY in Q1 and Q2

Exhibit 2: Q3FY26 has favourable base for VNB growth



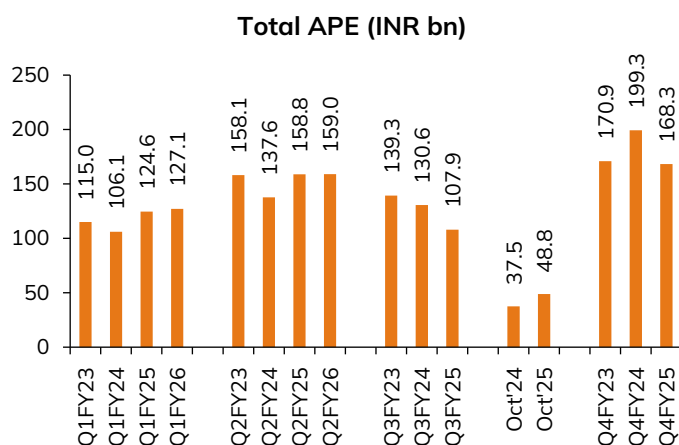
Source: I-Sec research, Company data



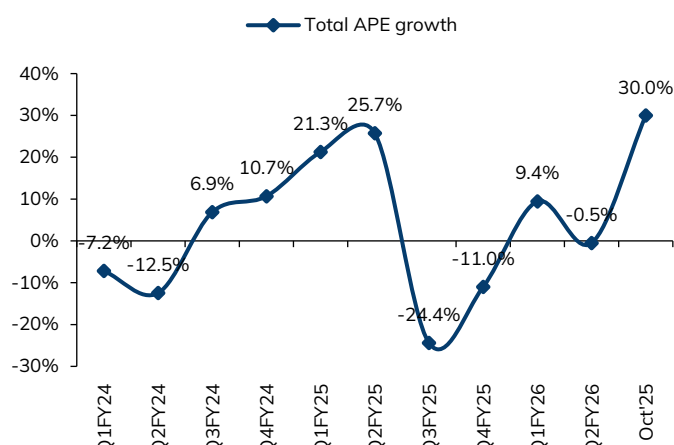
Source: I-Sec research, Company data

Exhibit 3: Total APE trend

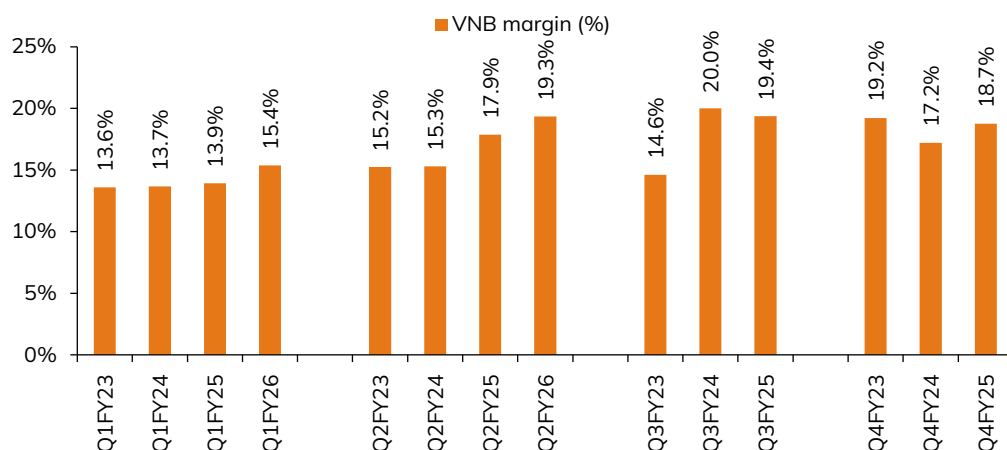
Exhibit 4: APE growth strong in Oct'25



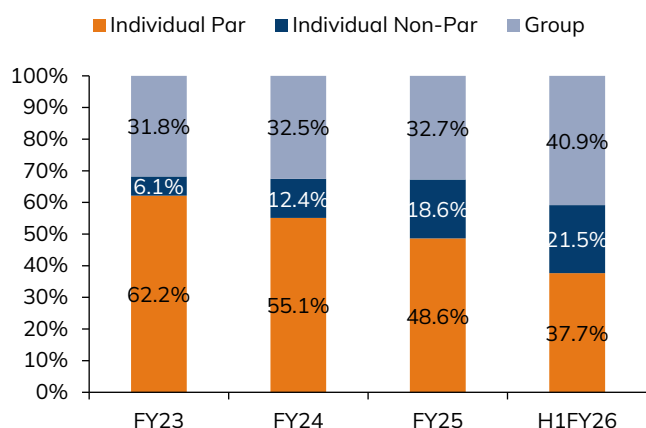
Source: I-Sec research, Company data, IRDAI data



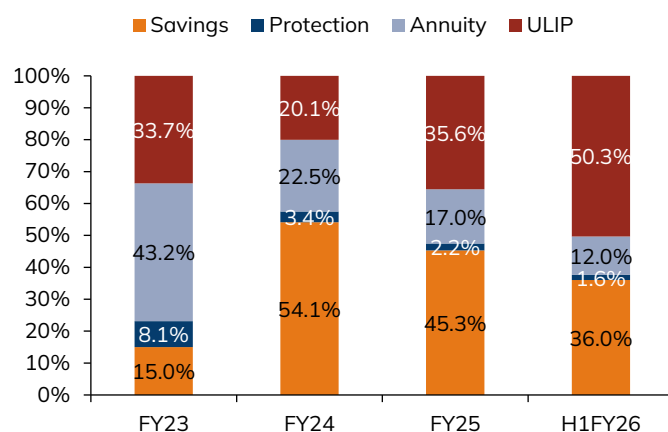
Source: I-Sec research, Company data, IRDAI data

Exhibit 5: LIC's VNB margin has witnessed consistent margin expansion for H1


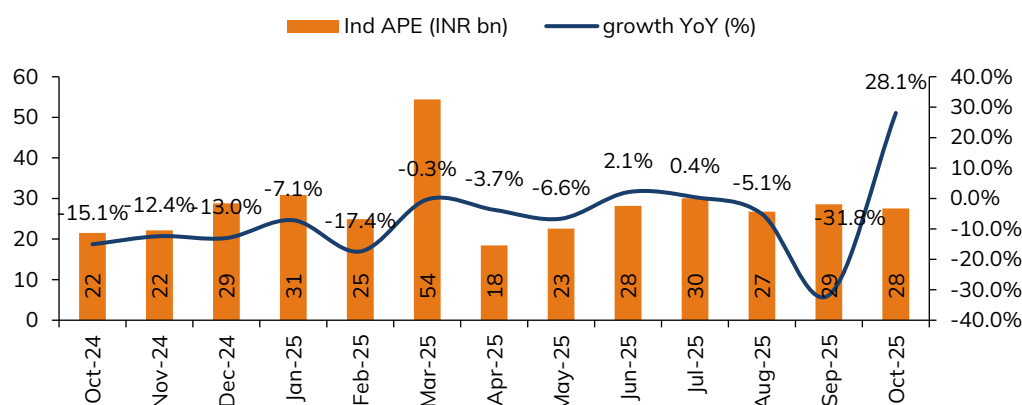
Source: I-Sec research, Company data

Product mix has shifted towards high-margin non-par savings; within non-par, share of ULIPs and savings business is high
Exhibit 6: Share of non-par business increasing


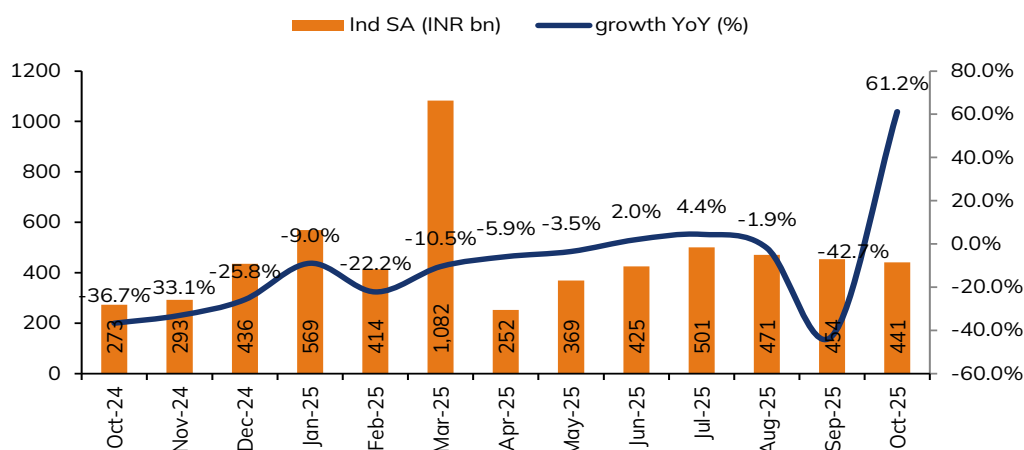
Source: I-Sec research, Company data

Exhibit 7: Within non-par, share of ULIPs and savings business is high


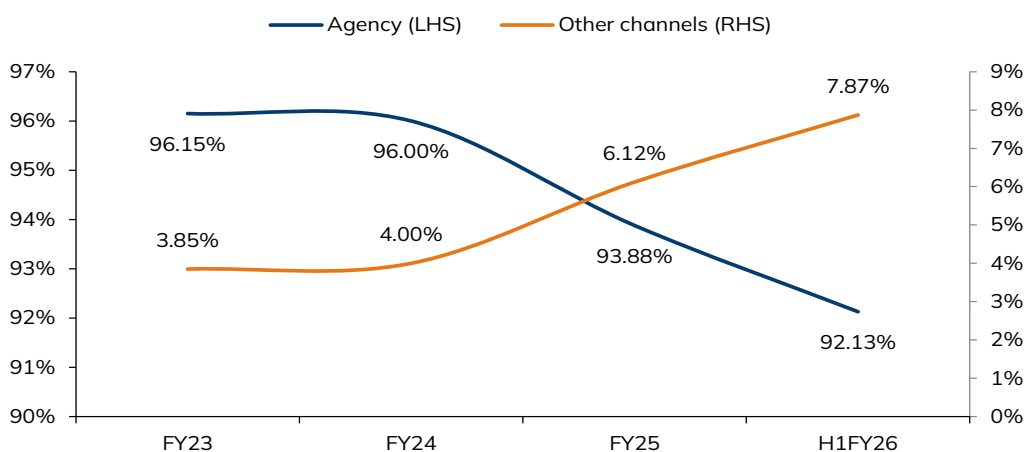
Source: I-Sec research, Company data

Individual APE and sum assured growth turned positive in Oct'25
Exhibit 8: LIC's individual APE reported 28% YoY growth in Oct'25


Source: I-Sec research, Company data

Exhibit 9: LIC's individual sum assured reported 61% YoY growth in Oct'25

Source: I-Sec research, Company data

Exhibit 10: Share of other channels increasing in individual NBP

Source: I-Sec research, Company data, other channels include- Banca, digital marketing and alternate.

Exhibit 11: Shareholding pattern

%	Mar'25	Jun'25	Sep'25
Promoters	96.5	96.5	96.5
Institutional investors	1.3	1.4	1.4
MFs and others	1.1	1.2	1.2
FIs/Banks	0.1	0.1	0.1
FIIIs	0.1	0.1	0.1
Others	2.2	2.1	2.1

Source: Bloomberg

Exhibit 12: Price chart

Source: Bloomberg

Financial Summary

Exhibit 13: Technical Account

(INR mn, year ending March)

	FY24A	FY25A	FY26E	FY27E
Gross Premiums	47,75,211	49,04,893	52,75,580	56,44,871
Reinsurance Ceded	(6,898)	(7,139)	(7,678)	(8,216)
Net Premiums	47,68,312	48,97,754	52,67,902	56,36,655
Income from Investments	36,54,104	39,41,694	39,49,493	44,23,377
Other Income	1,47,089	33,947	35,644	37,426
Total income	85,69,505	88,73,395	92,53,038	1,00,97,458
Commission	2,60,637	2,54,194	2,73,404	2,92,543
Operating expenses	4,82,927	3,55,741	3,82,626	4,09,410
Total commission and opex	7,43,564	6,09,935	6,56,031	7,01,953
Benefits Paid (Net)+ bonus	39,26,015	42,05,838	45,04,056	48,24,977
Chg in reserves	-	-	-	-
Total expenses	81,87,984	83,33,177	86,48,226	94,30,925
Prov for doubtful debts	(10,115)	(15,447)	(2,000)	(2,000)
PBT	3,91,637	5,55,666	6,06,812	6,68,533
Surplus / Deficit before tax	-	-	-	-
Tax (incl. Service Tax & GST)	41,726	75,022	84,439	92,053
Prov for Tax	40,383	72,789	82,205	89,820
Surplus / Deficit	3,49,910	4,80,643	5,22,373	5,76,480

Source Company data, I-Sec research

Exhibit 14: Shareholder's Account

(INR mn, year ending March)

	FY24A	FY25A	FY26E	FY27E
Transfer from technical a/c	3,76,486	4,74,217	5,70,390	6,44,586
Income From Investments	37,248	60,252	-	-
Total Income	4,15,250	5,36,194	5,70,390	6,44,586
Other expenses	3,349	7,434	43,047	43,047
Contribution to P/H A/C	449	45,399	-	-
Total Expenses	3,798	52,833	43,047	43,047
PBT	4,11,453	4,83,361	5,27,343	6,01,540
Prov for Tax	(1,408)	(303)	(330)	(377)
PAT	4,10,045	4,83,058	5,27,013	6,01,163

Source Company data, I-Sec research

Exhibit 15: Balance Sheet

(INR mn, year ending March)

	FY24A	FY25A	FY26E	FY27E
Share Capital	63,250	63,250	63,250	63,250
Reserves And Surplus	7,67,668	12,14,732	16,65,190	21,88,202
Shareholders' Fund	8,28,996	12,75,037	17,28,440	22,51,452
Policy Liabilities	5,16,81,380	5,48,22,572	6,06,05,816	6,42,87,888
Prov. for Linked Liab.	4,41,16,200	4,75,02,552	5,17,00,824	5,53,19,868
Funds For Future App.	12,147	18,284	12,000	12,000
Current liabilities & prov.	6,37,950	4,89,792	5,85,589	6,88,674
Borrowings	-	-	-	-
Total	5,25,22,520	5,61,15,892	6,23,46,256	6,65,51,340
Shareholders' investment	6,26,084	10,28,697	11,83,001	13,60,451
Policyholders' investment	4,89,52,388	5,16,42,984	5,76,63,628	6,16,44,012
Assets to cover linked liab.	3,52,810	4,84,348	5,27,558	5,64,487
Loans	12,17,448	12,89,615	12,89,615	12,89,615
Fixed Assets	40,748	44,832	47,073	49,427
Current assets	19,70,993	21,15,211	22,20,972	23,32,020
Total	5,25,22,520	5,61,15,892	6,23,46,256	6,65,51,340

Source Company data, I-Sec research

Exhibit 16: Key ratios

(Year ending March)

	FY24A	FY25A	FY26E	FY27E
Operating Ratios (%)				
Investment yield (%)	8.0	7.8	7.0	7.2
Commissions / GWP	5.5	5.2	5.2	5.2
Operating expenses / GWP	10.1	7.3	7.3	7.3
Total expense / GWP	15.6	12.4	12.4	12.4
Total expense ratio	8.8	8.7	8.6	8.6
Benefits Paid / Total Liability	8.8	8.7	8.6	8.6
Profitability ratios (%)				
VNB margin, basis effective tax rate (%)	16.8	17.6	18.5	19.0
RoE (%)	63.5	45.9	35.1	30.2
Core EVOP(unwind +VNB)	1.6	1.4	1.5	1.6
EVOP as % of IEV	11.5	11.4	10.5	10.6
RoEV (%)	24.9	6.8	9.3	9.9
Valuation ratios				
EPS (Rs)	64.8	76.4	83.3	95.0
VNB (Rs bn)	95.8	100.1	116.7	137.8
EV (Rs bn)	7,273.7	7,769.0	8,494.1	9,333.3
VIF (Rs bn)	6,444.7	6,494.0	6,765.7	7,081.8
ANW (Rs bn)	829.0	1,275.0	1,728.4	2,251.5
VIF as % of EV	88.6	83.6	79.7	75.9
EV per share (Rs)	1,150.0	1,228.3	1,342.9	1,475.6
P/EV (x)	0.8	0.7	0.7	0.6
P/EPS (x)	13.9	11.8	10.8	9.5

Source Company data, I-Sec research

This report may be distributed in Singapore by ICICI Securities, Inc. (Singapore branch). Any recipients of this report in Singapore should contact ICICI Securities, Inc. (Singapore branch) in respect of any matters arising from, or in connection with, this report. The contact details of ICICI Securities, Inc. (Singapore branch) are as follows: Address: 10 Collyer Quay, #40-92 Ocean Financial Tower, Singapore - 049315, Tel: +65 6232 2451 and email: navneet_babbar@icicisecuritiesinc.com, Rishi_agrawal@icicisecuritiesinc.com and Kadambari_balachandran@icicisecuritiesinc.com.

"In case of eligible investors based in Japan, charges for brokerage services on execution of transactions do not in substance constitute charge for research reports and no charges are levied for providing research reports to such investors."

New I-Sec investment ratings (all ratings based on absolute return; All ratings and target price refers to 12-month performance horizon, unless mentioned otherwise)
BUY: >15% return; ADD: 5% to 15% return; HOLD: Negative 5% to Positive 5% return; REDUCE: Negative 5% to Negative 15% return; SELL: < negative 15% return

ANALYST CERTIFICATION

I/We, Ansuman Deb, MBA, BE; Shubham Prajapati, CA; Sanil Desai, MBA; authors and the names subscribed to this report, hereby certify that all of the views expressed in this research report accurately reflect our views about the subject issuer(s) or securities. We also certify that no part of our compensation was, is, or will be directly or indirectly related to the specific recommendation(s) or view(s) in this report. Analysts are not registered as research analysts by FINRA and are not associated persons of the ICICI Securities Inc. It is also confirmed that above mentioned Analysts of this report have not received any compensation from the companies mentioned in the report in the preceding twelve months and do not serve as an officer, director or employee of the companies mentioned in the report.

Terms & conditions and other disclosures:

ICICI Securities Limited (ICICI Securities) is a full-service, integrated investment banking and is, inter alia, engaged in the business of stock brokering and distribution of financial products. Registered Office Address: ICICI Venture House, Appasaheb Marathe Marg, Prabhadevi, Mumbai - 400 025. CIN: L67120MH1995PLC086241, Tel: (91 22) 6807 7100. ICICI Securities is Sebi registered stock broker, merchant banker, investment adviser, portfolio manager, Research Analyst and Alternative Investment Fund. ICICI Securities is registered with Insurance Regulatory Development Authority of India Limited (IRDAI) as a composite corporate agent and with PFRDA as a Point of Presence. ICICI Securities Limited Research Analyst SEBI Registration Number – INH000000990. ICICI Securities Limited SEBI Registration is INZ000183631 for stock broker. ICICI Securities AIF Trust's SEBI Registration number is IN/AIF3/23-24/1292 ICICI Securities is a subsidiary of ICICI Bank which is India's largest private sector bank and has its various subsidiaries engaged in businesses of housing finance, asset management, life insurance, general insurance, venture capital fund management, etc. ("associates"), the details in respect of which are available on www.icicibank.com.

ICICI Securities is one of the leading merchant bankers/ underwriters of securities and participate in virtually all securities trading markets in India. We and our associates might have investment banking and other business relationship with a significant percentage of companies covered by our Investment Research Department. ICICI Securities and its analysts, persons reporting to analysts and their relatives are generally prohibited from maintaining a financial interest in the securities or derivatives of any companies that the analysts cover.

Recommendation in reports based on technical and derivative analysis centre on studying charts of a stock's price movement, outstanding positions, trading volume etc as opposed to focusing on a company's fundamentals and, as such, may not match with the recommendation in fundamental reports. Investors may visit icicidirect.com to view the Fundamental and Technical Research Reports.

Our proprietary trading and investment businesses may make investment decisions that are inconsistent with the recommendations expressed herein.

ICICI Securities Limited has two independent equity research groups: Institutional Research and Retail Research. This report has been prepared by the Institutional Research. The views and opinions expressed in this document may or may not match or may be contrary with the views, estimates, rating, and target price of the Retail Research.

The information and opinions in this report have been prepared by ICICI Securities and are subject to change without any notice. The report and information contained herein is strictly confidential and meant solely for the selected recipient and may not be altered in any way, transmitted to, copied or distributed, in part or in whole, to any other person or to the media or reproduced in any form, without prior written consent of ICICI Securities. While we would endeavour to update the information herein on a reasonable basis, ICICI Securities is under no obligation to update or keep the information current. Also, there may be regulatory, compliance or other reasons that may prevent ICICI Securities from doing so. Non-rated securities indicate that rating on a particular security has been suspended temporarily and such suspension is in compliance with applicable regulations and/or ICICI Securities policies, in circumstances where ICICI Securities might be acting in an advisory capacity to this company, or in certain other circumstances. This report is based on information obtained from public sources and sources believed to be reliable, but no independent verification has been made nor is its accuracy or completeness guaranteed. This report and information herein is solely for informational purpose and shall not be used or considered as an offer document or solicitation of offer to buy or sell or subscribe for securities or other financial instruments. Though disseminated to all the customers simultaneously, not all customers may receive this report at the same time. ICICI Securities will not treat recipients as customers by virtue of their receiving this report. Nothing in this report constitutes investment, legal, accounting and tax advice or a representation that any investment or strategy is suitable or appropriate to your specific circumstances. The securities discussed and opinions expressed in this report may not be suitable for all investors, who must make their own investment decisions, based on their own investment objectives, financial positions and needs of specific recipient. This may not be taken in substitution for the exercise of independent judgment by any recipient. The recipient should independently evaluate the investment risks. The value and return on investment may vary because of changes in interest rates, foreign exchange rates or any other reason. ICICI Securities accepts no liabilities whatsoever for any loss or damage of any kind arising out of the use of this report. Past performance is not necessarily a guide to future performance. Investors are advised to see Risk Disclosure Document to understand the risks associated before investing in the securities markets. Actual results may differ materially from those set forth in projections. Forward-looking statements are not predictions and may be subject to change without notice.

ICICI Securities or its associates might have managed or co-managed public offering of securities for the subject company or might have been mandated by the subject company for any other assignment in the past twelve months.

ICICI Securities or its associates might have received any compensation from the companies mentioned in the report during the period preceding twelve months from the date of this report for services in respect of managing or co-managing public offerings, corporate finance, investment banking or merchant banking, brokerage services or other advisory service in a merger or specific transaction.

ICICI Securities or its associates might have received any compensation for products or services other than investment banking or merchant banking or brokerage services from the companies mentioned in the report in the past twelve months.

ICICI Securities encourages independence in research report preparation and strives to minimize conflict in preparation of research report. ICICI Securities or its associates or its analysts did not receive any compensation or other benefits from the companies mentioned in the report or third party in connection with preparation of the research report. Accordingly, neither ICICI Securities nor Research Analysts and their relatives have any material conflict of interest at the time of publication of this report.

Compensation of our Research Analysts is not based on any specific merchant banking, investment banking or brokerage service transactions.

ICICI Securities or its subsidiaries collectively or Research Analysts or their relatives do not own 1% or more of the equity securities of the Company mentioned in the report as of the last day of the month preceding the publication of the research report.

Since associates of ICICI Securities and ICICI Securities as a entity are engaged in various financial service businesses, they might have financial interests or actual/ beneficial ownership of one percent or more or other material conflict of interest in various companies including the subject company/companies mentioned in this report.

ICICI Securities may have issued other reports that are inconsistent with and reach different conclusion from the information presented in this report.

Neither the Research Analysts nor ICICI Securities have been engaged in market making activity for the companies mentioned in the report.

We submit that no material disciplinary action has been taken on ICICI Securities by any Regulatory Authority impacting Equity Research Analysis activities.

This report is not directed or intended for distribution to, or use by, any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction, where such distribution, publication, availability or use would be contrary to law, regulation or which would subject ICICI Securities and affiliates to any registration or licensing requirement within such jurisdiction. The securities described herein may or may not be eligible for sale in all jurisdictions or to certain category of investors. Persons in whose possession this document may come are required to inform themselves of and to observe such restriction.

This report has not been prepared by ICICI Securities, Inc. However, ICICI Securities, Inc. has reviewed the report and, in so far as it includes current or historical information, it is believed to be reliable, although its accuracy and completeness cannot be guaranteed.

Investment in securities market are subject to market risks. Read all the related documents carefully before investing.

Registration granted by SEBI and certification from NISM in no way guarantee performance of the intermediary or provide any assurance of returns to investors. None of the research recommendations promise or guarantee any assured, minimum or risk free return to the investors.

ICICI Securities Limited has not used any Artificial Intelligence tools for preparation of this Research Report.

SEBI Guidelines for Research Analyst (RA) requires all RAs to disclose terms and conditions pertaining to Research Services to all clients. Please go through the "Mandatory terms and conditions" and "Most Important Terms and Conditions. ([Link](#))

Name of the Compliance officer (Research Analyst): Mr. Atul Agrawal, Contact number: 022-40701000, **E-mail Address** : complianceofficer@icicisecurities.com

For any queries or grievances: [Mr. Jeetu Jawrani](#) Email address: headsservicequality@icicidirect.com Contact Number: 18601231122
